

Marquette, Michigan January 28, 2019





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To the Citizens of Marquette,

Situated on the shores of the greatest of the Great Lakes, Lake Superior, is the place we call home, Marquette, Michigan. For the better part of this City's existence our lakefront has served our community as an industrial workhorse. Our hard-working residents, out of necessity for the demands of the industry that fueled our economy, turned their backs on the waterfront with docks, ships and industrial buildings. This hard-working lakefront of the past is a permanent part of our culture, ever evident in the majestic remains that dot our shoreline.

As modern times approached, the City of Marquette quite wisely began to preserve the lakefront and turn industry into greenspace, parks and trails for the public. Slowly, our hard-working residents turned around and realized what a beautiful gift we had been unable to see for so long.

Today we are fortunate to live in a place where fresh water beaches are abundant, parks are available, and trails allow us to enjoy everything the natural resource has to offer. We have come a long way to say the least, but we have much left to do.

This master planning process was started with the understanding that Marquette's Parks and Recreation cannot be all things to all people, but moreover should serve the greatest needs of the public with a mind toward fiscal responsibility. The process has shown where we excel and where our challenges lie.

This final document lays the groundwork for the next five years of park system maintenance and enhancements. It will guide the Parks and Recreation Division as we seek to maintain what we have, improve where we can and reduce what we no longer need.

We are very thankful for all of our citizens who participated in this process through the many meetings and public input opportunities, as well as, our Citizen's Survey instrument. It is your love of the resources and your devotion of time that has helped to make this document as comprehensive as possible.

As we move forward into Marquette's future, we look forward to working with all of our citizens to provide the most up to date recreational opportunities and facilities within resources available.

Sincerely.

Jon S. Swenson

Community Services Director





Acknowledgment is given to all those who contributed in the development of this 2019 Five-Year Recreation Master Plan. To the Mayor and City Commissioners, the Parks and Recreation Advisory Board, the Ad Hoc Master Plan Committee, the Community Services Department Staff, and to all the citizens who participated in the planning Process.

Thank you for all you did to tell the story of the Community Services Department and what all of the programs, services, trails, parks and recreation facilities provided by the Department mean to the community!

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Introduction

The City of Marquette is on a course to implementing a vision that will provide citizens and visitors with experiences that are aligned with citizen preferences and current economic conditions for many years to come. This 2019 Five-Year Recreation Master Plan captures realistic programs, special events, parks, trails, and recreation facilities within the city limits of Marquette that citizens-at-large, businesses and corporations are seeking as they determine where they will live, work and play.

Guiding Principles

The master plan is developed with its recommendations upon a foundation which we refer to as Guiding Principles. We interpreted these principles from our interaction within the community. The Marquette community's guiding principles according to our interpretation are:

- To take care of what we have before allocating resources on new projects
- To enhance existing parks and facilities after we have taken care of what we have as a first priority
- To create new opportunities after we have proved that we can take care of what we have and have made the enhancements that are needed
- To protect the environment
- To provide health and wellness opportunities
- To provide safe places for children and families to play
- To develop a master plan that is sustainable
- To develop a master plan that is collaborative with our partners
- To develop a master plan that is citizen-focused and encourages continuous citizen participation
- To utilize the principles of universal design on all projects

Objectives

The objectives of the master plan have been developed based on our interpretation of the citizen preferences that we interpreted during our interaction in the community and from the results of the statistically valid citizen survey. Those objectives are ones which:

- Are realistic for Marquette given its stable population base and economic condition
- Support preferences for programs and facilities expressed by citizens in the 2018 survey, the stakeholder group input and the public meeting
- Make progress toward the collection and use of metrics/data to manage the park system
- Strengthen the tie between third party program providers and the Community Services Department to ensure that recreation programs, special events and use of city-owned facilities are aligned with the Department's expectations
- Recognize the shortcomings in the Level of Service Chapter that highlight the need for additional staff, especially for recreation buildings and parks and prioritize this need when resources are allocated
- Are aggressive with a cost recovery plan that begins at 100% and works down based on political realities.
- Continuously engage the community in all activities with which the Department is involved. We know that Marquette citizens prefer to be informed via their cell phone, thus that is the device that should be used to raise the awareness level of all that is going on

Citizen Preferences from the Survey

The public engagement piece of the master planning process included key stakeholder interviews, a public meeting and a statistically valid citizen survey. The outcome from this process was captured in the results of the statistically valid citizen survey with emphasis on a priority investment rating (PIR) as calculated by the ETC Market Research Institute.

The survey's results for the highest rated **recreation programs** in priority order for their PIR rating was:

- Visiting nature areas/spending time outdoors
- Attending live theater/concert performances
- Movies in the park
- · Running or walking
- Mountain biking/hiking/trail running
- Attending community special events
- Adult fitness/aerobics classes/weight training

The survey's results for the highest rated **recreation facilities** in priority order for their PIR rating was:

- Natural areas/hiking and biking trails
- Off leash dog parks
- Outdoor music opportunities
- Historic sites and museums
- Paved walking and biking trails

Other needs identified in the planning process

- Abandon North Marquette Athletic Field Complex playground because it is not accessible, it is not used, and no longer needed as the adjacent housing division has a new playground
- · Abandon one baseball/softball field due to lack of demand
- Add one soccer field due to increased demand
- The City facility currently rented to the Moosewood Nature Center is inefficient and has outlived its useful life. Work with the Moosewood Nature Center toward a solution that is mutually beneficial to the City and Moosewood.
- Consider marketing city-owned property to the private sector for use as a special event site as there is an ever-increasing demand for additional event activities and attractions in the Marquette area.
- Replace the Presque Isle Band Shell as it is not accessible and the structure is deteriorating
- Consider building a pavilion at Tourist Park to accommodate special events and hourly rentals.
- Add one year-round restroom and abandon one seasonal restroom at Presque Isle Park.

Management

There are a few opportunities for management to address as follows:

- Ensure that there is a written and approved cost recovery guideline
- Ensure that there are written and annual reviews of all agreements/contracts with third party program providers
- Work within the city structure to proceed as quickly as possible with a data collection method among all departments that will allow the Community Services Department to utilize metrics to make informed decisions
- Develop an aggressive approach with the use of citizens' first choice, social media, and other platforms, to engage, inform and educate the public about all that is happening in the Community Services Department

Master Plan Project priorities

Project priorities have been developed by using the Scenario Planning Approach. The Scenario Planning Approach is built around three categories: a) to take care of what we have; b) to enhance/expand what we have; and c) to fund a new vision or trend.

Understanding that the cost of all projects ranges in the millions of dollars, decision-makers will need to facilitate community conversations in a manner that utilizes the scenario planning tool to help frame the discussion in a way that the community can relate to as most households need to prioritize how best to spend their limited resources.

The three categories of the Marquette Scenario Planning Approach are as follows with HIGHLY RATED PROJECTS DETERMINED BY THE STATISTICALLY VALID CITIZEN SURVEY SHADED IN GRAY.

Scenario #1 – To take care of what we have

- Deferred maintenance
- Add custodial/maintenance staff for recreation buildings
- Add maintenance staff for the park system
- Additional staff to manage the grant-seeking duties
- Upgrades to all parks for items not included in the deferred maintenance list and identified in this report
- Replace the Presque Isle Band Shell

Scenario #2 – To enhance/expand what we have

- · Expand connectivity options, and/or, new trails as detailed in the 2017 Trail Master Plan
- One new dog park
- Add one year-round restroom at Presque Isle Park
- Add one soccer field
- Consider marketing city-owned land to the private sector for the purpose of adding special event space for programming
- Add a pavilion to Tourist Park

Scenario #3 - To fund a new vision or trend

• No projects were identified

Project Costs

An opinion of probable costs for new projects, renovation projects and deferred maintenance is in the Appendix of this report.





Introduction

The consultant has reviewed several existing community and recreation-related plans for their impact on the development of the 2019 Recreation Master Plan. The list of plans that were reviewed are summarized below.

Lighthouse Property Land Use Plan, 2018

In 2015, under the National Historic Lighthouse Preservation Act of 2000, ownership of the Marquette Harbor Light Station was officially transferred from the federal government to the City of Marquette, beginning a new chapter in the history of this site. Responsibility for all maintenance, restoration, rehabilitation and use of the site and buildings lies with the City of Marquette.

The purpose of this land use plan was to identify the historic resources on the site and to create the framework for public uses of the various buildings and site within their historic context. The overriding goal of the project is to provide public access to the property.

A number of needed and desired improvements were identified, with a total cost ranging from \$ 1,642,000 to \$ 2,250,000.

Trail System Master Plan, 2017

Trails have become a very important asset to the City of Marquette; enhancing quality of life for residents; attracting visitors and tourism; and creating economic benefits. The Marquette trail systems have also become a major factor in attracting young professionals and families to relocate to Marquette, and that is something many communities are trying hard to accomplish. The Trail Master Plan brought together numerous stakeholders, trail users, and City departments to plan for the future of Marquette's trail system.

The Trail Master Plan process identified an important need for City policy development to guide decision-making related to trails. Partnerships with trail interests and groups are essential for planning, growth and on-going maintenance of the trail system, and City policy recommendations are intended to define and strengthen these relationships.

Due to current and anticipated budget constraints, the City will require partnerships to lead and participate in the financial viability of the trail system, both improved and unimproved. The partnerships will require short and long-term financial strategies independent of local general fund resources and call upon business plans to sustain the assets.

The Trail Master Plan outlines several projects, capital improvements and ideas. Specific recommendations are made under the following broad categories:

- New Trail Connections
- Trailheads
- System-Wide Improvements and Enhancements
- Motorized Trails and Access Improvement Considerations

City of Marquette Master Plan, 2015

The City of Marquette adopted an updated Community Master Plan in 2015. This plan documents the importance of recreation facilities to the citizens of Marquette. The plan also includes the recreation facility inventory. The Master Plan reiterates and supports recreation goals and strategies presented in the Recreation Plan.

The Master Plan documents the changing demographic makeup of the City and discusses how important quality recreation facilities, access to Lake Superior, and biking and walking facilities are to an aging but active population.

The Community Master Plan includes the following recreation recommendations:

Municipal Facilities - The City of Marquette should demonstrate "green" leadership in facilities operations, choosing options that are environmentally sound and otherwise sustainable, from materials recycling, to vehicle fleet management, to decisions regarding construction and re-construction. Operations should be consolidated wherever possible to conserve resources.

Sidewalks and Paths - Funds should continue to be set aside, and areas near schools should be prioritized, to facilitate sidewalk and bike path maintenance and extensions. Seek Safe Routes to Schools funding for further enhancements to the pedestrian and bicycle network. A robust program of winter maintenance to keep pedestrian networks open is vital to a healthy, prosperous community.

Winter Focus - Decisions that affect municipal facilities and amenities should only be made with full consideration of winter, in order to maximize the quality of life and economic impacts of those decisions. Events and activities that help residents get outside during winter months should continue to be developed.

Heartwood Forestland - Much of the NTN's South Trails network is on land that was part of the Heartwood Forestland property acquisition, and the disposition of this municipally-owned property in S. Marquette should be formally established by the adoption of a "sub-area plan" for use and management of the property, in order to guide future investment in the trails network.

Lower Harbor Ore Dock - The City commissioned a structural analysis of the massive dock in 2014 to assess its condition. The structure has been nonfunctional for over 40 years, and it is situated on "bottomlands" that are owned and regulated by the State of Michigan. There currently is a 25-year lease in effect (expires Dec. 2023) for use of the bottomlands for the dock (no other use is permitted). The study found that the Ore Dock and its support pilings are generally in good condition, but it does not have accommodations to safely support any type of public use at present. Public deliberations about the potential for improving the structure, as well as other options should be conducted, and if there are viable productive uses found for the structure, the City should engage the public in visioning and planning for these possible future uses. Recent negotiations with the State have resulted in a new agreement that allows for an adaptive re-use of the structure and two sets of pilings in Lake Superior south of the Ore Dock are being evaluated for the feasibility of re-purposing into usable recreation space over the water in 2019.

Waterfront Safety Program, 2015

Along with the popularity and increased use of the City's waterfront facilities has come an increase in accidents, some of them tragically. A task force was appointed by the Marquette City Commission to provide recommendations which were accepted by the City Commission and implemented.

Arts & Culture Master Plan, 2014

The Arts & Culture Master Plan is designed to define the city's role in supporting arts and culture and the role of arts and culture in accomplishing the city's broader goals, including its relationship with regional development. There were five project outcomes identified:

- identify cultural assets, needs and opportunities
- gather input from all major stakeholders
- develop initiatives, goals and strategies
- define roles for the city department and advisory committee
- recommend a 10-year master arts and culture plan

Recreation Authority Study, 2013

A regional recreation authority feasibility study was completed in 2013 and it was determined not to be feasible at that time.

Tourist Park Land Use Action Plan, 2013

The Tourist Park is approximately 40 acres of public land, located adjacent to the City's northern boundary on Sugarloaf Avenue and fronting on the shore of the Dead River. The property currently includes a public campground and day use area, including a public swimming beach. It has long been an important part of the recreation infrastructure of the City of Marquette.

The purpose of the Tourist Park Land Use Plan is to create the framework for future physical improvements to the park. The recommendations in the land use plan supplement the initiatives of the City's overall recreation plan for this area as well as to enhance recreation activities. The Tourist Park Land Use Plan identified many improvements that will require time and money to implement.

Presque Isle Marina Preliminary Engineering Study, 2010

Presque Isle Marina, constructed in the late 1960's/ early 1970's, is located on the north side of the city of Marquette, between the city's Presque Isle Park and CCI/CNR Merchant's Dock. The city received a grant in 2009 from the Michigan Department of Natural Resources (MDNR) Waterways Grant Program to complete a Preliminary Engineering Study of the Presque Isle Marina. The study resulted in an eight-phase, multi-year reconstruction program with an estimated cost of \$4,130,196

The marina area was dredged in 2013, and a new boat launching facility was constructed in 2015. The Harbor Advisory Committee recommended the City Commission move forward with a two-marina replacement plan (Generation II) including a comprehensive 15% seasonal rate increase in 2018 and 5% increase annually through the build-out of Cinder Pond Marina (2024) and a single pier at Presque Isle Marina with a minimum of 32 slips with consideration of an additional pier system at such time there is \$350,000 replacement fund balance and 50 boats on the waiting list between both marinas.

Lakeview Arena Evaluation, 2007

An evaluation of the Lakeview Arena was conducted in 2007. The study has resulted in significant improvements to the facility including a new roofing system, ice plant replacement, HVAC, fire safety, and lighting improvements. However, the facility needs substantially more work including restroom fixture and dasher board/glass replacement, and additional HVAC work.

Presque Isle Park Management Plan, 1997

Presque Isle Park is unique among City facilities in that it has a volunteer board overseeing its management. The Presque isle Park Advisory Committee (PIPAC) works directly with City staff and the City Commission to ensure the "Island" is managed in an appropriate manner.

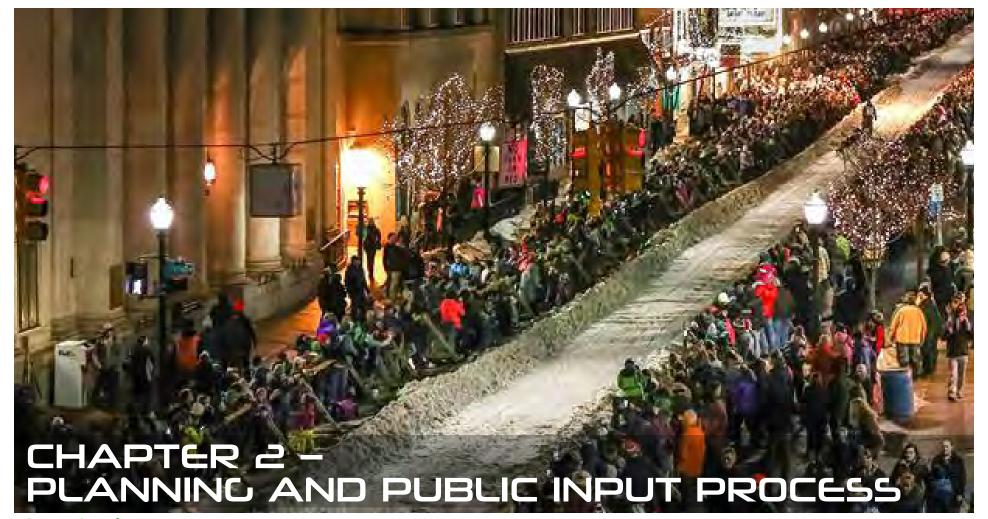
Presque Isle Park also has the distinction that its first management and development policy plan was prepared by renowned landscape architect Frederick Law Olmstead in 1896.

In 1997, a management plan was prepared for the Park by the PIPAC. While some of the plan is outdated, it still serves as a guide for the future management and development of the park, as does the original Olmstead report. According to staff, the following are current issues at the park:

- Forest and Understory management principles are still used. Staff are contracting to have an updated forest management plan next summer.
- Erosion control is an ongoing project with a large project completed in 2007-08 to mitigate erosion at key points on the west side of the park.
- Deer and other wildlife management will need to be re-evaluated in the near future. The recommendations in the plan are still valid, but the statistics are outdated.
- Educational opportunities are provided by the Moosewood Nature Center and students from Northern Michigan University provide educational workshops for class credit.
- Accessibility is still a major concern, and the recommendations are still valid.
- Signage has been a contentious issue as many citizens find that the signs are not uniform and too prevalent throughout the park. Staff are working with the Presque Isle Park Advisory Committee to address more effective use, sign standards, and placement of signs.
- The road is in great shape, but it is still shared with many pedestrians and threatened by erosion on the west side of the park. Lately, the popularity of the park has led to increased traffic and congestion. This has created some unsafe situations with parking, emergency access, and pedestrian safety.

Summary

- 1. Most of the parks and facilities are aging and in need of a dedicated funding source to keep pace with deterioration.
- 2. Implementation of future planning documents will rely heavily on grants and other partners
- 3. The city's comprehensive plan provides significant emphasis on the importance of the park system.
- 4. Management of the city's parks, especially the most historic and unique parks, is of the utmost importance so that the character of these assets is not lost.
- 5. Several of the unique parks and facilities are revenue generators. They are destinations for special events and other tourist uses. Costs to maintain these amenities should be discussed by community leaders within a context that a significant percentage of costs is offset by revenue that is generated.
- 6. Deeply embedded into all planning documents is the fact that Marquette is known for its outdoor recreation opportunities. Citizens choose to live in Marquette, new citizens choose to move to Marquette, and tourists by the hundreds of thousands travel to Marquette each year because of its unique location on Lake Superior, the nearby mountains and the amazing experiences that can only be had in Marquette and its surrounding area.
- 7. Maps of some of the other planning documents are in the Appendix of this master plan.



Introduction

The Planning and Public Input Process provided opportunities for citizens to express their preferences and concerns about the programs, facilities and services offered through the Community Services Department. The planning and public input process was designed to align with DNR Master Plan Guidelines and Planning Methods:

- 1. Scheduled Stakeholder interviews Thirty-two (32) stakeholder interviews were scheduled and interviewed by the consultant as detailed in the table below
- 2. Unscheduled Stakeholder Input Five (5) stakeholders provided input to the consultant by sending information about their special interest. In each instance, there was interaction between the stakeholder and the consultant.
- 3. Public meeting a public open house meeting was held to allow an opportunity for citizens to participate in the process
- 4. Statistically valid citizen survey a statistically valid citizen survey was completed with 500 responses from randomly selected households. That level of response resulted in a precision of +/- 4.4%.

Scheduled Stakeholder Interviews (verbatim comments in the Appendix of this master plan)

Table 2.1: Scheduled Stakeholder Interviews on June 11 and June 12, 2018

Agency or Organization	Name of Participant (s)
NMU Engineering & Planning	Jim Thams, Kathy Richards
North Country Trail	Loraina Jinkerson
Marquette Fire Department	Ian Davis
ORV Team Riders	Robert Lambert, Tony Harry
Marquette Beautification Committee	Jill LaMere, Barb Kelly, Mary Davis
Marquette Maritime Museum	Hillary Billman, Dave Northy
Harbor Advisory Committee	Lynette Vanwelsenaers
City Manager	Mike Angeli
Public Art Commission and Marquette Arts & Culture	Kristine Granger
Marquette County Convention and Visitors Bureau	Susan Estler
Arts and Culture Committee	Walt Lindala
Senior Center	Jane Palmer, Rob Schmeling
Noquemanon Trail Network	Cary Gottlieb, Lori Hauswirth
Iron Ore Heritage Trails	Carol Fulsher
American Legion Baseball	Mike Trickey, Jack Reynolds
MSHS Hockey and Marquette Junior Hockey	Doug Garrow
Soccer Travel Program	Randy Byma
Chamber of Commerce	Nick Steffey
City of Marquette Arts and Culture Center Public Art Task Force	Tiina Harris
Downtown Development Authority Director	Mona Lang
City of Marquette Community Development	Dennis Stachewicz, Dave Stensaas
Superior Watershed Partnership	Carl Lindquist
Marquette Department of Public Works	Eric Stemen and Tom Florek
Little League Baseball and Football	Shane Cornell, Mark Pantti
Hiawatha Trails Snowmobile Club	Don Britton
Superior Watershed Partnership	Carl Lindquist

Comments from Commissioner Smith

Community desire for a splash pad Community desire for more specific tot playgrounds

Unscheduled Stakeholder Interviews (verbatim comments in the Appendix of this master plan)

Table 2.2: Unscheduled Stakeholder Interviews during June, July and October 2018

Agency or Organization	Name of Participant (s)
Presque Isle Band Shell	Dr. Stephen Grugin
Hiawatha Music Co-op	Mike Pond
City Band	Lantz Whitfield
Marquette Bikeability Committee	Sarah Mittlefehldt
Marquette Community Gardens	Ellen Weingarten

Open House Public Meeting

Participants at the Open House were asked to provide their comments in five categories as listed below. Their verbatim comments are included in the **Appendix** of this master plan.

- 1. General Concerns
- 2. Future Needs
- 3. Cultural Focus
- 4. Parks and Facilities
- 5. Trails

Other Public Meetings with public input

- 1. 10 each Park and Recreation Master Plan Ad Hoc Committee Meetings
- 2. 5 each Parks and Recreation Meetings
- 3. The Harbor Advisory Committee
- 4. The Presque Isle Park Advisory Committee
- 5. The Marquette Public Art Commission
- 6. The Arts and Culture Committee
- 7. One each City Commission Work Session
- 8. One City Commission Public Hearing

Common Themes from both Scheduled and Un-Scheduled Stakeholder Interviews

- 1. Loss of revenue in the amount of 20% due to the closing of the Presque Isle Power Plant which affects the city's ability to fund capital projects
- 2. Dollars needed to take care of what we have throughout the park system to include recreation facilities, athletic fields and general park maintenance
- 3. Support for their special interest
- 4. A need for all types of trails and connectivity
- 5. Would like new recreation facilities such as an indoor sports arena, outdoor sports complex, indoor aquatics, multi-purpose band shell, contemporary senior center, accessible playgrounds, large meeting space other than NMU
- 6. Fears of too much shoreline development
- 7. A preference by some for Public Art

DNR Planning Methods

DNR planning methods include comparison to recreation standards, a systems approach to planning, and criteria for Open Space/Natural Area Acquisition. Each of these methods was used during the planning and public input process to ensure that the citizen and key stakeholder input relative to these methods was considered and used to align the final master plan with those methods.



Introduction

A recreation plan must be based on an understanding of the people in the community. For this plan, the community refers to all lands within the boundaries of the City of Marquette and those city-owned lands lying outside its boundaries. Analysis of population projections, household and per capita income, race and ethnicity, household type and size, employment and occupation, age, education, and housing are all important basic plan elements that impact future decisions relating to growth or shrinkage of demand for new recreation facilities and services.

The State of Michigan and Marquette's Importance

The State of Michigan grew by a healthy 6.9% in the 1990s. However, between 2000 and 2010, the State lost 1% of its population or about 54,800 people. The state's estimated population according to the 2010 Census is 9,883,640. In 2015, it was estimated by the US Census Bureau that the population had risen to 9,922,576. This reflects a less than 1% increase in population since the 2010 Census, which puts Michigan in 45th place among all states in terms of population growth.

Marquette is the largest community in Michigan's Upper Peninsula, which is home to just 3% of Michigan's population, or about 318,000 people. The Upper Peninsula is very rich in mineral deposits including iron, silver and copper. (Small amounts of gold have also been discovered.) In the 19th century mining dominated its economy and it was home to many isolated company towns. Lumbering was the other major industry. Some mines are still active today, though on a much smaller scale than 100 years ago. Because of the climate and the short growing season, there is very little agriculture in the Upper Peninsula. Tourism is a major industry.

The Upper Peninsula has large tracts of national and state forests, Eastern arborvitae swamps, coastline, over 150 waterfalls, and very low population densities. Because of the camping, boating, fishing, hunting and hiking opportunities, many Lower Peninsula and Wisconsin families take their summer vacations here.

The City of Marquette Master Plan provides an excellent analysis of demographic data and trends. Information from the Master Plan is included here to improve our understanding of Marquette's population characteristics.



Population Trends

In the 2010 Census, the City of Marquette reported a population of 21,355 persons. This figure represents a 3.09% increase from the City's population in 2000. Adjacent townships such as Marquette, Negaunee and Sands also reported population increases, but the nearby cities of Ishpeming and Negaunee experienced population decreases.

Marquette County experienced almost a 4% increase, in contrast to a decrease in population for the Central Upper Peninsula population and the State of Michigan overall. The demographic data that follows is all derived from US Census Bureau reports.

Table 3.1: Historical Population Trends

Location	Population					
Census Year >	1960	1970	1980	1990	2000	2010
City of Marquette	19824	21967	23288	21977	20714	21355
% Change		10.81%	6.01%	-5.63%	-5.75%	3.09%
City of Ishpeming	8857	8245	7538	7200	6686	6470
% Change		-6.91%	-8.57%	-4.48%	-7.14%	-3.23%
City of Negaunee	6126	5248	5189	4741	4576	4568
% Change		-14.33%	.1.12%	-8.63%	-3.48%	-0.02%
Marquette Township	1880	1703	2669	2757	3286	3905
% Change		-9.41%	56.72%	3.30%	19.19%	18.84%
Chocolay Township	2235	3299	5685	6025	6095	5903
% Change		47.61%	72.32%	5.98%	1.16%	-3.15%
Negaunee Township	1383	1760	2443	2368	2707	3088
% Change		27.26%	38.81%	3.07%	14.32%	14.07%
Sands Township	1657	2164	2437	2696	2127	2285
% Change		30.60%	12.62%	10.63%	-21.10%	7.43%
Marquette County	56,154	64686	74101	70887	64634	67077
% Change		15.19%	14.55%	-4.34%	-8.82%	3.78%
State of Michigan	7,824,965	8,875,083	9,262,078	9,295,297	9,938,444	9,883,640
% Change		13.20%	4.36%	0.36%	6.92%	-0.55%

Source: US Census Bureau

Table 3.1, provides a population projection for the City of Marquette and other jurisdictions, based simply on the percentage change in population between the 2000 and 2010 Census. Population projections are normally based upon a 30-year evaluation of changes, but this would not be appropriate, as the past thirty years have been unstable locally due to the 1995 shuttering of the K.I. Sawyer Air Force Base. The projections for the State utilize the typical 30-year "cohort survival" method of projection, based on Census Bureau decennial census records. Most local jurisdictions in Marquette County have completely adjusted to the loss of several thousand Air Force personnel/families formerly living in the area during the past decade.

Table 3.2: Population projection to 2030

Location	Population Projected to Year 2030					
	2000	2010	2020	2030		
City of Marquette	20,714	21,355	22,015	22,695		
City of Ishpeming	6,686	6,470	6,270	6,076		
City of Negaunee	4,576	4,568	3,770	3,111		
Chocolay Township	6,095	5,903	5,717	5,537		
Marquette Township	3,286	3,905	4,641	5,515		
Negaunee Township	2,707	3,088	3,522	4,018		
Sands Township	2,127	2,285	2,455	2,637		
Marquette County	64,634	67,077	69,613	72,244		
Michigan*	9,938,444	9,883,640	9,340,040	8,826,338		

^{*} Using the Cohort Survival Method of Population Projection

Households

Table 3.3: Household Composition

Categories	Censu	s Year	Change				
Household Composition	2000	2010	Percent				
Total Households	8,071	8,321	3.10%				
Family Households	4,066	3,788	-6.84%				
Male Householders	2,851	2,584	-9.37%				
Female Householders	1,215	1,204	-0.91%				
Nonfamily Households	4,005	4,533	13.18%				
Male Households	1,734	2,034	17.30%				
Living Alone	1,209	1,360	12.49%				
Female Households	2,271	2,499	10.04%				
Living Alone	1,779	1,816	2.08%				
	House	hold Size					
1-person	2,988	3,176	6.29%				
2-person	2,726	3,006	10.27%				
3-person	1,180	1,108	-6.10%				
4-person	815	721	-11.53%				
5-person	290	230	-20.69%				
6-person	57	60	5.26%				
7-or-more-person	15	20	33.33%				
Average household size	2.13	2.05	-3.76%				
Average family size	2.81	2.71	-3.56%				

An increase of 250 households was reported in U.S. Census Bureau data, as shown in Table 3.3. And, the composition of households is seen changing. The decline in "family" households was significant locally, showing a 6.84 percent slide. One and two-person households increased by 468 combined, which is not surprising given the increase in the student population at NMU. Average household size decreased slightly, along with family size, showing that the national trend of declining population growth from reproduction is locally relevant.

Nationally there was an increase of 22 percent in single-parent households and 30 percent in multi-generational between 2000 and 2010, while husbandwife households declined from 52 percent to 48 percent of all households during that decade.

Age Distribution

Table 3.4: 2010 Household Compositions

Age Group	Number	% of Total
Under 5	788	3.7
5 to 9 years	630	3.0
10 to 19 years	3061	14.3
20 to 29 years	6458	30.2
30 to 39 years	2059	9.6
40 to 49 years	2073	9.7
50 to 59 years	2534	11.9
60 to 69 years	1601	7.5
70 to 79 years	1108	5.1
80 to 84 years	444	2.1
85 years and over	599	2.8
TOTAL	21355	100

U.S. Census Bureau data, as shown in Table 3.4, Table 3.5, and Figure 1 indicates that the City of Marquette has a slightly increasing elderly population combined with a slightly decreasing youth population. The size of the economically dependent youth population is relatively small, as is the size of the population in retirement age. As can be expected, the age 20-29 cohort is much higher in Marquette than what would usually be the case in cities without colleges.

Comparing years 2000 and 2010, there were some significant shifts in the demographic makeup of the City resident population. Most significant was the increase in those age 20-29 (+1,523/30.2 percent). One obvious explanations for this increase is student enrollment at NMU. In fall of year 2000 the total student population was 8,427, whereas in fall 2010 enrollment was 9,417, just ten short of one thousand added students.

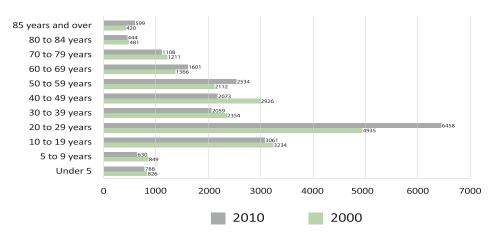
The "under 20" population of Marquette was twenty-one percent of the population in 2010, a decrease of 2.7 percent and 430 persons in those age cohorts since 2000, with the biggest losses in the age 5-9 (219) and 10-19 (173) cohorts. The percentage of residents in the two youngest cohorts is about half that reported statewide and in the USA. The number of people age 70 and above, which largely consist of retired persons, increased by only 39 persons since year 2000, but those age 60-69 have increased by 235, and those 50-59 have increased by 422. There were declines in every other age category except in the 20-29 age cohort.

Table 3.5: Number of Persons by Age Cohort - Decade Change

Age Group	2000	2010	% Change
Under 5	826	788	-4.6
5 to 9 years	849	630	-25.79
10 to 19 years	3234	3061	-5.35
20 to 29 years	4935	6458	30.86
30 to 39 years	2354	2059	-12.53
40 to 49 years	2926	2073	-29.15
50 to 59 years	2112	2534	19.98
60 to 69 years	1366	1601	17.2
70 to 79 years	1211	1108	-8.51
80 to 84 years	481	444	-7.69
85 years and over	420	599	42.62
TOTAL	20,714	21,355	0.31

The largest decline is seen in the age 40-49 cohort, which declined by 853, less than half of which, if we assumed aging-in-place, may be seen in the gain in the age 50-59 cohort. Since age 40-49 is a prime age for career development, it is likely many people left the City for new employment or lower cost housing as the economy contracted significantly in the later years of the decade. The bar chart on the following page shows these changes graphically for easy comparison.

Figure 1: Age Distribution- Decade Change

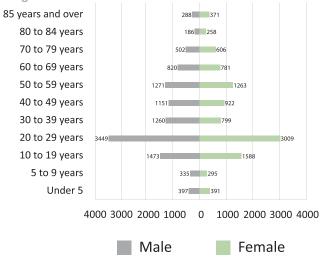


Source: US Census Bureau

Age and Gender

A comparison of males and females by age shows a fairly balanced number in most age cohorts. Females are larger as a gender group in the oldest cohorts. There is a relatively large male cohort in their early adult years, about 13 percent larger than the same age population of females. The household composition data shown in Table shows that male households increased by 17 percent in the decade, while female households grew much less, which mirrors the data for males and females living alone.

Figure 2: 2010 Age-Gender Distribution



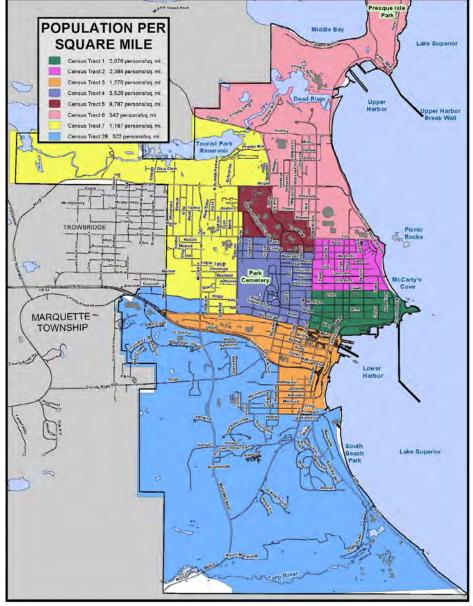
Source: US Census Bureau

Population Density

Understanding the density and spatial distribution of people in the City can help City leaders best plan for and distribute amenities and services. The presence of Northern Michigan University within the community has significant effects on the population density for the City of Marquette.

Figure 3 identifies Population per census tract. The densest populations are located within and near the NMU academic campus. This is presumably due to numerous student dormitories. The Census land divisions are explained in the following section on Housing.

Figure 3: Population By Census Tract



Source: US Census Bureau

Commuter Population

The City of Marquette has a large daytime population of working commuters. A Census Bureau estimate of the commuter-adjusted daytime population is displayed below in Table 3.6. The margin of error for the overall estimates is 10 percent (there is a 90 percent level of confidence that the actual value is within a range of 10 percent, above or below the estimated value). This temporary increase in population has wide-ranging impacts that are hard to quantify, from added customers for businesses to increased environmental contamination, but it also places a quantifiable number of additional traffic on the local transportation network.

Table 3.6: Estimated Daytime Commuter Population

Total resident population	Total workers working in place	Total workers living in place	Estimated daytime population	Daytime population change due to commuting	Percent daytime population change due to commuting
21,247	16,345	10,241	27,351	6,104	28.7

Income

Median household income is the dollar amount that divides the income distribution into two equal groups—half with income above the median and half with income below the median. It provides one measure of the ability of the City of Marquette households to meet the costs of food, clothing, housing, health care, transportation, childcare, and higher education. Retail businesses, shopping centers, builders, and developers consider the median household income as a guide to investment in a community.

Table 3.7 below shows income ranges for the residents in the City of Marquette. The City's population is pretty well diversified among the categories. The largest groups are in the less than \$10,000, \$15,000 to \$24,999, \$35,000 to \$49,999, and \$50,000 to \$74,999. Which income bracket households fall into can have a direct effect on the type of recreation they pursue. For example, golf is usually a sport for people of higher incomes.

Median and Mean household incomes are lower in the city than in the county, primarily because the city has a higher percentage of young single adults and non-family households.

Table 3.7: Income per Household

Income (2016 estimate)	City of M	City of Marquette		Marquette County	
	Number	Percent	Number	Percent	
Total Households	7,646	100%	26,293	100%	
Less than \$10,000	1,109	14.5%	2,445	9.3%	
\$10,000 to \$14,999	757	9.9%	1,735	6.6%	
\$15,000 to \$24,999	918	12.0%	2,840	10.8%	
\$25,000 to \$34,999	833	10.9%	2,945	11.2%	
\$35,000 to \$49,999	1,086	14.2%	3,997	15.2%	
\$50,000 to \$74,999	1,254	16.4%	5,022	19.1%	
\$75,000 to \$99,999	619	8.1%	3,050	11.6%	
\$100,000 to \$149,999	696	9.1%	2,945	11.2%	
\$150,000 to \$199,999	236	3.1%	815	3.1%	
\$200,000 or more	138	1.8%	499	1.9%	

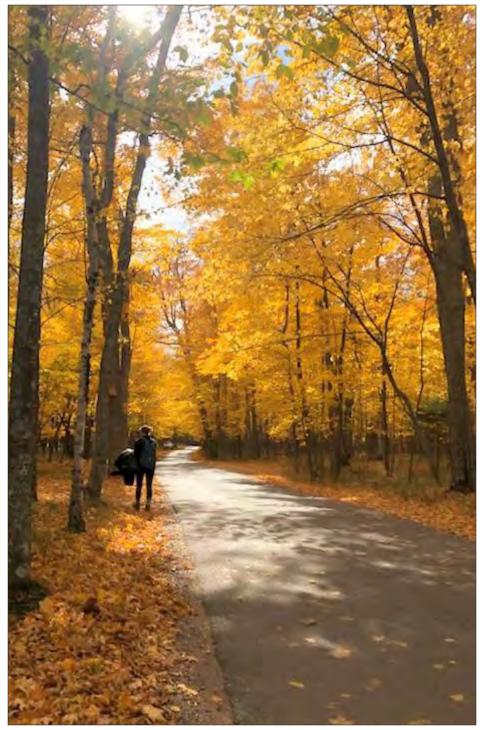
Median household income	37,551	46,822
Per capita income	20,768	24,275

Source: US Census

Summary

- Age cohorts for actively engaged recreation user groups are decreasing as a percentage of the population; under 5, 5 to 9, and 10 to 19.
- Overall population in 2010 census data shows a modest increase of 3.09%.
- One and two-person households showed the largest increase at 16.56% while three, four, and five-person households have decreased. Growth in one and two-person households is attributed to the growth at the University.
- Median household income is \$37,551 in the city and that compares to the Marquette County median income of \$46,822
- Per capita income is \$20,768 and that compares to Marquette County per capita income of \$24,275







The City of Marquette Community Interest and Opinion Survey Executive Summary

Overview

ETC Institute administered a community interest and opinion survey for the City of Marquette during the fall of 2018. The survey was administered as part of the City's update to their Recreation Master Plan. The survey and its results will provide the City with insight into the recreational needs and desires of the community. The results of the survey will be used to take a resident-driven approach to guide policy decisions, prioritize park improvements, and identify any unmet recreation needs in Marquette.

Methodology

ETC Institute mailed a survey packet to a random sample of households in the City of Marquette. Each survey packet contained a cover letter, a copy of the survey, and a postage-paid return envelope. Residents who received the survey were given the option of returning the survey by mail or completing it on-line at www.marquettesurvey.org.

Ten days after the surveys were mailed, ETC Institute sent emails and placed phone calls to the households that received the survey to encourage participation. The emails contained a link to the on-line version of the survey to make it easy for residents to complete the survey. To prevent people who were not residents of the City of Marquette from participating, everyone who completed the survey on-line was required to enter their home address prior to submitting the survey. ETC Institute then matched the addresses that were entered on-line with the addresses that were originally selected for the random sample. If the address from a survey completed online did not match one of the addresses selected for the sample, the on-line survey was not counted.

A total of 500 residents completed the survey. The overall results for the sample of 500 households have a precision of at least +/-4.4% at the 95% level of confidence.

This report contains the following:

- Charts showing the overall results of the survey (Section 1)
- Priority Investment Rating (PIR) that identifies priorities for facilities and programs (Section 2)
- Benchmarking analysis comparing the City's results to national results (Section 3)
- Tabular data showing the overall results for all questions on the survey (Section 4)
- A copy of the survey instrument (Section 5)

The major findings of the survey are summarized on the following pages.

Facility Use and Ratings

Respondents were asked to indicate if they have used 29 different recreation areas in the City of Marquette in the past 12 months. The following recreation areas were most used during the past 12 months.

- Mattson Lower Harbor Park (93%)
- Presque Isle Park (89%)
- Multi-use bike path (79%)
- Shiras Park/Picnic Rocks (78%)

Heartwood Forest Property/NTN (99%), Clark Lambro's Beach/Park (98%), and NTN Trail North (98%) received the highest percentage of "excellent" and "good" ratings among the 29 recreation areas respondents were asked to rate based upon their usage. Respondents were least satisfied with the condition of Giants Foot Park.

Program Participation and Ratings

Twenty-nine percent (29%) of respondents indicated their household has participated in a recreation program offered by the City of Marquette, or the City's partners who use City recreation facilities during the past 12 months. Ninety percent (90%) of respondents indicated the quality of the programs they have participated in are either "excellent" (39%) or "good" (51%).

Facility Needs and Priorities

Facility Needs: Respondents were asked to identify if their household had a need for 39 recreation facilities and rate how well their needs for each were currently being met. Based on this analysis, ETC Institute was able to estimate the number of households in the community that had the greatest "unmet" need for various facilities.

The five recreation facilities with the highest percentage of households that have an unmet need were:

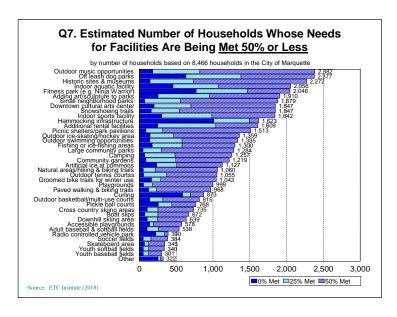
- 1. Outdoor music opportunities 2,382 households (or 28%),
- 2. Off leash dog parks 2,377 households (or 28%),
- 3. Historic sites and museums 2,272 households (or 27%),
- 4. Indoor aquatic facility 2,056 households (or 24%), and
- 5. Fitness park 2,046 households (or24%).

The estimated number of households that have unmet needs for each of the 39 facilities that were assessed is shown in the chart on the following page



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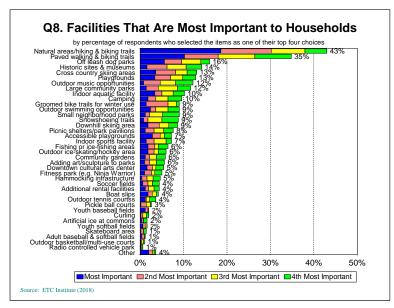
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Facility Importance: In addition to assessing the needs for each facility, ETC Institute also assessed the importance that residents placed on each facility. Based on the sum of respondents' top four choices, the three most important facilities to residents were:

- 1. Natural areas/hiking and biking trails (43%),
- 2. Paved walking and biking trails (35%), and
- 3. Off leash dog parks (16%).

The percentage of residents who selected each facility as one of their top four choices is shown in the chart below.



Priorities for Facility Investments: The Priority Investment Rating (PIR) was developed by ETC Institute to provide organizations with an objective tool for evaluating the priority that should be placed on recreation and parks investments. The Priority Investment Rating (PIR) equally weights (1) the importance that residents place on facilities and (2) how many residents have unmet needs for the facility. [Details regarding the methodology for this analysis are provided in Section 2 of this report.]

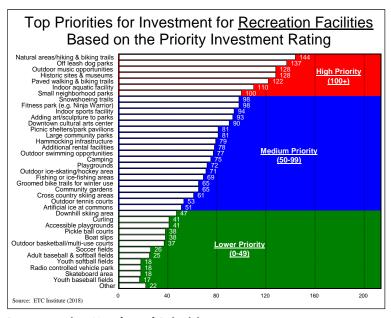
Based the Priority Investment Rating (PIR), the following seven facilities were rated as high priorities for investment:

- Natural areas/hiking and biking trails (PIR=144)
- Off leash dog parks (PIR=137)
- Outdoor music opportunities (PIR=128)
- · Historic sites and museums (PIR=128)
- Paved walking and biking trails (PIR=122)
- Indoor aquatic facility (PIR=110)
- Small neighborhood parks (PIR=100)

The chart on the following page shows the Priority Investment Rating for each of the 39 facilities/amenities that were assessed on the survey.

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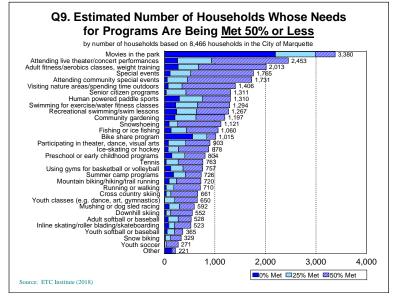
Programming Needs and Priorities

Programming Needs. Respondents were also asked to identify if their household had a need for 32 recreational programs and rate how well their needs for each program were currently being met. Based on this analysis, ETC Institute was able to estimate the number of households in the community that had "unmet" needs for each program.

The three recreation programs with the highest percentage of households that have an unmet need were:

- 1. Fitness and wellness programs 3,380 households (or 40%),
- 2. Community special events 2,453 households (or 29%), and
- 3. Art classes 2,013 households (or 24%).

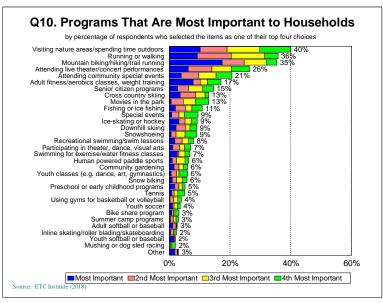
The estimated number of households that have unmet needs for each of the 32 programs that were assessed is shown in the chart on the following page.



Program Importance. In addition to assessing the needs for each program, ETC Institute also assessed the importance that residents place on each program. Based on the sum of respondents' top four choices, the three most important programs to residents were:

- 1. Visiting nature areas/spending time outdoors (40%),
- 2. Running or walking (36%), and
- 3. Mountin biking/hiking/trail running (35%).

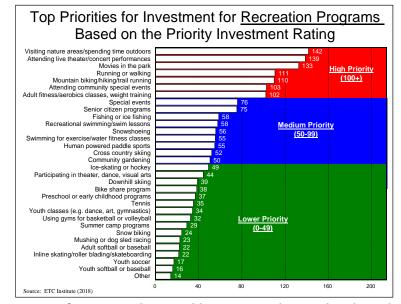
The percentage of residents who selected each program as one of their top four choices is shown in the chart on the following page.



Priorities for Programming Investments. Based the priority investment rating (PIR), which was described briefly on page iv of this Executive Summary and is described in more detail in Section 2 of this report, the following seven programs were rated as "high priorities" for investment:

- Visiting nature areas/spending time outdoors (PIR=142)
- Attending live theater/concert performances (PIR=139)
- Movies in the park (PIR=133)
- Running or walking (PIR=111)
- Mountain biking/hiking/trail running (PIR=110)
- Attending community special events (PIR=103)
- Adult fitness/aerobics classes, weight training (PIR=102)

The chart on the following page shows the Priority Investment Rating (PIR) for each of the 32 programs that were rated.



Support for Actions that Would Improve and Expand Parks and Recreation Facilities

Respondents were asked to indicate which items, from a list of 21, they would most support the City of Marquette taking to improve and expand parks and recreation facilities. Based on the sum of "very supportive" and "somewhat supportive" responses the most supported actions were: developing multipurpose trails that link the area (83%), Upgrading existing neighborhood parks, playgrounds and picnic shelters (77%), adding accessible playgrounds (73%), maintaining/improving existing youth sports fields (82%), and upgrading Presque Island Park by improving existing amenities (71%). Developing multipurpose trails that link the area (41%), was the improvement respondents indicated is most important to their household. Eighty-seven percent (87%) of respondents indicated that the funding of improvements to parks and recreation facilities is either "very important" (47%) or "somewhat important" (40%) compared to other priorities such as police, fire, and streets. Respondents were asked to indicate which actions they would support for increasing revenues to support the parks and recreation services and facilities in the City. Thirty-four percent (34%) indicated they wanted to increase user fees, 33% were not sure or did not like the three options listed, 32% want to create a dedicated funding source, and 23% would like to establish a new income tax.

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Additional Findings

- ➤ Eighty-one percent (81%) of respondents indicated they learn about programs, special events, and other activities from word of mouth, 63% use social media, and 49% use the newspaper. Social media, the newspaper, and television are the most preferred ways to learn about parks and recreation programs, special events, and other activities.
- The City of Marquette (53%) is the most used organization for families seeking parks and recreation programs, 39% use Northern Michigan University, and 38% use State of Michigan Parks. The City of Marquette is the organization used most often for parks and recreation programs and facilities.
- Ninety-three percent (93%) of respondents indicated someone in their household has used Presque Isle Park during the past two years. Improving existing amenities at the park is the one action respondents would most like the City of Marquette to take at Presque Isle Park.
- Fifty-seven percent (57%) of respondents indicated they were either "very supportive" (23%) or "somewhat supportive" (34%) of the City of Marquette dedicating resources towards adding interpretation along the Holly S. Greer Shoreline Bike Path..
- Fifty percent (50%) of respondents indicated they do not want the City to limit the driving hours on the road around Presque Isle Park to a few specific hours per day to allow for safer pedestrian access.
- > Fifty percent (50%) of respondents indicated they do want the City to allow geocaching in the park system.
- Seventy-one percent (71%) of respondents think that when the City allocates its resources they should spread the funds equally throughout the system.
- ➤ Forty-three percent (43%) of respondents indicated they would support a permit allowing limited motorized recreation vehicles in the City limits of Marquette, near Mount Marquette/Marquette Mountain Ski Hill, provided there are marked routes, 42% said they do not want to allow these vehicles, and 14% were not sure.
- Sixty-one percent (61%) of respondents indicated they are not supportive of a parking fee for Marquette parks, including City beaches, with the revenues used to upgrade parks and recreation facilities.
- Sixty-nine percent (69%) of respondents indicated they were either "very supportive" (40%) or "somewhat supportive" (29%) of the City developing a year-round dog park in addition to the winter dog park at Tourist Park.

Conclusions

To ensure that the City of Marquette continues to meet the needs and expectations of the community, ETC Institute recommends that the Recreation and Parks Department sustain and/or improve the performance in areas that were identified as "high priorities" by the Priority

Investment Rating (PIR). The facilities and programs with the highest PIR ratings are listed below.

Facility Priorities

- Natural areas/hiking and biking trails (PIR=144)
- Off leash dog parks (PIR=137)
- Outdoor music opportunities (PIR=128)
- Historic sites and museums (PIR=128)
- Paved walking and biking trails (PIR=122)
- Indoor aquatic facility (PIR=110)
- Small neighborhood parks (PIR=100)

Programming Priorities

- Visiting nature areas/spending time outdoors (PIR=142)
- Attending live theater/concert performances (PIR=139)
- Movies in the park (PIR=133)
- Running or walking (PIR=111)
- Mountain biking/hiking/trail running (PIR=110)
- · Attending community special events (PIR=103)
- Adult fitness/aerobics classes, weight training (PIR=102)

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Introduction

Challenged with the desire to provide citizens with quality parks, programs, services and recreation facilities, the Community Services Department must position itself to accomplish its goals. An approach to evaluating the agency's ability to reach its goals is the use of a management tool that is referred to as an ORGANIZATIONAL SCAN.

The Organizational Scan Tool is shown below in the graphic. As is shown in the graphic, the tool allows for an assessment of the following four categories:

- External Impacts
- Organizational Practices
- Organizational Capacity
- Organizational Performance

External Impacts

The Marquette Park and Recreation Department does not exist in a vacuum. It is set in an environment which provides multiple contexts that affect it and its performance. The table below details the critical elements of the external impact scan.

Table 5.1

Category	Target	Status
Political Realities	Regular interaction with elected officials to provide opportunities for them to comment on Department status	The Community Services Director is available to elected officials at scheduled meetings and other informal encounters.
Quantifiable Citizen Preferences	Periodic distribution (3 to 5 years) of a statistically valid survey to document citizen preferences	A statistically valid survey was completed as a component of this master plan that is being written in 2018.
Resident demographic, socio-economic and lifestyle profiles	Citizen profile quantified by using reliable sources such as census data	A citizen profile was developed in 2018 as a component of this master plan.
Stakeholder issues	Organized and scheduled public venues to provide opportunities for stakeholders to voice their requests and concerns	The Department seeks public input at its Park and Recreation Advisory Board monthly meeting; the Presque Isle Park Advisory Committee; and the Harbor Advisory Committee.
Social equity	Equal access to programs, services and amenities	The Venues Model used by Marquette is typical for many agencies, thus there will never be equitable access; however, there is equal access because the Venues Model assumes that the system is comprised of specialized facilities that will serve the entire community, regardless of access distance or population densities.
Technological trends	Utilization of a Management Information System for office systems, financial system, records management and sharing systems and maintenance management (lighting and irrigation systems, work orders and work assignment applications) and golf course programming	The Department utilizes a BSA Financial Management System; Metasys Mechanical System Program; and will soon have access to a Work Order System. All city departments have access to files that are available on a shared drive.
Statewide and City Fiscal Downturn	The Department has no control of this	Staff is working intelligently and passionately to reduce the annual subsidy to the Lakeview Arena as a primary example of how it is attempting to address this issue.
Unplanned Requests of staff	To mitigate unplanned requests by using a work order system	This is a very difficult challenge for staff and will require top down awareness and willingness to mitigate this issue.

Organizational Practices

Organizational practices for all Park and Recreation Departments describe how the agency values its internal and external relationships, its commitment for the care of the resources for which it is responsible (parks, facilities, programs and services) and its adherence to necessary policies and procedures that direct its management decisions toward its staff and partners.

Table 5.2

Category	Target	Status
External and internal customer service practices	Internal and external information is disseminated accurately and on a timely basis; that there is an upward and downward approved process for internal communication; and that administrators are accessible to the public	External requests of the Department are addressed in its 24-hour response policy. The public has been provided a phone number to call for their requests, or, they can stop by the office or send an email.
History of the Department	Strategies that address the new reality from changes that naturally occur over time	The Department's philosophy is to remain fluid as new realities present themselves.
Recreation program service goal	A stated program service goal to which program resources are aligned	The Department works closely with its partners to meet as many citizen program expectations as is possible
Fiduciary care for parks, facilities and other resources	Best practice targets as established by NRPA Park Metrics	Resources are not aligned with responsibilities. Metrics are not readily available due, in part, to the split responsibilities between the Community Services and the Department of Public Works.
Management and operating policies	Key policies that affect stated goals; e.g. Pricing and Cost Recovery Policy, Partnership Policy and Staff Development Policy	The Department does have Pricing and Cost Recovery Guidelines that evolve during its annual budget meetings. Partnerships are managed by using individual agreements. Staff development guidelines are used during the annual staff review process.

Organizational Capacity

Critical to the Park and Recreation Department's capacity to execute its responsibilities are the resources which are either budgeted or earned through its earned income opportunities (fees and charges); the quantity of parks and facilities that require operating and maintenance resources; operating and maintenance efficiency; staff commitment; and effective leadership.

Table 5.3

Category	Target	Status
Finance and budget	National best practice for dollars per person allocated for parks and recreation	NRPA Park Metrics indicate that the average per capita expenditure for parks and recreation is \$77.32.
Inventory of assets	A current inventory of all parks, facilities, amenities and equipment	An inventory was completed as part of this 2019 Master Plan
Organizing and staffing for performance	Resources are aligned with stated goals	The strategic planning process guides staff goals and action strategies.
Operations assessment that includes maintenance	Detailed deficiencies between responsibilities and resources	This process is informal at this time and relies on close communication between the Department and the Department of Public Works. Anecdotally, there is evidence that there is a significant gap between resources and responsibilities.
Leadership practices – delegation of authority and responsibility	Administrators and staff are willing to cooperate in a process that aligns all resources with stated goals	The delegation process follows the organizational chart.

Organizational Performance/Measurable Metrics

The City of Marquette believes strongly in the use of metrics to guide operating efficiencies. Its city-wide Continuous Process Improvement Program (CPI), quarterly agency reports and monitoring of national best practices provided by NRPA Metrics, the Trust for Public Lands (TPL) and the ETC Institute are but a few of the sources that are utilized.

Table 5.4

Category	Target	Status	
Lagging Indicators	Metrics that quantify how the agency has done in the past	The Department's use of Lagging and Leading Indicators is	
Leading Indicators	Metrics that are aligned with and quantify those areas where the agency wants to improve in the future	not yet formalized. The use of many of the important lagging and leading indicators require a full commitment by other departments in the city, thus any progress on this category will need to start at the top of the city's leadership.	

Summary

External Impacts

In the categories of unplanned work requests of staff and from the fiscal downturn at both the state and local level are enormous challenges for the Department.

Organizational Practices

- <u>Programming and Maintenance Models:</u> The Programming and Maintenance Models used by the Department present typical challenges of Models of these types.
 - Regarding recreation programming, provided by third parties, the challenge is to manage the organization and production of all programs to meet the Department's expectations.
 - Regarding maintenance, that service is provided by the Department of Public Works, thus the challenges of:
 - Communication about the levels of service that are required; e.g. athletic field maintenance versus maintenance of a lesser used/passive park
 - · Addressing the gap between resources and responsibilities and how best to allocate very scarce resources for competing demands
 - o Communicating maintenance concerns/issues about park and recreation facility misuse by the public to the users who are causing the concern/issue
- <u>Policies:</u> There appears to be a need to formalize, and/or create, the various management and operating policies that are needed to manage the Department. Specificity to the Pricing/Cost Recovery Guidelines, Third Party Program Partnership Agreements, and Maintenance Standards are three examples of what are needed.

Organizational Capacity

There is a large gap between resources and responsibilities. Data to fully quantify the gap is not available; however, there is plenty of anecdotal evidence to identify this is a significant issue.

Organizational Performance

The use of metrics to manage the Department needs to be elevated. Although several management software programs are available that can be used to develop metrics, those programs require the cooperation of all departments within the city to ensure that all data is being uploaded in an accurate and thorough manner.

External Impacts Political Realities Demographic and Lifestyle Issues Citizen Preferences Stakeholder Issues Social Equity Technological Trends

Organizational Practices

History of the Department
Agency policies
Customer Relations
Program Service Goals
Fiduciary care for parks/facilities

Organizational Capacity

Finance and Budget
Strategic Leadership
Staffing level & capability
Agency Structure
Land, Facilities, Equipment
Operations Assessment
Program Assessment
Partnerships

Organizational Performance

Continuous Process Improvement
Program Evaluations
Performance Metrics

Organizational Scan Criteria

Utilizing research provided by Universalia, the criteria used to complete the scan:

- 1. External Impacts
- 2. Organizational Practices
- 3. Organizational Capacity
- 4. Organizational Performance





Introduction

An inventory was taken of each park and its amenities. Each park was evaluated by Quality Criteria to assess: Accessibility, Character, Connectivity, and Usability. In addition, amenities in each park were evaluated in terms of their physical condition.

The product of park qualities and the condition of amenities within each park establishes a level of quality (LOQ) specifically for Marquette. For this Plan, level of quality LOQ ratings are identified on each park's cut sheet within a continuum of Excellent, Good, Fair, or Poor. Each rating is an expression of a park's performance compared to the park system as a whole.

Assessment Criteria (Quality)

Several factors were used to determine an overall quality rating for each of four criterions:

- Accessibility (Accessibility is determined not only by the presence of ADA features, but also by whether one can easily identify it as a park and access it by multiple modes of transportation). The City's strong support for Universal Design is described more fully below.
- Character (There are several factors that were looked at to consider the
 overall Character of a park. In some cases, parks have charming features
 or are in a unique setting with natural beauty or interesting views
 inherent to its location. While these are often factors that cannot always
 be created in every park, there are other factors we also looked at that
 add to the character of a park such as landscaping, shade, seating and
 lighting)
- Connectivity (Connectivity of parks was looked at from several aspects including connectivity to neighborhoods, other parks, and points of interest)
- Usability (Usability is a criterion that considers factors regarding a park's amenity offering)

Barrier Free Compliance Supported by Marquette – Universal Design
The City of Marquette develops recreational facilities that provide access to
people with disabilities in conformance with the Americans with Disabilities

Act of 1990 and other applicable State and Federal regulations.

With this 2019 Five-Year Recreation Master Plan, the City of Marquette is expanding its commitment to barrier-free access by incorporating Universal Design into plans for new facilities and renovation projects. Universal Design is

Universal Design is a process that looks beyond the written codes and laws that govern accessibility in the built environment. It is a process that looks to the population and the myriad of physical challenges across all age groups; issues like low vision, hearing loss, what many refer to as their "bum knee" and the like. Inclusive design is perhaps more descriptive of the thinking that is involved. It extends to paint color to increase ambient light for aging baby boomers, to more open visually connected spaces for people with failing hearing that rely more on vision. It includes the attention to the small details that provide additional comfort to those with disability beyond the letter of the code. For example, control joints struck into wet concrete meet the letter of barrier free codes and laws. However, they transmit considerable force thru the hard tires of a wheel chair. This not only causes premature failure of the

bearings but is very uncomfortable for those with spinal injury. Saw cutting the joints serves the same structural purpose and greatly reduces the negative effect of tooled joints.

The importance of universal design to the City of Marquette and it Recreation program is supported simply by its aging demographic. The greatest source of disability in America today is not accident, but aging. Looking beyond the regulations that govern accessible design is the challenge. The result is a better, higher functioning, built environment for a greater number of people. Additional information on Inclusive Design can be found at the Institute for Human Centered Design, http://www.adaptenv.org/

ASSESSMENT CRITERIA (Condition)

Physical condition of parks and amenities are detailed with their individual ratings in the park cut sheets in this chapter. The Park Rating Criteria is described below:

Excellent is reserved for those parks that are state-of-the-art in both construction and design. These parks will not require any major repairs or modernization for at least ten years. Very little leeway is given for imperfections such as peeling paint, graffiti, rust, or inadequate play area surfacing, etc.

Good is a rating given to those parks whose design and amenities are strong in appearance but are showing the normal wear and tear expected throughout a park system. Maintenance appears to be regular, the grass is mowed, play area surfacing is kept at an acceptable depth and free of weeds, structures are painted, and major repairs or renovation is at least five to ten years away.

Fair is a rating in which the property itself may very well be attractive, but the amenities are in a state of decline. Maintenance is less frequent or at least cannot turn back the clock on normal decline. Play equipment is still safe but maybe rusting, bleaching or covered with mildew; structures such as restroom buildings are in need of repairs such as paint, shingles or cleaned of graffiti; ball fields are playable but the infields are grass covered creating a hazard, fencing is warped or rusting, dugouts are undersized or may flood when it rains and bleachers are not up to code. These parks need major repairs or renovation within three to five years.

Poor is a rating for which the park and its amenities are at the end of their life cycle. Typically, a park in poor condition is not well maintained. There may be trash on site as well as glass and weeds. The amenities are out of date and in many cases are unsafe or fail to meet current codes. Frequently, parks in this category appear to have been all but abandoned. These parks need rebuilding following a new master plan as soon as it can be scheduled.

described as follows:

Park Type Descriptions

Each Marquette park has been categorized by type. The park types which are available in the city include: neighborhood parks, community parks, special use parks, pocket parks and linear parks. Descriptions of each type of available parks are provided, and, in addition, other parks types that are not available are also provided as they may be at some point in the future as this plan is implemented.

Pocket Parks are the smallest park classification and are used to address limited, isolated or unique recreational needs. Examples of pocket parks include concentrated or limited populations; isolated development areas; unique recreational opportunities; landscaped public use areas; scenic overlooks; or, play areas adjacent to downtown shopping districts. Pocket parks in the City of Marquette currently include the Downtown Pocket Park, Rosewood pedestrian Connector Park Spring Street Park and Dead River Park.

Neighborhood Parks are the basic unit of the park system, which serve as a recreational and social focus of a neighborhood with both passive and active activities. They are not intended to be used for programmed activities that result in overuse, noise, parking problems and congestion. They should be geared for those living within the service area. A Neighborhood Park accommodates a variety of ages including children, adults and seniors. These parks are usually not smaller than 5 acres in size and are developed centrally within the neighborhood to encompass 1/2-mile service radius. Neighborhood Parks primarily facilitate recreational activities including play structures, sitting areas and open space. Ideally, these parks are linked to the neighborhood and to each other by a pathway system and respond to the need for basic recreational amenities close to home. Marquette neighborhood parks include Williams Park and Harlow Park.

Community Parks are larger in size and serve a broader purpose than neighborhood parks. Their focus is on meeting the recreation needs of several neighborhoods or large sections of the community as well as preserving unique landscapes and open spaces. They allow for group activities and offer other recreational opportunities not feasible, nor desirable, at the neighborhood level. As with neighborhood parks, they should be developed for both active and passive recreation activities. Optimal size for a community park should exceed 25 acres with a service radius of approximately 1 mile. Design features might include large play structures, informal fields for youth play, tennis courts, volleyball courts, shuffleboard courts, horseshoe areas, swimming pools, disc golf, trails, group picnic areas, open space and unique landscapes/features, nature study areas, ornamental gardens and facilities for cultural activities such as plays and concerts in the park. Marquette's

community parks include Mattson Lower Harbor Park, Shiras Park, McCarty Cove, South Beach Park, the Fit Strip, Mount Marquette Lookout, Marquette Commons and Founders Landing.

Regional Parks serve a larger purpose than community parks. Regional parks are larger and have more amenities than community level parks and will attract users for longer periods of time due to their size and features. Regional parks will typically include features which lend themselves to neighborhood level and community level activities such as playgrounds, shelters, walking trails and athletic facilities. Marquette's regional parks include Presque Isle Park, Tourist Park, and the Heartwood Forestland property.

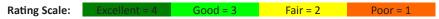
Special Use Parks are designed to serve the entire community with specialized facilities such as a sports complex, golf course or aquatic facility. Size is determined by the demand for the facilities located there and their space requirements. A golf course may require 150 acres, an athletic complex may require 100 acres and so on. Location of special use parks must be carefully planned to ensure that access, traffic control, lighting issues and noise issues do not negatively impact neighborhoods. Marquette's special use parks include River Park Sports Complex, the North Marquette Athletic Field Complex, Hurley Field, and Setter Field, the Presque Isle and Cinder Pond Marinas and Lakeview Arena.

School Parks combine City-owned parks with school sites and fulfill the space requirements for other classes of close-to-home parks such a mini parks and neighborhood parks. Marquette 's school parks include Marquette High School, Graveraet Middle School, Bothwell Middle School, Superior Hills and Sandy Knoll Elementary Schools, and at Father Marquette Elementary and Middle Schools.

Linear Parks/Trails are areas that are developed for one or more varying modes of recreational use such as hiking, biking, horseback riding, canoeing, etc. The Lake Superior Shoreline Shared-use Path and the Downtown Linear Park would be included in this category.

Undeveloped Land/Remnant Land in the City's inventory has been acquired in a variety of ways. Sometimes, these sites can serve a useful purpose while other times they cannot. It is important that each parcel be evaluated for its usefulness as an asset to the park system and developed accordingly. If there is no possibility of a useful purpose, it should be disposed of. Undeveloped land owned by the City of Marquette includes the Heartwood Forest Land property in south Marquette.

Park Facility	Accessibility	Character	Connectivity	Amenities	Overall
Regional Facilities					
Presque Isle Park	2	4	3	2	2.80
Tourist Park Campground	1	3	2	2	2.20
Community Facilities			,		
Ellwood A. Mattson Lower Harbor Park	2	3	3	3	2.80
Shiras Park ¹	1	4	4	3	2.80
MCCarty's Cove	1	3	3	3	2.60
South Beach Park	1	2	3	2	2.20
Fit-Strip Trails	1	3	2	3	2.40
Mount Marquette Lookout ²	1	4	2	2	2.20
Marquette Commons	3	4	4	3	3.60
Founder's Landing	2	4	4	4	3.60
Clark Lambros Park	3	3	3	3	3.20
Marquette Lighthouse Park ³	1	4	1	2	2.00
Baraga Gym⁴	2	2	1	3	2.00
Lakeview Arena ⁵	3	2	2	3	2.60
Marquette Skate Park ⁶	2	3	3	3	2.80
Cinder Pond Marina	3	3	3	4	3.40
Presque Isle Marina	2	2	3	2	2.40
Community Playfields					
Kauffman Sports Complex	1	2	2	3	2.20
N. Marquette Athletic Field Complex	1	2	2	1	1.80
Hurley Field	1	4	2	2	2.40
Neighborhood Parks					
Williams Park	1	4	2	3	2.60
Harlow Park	1	4	3	2	2.60
Shiras Hills Park	1	2	1	2	1.80
Giants Foot Park	1	3	2	2	2.20
Greenspace (park space without active play areas)					
Father Marquette Park ⁷	2	4	2	3	2.80
Phil Niemisto	2	4	3	3	3.00
Rosewood Pedestrian Connector	2	3	4	3	3.20
_abonte Park	1	3	2	3	2.20
inear/Greenways					
Shore Line Bike Path/City Trails	2	3	4	3	3.00
inear Park (Parallels Washington Ave)	2	3	4	3	3.00
Pedestrian Connector (Northside)	1	2	3	1	1.80
ron Ore Heritage Trail	3	4	4	3	3.60
Bulkhead Walkway (Mattson Park)	1	4	3	2	2.40
Average Overall Scores Per Category	1.68	3.12	2.71	2.62	2.62



¹ Recent storm/erosion damage improvements on-going/in progress

² Didn't get to go to top, only know it's not ADA accessible, looked at bottom of trail access

³ Park improvements in progress

⁴ Assessment is mostly for outside perspective, accessibility to inside/parking

⁵ Assessment is mostly for outside perspective, accessibility to inside/parking

⁶ Added post visit, did not inspect in person, report from city staff and via internet information

⁷ Park improvements in progress

Presque Isle Park

Location: Peter White Drive

Type: Regional

<u>Snapshot:</u> This park is 323 acres and has been a part of the park system since 1886. It is a popular area for sunset viewing and beach access along the varied rock outcroppings. Lakeshore Boulevard leads to the park and then Peter White Drive makes a loop around the entirety. The park supports over 100 species of native plants and diverse landscapes. It is arguably one of Marquette's most beloved attractions.

There are many accessibility items that could be improved, in particular accessible

routes to features such as viewing benches, picnic areas and shelters. Additional

accessible parking/benches added at key points along Peter White Drive Loop. An

increase universal accessibility. Major park improvements were last completed in

balance public desire for vehicular traffic and the carrying capacity of the resource.

1999. Need to continue to evaluate vehicle traffic around the island and seek to

new accessible play area or improvements to the existing playground could

Inventory:

- Picnic Shelter (4)
- Restrooms (2)
- Drinking Fountains (3)
- Playground
- Presque Isle Pavilion (Restrooms, Drinking Fountain, Interior Space, Fireplace)
- Historic Wood Band Shell
- Gazebo
- Break Wall & Upper Harbor Lighthouse
- Picnic Tables and Grills, Benches
- Open Space
- The Island Store
- Cross Country Ski Trails

RECOMMENDATIONS

Hiking Trails

- Scenic Roadway/Overlooks
- Marina
- Swim Beach

Special Partners:

- Moosewood Nature Center
- Community Gardens



LEVEL OF SERVICE

Presque Isle Park has a **FAIRLY GOOD** level of service value. While the Park has great character and amenities, the lack of accessibility is the primary area for improvement.



PERFORMANCE ASSESSMENT

Accessibility: good excellent

Has some accessible features and signed parking. Accessible connections from parking to park features is lacking.

Character:

poor fair good exc.

Park's natural beauty is spectacular.

Connectivity:

poor fair good excellent

Good connections are provided from adjacent city trails into the park. Parking and sidewalks are poor in areas.

Usability:

poor fair good excellent

good

Most features and structures are functional, some are beginning to show age.

Amenities:

Most in good to fair condition. Some items are showing wear and tear. The main play area has no real safety surfacing or good sidewalk connections. Walking surfaces (paved or gravel) need maintenance in some locations.

fair







Tourist Park Campground

Location: 2145 Sugarloaf Avenue

Type: Regional

Snapshot: This seasonal campground is located on 73 acres of wooded land adjacent to the Dead River. The actual campground is situated on about 20 acres. The campground includes electrical and water hook ups with some space for RV campers. The beach had previously been destroyed by a washout, but has been restored. The ball field (Setter Field) was recently decommissioned and now provides an open grassy area. An off leash dogpark is offered in the winter months.

Inventory:

Campground

- Restrooms with Showers (2)
- Sanitary Dump Station
- 110 Total Camping Sites, 58 with electrical, 4 with both water and electric, 38 with electric, water and sewer service to accommodate RVs
- Picnic Table per each site
- Beach with lifeguard station
- Common Area
- Playground
- Restrooms Bldg by Playground
- **Drinking Fountains**
- Picnic Areas (2)
- Picnic Tables and Grilling areas

- **Asphalt Parking**
- **Trail Connections**

Special Partners:

Hiawatha Music Festival

PERFORMANCE ASSESSMENT

equipment is also near the end of its life cycle.

Accessibility:



poor

good

excellent

There are no accessible connections from parking to the few park features (restrooms) that are accessible.

Character:

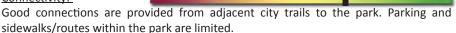


Tourist Park has a FAIR level of service value. The campground

is usable but facilities are well worn. The playground

Connectivity:

LEVEL OF SERVICE



fair

Usability: Most features and structures are functional, many showing wear and tear.

Amenities:



Most are in fair condition. Many items are showing age. The main play area has no safety surfacing and play features are old. Restrooms also show wear.

RECOMMENDATIONS

There are many accessibility items that could be improved, in particular accessible routes among the park facilities. An accessible play area with proper accessible routes to parking would increase universal accessibility. A design plan was completed in 2013 that would greatly improve the conditions if implemented.









Ellwood A. Mattson Lower Harbor Park

Location: North Lakeshore Blvd

Type: Community

Snapshot: Mattson Park in the lower harbor is 13 acres and contains a festival area. concession stand and Kid's Cove Playground (constructed through community donations and volunteers). The park is also adjacent to what many locals refer to the 'Bulkhead Walkway' or 'breakwater', a popular walkway and boat anchor for specialty ships that visit the harbor. The Cinder Pond Marina shares the parking lot on the east side.

Inventory:

- Picnic Tables
- Concessions and Restroom facility
- **Drinking Fountains**
- Large wooden play structure
- Fire fighter's Memorial
- Veteran's Memorial
- Benches/Harbor Viewing
- Open/Event Space
- Bike Racks
- **Asphalt Parking**
- Marina
- Public Art (old ship by harbor)
- Interpretive Signage
- **Trail Connections**

Special Partners:

Beer Fest

RECOMMENDATIONS

Some accessibility items that could be improved, none of picnic areas provided accessible route. Upgrades to create an accessible play area with proper accessible routes to parking would increase universal accessibility. The bulkhead walkway likely needs to be resurfaced (asphalt was in poor condition). Opportunity for creative paving project/unique walkway improvements at waterfront. Also event space has problems with grass maintenance for high volume events - opportunity to improve event area with turf stabilization methods.



LEVEL OF SERVICE

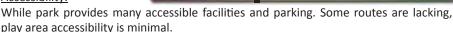
Mattson Park has a FAIRLY GOOD level of service value. Most facilities look nice, just show typical wear and tear. Play equipment may be reaching end of life cycle.



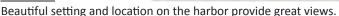
good

PERFORMANCE ASSESSMENT

Accessibility:



Character:



Connectivity:

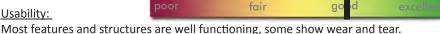


fair

routes within the park are limited in regards to accessibility.

Usability:

Amenities:



fair

Most are in good condition. The wooden play structure is showing age and has minimal safety surfacing. Landscaping at park is minimally maintained.







Shiras Park

Location: North Lakeshore Blvd

Type: Community

Snapshot: Shiras Park is about 16 acres and located on the shore of Lake Superior near the Picnic Rocks. It is sometimes called 'Picnic Rocks'. It is a popular and well used park. The park has recently had some shoreline erosion issues, the main paved parking area is currently almost unusable.

Inventory:

- Picnic Tables/Grills
- Restrooms
- **Drinking Fountains**
- Playground
- Benches/Overlook
- Beach Access
- Lifesaving Station
- 2 Parking Areas (Asphalt and Gravel)
- **Trail Connections**

Special Partners:

- Outback Art Fair
- Zonta Club (playground)

RECOMMENDATIONS

In general, accessibility items could be improved, none of picnic areas or bench overlooks provided accessible route. Shoreline and damaged parking must be addressed. Play area could accommodate some upgrades to improve universal accessibility. Bike parking and additional accessible parking could be added.







LEVEL OF SERVICE

Shiras Park has a **FAIRLY GOOD** level of service value. While the shore and parking lot has erosion problems that should be addressed, most facilities in the park have a nice 1 appearance and seem well maintained.



PERFORMANCE ASSESSMENT

Accessibility:



Park provides some accessible facilities, currently no accessible parking. Some routes are lacking, and no routes to picnic/seating areas.

Character:



Unique setting and location on Lake Superior near Picnic Rocks provide great views.

Connectivity:



good

Good connections are provided from adjacent city trails to the park.

Usability:



appears very popular destination.

Amenities:



Most are in good condition, with minimal wear.



McCarty's Cove

Location: 500 Lakeshore Blvd

Type: Community

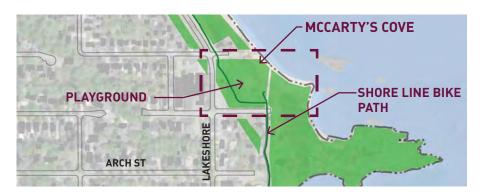
<u>Snapshot:</u> This 1.7 acre park is located at the south extremity of Shiras Park. It features an additional area for beach access and provides a grassy open space for picnic and lake viewing. The playground is newer and located in the middle of the grassy area with a beach sand surface. A new accessible unisex restroom was recently constructed.

Inventory:

- Picnic Tables/Grill
- Restrooms (Unisex)
- Drinking Fountain
- Playground
- Benches/Overlook
- Beach Access
- Lifeguard Station
- · Parking Areas (Asphalt)
- Bike Parking
- Trail Connections

RECOMMENDATIONS

In general, accessibility items could be improved, picnic area and bench overlooks are not on an accessible route. Play area is good, but no accessible components. Parking could be updated at some point to lose the curb at the road edge and provide accessible parking to code. Beach access does not provide accessibility, but the setting may make accessible beach access in this location challenging.



LEVEL OF SERVICE

McCarty's Cove has a **FAIRLY GOOD** level of service value. Most facilities in the park have a nice appearance and seem well maintained. Accessible routes are limited.



PERFORMANCE ASSESSMENT

Accessibility:



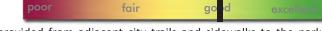
Park has accessible parking and restroom. Most routes to facilities are not truly accessible. No routes to picnic/seating areas, beach or play area.

Character:



Setting provides nice views to water, however nothing exceptional.

Connectivity:



Good connections are provided from adjacent city trails and sidewalks to the park. Parking area is somewhat odd with the low curb along road edge.

Usability:



Most features and structures are well functioning.

Amenities:



Most are in good condition, with minimal wear. Restrooms are new.







South Beach Park

Location: Lake Street

Type: Community

<u>Snapshot:</u> This nearly 8 acre park is located immediately south of the Municipal Power Plant on Lake Street. The park highlights a swimming beach on Lake Superior with a lifeguard watch and designated swimming area marked with buoys. The unique restroom building contains accessible restrooms and storage facilities and a topside handicapped accessible viewing platform facing the lake. The last major improvements were funded in part, by a MDNR Coastal Zone Management grant during the mid 1980s

Inventory:

- Restrooms/Shower Facility
- Accessible overlook area above restroom building.
- Playground
- Benches
- Beach Access
- Lifeguard Station
- Parking Areas (Asphalt)
- Bike Parking
- Trail Connections

RECOMMENDATIONS

The park facilities are nearing the age where major renovations will likely be needed in the next 3-5 years. The restroom built into the bluff is unique but the facilities are well worn, the accessible ramp needs immediate repairs. A redesign of the accessible parking and access down to the beach and play area would greatly improve universal accessibility and could easily be accommodated within the space. Picnic and grilling space and shade pavilions may also be beneficial, as well as additional landscape buffers to block the views of the power plant.



LEVEL OF SERVICE

South Beach Park has a **FAIR** level of service value. Most facilities in the park are usable and in fair condition. Accessible routes are limited.



PERFORMANCE ASSESSMENT

Accessibility:



Park has accessible parking and restroom. Switchback route to restroom is in disrepair, no accessible routes to other park facilities.

Character:



Setting provides nice views to water, view of power plant is disrupting.

Connectivity:



Good connections are provided from adjacent city trails and sidewalks within the park not in disrepair are adequate.

Usability:



Most features and structures are well functioning.

Amenities:



Most are in fair condition, but with age are in a state of decline.







Fit-Strip Trails

Location: West Ridge Street

Type: Community

<u>Snapshot:</u> The trailhead is located on West Ridge Street at the southwest corner of the Park Cemetery, this site contains 1.7 and 1 kilometer cross-country ski trails which are very popular. Grooming of the ski trails is provided by the Noquemanon Trail Network, through a partnership between the Noquemanon Trail Network and the City. The trails are lighted until 11 P.M. during the winter months. This trail also serves as a jogging trail in the summer and includes developed exercise stations. A parking area is also provided.

Nearby at the Park Cemetery is a community garden available for rent. The paved roads in the Park Cemetery are used by joggers and walkers.

Inventory:

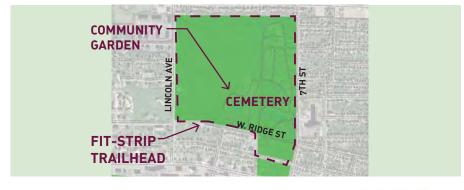
- Ski Trails
- Hiking/Jogging Trails
- Parking Area (Gravel)
- Bike Parking
- Community Garden

Special Partnership:

- Noguemanon Trail Network
- Community Gardens
- · The Marquette Board of Light and Power

RECOMMENDATIONS

Accessible upgrades may not be appropriate due to the type of trail facilities provided, however, the community garden would have opportunity for accessible upgrades to provide more universal access. There are many examples of community gardens providing garden spaces for handicap and also senior citizen gardeners. Accessible parking could also be added near the garden.



LEVEL OF SERVICE

Fit Strip Trails and Community Garden has a **FAIRLY GOOD** level of service value. Most facilities are in good condition and seem maintained. Accessible routes are non-existent.



PERFORMANCE ASSESSMENT

Accessibility: good excellent

There are no accessible accommodations as a part of this facility.

Character: go d excellent

The trails are set in a nicely wooded area and the adjacent cemetery provides an unique backdrop.

Connectivity: good excellent

Connections to the trailhead and garden are limited to vehicular travel, and entrances/access to facilities may be confusing for first time user.

Usability: go d excellent

Most features and structures are well functioning.

Amenities: go d excellent

Most are in good condition and seem maintained.







Mount Marquette Lookout

Location: Mount Marquette Road

Type: Community

<u>Snapshot:</u> Located on Mount Marquette off the Mount Marquette Road near the Carp River, a lookout provides a panoramic scenic view of the City of Marquette and Lake Superior. It is also part of a groomed snowmobile trail, hiking trails and the South Marquette Trail System. The access road to this site is very steep and the condition varies throughout the year. However, it is generally in poor condition.

<u>Inventory:</u>

- Hiking/Jogging Trails
- Biking Trails
- Snowmobile Trails
- Gravel Parking Lot
- Scenic Overlook

Special Partnership:

• Noquemanon Trail Network

RECOMMENDATIONS

Accessible upgrades may not be appropriate due to the type of trail facilities provided and limited vehicular access that is available to the actual overlook.







LEVEL OF SERVICE

Mount Marquette has a **FAIR** level of service value. Limited facilities are in fair condition and seem maintained. Accessible routes are non-existent.



PERFORMANCE ASSESSMENT

Accessibility: good excellent

There are no accessible accommodations as a part of this facility.

Character: good excrement

Unique wooded setting with spectacular scenic views.

Connectivity: good excellent

There are limited connections to outside facilities.

<u>Usability:</u> good excelented

Most features are well functioning, however access road condition has problems and it

frequently closed.

Amenities:
Amenities are few.



Marquette Commons

Location: Third Street

Type: Community

<u>Snapshot:</u> This town square was constructed in 2005 in downtown Marquette on 1.5 acres, near the Intersection of Main and Third Streets. The site includes a Downtown Public Parking facility. The Marquette Commons includes an ice skating plaza and a warming house building with restrooms and gathering area. The plaza is the site of a highly popular Farmers Market, and is also used for art exhibits, special events, and performances. The building also provides restrooms for downtown, and is popular for special events and meetings.

The skating plaza was constructed with piping in the concrete slab for the future addition of refrigeration equipment. This investment will greatly extend the ice skating season.

Inventory:

- Restroom facility/Meeting rooms
- Ice Rink and Warming Shelter
- Picnic/Benches
- Bike Parking
- Free Downtown Parking
- Trail Connections

Special Partnership:

Downtown Development Authority

RECOMMENDATIONS

One of the main areas that is lacking in accessibility is the picnic and seating area on the far western side of the park. An accessible parking space near that end of the facility and a route to accessible tables would improve universal accessibility.





Usability:



LEVEL OF SERVICE

Marquette Commons has a **VERY GOOD** level of service value. Most facilities are in good condition and seem well maintained. Accessible parking and routes are provided .



good

PERFORMANCE ASSESSMENT

Accessibility: poor fair

Parking is provided some of the accessible routes are not to ADA standards, restrooms are also provided.

Character: good excellent

Nicely designed facility with a nice downtown setting.

Connectivity:

The Iron Ore Heritage Trail leads users to this facility, parking is connected to free

fair

downtown parking, and nice city sidewalk connections.

Most features and structures are well functioning.

Amenities: poor fair go d excellent

Most are in good condition and seem maintained.



Founders Landing

Location: S. Lakeshore Blvd

Type: Community

<u>Snapshot:</u> This is part of the "south rail yards" redevelopment in Marquette's lower harbor. In 2009 the City of Marquette's Brownfi eld Redevelopment Authority Amended the Brownfi eld Plan to include the parcels that make up Founders Landing. The park is approximately 12.5 acres. This plan made it eligible for Michigan Economic Growth Authority (MEGA) funding.

Inventory:

- Restroom facility shared with Rowing Club Facility (Accessible)
- Pedestrian Bridge
- Picnic Table (1)
- Benches/Overlook
- Bike Parking
- 2 Parking Areas
- Lighted Trail
- Beach Access
- Trail Connections

Special Partnership:

Upper Peninsula Community Rowing Club

RECOMMENDATIONS

In general the facilities are new and nice. A few items that would improve universal accessibility is adding additional benches that offer companion seating, and accessible access or even just accessible seating near the beach, and additional accessible picnic tables on an accessible route.







LEVEL OF SERVICE

Founders Landing has a **VERY GOOD** level of service value. Most facilities are in good condition and seem well maintained. Accessible routes and parking are provided.



PERFORMANCE ASSESSMENT

Accessibility:



Accessible parking and restrooms are provided, some amenities lack access.

Character:



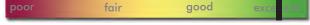
This park facility has a unique natural setting, while close to downtown, with spectacular views of the Harbor.

Connectivity:



Connections to the trailhead and garden are limited to vehicular travel, and entrances/access to facilities may be confusing for first time user.

Usability:



Most features and structures are well functioning, and appear highly used.

Amenities:



Most are in good condition and seem well maintained.



Clark Lambros Park

Location: 2401 Lakeshore Blvd.

Type: Community

<u>Snapshot:</u> This new park was completed in 2016 in collaboration of the City, private donor, and Michigan Natural Resource Trust Fund. The 11 acre park includes property on both sides of Lakeshore Boulevard and offers an accessible kayak launch with a separate parking area on the west side of Lakeshore Boulevard.

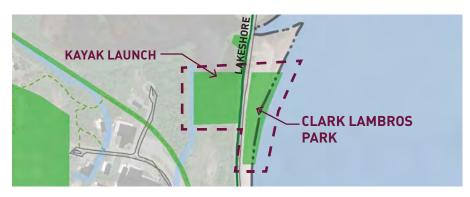
Inventory:

- · Restrooms with a small covered picnic area
- Drinking Fountains
- Picnic and Benches
- Bike Parking
- Beach Access and Lifeguard Stations
- Accessible Kayak Launch
- Paved Parking
- Trail Connections

RECOMMENDATIONS

Most facilities in the park are in good condition. The wooden beach access mats are failing in some locations, there are many woven accessibility mats available now that meet ADA standards for beach access. Accessible grills and picnic tables are provided but they are not on an accessible route. Another item noted is the trail and park crossing at Lakeshore Boulevard was busy during the site visit, it may be beneficial to provide additional signage or road striping to mark the crossing and provide greater visibility for motorists.





LEVEL OF SERVICE

Clark Lambros Park has a **GOOD** level of service value. Most facilities are in good condition and seem well maintained. Accessible parking and facilities are provided.



PERFORMANCE ASSESSMENT

Accessibility: poor fair good excellent

Most accommodations offer good accessibility. Beach access is not truly accessible.

Character: good excellent

A nice natural setting on the shore on Lake Superior offers beautiful views.

Connectivity:

Connections to the adjacent trail are provided, sidewalks within the park are good, beach access wooden mats are failing in places.

Usability: good exc enii

Park features and structures are new and seem well functioning.

Amenities: go d excellent

Most are in good condition and seem maintained. Boadwalk at beach is failing.



Marquette Lighthouse Park

Location: Lakeshore and Arch Street

Type: Community

<u>Snapshot:</u> The City recently took ownership of the Marquette Harbor Lighthouse, sitting on approximately 8 acres. This iconic structure is over 150 years old. It was listed on the National Register of Historic Places in 1984. The Marquette Maritime Museum provides lighthouse tours. A proposed site plan for the property was completed in 2017 which includes plans for accessible event space, walkways, viewing platforms, and rental space at the captain's quarters. Some initial improvements are currently underway.

Inventory:

- Historic Lighthouse
- Captain's Quarters
- Crew Quarters
- Parking
- Elevated Walkway
- Trail Connections

Special Partnership:

• Marquette Maritime Museum

RECOMMENDATIONS

Proposed improvements to the park will be a great addition to Marquette's park system. There is an opportunity to provide accessible facilities that meet all current ADA standards and strive for more universal access by providing accessible parking, proper routes that exceed minimums, and companion seating where appropriate.







LEVEL OF SERVICE

Currently Marquette Lighthouse Park only has a **FAIR** level of service value, as improvements are currently in progress.



good

PERFORMANCE ASSESSMENT

Accessibility: good excellent

Currently there are no accessible facilities.

<u>Character:</u> <u>poor fair good exception</u>

The historic lighthouse structure and remnants of other historic facilities gives a very

The historic lighthouse structure and remnants of other historic facilities gives a very unique feel to this beautiful park property.

Connectivity:

While the Shore Line Bike Path runs adjacent to the west edge of the site, currently connections to the park are limited and confusing.

<u>Usability:</u> good excellent

Due to state of improvements much of the site is not currently usable.

Amenities:

Other than the historic structures there limited other amenities currently operation.



Baraga Cym

Location: 300 W. Baraga Ave.

Type: Community

<u>Snapshot:</u> The Baraga Gym is part of the same building facility as the Marquette Police Department and City Hall. The main entrance is at Spring Street, however only stairs lead up to the gymnasium level. An accessible entrance is provided of off Baraga Avenue. The facility is also shared with City offices and the Marquette Senior Center. The gym also serves as a voting precinct. Other current uses also include; basketball, roller derby, volleyball, pickle ball, and used for various senior center classes.

Inventory:

- Bleachers
- Electricity
- Lockers
- Restroom
- Showers
- Tables and Chairs
- Water

Special Partnership:

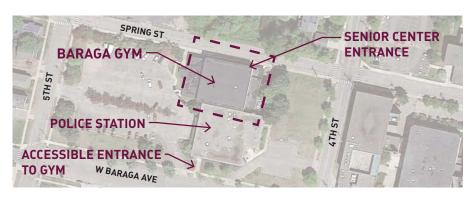
Marquette Senior Center

RECOMMENDATIONS

As accessible entry to the gym level is challenging, one potential solution would be to explore the possibility of an elevator located in the Northeast corner of the gym, so that the Spring Street entrance could just be used as the main entrance for the gym.







LEVEL OF SERVICE

Currently the Baraga Gym has a **FAIR** level of service value, as accessibility and connectivity of amenities are a challenge.



good

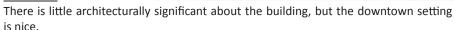
good

PERFORMANCE ASSESSMENT

Accessibility: good excellent

Accessible parking is provided, wheelchair routes are not provided at the Spring Street entrance.

Character:



fair

fair

Connectivity:

The low score is because of the separate entrance required at Baraga Avenue to provide an accessible entrance to the gym. Senior center users would have to go out of the building and around through the building to attend a class in the gym if they required an accessible route.

Usability:



Gym facilities seem adequate. Storage space was mentioned to be an issue.

Amenities:





Lakeview Arena

Location: 401 E. Fair Street

Type: Community

Snapshot:

Lakeview Area is a multipurpose arena and includes 3,100 seats for events. The Lakeview Arena also houses the Parks and Recreation department offices and a variety of recreational activities including public skating, junior and adult hockey programs, figure skating, rental skates, and ice rental for community groups and organizations. There are also rooms available for meeting facilities. The YMCA is also connected on the NW side of the Building

Inventory:

- 3,100 seat hockey arena
- Offices
- Meeting rooms
- Accessible restrooms
- Locker rooms
- Indoor ice rink
- Outdoor ice rink
- Reception/banquet facilities for 600 guest
- Paved Parking

Special Partnership:

- Marquette Parks and Recreation Department.
- YMCA
- Marquette Senior High School
- Marquette Junior Hockey
- Marquette Figure Skating Club



LEVEL OF SERVICE

The Lakeview Arena has a **FAIRLY GOOD** level of service value, as most of the facility is accessible for the most part in good condition.



good

good

PERFORMANCE ASSESSMENT

Accessibility:

Accessible parking is provided, some routes are not truly accessible, some sidewalks in fair condition.

fair

fair

fair

Character:

There is little architecturally significant about the building, but nice setting near the Lake Superior shore is unique.

Connectivity:

For a first time user the entrances to the building are confusing, sidewalks not connected well in rear of the building.

Usability:

Appears building is well used, outside entrances and sidewalks for the most part are in good condition.

Amenities:

Amenities on both the exterior and interior seem to be in fair to good condition and maintained nicely.



Some of the exterior sidewalks will likely be in need of repair in the near future. Improved signage to differentiate the various entrances and make accessible entrances/routes more clear would improve universal accessibility, as well as adding self opening doors. Improving the character of non-ice season amenities would attract more dry floor events.







Marquette Skate Plaza

Location: Corner of Pine and E. Fair Street

Type: Community

Snapshot:

The Skate Park was installed in 2012. The park has be updated several times since; new skateable features were added in 2015, and in 2016 two artisan benches and additional concrete engravings were added.

Inventory:

- Concrete Skate Park
- Benches (2, one accessible)
- Sidewalk Connections
- Landscaping
- Paved Parking (shares with Lakeview Arena)

RECOMMENDATIONS

While skate park facilities are not traditionally accessible park spaces, there are ways to make them more inclusive for users of all types. Insuring that sidewalks to the facility meet accessibility standards is important. While there is one accessible bench, providing other items such as drinking fountains, bicycle parking, and viewing spaces that do meet accessible guidelines will also improve universal accessibilty.







LEVEL OF SERVICE

The Skate Park has a **GOOD** level of service value, as it is a newer facility and the amenities are in good working condition.



PERFORMANCE ASSESSMENT

Accessibility:



Facilities of this type generally do not have many accessible features, there are sidewalks available to enter the skate ramps.

Character:



The skate park is well designed and provides nice landscaped areas.

Connectivity:



There are sidewalks provided from the adjacent parking area and the adjacent city sidewalk along E. Fair Street.

Usability:



Appears facility is well used, skating features and sidewalks to the facility seem in good condition.

Amenities:



Amenities are few but seem to be in good condition and maintained nicely.



Cinder Pond Marina

Location: 260 South Lakeshore Blvd.

Type: Community

Snapshot:

The Cinder Pond Marina was built in 1995 as a partnership with the Michigan Natural Resource Trust Fund and the Department of Natural Resources and the Michigan State Waterways Commission. The Boater's Lounge provides restroom, boater facilities and an office. While the facility share a large parking area with Mattson Park, accessible parking is provided near the facility.

Inventory:

- Water/Electricity/Ice
- Boater's Lounge (Unisex Restrooms, Showers, Laundry, Cable, Wi-Fi, Phone)
- Fuel
- Pump-Out
- Fish Cleaning Station
- **Public Boat Launch**
- Long-Term Parking
- Day Use Dockage
- 24-Hour Security
- **Grills/Picnic Tables**
- 101 Boat Slips
- **Drinking Fountains**
- Picnic Tables & Grills
- Bike Racks
- Trail Connections

RECOMMENDATIONS

The Cinder Pond Marina is relatively new and the facilities seem to be in great shape. There are a few items that may improve universal accessibility, such as improving some routes in the future to provide greater than bare minimum access to picnic areas, bike racks and parking. Waterways Grant funding will be desired for future for necessary major infrastructure improvements (piers and supporting utilities, etc.).



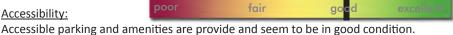
LEVEL OF SERVICE

The Cinder Pond Marina has a VERY GOOD level of service value. The facility is accessible for the most part, the amenities are in good condition and well maintained.



PERFORMANCE ASSESSMENT

Accessibility:



Character:



The marina is situated with beautiful views of Marquette's Lower Harbor and the adjacent Mattson Park.

Connectivity:



Good sidewalks are provided throughout the facility and users have bike parking and access to the Shore Line Bike Trail.

Usability:



The amenities all appear to be working and available to all users.

Amenities:



Amenities on both the exterior and interior seem to be in excellent condition and maintained nicely.







Presque Isle Marina

Location: 1 Peter White Drive

Type: Community

Snapshot:

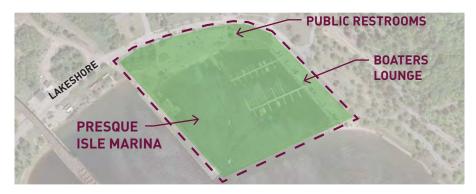
The Presque Isle Marina is located adjacent to the Presque Isle Park. While the approximately two acre marina does have picnic tables, restrooms, and limited amounts of grassy open space, its major purpose is to provide launching and docking facilities for boating and fishing enthusiasts. The marina has 47 usable boat slips and one boat launch with two launch docks. Having served as the City's principal mooring and boat launch facility for over 30 years, the marina is in need of an upgrade.

Inventory:

- Water/Electricity/Ice
- Boater's Lounge (Restrooms, Showers)
- Fuel
- Pump-Out
- Boat Launch
- Long-Term Parking
- Day Use Dockage
- 24-Hour Security
- Grills/Picnic Tables
- 47 boat slips
- Bicycle Parking
- Trail Connections

RECOMMENDATIONS

The marina is in working condition but in need of many upgrades. There should be opportunity to make marina, amenity, and accessible improvements and keep the unique relationship to Presque Isle Park and the connections to the City Bike Trail. Waterways Grant funding will be desired in the near future for necessary major infrastructure improvements (piers and supporting utilities, etc.). Some upgrades are in progress and include removal of both remaining piers and one new floating pier to be installed in 2019.



LEVEL OF SERVICE

Presque Isle Marina has a **FAIR** level of service value. The facilities are functional but are in a state of decline.



PERFORMANCE ASSESSMENT

Accessibility:



Accessible parking is provided, some routes are not truly accessible, edge conditions on sidewalk near water may require curb or railing.

Character:



There is nothing significant about any of the facilities, however the setting on the harbor is beautiful.

Connectivity:



The are sidewalks and some accessible routes to facilities. Users have access to the nearby trail system.

Usability:



Appears that facilities are in usable condition.

Amenities:



Amenities seem to only be in fair condition, many are aging and may need major repairs in the near future.







Kaufman Sports Complex

Location: 600 Hawley Street

Type: Community Playfield

Snapshot:

The Kaufman Sports Complex, is nearly 35 acres, and has four large softball diamonds with spectator seating and three irrigated soccer fields with spectator seating and players' kicking board facilities. In addition to a large lighted parking area (gravel), the facility includes a pavilion, concession area and restroom building, picnic tables, drinking fountains, and emergency telephone. A disc-golf course is located off the Powder Mill entrance which provides access to additional soccer fields and a BMX track.

Inventory:

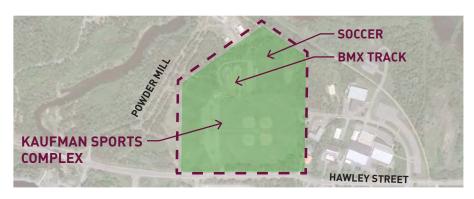
- · Pavilion and Restrooms
- Drinking Fountains
- Soccer Fields
- Softball Fields
- Picnic Tables
- Small play area
- Parking (gravel)
- Disc Golf
- Trail Connections

RECOMMENDATIONS

Universal access to the parks facilities could be improved by paving the parking lot and providing accessible parking near each sporting field with routes that meet ADA standards to accessible seating areas. These routes should also connect to the concession and restroom facilities. The park may benefit from a master plan to review vehicular and pedestrian circulation in particular.







LEVEL OF SERVICE

The Kaufman Sports Complex has a **FAIR** level of service value, most of the facilities appear to be in good condition however accessibility is lacking.



PERFORMANCE ASSESSMENT

Accessibility:



While accessible restrooms and picnic tables are provided at the pavilion, no accessible parking or routes are provided to the pavilion or any other facility.

Character:



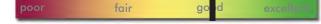
The pavilion is nicely designed, there is little of significance about any other features in the park.

Connectivity:



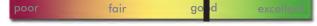
There is a lack of sidewalks and accessible routes, the second entrance is confusing as there is a lack of connection for vehicular traffic for all amenities.

Usability:



Appears the facility is well used from a sporting aspect, restrooms are well functioning.

Amenities:



Amenities and the playing fields seem to be in good condition and well maintained.



North Marquette Athletic Fields Complex

Location: Presque Isle Avenue

Type: Community Playfield

<u>Snapshot:</u> Located on Presque Isle Avenue near the corner of Presque Isle Avenue and Wright Street, the 14 acre North Marquette Athletic Field contains a softball diamond, two regulation baseball diamonds, and one junior baseball diamond, dugouts, restrooms, drinking fountains, and spectator seating including barrier free design seating. The south end of the site, near the playground, provides an outdoor lighted ice rink during winter.

Inventory:

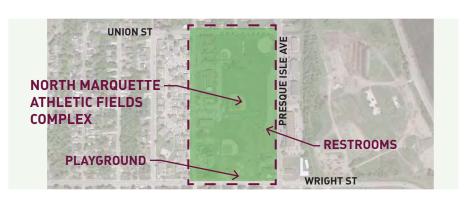
- Restroom
- Ballfields
- Concession
- Spectator Seating
- Playground
- Basketball Court
- Paved Parking Lot

RECOMMENDATIONS

Most improvements could be made to increase universal accessibility. The playground area currently provides no accessible access. Proper routes and spectator seating should be provided to all ball field areas and connect to other amenities. The ramp to the concession area should be updated.







LEVEL OF SERVICE

The athletic fields complex has a **FAIRLY POOR** level of service value. The ballfields are usable, but many of the amenities are in fair to poor condition and accessibility is lacking.



good

PERFORMANCE ASSESSMENT

Accessibility:

Accessible parking is provided, and some accessible routes are shown, however it doesn't appear much of anything is truly to current ADA standards.

<u>Character:</u> <u>poor</u> <u>for</u> <u>good</u> <u>e</u>

There are some nice trees and neighborhood setting is ideal, but nothing of particular importance.

Connectivity: poor f ir good excellent

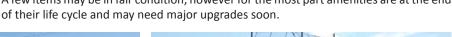
Connections are provided from adjacent city sidewalks to the park, sidewalks in the park to different amenities and accessible routes are lacking.

Usability: good excellent

Most features and structures are functional, but are showing wear and tear.

Amenities:

A few items may be in fair condition, however for the most part amenities are at the end





Hurley Field

Location: Adams Street

Type: Community Playfield

Snapshot: Located at Mesnard and Adams Streets in "South Marquette", historic Hurley Field has a lighted outdoor softball field. The 2 acre facility also contains spectator seating, dugouts and a lighted scoreboard. The adjoining playground on the east side of the field contains a basketball court (two hoops), two tot swings, picnic tables, merrygo-round, slide, climbing apparatus, play tires, a paved play area, restrooms, concession facilities, and a drinking fountain.

Inventory:

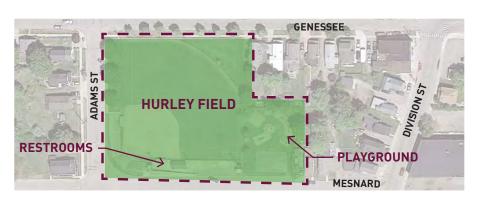
- Softball Field
- Restroom
- Concessions
- **Drinking Fountain**
- Playground
- **Basketball Court**
- Picnic Tables

RECOMMENDATIONS

Most improvements could be made to increase universal accessibility. The playground currently provides no accessible access. There are existing curb cuts along Mesnard Street that may easily accommodate accessibility improvements to provide additional accessible parking and routes to both the playground and restrooms. In addition is is noted that improvements to the playing surfaces, turf, utilties and spectator amenities would also be beneficial.







LEVEL OF SERVICE

Hurley Field has a **FAIRLY GOOD** level of service value. The park has good connectivity to the surrounding community and great character, however accessibility and amenities are lacking.



good

good

good

PERFORMANCE ASSESSMENT

Accessibility:

Accessible parking and restrooms are provided but no routes are provided to the facilities. The play area is not accessible.

fair

Character:

The park has a nice neighborhood setting, a unique ball field design and large mature trees around the exterior.

Connectivity:

Connections are provided from adjacent city sidewalks to the park, however routes between the facilities in the park are poor.

Usability:



Most features and structures are functional, some showing wear and tear.

Amenities:



the end of their life cycle. Restrooms are in fair condition.



Williams Park

Location: Ohio Street

Type: Neighborhood

<u>Snapshot:</u> This 1.6 acre park is located on the corner of Ohio Street and Pine Street, the Williams Park (a.k.a. Ohio Street Park) has tennis courts, basketball, a relatively new playground structure, swings, and picnic tables. The park also includes historic stone walls along Ohio Street and a unique terraced stone wall and grotto on the western end off of Pine Street. New unisex accessible restrooms were recently installed.

Inventory:

- Playground
- Restrooms (Unisex)
- Basketball Court
- Picnic Tables
- Restroom (Unisex)
- Drinking Fountain
- Benches
- Walking Paths, Historic Stone Walls and Grotto

SpecialPartners

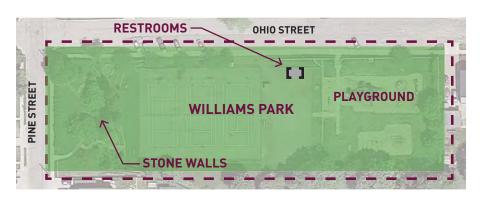
TheMarquetteTennisAssociation

RECOMMENDATIONS

Park is generally in good condition and well maintained. Most improvements could be made to increase universal accessibility. The playground currently provides no accessible access. Proper routes and seating areas could be provided to all courts, seating, picnic, and play facilities in the park. There are plans to resurface the basketball and tennis courts and make accessibility improvements in 2019.







LEVEL OF SERVICE

Williams Park has a **FAIRLY GOOD** level of service value. The park has good connectivity to the surrounding community, most facilities are in good condition with newer restrooms.



PERFORMANCE ASSESSMENT

Accessibility:



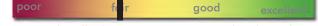
New restrooms are accessible, but no accessible route to them is provided. No accessible parking or routes provided to any facilities.

Character:



Beautiful neighborhood setting on a sloping parcel surrounded by large trees. Old stone walls make the park unique.

Connectivity:



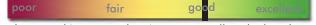
Good connections to adjacent city sidewalks, however connections within the park are fair and as mentioned no accessible routes are provided.

Usability:



Most features and structures are functional and appear well used.

<u>Amenities:</u>



Most are in good condition. Playground items are showing age as well as the benches. Most sidewalks are good. Restrooms are good.



Harlow Park

Location: Washington Street

Type: Neighborhood

Snapshot: This is a 5-acre historic park that parallels Washington Street near Downtown. This popular neighborhood space includes many large trees, natural stone walls, and symmetrical pathways. A Veterans Memorial with signage and seating areas is situated near the center.

Inventory:

- Playground
- **Basketball Court**
- **Picnic Tables**
- Restroom (Unisex)
- **Drinking Fountains**
- Open Space
- Walking Paths, Historic Lighting, Stone Walls and Seating
- Veterans Memorial

RECOMMENDATIONS

Park is generally in good condition. Most improvements could be made to increase universal accessibility. The playground currently provides no accessible access. Proper routes and seating areas could be provided to all picnic areas, seating and play facilities in the park.







LEVEL OF SERVICE

Harlow Park has a FAIRLY GOOD level of service value. The park has good connectivity to the surrounding community, most facilities are in good condition with newer restrooms.



PERFORMANCE ASSESSMENT

Accessibility:



While the interior sidewalk are good, an accessible route is not provided to all facilities. Play area not accessible.

Character:



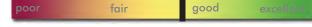
Connectivity:



fair

Limited parking, not all facilities on proper accessible routes.

Usability:



good

Most features and structures are functional, some showing wear and tear.

Amenities:



Most are in good condition. Playground items are showing age and some missing components. Most sidewalks are good. Restrooms are good.



Shiras Hills Park

Location: Allouez Road

Type: Neighborhood

<u>Snapshot:</u> This is an approximately 3 acre playground facility located on the south side of the Shiras Hills residential development. It includes a grassy field with soccer goals, a mulch surface playground, picnic tables, and an asphalt surface basketball court. Most of the equipment is old and/or in poor condition. Restrooms (portable) are available on a seasonal basis.

Inventory:

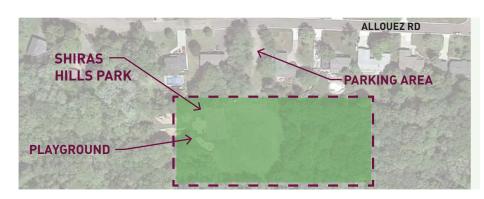
- Playground
- Basketball Court
- Picnic Tables
- Benches
- Bike Rack
- Open Space
- Trail Connections

RECOMMENDATIONS

Improvements could be made to increase universal accessibility. There is currently no accessible access provided. A parking area with at least one accessible space and a route to park facilities could be provided. Permanent unisex restrooms would also improve universal access.







LEVEL OF SERVICE

Shiras Hills Park has a **FAIRLY POOR** level of service value. The park has no accessibility and many of the amenities are at the end of their life cycle.



PERFORMANCE ASSESSMENT

Accessibility: poor fair good excell

No accessible parking or accessible routes are provided.

Character: good excellent

Setting in the woods in nice, with large trees surrounding the park.

Connectivity: poor fair good excellent

No sidewalk connections are provided within the park or to the parking area. The park

No sidewalk connections are provided within the park or to the parking area. The park does serve as a trailhead for the Noquemanon Trail Network.

<u>Usability:</u> <u>Poor fair good excelent</u>

Most features and structures are functional. The playground equipment, while aging,

appears to be in working order.

Amenities:

Most are in fair condition. Playground items are at the end of their life cycle, the basketball court in good condition, however, there is no permanent restroom facility.



good

Ciants Foot Park

Location: Albion Street

Type: Neighborhood

<u>Snapshot:</u> This is a 0.7-acre park located near Albion and Mountain Streets. The playground contains sand play areas with older style play equipment. The park also has a concrete surface basketball court. The park includes a hiking trail. Being a hilly part of the City, the partially tree covered site is interspersed with rock outcrops. The park was developed principally by the neighborhood Giants Foot Park Association and City of Marquette and dedicated 1991.

Inventory:

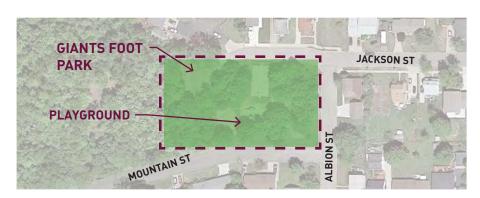
- Playground
- Basketball Court
- Picnic Tables
- Drinking Fountain
- Benches/Bicycle Rack
- Hiking Trail

RECOMMENDATIONS

The parks hilly terrain and rock outcropping may make providing additional universal access difficult. Providing parking near the basketball courts off Jackson Ave and providing an accessible route into the park from that direction may be the most feasible way to help improve accessible access, a unisex accessible bathroom could also be provided.







LEVEL OF SERVICE

Giants Foot Park has a **FAIR** level of service value. The park has good connectivity to the surrounding neighborhood, but no accessible access. Most facilities are in decent shape.



PERFORMANCE ASSESSMENT

Accessibility:



The park provides some accessible amenities, but there are no accessible routes provided.

Character:



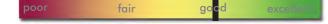
Large mature trees provide canopy and shade, rock outcroppings and sloping terrain.

Connectivity:



While the neighborhood setting provides neighbors with nice access to the park, there are very limited sidewalks and connections between amenities.

Usability:



Most features and structures are functional, some showing wear and tear.

Amenities:



Most are in good to fair condition. Playground items are showing age and there is no permanent restroom facility.



Father Marquette Park

Location: Front and Baraga Streets

Type: Greenspace

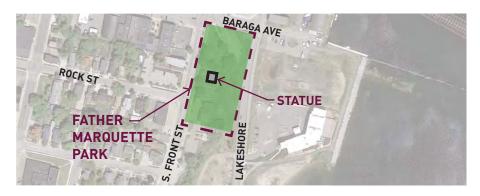
<u>Snapshot:</u> Located directly north of the Lake Superior Community Partnership, Father Marquette Park overlooks Lake Superior, the new Founders Landing area, and Marquette's Lower Harbor. The approximately 2 acre site includes an impressive bronze statue of Pere Jacques Marquette, the Jesuit missionary priest and explorer (1637-1675). The 20 foot tall monument sits on a prominent point amid rock outcrops. Presented to the City of Marquette on July 15, 1898, the statue bears the words "James Marquette Intrepid Explorer". In 1850, a year after its founding, the village of New Worcester was renamed Marquette in honor of the priest. The park was improved in 2018 and the statue overlook was dedicated as the Karl G. Zueger Scenic Overlook.

Inventory:

- Public Parking (downtown)
- Bicycle Rack
- Picnic Tables
- Public Art
- Walking Paths, Stone Paths, Walls, Gardens

RECOMMENDATIONS

Park is generally in good condition and a new accessible walkway has recently been added. Some additional improvements could include improving accessible routes to assure that amenities like the picnic tables are truly accessible. Some of the older stone walks require repair.



LEVEL OF SERVICE

Father Marquette Park has a **FAIRLY GOOD** level of service value. The park has good connectivity to the surrounding community, most facilities are in good condition with new accessible walkway.



PERFORMANCE ASSESSMENT

Accessibility: good excellent

A new accessible walkway has been added from the parking lot up to the statue, however some amenities still not have proper accessible routes.

<u>Character:</u> good e ellent

The park overlooks downtown and the harbor and offers unique views of the city.

Connectivity: good excellent

Good connections are provided from adjacent city sidewalks, some of the older walks in the park are in disrepair.

<u>Usability:</u> poor fair good excellent

Most features and amenities are in working condition.

Most are in good condition. As mentioned some of the older stone walkways are in need of repair.





Amenities:



Phil Niemisto Park

Location: Washington Street

Type: Greenspace

<u>Snapshot:</u> Located on Washington Street in downtown Marquette, the Pocket Park is a small grassy area nestled between buildings that provides a connection between Washington Street and the municipal parking ramp. The former site of a commercial building itself, the space contains benches, lighting, brick paved walkways, way-finding signage, a statue of Phil Niemisto and a flagpole. The park is accessible by elevator from the municipal parking ramp.

Inventory:

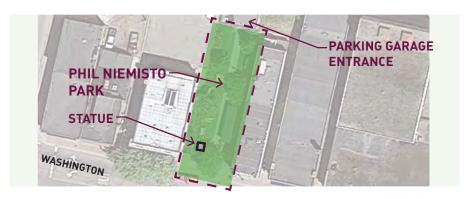
- Benches (4)
- Flagpole
- Lighting
- Walkway
- Public Art
- Gardens

Special Partners:

Downtown Development Authority

RECOMMENDATIONS

Park is generally in good condition. Minor improvements could be made to increase universal accessibility by assuring all seating areas are on an accessible route and include companion seating for wheelchairs users.



LEVEL OF SERVICE

Phil Niemisto Park has a **GOOD** level of service value. The park has good connectivity to the surrounding community, most facilities are in good condition.



PERFORMANCE ASSESSMENT

Accessibility:



While the interior sidewalk are good, not all the amenities are truly accessible, lacks companion seating space.

Character:



Excellent character for a pocket park tucked in among the historic buildings of downtown.

Connectivity:



Good connections are provided from adjacent city sidewalks to the park and to the public parking garage.

Usability:



Most features and amenities are functional.

Amenities:



Most are in good condition and well maintained.







Rosewood Pedestrian Connector

Location: Front Street

Type: Greenspace

<u>Snapshot:</u> This approximately 1/4 acre pocket park was constructed on the former site of a rail trestle and provides a connection between Front Street and the Lakeshore. The space includes a walkway, seating areas, a scenic harbor overlook and landscaping.

Inventory:

- Benches
- Gardens and Overlook
- Bicycle Parking
- Lighting
- Stairway

Special Partners:

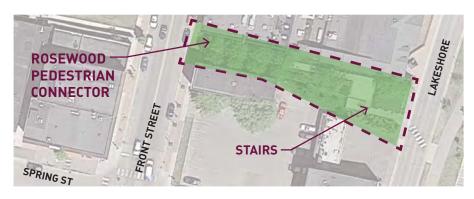
Downtown Development Authority

RECOMMENDATIONS

Park is generally in good condition. Some items may require some maintenance improvements but this should be in the distant future.







LEVEL OF SERVICE

The Rosewood Pedestrian Connector has a **GOOD** level of service value. The space provides important connections from the Lakeshore to Front Street and most items are in good condition.



PERFORMANCE ASSESSMENT

Accessibility:



The site navigates the steep terrain between Front St and the Lakeshore and utilizes a significant stairway. An accessible route is not provided through the site however the benches and overlook are accessible from Front Street.

Character:



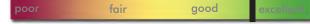
Nice setting in downtown with spectacular views of the harbor.

Connectivity:



Good connections are provided from adjacent city sidewalks to the park and within. Provides additional connections to business in adjacent buildings.

Usability:



All features and amenities are functional.

Amenities:



Most are in good condition with limited wear and tear.



LaBonte Park

Location: 2675 Lakeshore Blvd.

Type: Greenspace

<u>Snapshot:</u> Located on Lakeshore Boulevard just south of the Dead River, the small $(50 \times 100 \text{ feet})$ greenspace was built in the 1930's by WPA labor under Franklin D. Roosevelt's New Deal. Mainly used as a wayside for walkers to and from the Island, the area features an interesting rock outcrop formation, metal benches, and a small pump-driven waterfall. The Shoreline Bike Path runs adjacent to the park as well.

<u>Inventory:</u>

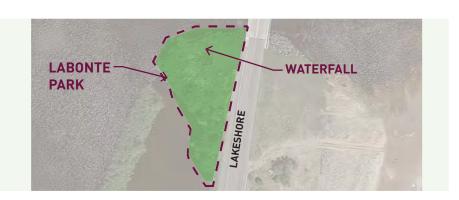
- Benches
- Drinking Fountain
- Waterfall/Rock Outcrop
- Harbor Views
- Trail Connection

RECOMMENDATIONS

Park is generally in good condition. Improvements could be made to increase universal accessibility by providing some seating on an accessible route, however providing accessible parking may be difficult. Bicycle racks could be added.







LEVEL OF SERVICE

LaBonte Park has a **FAIR** level of service value. While the park provides nice views of the harbor there are limited amenities provided.



PERFORMANCE ASSESSMENT

Accessibility: good excellent

There is no accessible parking or routes provided to the seating areas or amenities.

Character: good excellent

The park is set with nice views of the harbor and among interesting rock outcroppings.

Connectivity:

While the Shoreline Bike Path runs by the park, only 15 min. parking is provided for

fair

good

users.

<u>Usability:</u>
Most features appear to be functional.

Amenities: good

Benches and waterfall appear to be in good condition.



Shoreline Bike Path/ City Trails

Location: Near Lakeshore Blvd.

Type: Linear / Greenway

Snapshot: The Shoreline Bike Path is a popular pedestrian and bicycle route. Officially along the lake it is called the Holly S. Greer Shoreline Bike Path, starti ng where it enters the City limits from the south, serves as part of the North Country Nati onal Scenic Trail which links the Atlanti c seaboard with the Lewis and Clark Nati onal Historic Trail in North Dakota. An additi onal major city trail runs near the western edge of the city, it runs from the Iron Ore Heritage Trail near McClellan Ave and heads north towards Tourist Park to Hawley Street and meets back to the Shoreline Trail. These are wonderful connections provided through the city and in additi on to bicyclists, are used extensively by walkers, joggers, and inline skati ng enthusiasts. Porti ons of the trail are plowed for winter use.

Inventory:

- 6 -12 ft. wide Asphalt Trail Surface
- Benches (Some Locations)
- Bicycle Parking (Some Locations)
- Dog Waste Bag Dispensers

Special Partnership:

- Noquemanon Trail Network
- Iron Ore Heritage Trail
- North Country Trails

RECOMMENDATIONS

The trails are in good condition for the most part. Some items that would improve universal accessibility include, upgrading all intersection to provide ADA warning (truncated) domes to meet current ADA standards. Some trail crossing at busier intersections would benefit from additional signage to help increase safety and visibility of the trail crossings for motorists. There are opportunities for additional overall trail identification signs (or even some trailhead type areas with overall city maps) to help provide better directions for trail users.







(REFER TO OVERALL PARKS MAP)

LEVEL OF SERVICE

The City Trails have a GOOD level of service value. They provide great connectivity to the surrounding community, and most of the paths are in good condition.



good

good

PERFORMANCE ASSESSMENT

Accessibility:

For the most part the trail surfaces are level and in good condition. Most lacking is ADA compliant warning domes at all intersections.

Character:

The Shore Line trail is situated beautifully along Lake Superior, while the other trails are also set nicely into the community.

Connectivity:

The trails provide great connection opportunities from neighborhoods to various recreation points throughout the city.

fair

fair

Usability:





Amenities:

Most are in good condition. Some trail surfaces near Presque Isle Park in particular may need resurfacing sooner than others.



Linear Park

Location: Near Washington Street from McClellan Ave to Marquette Commons.

Type: Linear / Greenway

<u>Snapshot:</u> The "Linear Park" is a former rail corridor acquired by the City that runs from The Marquette Commons to McClellan Ave. A paved trail was developed on this grade prior to the Iron Ore Heritage Trail that was established and was incorporated into the Linear Park. The Linear Park also provides a key non-motorized link and park amenities to downtown businesses.

Inventory:

- Benches
- Picnic Tables
- Open Space
- Lighting

Special Partnership:

Downtown Development Authority

RECOMMENDATIONS

The linear park facility is generally in good condition. Items that would improve universal accessibility would be providing accessible routes to some of the amenities (benches and picnic tables). An opportunity for an additional unique feature in the park would be to tie or connect any future development of the abandoned railroad depot into the Linear Park as well.







LEVEL OF SERVICE

The Linear Park has a **GOOD** level of service value. The park has good connectivity to the surrounding community, most facilities are in good condition with newer restrooms.



PERFORMANCE ASSESSMENT

Accessibility:



While the trail surface is accessible, other amenities such as the picnic table and benches provided do not meet ADA standards for accessibility.

Character:



The park is a unique natural setting in the Downtown area that provides access to the businesses along Washington Avenue.

Connectivity:



Good connections are provided from the trail to the streets and adjacent business. Limited parking, not all facilities on proper accessible routes.

Usability:



Most features and amenities seem well functioning.

Amenities:



Most are in good condition.



Pedestrian Connector

Location: Ohio Street to Pine Street

Type: Linear / Greenway

<u>Snapshot:</u> The pedestrian connector is open space that provides an unimproved trail route in the northern part of the city. It runs approximately from McCarty's Cove at an angle to Fair Street near Lakeview Arena and for a short distance past near Pine Street. Starting in the winter of 2018 the trail will be groomed for snow biking.

Inventory:

- Foot Trail
- Neighborhood Connections

Special Partnership:

Noquemanon Trail Network

RECOMMENDATIONS

The space could be improved in the future to provide an additional accessible route to connect the neighborhood recreation facilities. There appear to be few obstacles to development, the route is along a fairly level area and already is used by the neighborhood.



LEVEL OF SERVICE

The Pedestrian Connector has a **FAIRLY POOR** level of service value. While the trail provides a walking route it is unimproved and offers no accessibility or amenities.



PERFORMANCE ASSESSMENT

Accessibility: good excellent

There are no accessible features.

Character: good excellent

The green space has a neighborhood setting with some nice views of the lake shore.

Connectivity: fair good excellant

Good connections are available to the neighborhood as an alternative route to walk to some recreation facilities in the area.

Usability: good excellent

The limited walking path appears usable.

Amenities:

There are no amenities other than an unimproved walking trail.





good

Iron Ore Heritage Trail

Location: Regional

Type: Linear / Greenway

Snapshot: The Iron Ore Heritage Trail is a 47 mile long Heritage Corridor that extends from the former Republic Mine site adjacent to downtown Republic, north and east through Marquette Township to the Lake Superior shoreline in downtown Marquette, where it continues generally along the shoreline and east into Chocolay Charter Township. The multi-use path follows contemporary rail corridors as well as long abandoned rail grades dating from the earliest days of mining in the Upper Peninsula. There are paved and unpaved sections of the trail, the section through the city is paved.

Inventory:

- 8-12ft wide asphalt trail surface
- Trailhead Kiosks
- Mile Markers
- Benches

RECOMMENDATIONS

For the most part the trail appears in good condition, some intersections may require repair of the ADA domes, metal domes may hold up better over the long term than the concrete ones currently in use. Some improvements that could improve universal accessibility would be to assure companion space at all seating areas and accessible routes to any amenities that area provided such as benches or signage.







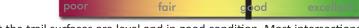
LEVEL OF SERVICE

The Iron Ore Heritage Trail has a VERY GOOD level of service value. It provides good connectivity to the surrounding community, and most facilities are in good condition.



PERFORMANCE ASSESSMENT

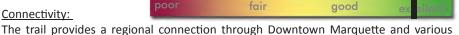
Accessibility:



For the most part the trail surfaces are level and in good condition. Most intersections have ADA compliant warning domes, some need repair.



As the trail runs along old rail corridors there are beautiful and unique views provided nearly along its entirety.



recreation points throughout the city.

Usability:



fair

Most trail surfaces and amenities, if provided, are functional.

Amenities:



good

There are limited amenities provided (signage/benches) but all seem in good condition.



Bulkhead Walkway

Location: Ellwood A. Mattson Lower Harbor Park

Type: Linear / Greenway

<u>Snapshot:</u> The bulkhead walkway is a paved linear path along the south edge of Matt son Park. It is a popular spot for residents and tourists to get a close up view of the water and watch the harbor. It is where large boats are able to dock for special events. Lighting and places to sit are provided. The asphalt paving has recently begun to deteriorate badly in several places.

Inventory:

- Paved Path
- Lighting
- Benches/Wall
- Boat Mooring

RECOMMENDATIONS

The walkway would benefit from major repair and redesign for the paving surface. This would be an opportunity to address accessibility improvements as well to provide better ADA compliant companion seating and assure accessible routes to all provided amenities.







LEVEL OF SERVICE

The Bulkhead Walkway has a **FAIR** level of service value. The facility has a unique character but currently accessibility, usability and amenities are deteriorating.



PERFORMANCE ASSESSMENT

Accessibility: good fair good

While the walkway is accessible, the benches and seating areas are not.

<u>Character:</u>

The beautiful setting along Lower Harbor and shared with the adjacent Mattson Park

provides wonderful views.

Connectivity:

Overall connectivity is good as it provide a route near the water connecting boaters to

the park and overall City.

Usability:

The deteriorating pavement is currently causing some parts of the walkway to be barricading and will likely need some immediate repair.

Amenities: good excellent

Most are in fair condition, showing wear and tear, may need upgrades in near future.



good

Park Assessment Summary

Introduction

At the highest level of the Marquette park system assessment, there are bright spots and missing opportunities. Those bright spots and missing opportunities are described below to be followed by individual observations of parks and amenities.

Bright Spots:

- Many parks provide great connection opportunities to the city trail network, and in turn connections to adjacent neighborhoods and points of interest.
- In many of the parks where there are accessibility issues, there often seems to be relatively simple fixes that would easily help to improve universal access.
- Most of the parks take great advantage of natural resources and provide unparalleled views of the waterfront and the great topography the area provides.

Missing Opportunities:

- Many of the accessibility issues are related to not having a proper route to connect facilities. For example, accessible parking may have been provided, but then there was no route (that would meet minimum ADA standards) to connect the spaces to accessible tables or restrooms that may also have been provided.
- Many of parks had a general lack of maintenance (weeds in provided flower beds, missing components, sidewalks or other items in disrepair, etc.) Some items may need to be further reviewed to assure they meet codes (lack of proper handrails for ramps/steps, guardrails for drop offs along routes)
- In general, parks may benefit from a signage and/or wayfinding system (especially larger ones connected to trails). Some parks were confusing and visitors and first-time users would benefit by knowing where certain amenities are and how they fit into the overall park system or city locale.
- Also, many of the parks have great historic value. A system of interpretive signage that would bring cohesiveness across the park system would add a nice feature.

Individual Observations

Presque Isle Park

Presque Isle Park is noted as the City of Marquette's crown jewel and this distinction was confirmed by the recreation survey and user data for the park. User satisfaction is very high with Presque Isle; however, some problems are noted:

- Erosion along the west shoreline continues to be a problem and threatens the roadway and pedestrian pathway. A study, completed by STS Consultants has recommended costly measures to control this problem. Given the popularity of automobile access around the island, erosion control must be addressed.
- The existing restroom facility on the south side of the Island is in poor condition and should be replaced.
- With the popularity of walking and hiking in the City of Marquette, consideration should be given to separating vehicles and pedestrians, either through policy or a pedestrian pathway.
- The Bogwalk/boardwalk near the Moosewood Nature Center is showing its age and needs maintenance. It could also be upgraded to be universally accessible.
- Improve informational signage to include interpretive information about interesting geology, history and natural features.
- Safety fencing and warning signage is needed in several areas to create awareness of the dangers of Lake Superior.
- Parking lot paving improvements that are sensitive to the natural environment should be completed.
- Universal accessibility upgrades are needed throughout the park.
- Continue to evaluate vehicle traffic around the island and seek to balance public desire for vehicular access and the carrying capacity of the resource.

Lake Superior Shoreline

A distinguishing feature of Marquette is the extensive Lake Superior shoreline found in the City. Marquette has taken full advantage of this unique geographical resource by developing beautiful parks, beaches, community gathering places, as well as two marinas. A very popular shared-use path along the entire length of the City's Lake Superior waterfront links all these recreational opportunities together. The waterfront parks in Marquette serve the community in several capacities:

- As regional parks or destinations, the Marquette waterfront parks and open space attract area residents from outside the city, as well as tourists and other community visitors.
- The waterfront parks serve as community or neighborhood parks, providing play areas as well as picnic, beach and other recreational activities. These parks are reasonably and safely accessible from most of the city's neighborhoods.
- The waterfront parks are really part of an overall community green space or linear park network.
- As a defining feature of the City of Marquette, the City should continue to improve and enhance the waterfront park system as well as the shared-use path which links these green spaces.

Park Needs in the Southwest

Due to the growth of single-family housing and multi-family dwellings in the south and southwest part of Marquette, an additional neighborhood or community park will be needed in the future. This growing area along the McClellan Avenue corridor and the developed neighborhoods south of the bypass are somewhat isolated from the existing waterfront park network. Safe access to these parks becomes more difficult for children on foot or bicycles.

The City of Marquette acquired a large tract of land that expands from the south edge of Marquette into Sands and Marquette Townships for future development and recreational open space purposes. In 2010, the Heartwood Forestland Ad Hoc Committee completed a study identifying areas of potential development, conservation and potential partnerships for the development and maintenance of recreation facilities on the property. The Heartland Forestland Report recommended approximately 930 acres for development, approximately 1,063 areas for conservation and public recreation and approximately 250 acres for deferred development. Based on the recommendations in the report, a detailed Master Plan for the acquired land is important at this time and should accomplish the following:

- Identify important existing trail networks as well as other desirable trail links and systems to be preserved for recreational use prior to development.
- Identify specific locations with suitable soils, slopes and other physical characteristics for residential and other development.
- Identify locations for at least one neighborhood park.
- Consider redevelopment options for the old landfill site west of McClellan Avenue.

Presque Isle Marina

A major recreational need already identified and studied relates to the deteriorating condition of the Presque Isle Marina. In February of 2010, a Preliminary Engineering Report was completed to evaluate the physical and operational condition of the marina. The report recommends an eight-phase, multi-year construction plan to upgrade and improve the marina. The marina was dredged in 2013 and the southern most pier was removed. A new boat launch and parking lot was completed in the fall of 2016. At their October 31, 2016 meeting, the City Commission reviewed and approved the Harbor Advisory Committee's recommendation to move forward with a two-marina replacement plan (Generation II) including a comprehensive 15% seasonal rate increase in 2018 and 5% increase annually through the build-out of Cinder Pond Marina(2024) and a single pier at Presque Isle Marina with a minimum of 32 slips with consideration of an additional pier system at such time there is \$350,000 replacement fund balance and 50 boats on the waiting list between both marinas. Currently, a project is underway at Presque Isle Marina to remove all remaining piers, the utilities associated with them and install one floating pier with an anticipated completion in the spring of 2019.

Tourist Park

A new dam was constructed in 2012 and the reservoir completely filled by the summer of 2014 restoring the guarded swimming beach. The Tourist Park Land Use Action Plan was completed in 2013. Working toward completing the highest priority projects identified in the Plan would greatly improve the user experience.

Playgrounds

Playgrounds and play equipment in the City parks need to be replaced on a scheduled basis. Many cities choose to replace them every 10 to 15 years.

Signage

One deficiency noted in the overall park system analysis is the lack of a unifying theme and look for park signage and wayfinding. Current park signage includes a variety of types, materials and styles and this is complicated by the types of signs needed for enforcement which often require a city ordinance to deviate from state-approved road signs. An attractive, standard system of signage has been developed and is being implemented to better identify the parks, as well as direct park users to key attractions, activity areas, parking, restrooms and other facilities. Wayfinding signage directing users to City destinations and local businesses throughout the City's shared-use path system have been suggested.

Shared-use Paths and Trails

The maintenance of existing shared-use paths is clearly a priority of Marquette citizens as identified in the recreation survey. The existing path network is paved for hikers, joggers and bikers, and has only a few missing links to complete. The lakeshore shared-use path segment is a part of the National North Country Trail and the segment along the lake in South Marquette is also part of the Iron Ore Heritage Trail.

At the community recreational planning meetings held, several groups showed support for expansion and maintenance of mountain bike trails as well.

The linear park trail segment through the center of Marquette serves as an important east/west piece of the shared-use path system and is also part of the 48-mile Iron Ore Heritage Trail, a shared-use path stretching from Lake Superior to Republic in western Marquette County.

The Marquette Commons serves as an urban trailhead for all trail systems. This function is ideal given the Commons central location, ease of access to the trail systems and public restrooms. Parking, however, is limited and addressing this issue would improve the user experience.

The NTN has a goal of establishing 100 miles of mountain bike trails in and around the City of Marquette by the year 2020. The City should assist and cooperate with this effort and support inter-jurisdictional efforts to link and expand trail networks.

A growing concern with the development of hiking and mountain biking trails is the environmental impacts of trails and their use. The International Mountain Bike Association (IMBA) has standards for sustainable trail design. Just as there are engineering standards that the City uses for construction of utilities and streets, the IMBA sustainable design standards ensure that trails will last, require less maintenance, and minimize environmental impacts on natural areas. The City of Marquette should embrace and incorporate the IMBA standards as part of its partnership with the NTN.

There is a goal by Arts and Parks to have a cultural trail that utilizes the existing bike path to provide interpretation that tells the Marquette cultural story.

In addition, a segment of the waterfront shared-use path near the South Beach, extending the path system to the Carp River was completed in the summer of 2011. However, east-west link in south Marquette is necessary to connect the waterfront pathway with South McClellan and the South Trails trailhead. It has been suggested that Pioneer Road could be used for this east- west link.

A water trail has been developed along the Lake Superior shoreline in Marquette County for kayaking and canoeing. As part of the project, access and landings have been identified. A landing and locker facility should be constructed near the downtown waterfront.

As land in the city-owned Heartwood Forest property is considered for development or for sale, existing developed trails should be surveyed, and permanent public easements created. This will preserve the existing trail network as well as enhance the property being sold or developed.

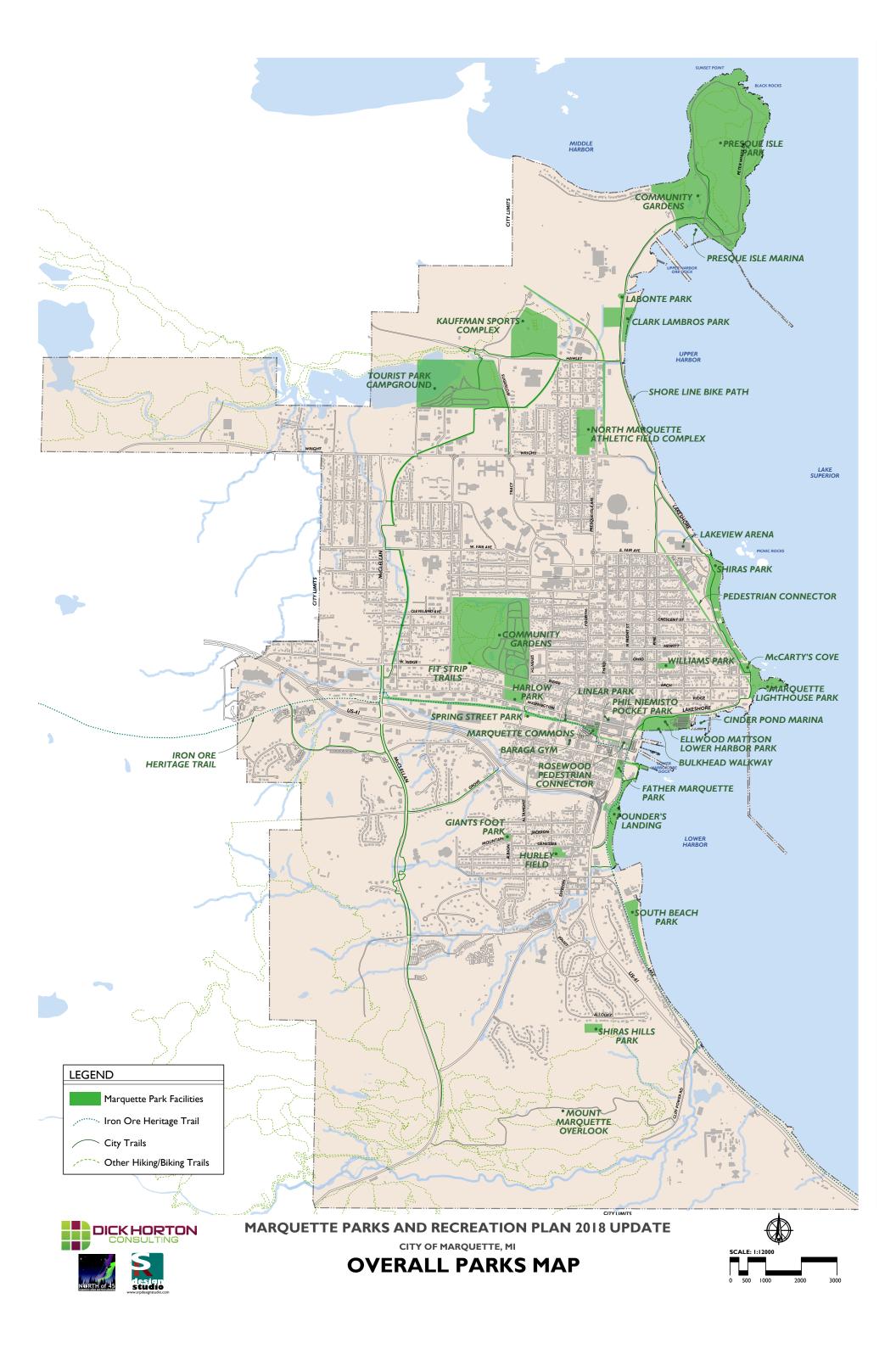
Rowing

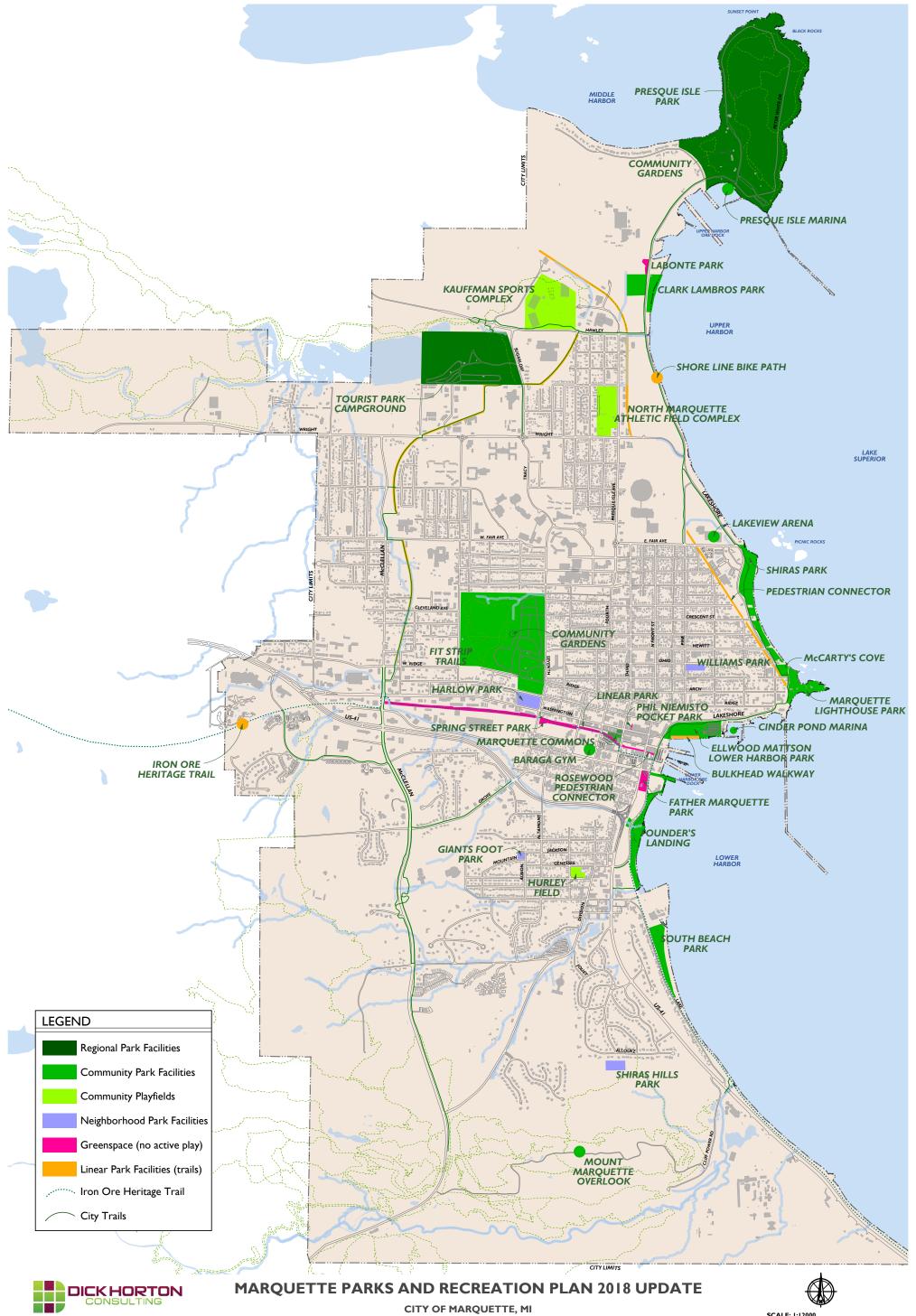
Rowing is a sport that is growing in popularity in the area. The Upper Peninsula Community Rowing Club (UPCRC) helps promote the sport by offering men and women ages 18 and over the opportunity to participate. The UPCRC also runs youth programs through the high school for interested students. To help promote their sport, the UPCRC has asked for the City's support in developing a portion of the lakefront near downtown for a boathouse and community building. The City has supported this effort, however, at the time of this master planning process, it does not appear that the UPCRC will be following through with the boat house facility. The UPCRC is still interested in maintaining a presence on the lakefront and continuing to search for equipment storage options.

Park Facility by Type	Size (acres)	Playground	Picnic Shelter	Other Bldgs	Restrooms	Tables/Grills	Bike Rack	Paved Parking	Athletic Field	Open/Event	Dog Park	Swim Beach	Other Facilities
									(Types)	Space			
Regional Facilities – PARK	S												
Presque Isle Park	323	1	4	2	4	Yes	-	Yes (some)	-	Yes	-	Yes	Yes (Nature Center, Hiking Trails)
Tourist Park Campground	73	1	-	1	6	Yes	-	Yes (some)	-	Yes	Yes (winter)	Yes	-
Community Facilities – PA	RKS												
Ellwood A. Mattson Lower Harbor Park	13	1	1	1	2	Yes	Yes	Yes	-	Yes	-	-	Yes (Art/ Memorial/ Harbor)
Shiras Park	16	1	-	-	2	Yes	-	Yes (some)	-	-	-	Yes	-
MCCarty's Cove	1.7	1	-	-	2 (unisex)	Yes	Yes	Yes	-	-	-	Yes	-
South Beach Park	8	1	-	-	2	-	Yes	Yes (some)	-	-	-	Yes	-
Fit-Strip Trails	see below	-	-	-	-	-	-	Yes	-	-	-	-	Yes (Com. Garden)
Mount Marquette Lookout	n/a	-	-	-	-	-	-	-	-	-	-	-	Yes (Bike Trails)
Marquette Commons	1.5	-	-	1	2	Yes	Yes	Yes	-	Yes	-	-	Yes (IOHT Trailhead)
Founder's Landing	12.5	-	-	1	2	Yes	Yes	Yes	-	-	-	Yes	Yes (Rowing Club)
Clark Lambros Park	11	-	1		2	Yes	Yes	Yes	-	-	-	Yes	Yes (Kayak Launch)
Marquette Lighthouse Park	8	-	-	4	-	-	-	-	-	-	-	-	(renovations underway)
Community Facilities – OT	HER												
Baraga Gym	-	-	-	-	2	-	-	Yes	Yes (Courts)	Yes	-	-	Yes (Senior Center+)
Lakeview Arena	-	-	-	-	2 (+)	-	-	Yes	Yes (Indoor Ice Rinks – 2)	Yes	-	-	-
Marquette Skate Park	1.2	-	-	-	-	-	-	Yes (shared)	-	-	-	-	-
Cinder Pond Marina	-	-	-	1	2	Yes	Yes	Yes	-	-	-	-	Yes (Boater's Lounge)
Presque Isle Marina	-	-	-	-	4	Yes	Yes	Yes	-	-	-	-	Yes (Boater's Lounge)
Community Playfields													
Kaufman Sports Complex	35	1 (2-5yr)	1	1	2	Yes (no grills)	-	-	4 Softball, 3 Soccer	-	-	-	Yes (Disc Golf, BMX)

Park Facility by Type	Size (acres)	Playground	Picnic Shelter	Other Bldgs	Restrooms	Tables/Grills	Bike Rack	Paved Parking	Athletic Field	Open/Event	Dog Park	Swim Beach	Other Facilities
									(Types)	Space			
N. Marquette Athletic Field Complex	14	1	-	4	2	-	-	-	1 Softball, 2 Baseball, 1 Jr. Baseball, 1 Basketball	Yes	-	-	-
Hurley Field	2	1	-	2	2	Yes (no grills)	-	Yes	1 Softball, 1 Basketball	-	-	-	-
Neighborhood Parks													
Williams Park	1.6	1	-		2 (unisex)	Yes (no grills)	-	-	3 Tennis Courts, 1 Basketball	-	-	-	-
Harlow Park	5	1	-	-	2 (unisex)	Yes (no grills)	-	-	1 Basketball	Yes	-	-	Yes (Veterans Memorial)
Shiras Hills Park	3	1	-	-	-	Yes (no grills)	Yes	-	1 Basketball	Yes	-	-	Yes (Bike Trails)
Giants Foot Park	0.7	1	-	-	-	Yes (no grills)	Yes	-	1 Basketball	-	-	-	Yes (Hiking Trail)
Greenspace (park space v	without active pla	ay areas)											
Father Marquette Park	2	-	-	-	-	Yes (no grills)	Yes	Yes (shared)	-	-	-	-	Yes (Art/ Gardens)
Phil Niemisto	0.12	-	-	-		-	-	-	-	-	-	-	Yes (Art/ Gardens)
Rosewood Pedestrian Connector	0.25	-	-	-		-	Yes	-	-	-	-	-	Yes (Art/ Gardens)
Spring Street Park	4.5	-	-	-		-	-	-	-	-	-	-	Yes (Outdoor Ice Rink)
Labonte Park	0.12	-	-	-		-	-	-	-	-	-	-	-
Total	537.2	13.0	7.0	18.0	44.00 (+)								
Linear/Greenways	Length (miles)	Surface											
Shore Line Bike Path/ City Trails	18.7	Asphalt					Yes						
Linear Park (Parallels Washington Ave)	0.4	Asphalt				Yes (no grills)							
Pedestrian Connector (Northside)	0.9	Gravel/Dirt											
Iron Ore Heritage Trail	5.2	Asphalt					Yes						
Bulkhead Walkway (Mattson Park)	0.2	Asphalt											
Fit Strip Trails	2.5	Gravel											
Total	27.9												

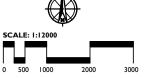
At least some part is ADA compliant = Restrooms are counted by user rooms provided, not stalls. Trail miles provided in City Limits only.

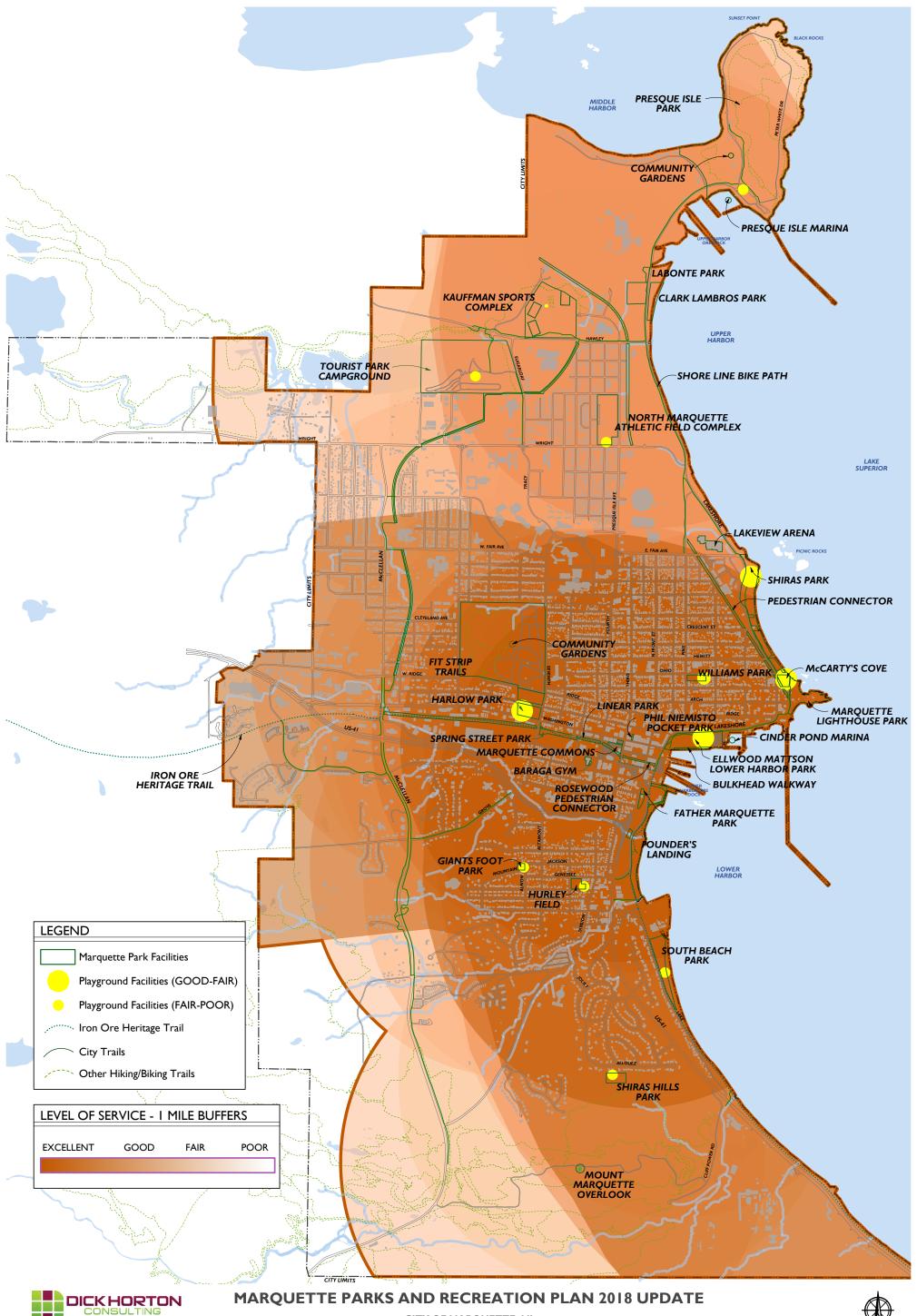






PARK FACILITIES BY TYPE

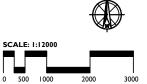


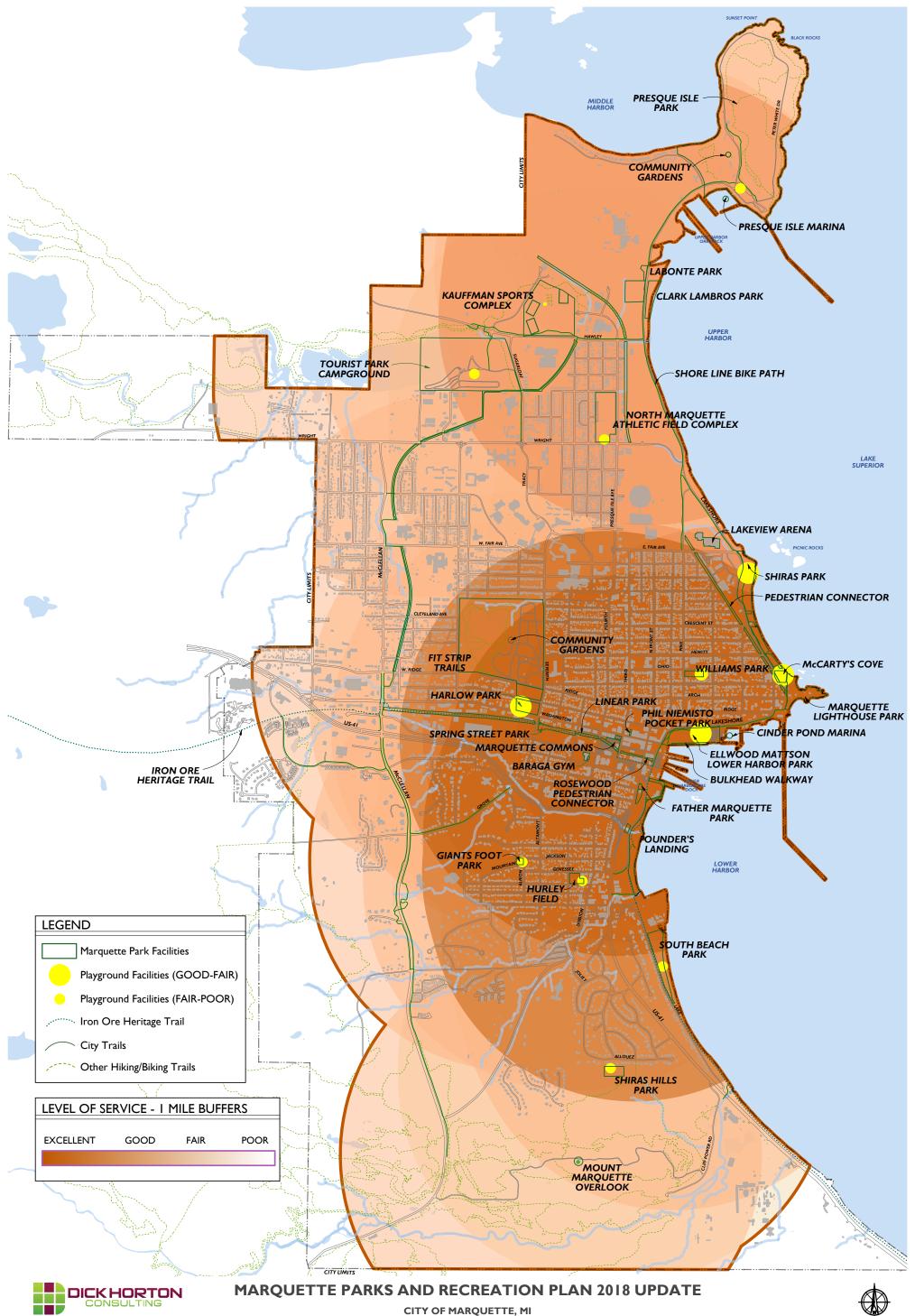




PARK & TRAIL SERVICE AREAS: IMILE

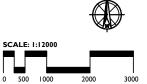
CITY OF MARQUETTE, MI

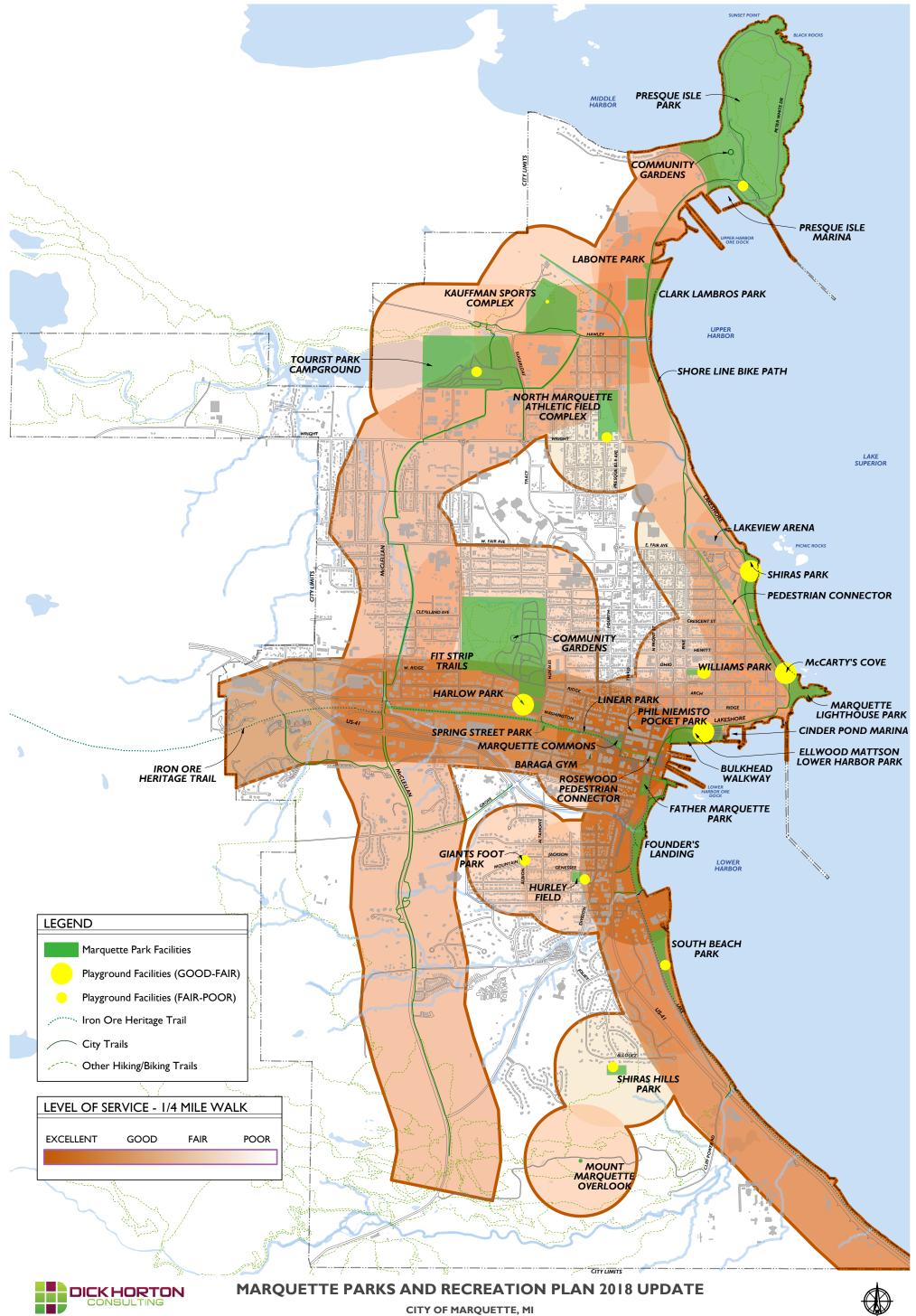






PARK SERVICE AREAS: IMILE

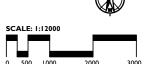


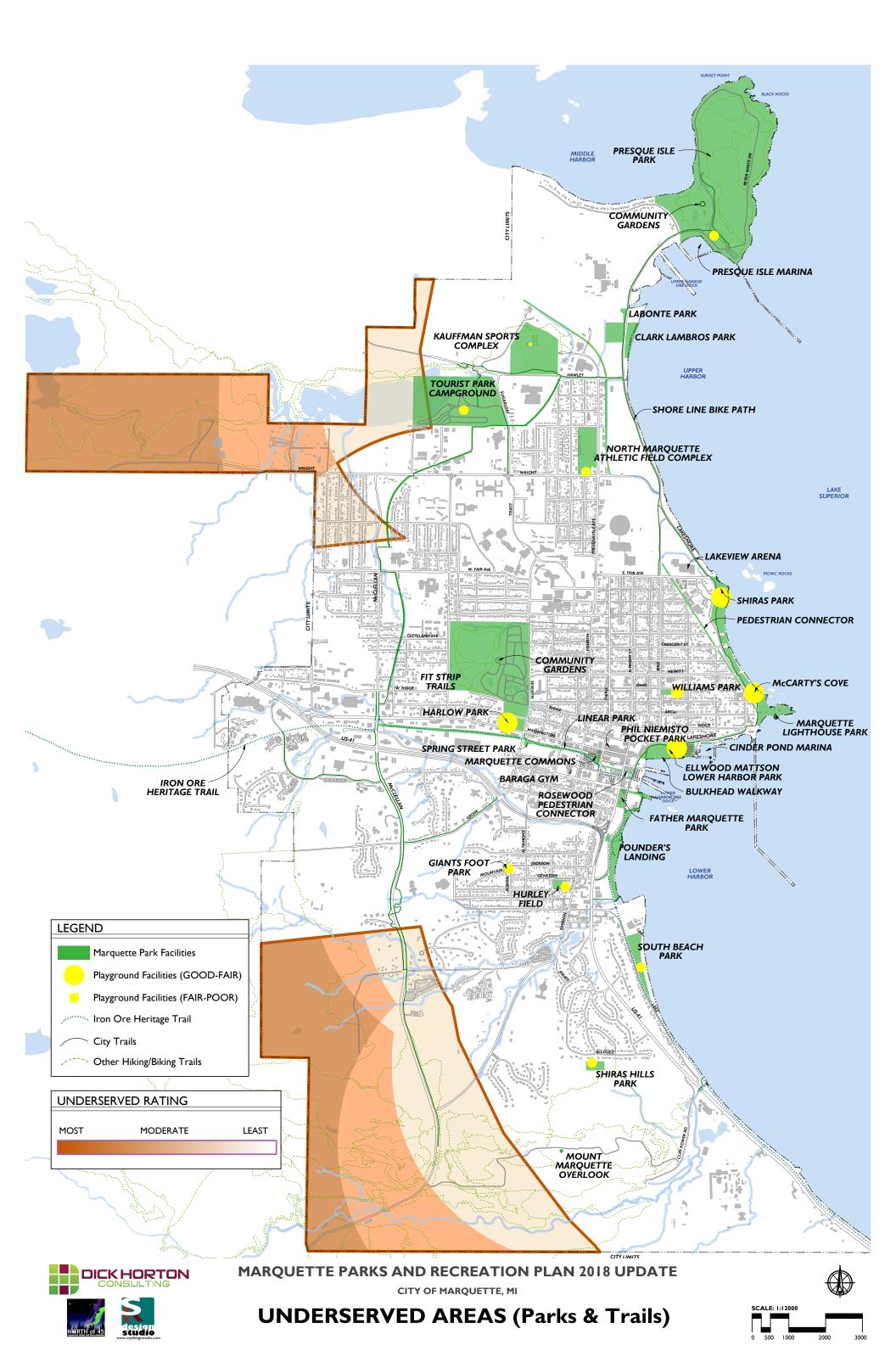


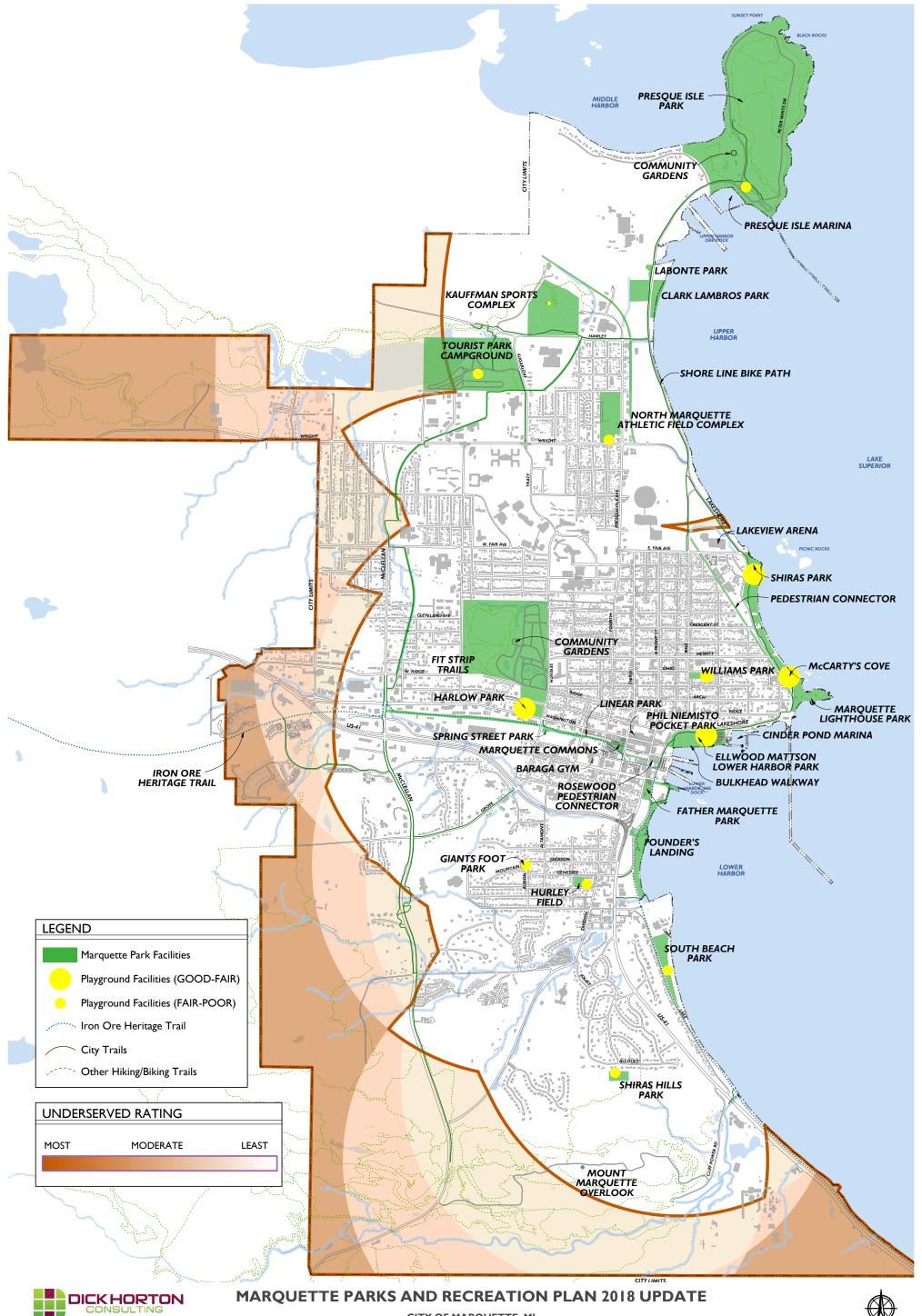




PARK & TRAIL SERVICE AREAS: 1/4 MILE WALK



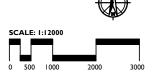








CITY OF MARQUETTE, MI





Introduction

The City of Marquette chooses to offer its citizens numerous programs that are normally produced at city-owned parks and recreation facilities. The sum of the programs and facilities that are offered equals individual citizen experiences that, in large part, are determined by the maintenance of the facilities. This chapter is organized to evaluate the level of maintenance that is provided.

Maintenance Management: Division of Responsibilities

Except for baseball infield maintenance provided by the Park and Recreation Division of the Community Services Department, maintenance of all city-owned parks, facilities and marinas in Marquette is provided by the Department of Public Works (DPW).

Summary of Parks and Facilities

To tell the maintenance story, the first step in the process is to detail the magnitude of the responsibilities for which DPW is responsible. The table below is provided for that reason.

Table 7.1: Inventory

Asset	Number	Standard/Benchmark	
Total acres	533	n/a	
Total acres that are maintained	160	n/a	
Total number of park facilities	31	n/a	
Size of park facilities that are maintained for the park system	100,000 square feet (90% of which is the Lakeview Arena)	The International Facility Management Association is a source for standards as they	
Size of facilities that are maintained outside the park system	150,000 square feet	apply to Marquette: Technician – 49,000 sq. ft. Custodian – 30,000 sq. ft.	

Needs Assessment

Table 7.2: Maintenance Functions

Function	Current Weekly Man Hours	Maintenance Frequency	Additional weekly hours needed to reach a higher maintenance mode
Administration	40	weekly	
Building maintenance	60	weekly	20
Equipment/vehicle maintenance	40	weekly	
Facility maintenance	90	weekly	20
Flower maintenance	0	seasonal	20
Grounds maintenance	400	seasonal	20
Herbicide application	0	seasonal	20
Irrigation	10	seasonal	20
Mowing	130	seasonal	
Weedeating	180	seasonal	
Recreation equipment	60	seasonal	20
Restroom maintenance	49	weekly	20
Snow removal	130	weekly	20
Training	10	weekly	
Trash pickup	100	weekly	
Tree care/removal	5	weekly	20
Lighting	11	weekly	
TOTAL	1,315 (full-time and seasonal)		200 weekly hours needed

Table 7.3: Examples of Maintenance Issues

Issue	Comment
Storm Recovery	Never prepared for an event like this
User Groups	Example: Use fields when they are not dry
Park System Planning	DPW is not involved in planning
Graffiti and other vandalism	Products that are being used for cleanup are not working well enough
Added responsibilities without adding staff and resources	Example: Father Marquette Park
Vehicles in Mattson Park cause damage	Irrigation lines can be damaged by vehicles and from the stakes that are used to set up tents
Tourist Park sewer and utilities	Aging infrastructure

Needs Analysis

Table7.4: Relevant Data

Item	Data
Maintenance budget per acre for maintained areas?	\$5,000
Number of maintenance employees	3 full-time
	6 part-time at 27 hours per week on a year- round basis
	7 seasonal that work 40 hours per week at 26 weeks per year
Annual hours allocated to non-park mandates from city commission or administration; e.g. hanging Christmas lights, setting up for special events?	1,000
Is there an automatic equipment replacement program based on age or operating hours on each piece of equipment?	No; however, there is a 15-year track record of replacing large equipment and history of replacing smaller equipment as needed
Does the Department have the right kind of equipment for the tasks that it is required to perform?	90% of the time according to staff
Are there facilities, parks, or amenities that can and should be abandoned, razed, given	Playground by the north ball field (north ball on Wright Street and Presque Isle).
away or re-purposed?	Moosewood Nature Center Building
	Band Shell bathroom on Presque Isle
	Shiras Hills neighborhood park
	Eliminate one ball field and add one soccer field for a total of 8 ball fields and 4 soccer fields
Are there hobbyists, special interest groups, or other partners who do, or can perform maintenance to your expectations to offset your workload?	No
Is the Department currently outsourcing any of its maintenance?	Yes; such as electrical, HVAC, pest control, carpet cleaning

Summary

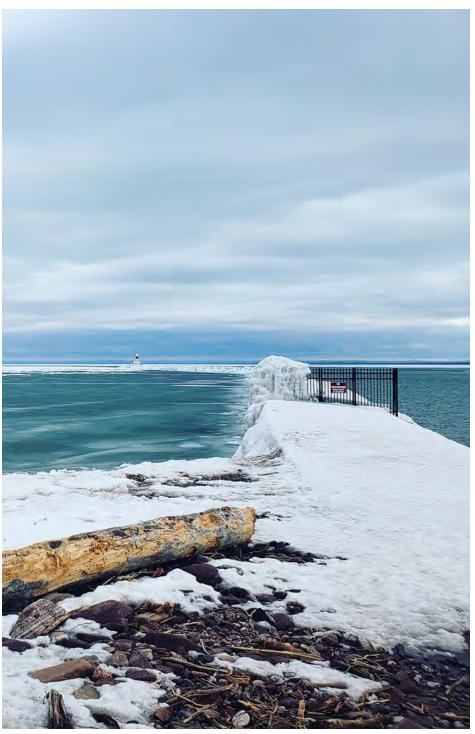
Resource Gap - There is a gap between responsibilities and necessary resources to satisfy the citizens' desired level of service. The assessment concludes that an additional 200 weekly hours are needed on a seasonal basis to maintain the park system and recreation facilities in a manner that they should be cared for (Level of Service)

Maintenance Types - Of the three maintenance types: a) preventive; b) cyclical; and c) corrective, the maintenance crew of the Department of Public Works (DPW) typically works in the cyclical and corrective modes. This is due to a lack of staffing.

Work Zones and Maintenance Modes - The DPW maintenance staff has created seven work zones and assigned a level of maintenance (maintenance mode) to each zone to manage its shortage of staff. By doing so, a higher, and/or, lower level of service can be offered by zone to meet expectations as best it can.

Abandonment of Re-Purposing – The assessment concludes that there several parks and facilities that should be seriously considered for abandonment.

Building Maintenance and Custodial Standard – Using the national benchmark provided by the International Facility Management Association (IMFA), the City of Marquette could justify a staff of at least five for building custodial and maintenance.





Introduction

A successful community recreation program aligns city and partner resources with citizen preferences while recognizing that there are limits, thus the importance of selecting core programs for which the community will be known.

The national model to provide recreation programs and facilities provides three roles that the city can select: a) a direct provider; b) a facilitator; and c) both a direct provider and a facilitator. In Marquette, the model the city has created is to be the direct provider of recreation facilities and a facilitator to community groups who organize and produce programs at city-owned facilities.

All recreation programming models have pros and cons. Certainly, the Marquette model lends itself to its share of potential issues, but it also provides opportunities that other models may not. For example:

Pros

 The city can leverage its resources with community partners to offer more programs and services to the community

Cons

 Reliance on community partners to organize and produce programs requires a new layer of communication to ensure that facilities are used appropriately and that programming standards established by the city are adhered to

This chapter will provide clarification and insights about the Marquette Recreation Programming Model and an opinion about adjustments that should be considered in the future to align it with national best practices and citizen preferences who reside in Marquette.

The Marquette Recreation Programming Model

Recreation Programming

All recreation programming offered by the Community Services Department in its Arts and Culture Division and Parks and Recreation Division is organized and produced by community partners.

The Senior Center is another Division in the Community Services Department. The Senior Center organizes and produces some of its programming at the Center or at various recreational facilities and parks.

Recreation Facility Maintenance

Of significance to the Marquette Recreation Programming Model is its reliance in many instances on the Public Works Department for recreation facility maintenance. The challenge presented by this relationship between Public Works and the Parks and Recreation Division is to balance the totality of maintenance requirements that users expect with the city's ability to meet them.

National Recreation Program Best Practices

To evaluate the recreation program, the consultant has elected to use ten national programming best practices against which the City of Marquette will be compared.

- Best Practice Mission Driven All best practice agencies are mission-driven.
 Marquette Mission Statement The City of Marquette Community Services
 Department is dedicated to enriching a sense of community and superior
 quality of life through Arts & Culture, Parks & Recreation, and Senior Services.
- 2. Best Practice Understanding citizen preferences. The use of a statistically valid survey is the best quantifiable method for understanding citizen preferences.
 - Marquette A statistically valid citizen survey will be completed in October 2018. The results of this survey will provide staff and its partners with the data needed to provide the most preferred programs.
- 3. Best Practice Core Program Operations and Management Policy. Best practice agencies develop an operations and management policy that dictates how best to use its resources to ensure that core programs are provided at a high level.
 - Marquette The Recreation Programming Model used in Marquette can be successful provided: a) its recreation facility maintenance relationship with the Department of Public Works is effective; and b) that community partners are encouraged to organize and produce programs that are aligned with citizen preferences.

4. Best Practice - Other Provider Analysis – There are three provider types; namely, public, private, and not-for-profit. There is a role in all communities for each of the provider types.

Marquette – Programs are provided in Marquette by all three provider types as detailed in the table below.

Table 8.1: Examples of Other Providers

Name of Provider	Program Provided	Provider Type
Little League	Baseball/Softball	Not-for-profit
American Legion	Baseball	Not-for-profit
MSHS	Varsity/JV Hockey; Baseball; Soccer	Not-for-profit
Noon Kiwanis	Special Event	Public/Not-for-profit
Outback Art Fair	Special Event	Public/Not-for-profit
Marquette City Band	Performing Arts	Public/Not-for-profit
NTN	Special Event	Public/Not-for-profit
906 Adventure Team	Outdoor Recreation	Private
Hiawatha Music Festival	Special Event	Public/Not-for-profit

- Best Practice Program Development Process Utilizing an organized process to determine citizen preferences for programs by age, format and type.
 - Marquette At this time, there is not a formal program development process.
- 6. Best Practice Program Evaluations Utilizing pre-program and post-program evaluations for participants, and for those who registered but dropped out early, to quantify their expectations as they enter a program and to what extent those expectations were met after the program is completed.
 - Marquette At this time, there is not a formal program evaluation process.
- 7. Best Practice Facilities Facilities should be both physically and functionally appropriate for the programs that they are scheduled for. Minimum expectations include ease of access, safety, cleanliness, attractiveness and adequate space for activity.

Marquette

Table 8.2: Marquette Recreation Facilities

Facility	Physical Condition Rating	Functional Capability
Lakeview Arena	Fair	Good
Kaufman Sports Complex	Good	Good
North Marquette Athletic Field Complex	Good	Good
Hurley Field	Fair	Fair
Arts and Culture located at the Peter White Public Library	Good	Fair
Senior Center at City Hall	Good	Fair
Baraga Gym	Fair	Good

- 8. Best Practice Effective program MARKETING is essential to a successful community recreation program. An effective marketing program understands citizen preferences and designs programs to meet those preferences.
 - Marquette Marketing of programs and services utilizes brochures, calendars, and social media. Marketing metrics are not currently measured.
- 9. Best Practice Core Program Analysis Awareness that the agency cannot be everything to everyone, thus a deep understanding of what its core program is or should be and the consequences of that designation.
 - Marquette The current core program is sports and special events as partially explained below in the Percentage of Programs by Type Graph. At the appropriate time during the planning process, an assessment will be made to determine if the core program should be continued or adjusted as more data becomes available to the consultant.
- 10. Best Practice Current Program Analysis Analysis of the current program by format, type, age group served and its life stage to understand if it is aligned with citizen preferences and agency goals.
 - Marquette The program has been analyzed and a series of graphs are shown below. Again, survey results in October will speak to how closely aligned the current program is to citizen preferences.

Table 8.3: Percentage of Programs by Type

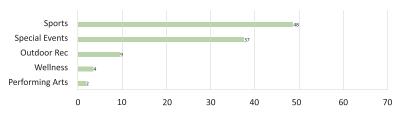


Table 8.4: Percentage of Programs by Format

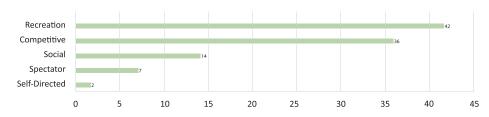


Table 8.5: Percentage of Programs by Age Group

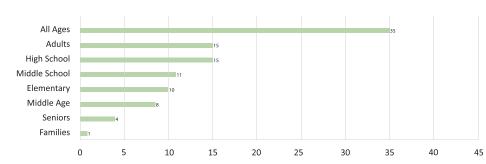


Table 8.6: Percentage of Programs by Age Life Cycle

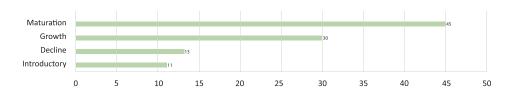


Table 8.7: Examples of Programs by Type, Format, and Life Cycle

			1
Program Name	Program Type	Program Format	Program Life Cycle
Junior Hockey	Sports	Competitive	Maturation
Figure Skating Club	Sports	Competitive	Decline
Curling Club	Sports	Recreation	Introductory
City Band	Performing Arts	Spectator	Growth
906 Adventure Team	Outdoor Recreation	Recreation	Growth
North Country Trail	Special Event	Recreation	Growth
Art Association	Special Event	Social	Growth
Noquemanon Trail Network	Outdoor Recreation	Self-Directed	Growth
Marquette Rowing Club	Outdoor Recreation	Recreation	Maturation

Observations of the Marquette Recreation Programming Model

Mission Statement

The Marquette Mission Statement appears to address the following questions that are relevant to all mission statements:

Question: What do we do?

Answer: Provide a sense of community and superior quality of life

Question: How do we do it?

Answer: Utilization of community service department resources

Question: Whom do we do it for?

Answer: Citizens and visitors to Marquette

Question: What value are we bringing? **Answer:** Enrichment and quality of life

Community Partners

Community partners must sign an annual partnership agreement the Community Services Department. Requirements listed in the partnership agreement would include the following:

- Provide participation data on an annual basis and a five-year trend
- Participate in a process that eliminates programs that have been in a declining stage for a period of years that is to be determined (say 3 to 5 years)
- Adhere to programming standards established by the city. As a minimum, standards should include program marketing, on-line registration process, approved fee structure, pre and post program evaluations and an effective customer service process

Core Program/Planning Process

The current core program in Marquette that is organized and produced through a facilitation process between/among the Community Services Department and its partners is special events and sports.

To determine what the core program should be in the future, the Community Services Department must adopt a formal program planning process. As a minimum, the process would include:

- regularly scheduled community meetings (semi-annual)
- advertised meetings with the Advisory Board to discuss programming
- annual review of programs by type, format, age group served and program life cycle
- serious consideration of citizen preferences and the priorities listed in the 2018 statistically valid citizen survey which include:
- visiting nature areas/spending time outdoors
- attending live theater/concert performances
- movies in the park
- running or walking
- mountain biking/hiking/trail running
- · attending community special events
- adult fitness/aerobics classes/weight training

Recreation Facility Maintenance

- Maintenance Standards The city must develop and formally adopt
 maintenance standards. The adoption of maintenance standards must be
 done in concert with the Community Services Department, Public Works
 Department and user groups.
- Performance Metrics Included in the adoption of maintenance standards will be performance metrics to which appropriate persons/ departments/user groups will be held accountable. Accountability shall be defined in the maintenance standards document but must be consistently enforced and strong enough that change is ongoing as needed. The consultant believes if it doesn't get measured, it doesn't get done.

Recreation Facility Physical and Functional Capabilities

The consultant's assessment of the park system included a review of recreation facilities. In that assessment, ratings given to recreation facilities ranged from fair to good but none of the ratings achieved excellence. Because recreation facilities are the venues within which recreation programs occur, it must be commonly understood that the program will never achieve excellence, if that is the goal, until upgrades are completed.

Marketing

- The Recreation Programming Model used in Marquette, previously described in this chapter, dictates that there must be very close coordination between the Community Services Department and its community partners who organize and produce programs to ensure that citizens are aware of the programs that are available to them.
- The Parks and Recreation Division must develop marketing standards that all users of city-owned facilities must adhere to if they are to providing community programs. The Department must create a marketing standards checklist that is provided to community partners to which partners will be held accountable.

Program Life Cycle Management

Program Life Cycle – Introduction of New Programs

Introductory Programs are 11% of the total programs offered by the Department. This is on the low side of what is recommended and is an indication of a conservative approach to programming.

Program Life Cycle – Programs in Decline

Declining programs are 13% of the total programs offered by the Department. The Department should anticipate that these programs will continue to decline, thus the need to develop strategies that limit expenditures on these programs and to set a deadline for when they will be eliminated.

Program Life Cycle – Programs that are Growing

Programs that are growing are 30% of the total programs offered by the Department. The Department needs to monitor the enrollment for these programs to quantify the number of repeat customers which is ideally in the range of 60% to 70%. If this is not the case, there is likely something wrong with the time, day of the week, location, instructor, marketing or customer satisfaction.

Program Life Cycle - Programs that are Mature

Programs that are mature are 45% of the total programs offered by the Department. The number of old/mature programs to offer each year should vary between 70% and 90%. If 70% of programs offered are old programs which have previously been offered and have been successful, that is an indication that the agency is more innovative and on the creative edge. The Department must also monitor all mature programs as their next life cycle step is to decline.

Summary

Community partners must sign formal agreements and participate in an annual review. The review would result in assurance that the partner and the city are living up to the commitment they have made within the agreement.





Introduction

The preferred fee structure for the Marquette Park and Recreation Department is one that embraces the core principles of the Pricing and Cost Recovery Model developed by Dr. John Crompton, Distinguished Professor at Texas A & M University. Those core principles for all programs and services include: a) knowing all costs; b) knowing who benefits; c) developing a cost recovery policy or guideline

The Marquette Programming Model

It is noted that recreation programming in Marquette is provided by third parties. As a result, the role of the Community Services Department is to facilitate the use of existing parks and recreation facilities with those third parties to ensure that needed/wanted programs are available to the community. The focus, therefore, is to create a cost recovery guideline/pricing structure that calculates the dollars needed to recover an acceptable level of return to pay for the parks and facilities that are used. The challenge for all elected officials, city administrators and user groups is to determine what that acceptable level of return should be.

Knowing All Costs – National Best Practice

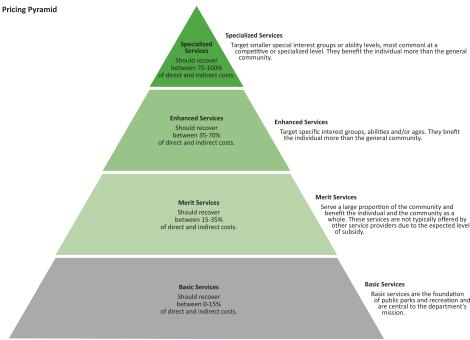
As noted above in the introduction, the first step to analyzing the Department's fee structure is to determine if there is an established mechanism to track all costs associated with all programs and services. As detailed in the graphic, costs are associated with direct, indirect, fixed and capital expenditures.

Typical Cost Categories						
Direct	Indirect	Fixed	Capital Expenditures			
Instructor costs	Support staff salaries	Overhead costs	New facility			
Materials	Office expense	Insurance payments	Modifications to an			
Postage	Inter-departmental	Office equipment	existing facility			
Brochure	charges	Repayment of bonds				
Officials						

Knowing All Costs – Marquette Community Services Department
 A reliable cost tracking system is not yet in place for the City of
 Marquette; therefore, not all costs associated with park, and/or,
 recreation facilities are known. When the City of Marquette, at its highest
 level, develops an approach to track all costs across each department,
 the Community Services Department will be in a better position to
 understand its total costs. At that time, staff can make informed decisions
 about the percentage of cost recovery that should be recommended to
 the City Commission for its consideration.

Knowing Who Benefits -National Best Practice

As noted above in the introduction, the second step to analyzing the department's fee structure is to determine if fees are aligned in categories associated with the person/groups who benefit. As detailed in the graphic below, a much higher percentage of cost recovery should be assigned to individuals or groups who benefit mostly or exclusively from a program or service as shown at the top of the pyramid. Conversely, for those who fall into the bottom of the pyramid, a case can be made that there should be much smaller expectation of cost recovery as the entire community benefits.



Knowing Who Benefits – Marquette Community Services Department
Consistent with the Pricing Pyramid shown above, it will be important for
the Community Services Department to eventually determine what its
cost recovery goal should be as it considers those individuals/groups who
benefit.

Table 9.1: Marquette Park and Recreation Cost Recovery Guidelines

Person/Group Benefitting	National Best Practice	Marquette Cost Recovery Percentage Target
	Cost Recovery Percentage Range	
Community Benefit	0% to 25%	Generally, this component of a pricing and
Community Benefit/Individual Benefit	26% to 50%	cost recovery component is in the hands of third party providers. The Community Service Department's focus is on
Individual/Community Benefit	51% to 75%	recovering a pre-determined percentage of its costs for the facilities that are used
Mostly Individual/Group Benefit	76% to 100%	by third parties.
Individual Benefit/Group Benefit	100%	

Utilizing a formal Cost Recovery Policy to guide all fee structure decisions
The third step to analyzing the Department's fee structure is to determine if
the Community Services Department has adopted a formal Pricing and Cost
Recovery Policy, and/or Guideline. Included in the formal policy will be:

- i. A clear statement about the objectives of pricing are; i.e. redistribution, equity, efficiency
- ii. A mechanism for tracking and quantifying all costs associated with all programs and services
- iii. Understanding who benefits from each program and service that is offered; i.e. community or individuals or a combination of each
- iv. Pricing adjustments to the standard price; i.e. youth, not-for-profit groups; older citizens
- Utilizing a formal Cost Recovery Policy, and/or Guideline to determine all fee structure decisions – Marquette Community Services Department The Marquette Community Services Department uses Pricing/Cost Recovery Guidelines for the use of its recreation facilities by others. Its focus is to pre-determine a level of cost recovery that has been evaluated by staff and considered for final approval by the City Commission.

Summary

As it should be, differential pricing is used by the Department for resident and non-resident uses of its facilities.

The Department is utilizing differential pricing concepts to increase usage of the Lakeview Arena at its non-prime time hours.

The Department has determined what its break-even cost is for its recreation facilities.

The current fee structure has generated earned income above the national average.

If known costs are accurate, revenue generated at the Tourist Park Campground, Cinder Pond Marina, Presque Isle Marina, pavilions and shelters exceed costs which is at it should be for facilities of these types.

The annual subsidy in the approximate amount of \$200K to \$300K at the Lakeview Arena is not unusual for a facility of its type. Notwithstanding, staff is routinely working with the City Commission to search for new approaches to reduce the subsidy. A new goal of increasing dry ice time in the amount of 10% and the sale ads are two current considerations to generate new earned income.



Introduction

Marquette's cultural, natural and historic resources profoundly influence and add quality to the lives of its citizens and all who visit the community. Because of the abundance and extensive variety of resources available to the community, a broad overview is provided here. Another source of information is the Marquette County Special and Unique Environments Inventory (MCSUEI) which is maintained by the County Resource Management/Development Department. It was created through the efforts of, and via a cooperative agreement between, the County and DNR. Although some of the resource information may be dated, the inventory is interesting and informative. The MSCUEI identifies and locates manmade features and natural resources including recreational site and facilities, cultural, historic and archaeological sites and natural features such as endangered species, geology, rivers, etc.

Cultural Resources

Kaufman Auditorium

The historic Kaufman Auditorium, built in 1928, seats approximately 830 people. The facility is maintained by the Marquette Area Public School District and is housed in the Graveraet Middle School building. Community and NMU groups utilize Kaufman extensively, with a majority of performances being geared toward the general public.

Forest Roberts Theater

Forest Roberts Theater, located on the campus of Northern Michigan University, is an excellent facility that seats 535. University related events dominate the schedule with community groups competing for the few remaining free days. While performances are largely NMU related, most are open to the public.

Other Performing Arts Areas/Planned Facilities

There are several other locations in Marquette that have been used for performing arts events in the past, but which are designed for activities completely different and thus are severely limited in their effectiveness. Among the areas used in the past have been St. Peter's Cathedral, Masonic Temple, Fraziers Lake Superior Boathouse (home of Lake Superior Theatre, Inc.), the Marquette High School auditorium, three lecture rooms in Jamrich Hall and the Great Lakes Rooms at Northern Michigan University. NMU's Superior Dome, and C.B. Hedgcock Fieldhouse and the City's Lakeview Arena are currently used for large, single event performances including nationally known music acts which attract several thousand spectators. These venues serve adequately in this regard, though they all suffer from generally poor acoustics.

Additionally, NMU completed construction of a 290-seat recital hall during the 2000-2001 school year. The Reynolds Concert Hall accommodates student and faculty music recitals, guest lecturers, small chamber programs, and cultural events. It was built through the renovation of almost 8,000 square feet of the C.B. Hedgcock Fieldhouse (the "small gym" area). The University also plans to create a 125-seat black box theater and technical theater production facility in McClintock Hall.

The City of Marquette leases approximately 5,600 square feet in the Peter White Library. The area includes a 230-seat auditorium shared with the library for presentations and performances, workshop and classroom space, art supply and consignment gift shop, space for visual arts exhibits, and offices for the City's Arts and Culture Coordinator and staff.

Peter White Public Library

Completed in 1904, and expanded in 1958 and 2000, the Peter White Library is an outstanding and beautifully located facility. The collection has expanded from the original 6,000 items (from the White family and the School District Library) to approximately 100,000 volumes today, making it the largest public library in the Upper Peninsula. In addition to providing for City needs, service extends to outlying areas in the County. Based on past and anticipated future growth, the library experienced a major expansion and renovation to provide modern community library service, improve accessibility and enhance aesthetics. The \$10 million expansion and modernization project increased building size from 26,000 to 63,000 square feet housing both library and community art center space. It should be noted that supplementing the Peter White Library, reading and research opportunities are provided by NMU's Olsen Library with over 300,000 volumes and the John M. Longyear Research Library with 10,000 volumes.

Art Galleries/Visual Arts

Except for some generally small sites, there is not much space in Marquette for use by the public or by community groups for display or creation of the visual arts. The DeVos Art Museum at Northern Michigan University is specifically designed for art display. The gallery's 2,000 square feet of exhibit space features many national artists and fine traveling exhibitions during the school year and regional artists during the summer.

Several private art galleries are in the City that display and sell local arts and crafts. Occasionally, areas in shopping malls, the Peter White Library, City Hall, restaurants and motel lobbies are used for art exhibition. While the availability of small and/or private informal space has increased over the past ten years, there are no public facilities outside of NMU for the formal exhibition of art work.

Presently, Marquette has few community spaces specifically designed as creative areas for arts in classroom, workshop or studio form. Those private areas that are available are severely limited in their use. The Women's Federated Clubhouse, the Peter White Public Library and the Community Center section of City Hall have space available for public meetings. However, they rarely accommodate the visual arts and their use is restricted due to scheduling and accessibility. Opening of the City of Marquette Arts and Culture facility in the Peter White Public Library addition has provided some muchneeded relief to the lack of space issue.

The Marquette County Historical Museum

Located on the corner of Spring Street and Third Street, the Marquette County History Museum is a private, nonprofit organization founded in 1918. The museum is open to the public and features exhibits, artifacts, and research materials related to the cultural heritage and economic development of the Central Upper Peninsula and Upper Great Lakes. The Marquette County Regional History Center recently opened in its current location. The new facility includes as large reception area, approximately four times the exhibit space of the old facility, special exhibit gallery, more educational opportunities for school groups and a completely ADA accessible facility.

The Marquette Maritime Museum

The museum, located on Lakeshore Boulevard near the Lower Harbor breakwater in the historic 1891 sandstone Water Works building, provides a glimpse of the Great Lakes' and Marquette area's nautical histories. Selfguided displays include exhibits of old boats, birch bark canoes and marine hardware, navigational instruments, outboard motors and memorabilia which promote a greater understanding of the area's maritime heritage. A small museum store is also located in the building.

The museum contains the largest collection of lighthouse lenses in the Great Lakes, and operates the historic 1866 Marquette Harbor Lighthouse, which is in the process of restoration. The museum building is located adjacent to the former Coast Guard station. The Lighthouse property was conveyed to the City of Marquette in 2018 and a master plan for public use of the site was recently adopted.

Upper Peninsula Children's Museum

This museum is geared to (and a good part designed by) tots and youngsters. Housed in a completely renovated downtown building on Baraga Avenue, it features interpretive tours and "hands on" interaction with exhibits that promote an understanding of science, health and culture.

Shiras Planetarium

Located at Marguette Senior High School on Fair Avenue, the recently renovated planetarium offers a schedule of public astronomical shows and exhibits for all age groups.

Organizations

A partial inventory of public and private cultural organizations in Marquette is given below.

Lake Superior Theater

Lake Superior Art Association

Marquette Arts Council

Marquette Choral Society

Marguette Community Concert Association

Marguette Community Theater

Marquette Folk Dancers

Marquette Maritime Museum

Marquette Symphony Orchestra

NMU Department of Theater

NMU Performing Arts Series

NMU Department of Art and Design

Peninsula Arts Appreciation Council

Upper Peninsula Arts Coordinating Board

Upper Peninsula Youth Orchestra

WNMU Public Radio and TV

NMU Department of Music

Marguette County Historical Society

Hiawatha Music Co-op Stage Company

NMU International Dancers

Natural Resources

The Marquette area has been blessed with a diverse range of natural assets which lend themselves to outstanding recreational use and cultural activities. Marquette is characterized by forests, rivers, rugged topography, rock outcrops, lengthy sand beaches and the largest body of freshwater in the world, Lake Superior. Weather and climate too make their mark—beautiful temperate summers and a very distinct winter season.

Because of its unique natural setting, and the fact that Marquette is the center for a large region and has many visitors annually, the City's recreational needs are unlike those of many similar size communities.

The City of Marquette has an adopted Master Plan which is a long-range guide for the use of land in the community. It consists of a map depicting a desirable arrangement of land uses along with supporting documentation and policy recommendations. Areas proposed for parks, recreation areas, and open space reflect "potentials" for recreation which relate to tourism and the goal of preserving the area's outstanding natural features, rather than solely by future needs relating to population growth.

The range in elevation is one of Marquette's most attractive features. A large portion of land in Marquette has slopes more than 18 percent. These areas are found mainly in the southern portion of the City along the Carp River in the Mount Marquette area. A large tract of land in this area was acquired by the City of Marquette in 2005. While steep slopes may not be conducive to building development, such terrain can be aesthetically appealing as well as provide an opportunity for outdoor recreation activities such as cross-country skiing, mountain biking, and hiking.



Historic Resources

The City of Marquette is a place of great historical wealth in terms of architecture and historic sites. The City's historic sites, buildings and places, as listed by state and federal historic registers, are shown in Figure 15. Additional information regarding the significance of these places is given in Appendix 11. In addition to those places listed on national and state registers of historic places, many other sites of historical significance exist within the City of Marquette. These sites should be considered for preservation and rehabilitation in the development of the community.

A prime example is Presque Isle, which was used by Native Americans long before white settlers arrived in the area. The history of the site as a park is long and interesting. Efforts should continue in maintenance and preservation of the peninsula.

Another good example is the old Dead River bridge on CR550 which was left standing after the construction of the new vehicular bridge was constructed specifically because of its unique design and architecture. The bridge was constructed in 1931 and meets criteria for placement on the National Register due to its unique Camel Back construction and age. The bridge is already used for fishing, pedestrian and cross-country ski traffic. An organized effort could better integrate the structure into the City's park and non-motorized transportation system.

Many buildings in the City are unique due to their cultural or historical significance including the Marquette Historical Society Building which was once a church. Getz's Department Store is one of the oldest businesses in Marquette. St. Peter's Cathedral on Fourth Street contains the tomb of Bishop Frederic Baraga. The 1866 harbor lighthouse is the oldest major building in the City. Other sites include remnants of a charcoal kiln dating to the mid-1800s near the mouth of the Carp River which is connected to Marquette's iron industry. Near this site is also the site of the first post office in the area, the Carp River Post Office, which was established in 1847.

A list of all historical sites in the City would be guite extensive. Suffice to say, historic resources have great recreation value and Marquette has outstanding sites of historic and architectural significance. Any new development or building activity should respect the historical resources of the specific site and the City as a whole. The Marquette Historical Society has information helpful in such necessary research.

Recreation Opportunities Outside the City

Outdoor recreation opportunities abound within easy driving (or hiking/biking) distance of Marquette. Examples include:

Longyear Forest – This one hundred and eighty (180) acre picturesque forested property is located immediately north of the City. Owned by Northern Michigan University it is used principally for educational purposes. The parcel includes a nature trail, physical fitness course and cross-country ski trail designed for experts (originally used by NMU's cross country ski team). The tract is used informally by the public.

Little Presque Isle – Readily accessible by County Road 550 a few miles north of the City, the DNR managed property consists of 2,800 acres with 8,900 feet of highly valued Lake Superior shoreline. The site has served as a "local" recreation area for many years, offering many quiet and scenic opportunities. Acquired by the State in 1979 in a land exchange with Cleveland Cliffs Iron Company, the property includes the 64-acre Harlow Lake, Hogback Mountain, Little Presque Isle, several streams, and an 8.6-acre island. The Little Presque Isle site includes a swimming beach, universally accessible path and concrete overlook, vault toilet, Songbird Trail, and a portion of the North Country Trail.

Sugarloaf Mountain Natural Area – Located on County Road 550 immediately adjacent to Little Presque Isle, Sugarloaf Mountain is an eighty-plus (80+) acre recreation site owned and maintained by the County of Marquette. Developed facilities include a parking lot, trails and stairways leading to the top. With the assistance of a Coastal Zone Management grant, \$100,000 in trail and stair improvements were constructed in 1999. The hike to the summit takes about half an hour. Lookout platform 315 feet above the base of the mountain provide a stunning panoramic scenic view of Lake Superior and surrounding countryside. There is a monument at the peak that recognizes A. Barlett King, a local Boy Scout leader who was killed during WWI.

Snowmobile Trails – There are a variety of designated snowmobile trails in surrounding Chocolay and Marquette Townships with informal access to outskirt motels and restaurants.

North Country Natural Scenic Trail – A portion of this National Park Service sponsored non-motorized trail comes into the City from Chocolay Township to the south. The trail traverses Marquette Township (i.e. from the Lake Superior shoreline in the City of Marquette west below the Dead River to County Road 550, north to Wetmore Pond, Hogback Mountain, Wetmore's Landing, Little Presque Isle area, then northwest along the banks of the Little Garlic River). This trail will ultimately link the Atlantic seaboard with the Lewis and Clark National Historic Trail in North Dakota.

Wetmore Pond Interpretive Nature Trails – This nature trail system, located south of Hogback Mountain and west of Sugarloaf Mountain, is situated mostly on corporately owned land. It is part of the previously discussed North Country Trail. A variety of terrain features are included ranging from rock outcrops to marsh wetlands. The trail system was a joint effort by Mead Corporation, NMU, the local North Country Trail Hikers Association and the DNR.

Michigamme State Forest - Located in the northern half of Marquette Township, this 420-acre property is open to the public for wilderness camping, hiking, and fishing.

Thomas Rock Overlook – Located in Powell Township one mile west of County Road 550 on County Road 510. The site includes a parking area, picnic area, vault toilets, a half mile universally accessible path with benches, and boardwalks. Two overlook platforms provide beautiful views of Lake Independence, the community of Big Bay and Lake Superior.

There are several other nearby regional state-owned/operated facilities that are enjoyed by many city residents including Van Riper State Park on Lake Michigamme about 20 miles to the west (226 camp sites). State forest campgrounds in Marquette County include Bass Lake; Little Lake and Pike Lake near the Village of Gwinn; Horseshoe Lake and Squaw Lake near the community of Witch Lake; and Beaufort Lake near Village of Michigamme. These State campgrounds provide approximately 130 total campsites. Pictured Rocks National Lakeshore Campgrounds are in Alger County which lies immediately east of Marquette County.

Summary

The public engagement process and data collected from the statistically valid citizen survey that was conducted in the development of this 2019 Five-Year Recreation Master Plan shows that Marquette citizens are very proud of the numerous parks, trails, facilities, and programs available to them. Clearly, Marquette is unique and blessed to have the opportunities that it has.

The challenge for Marquette, as it is with all communities, will be to:

- Maintain its assets at a level of service (LOS) that provides positive experiences for all users
- To reach a balance that respects the environment while allowing reasonable access to natural resources
- Embrace the quality that is added to life by supporting cultural opportunities. It is clear from all the research in America by author Richard Florida and others that citizens are searching for opportunities to live, work and play in a community that embraces its culture.
- Strive to work closely with all providers of cultural and natural resources to ensure that these opportunities are sustained.



Introduction

There is sufficient interest by citizens and tourists in programs, services and facilities that providers other than the City of Marquette are needed to meet the demand. This chapter describes those who are providing those other services.

Educational Facilities and Resources

Northern Michigan University

Berry Events Center opened in the fall 1999 school year. The \$10 million, 60,000 square - foot arena, is designed to accommodate university hockey, basketball and other sports activities in addition to concerts and other community and university live performance events. The Center also serves as the national training facility for the U.S. short-track speed skating team. The building features an Olympic-sized ice surface that can be covered for basketball and other events and a seating capacity of over 3,800 fixed seats and standing room for an additional 400. Situated near each other, the Berry Event Center, PEIF Athletic Complex, and the Superior Dome are conveniently linked by connector buildings/walkways.

Outdoor Facilities

The University's outdoor facilities include, a tennis facility with eight courts, track and field hockey/soccer areas, and nearby Longyear Forest informal hiking trails in Marquette Township. Four new soccer and football practice fields have been constructed north of the Superior Dome.

Most of the University's facilities are available to the public on an intermittent basis, some of which entail user fees and/or recreation program memberships. NMU also offers a variety of instructional sports and recreation classes for youth and adults through Community Outreach Program.

USOEC

The U.S. Olympic Education Center (USOEC), which has produced gold and silver medal- winning champions, is located on the NMU campus. It is the first and only Olympic training site to provide educational opportunities to the athletes. The Center offers programs in biathlon, boxing, Naturbahn luge, Nordic skiing, Greco-Roman wrestling, short-track speed skating and ski jumping, among others.

Local Schools

School grounds and buildings have long been important providers of user-oriented recreation facilities. Parochial schools include Father Marquette Elementary School and Father Marquette Middle School. The public schools in Marquette are of a modern type design with ample recreational facilities. There are no plans for additional schools in the immediate future. Fortunately, Marquette's school facilities are distributed by population. The use of school facilities, especially indoor use, is often restricted. Nevertheless, schools are a very important recreational resource to the public by offering opportunities during designated times and/or on a rental basis (e.g. multi-purpose gymnasiums).

Marquette High School – Located on the corner of Lincoln and West Fair Streets, the high school has a softball diamond, an outdoor basketball court, a paved play surface, eight tennis courts, a lighted football field, and a renovated quarter-mile track with field event facilities. Both the track and the football fields are served by stadium structured spectator seating. Major indoor recreational facilities include a swimming pool and a gymnasium, which are used for community swimming and classes.

Bothwell Middle School – Located near the western end of the Mesnard Street in the south part of the City, Bothwell Middle School serves grades 5, 6, 7, and 8. It has an open play area with two undeveloped baseball fields, a straights track, an open field, and a gymnasium. The field situated between the middle school and the newer Superior Hills Elementary School is used for informal soccer practices.

Graveraet School – Currently serves as the alternative school. It is also the location of the Kaufman Auditorium used for local theatre productions.

Superior Hills Elementary School – Marquette's newest public school is located just west of Bothwell Middle School off recently constructed McClellan Avenue (South). Recreational facilities include paved and open play areas with playground equipment and a multipurpose gymnasium. This school site is connected to the McClellan Avenue shared-use path.

Sandy Knoll Elementary School – Located on the corner of Seventh and East Michigan Streets, the Sandy Knoll School has 13 swings, 3 climbing apparatus, a slide, a merry-go-round, 3 see-saws, a basketball court (1 hoop), 2 tennis courts, a paved play area, an open play area, and a multi-purpose gymnasium.

Father Marquette Elementary and Middle School – Father Marquette Elementary and Middle School is now named the Marquette Catholic Academy. This parochial school is located at 500 S. 4th Street. At that site is an open play area, multi-purpose gym, outdoor basketball court, and a tether ball pole.



Public Programs and Events

A very wide variety of recreation programs, activities and events are available to a diverse range of population segments in the Marquette area. They are sponsored by a variety of government units, school districts, special interest groups and private businesses. Many programs are available regardless of place of residence.

Senior Citizens

Since its inception in 1974, the Marquette senior services/community center located in the City building (currently the Helen I. Johnson Service Center) has developed a wide range of social, educational and recreational programs to increase the quality and promote the independence of Marquette's older residents.

NMU (e.g. swimming) also provides senior programs. The following is a listing of recreational programs offered by the Marquette Service Center:

- Cribbage League
- Social Work/Services
- Dances
- Senior Social Center
- Physical Fitness
- **Birthday Parties**
- **Educational Programs**



Special Events

Marquette is the site of many well-organized event activities and attractions. In cooperation with various local organizations, the City of Marquette assists in coordinating a variety of the special events. Major annual events in the community include:

- Shrine Circus
- Hope Starts Here Challenge
- Big Bay Relay
- Dead River Derby Bouts
- Iron Range Roll
- Run for Life 10k/5k
- Kiwanis Chicken BBQ
- City Band-Community Band Concert
- Marguette Trail Festival NTN
- Plein Aire Painting Festival
- Art Week
- International Food Fest
- July 4th Parade Noon Kiwanis
- July 4th Fireworks
- Hiawatha Music Festival
- Blueberry Festival
- Art on the Rocks
- Outback Art Fair
- GUTS Frisbee
- Ore to Shore Bike Race
- Marquette Trail 50 Ultramarathon
- Classic Cars on Third
- Upper Great Lakes Regional Canoe Assembly

- Harbor Fest
- South Shore Fishing Association Fall Tournament
- Marquette Area Blues Fest
- Marquette Marathon
- South Shore Fishing Association Vets Weekend
- Michigan Brewers Guild UP Fall Beer Fest
- Rotary Youth Exchange Orientation
- UP Rainbow Pride Festival
- Strut Your Mutt
- Great Lakes Recover Center 5K
- Dead River Games
- Baraga Avenue Harvest Festival
- Cyclo Cross
- Halloween Spectacle
- Noquemanon Ski Marathon
- U.P. 200 Sled Dog Race
- Winter Snow Fun Parade & City Tree Lighting
- Downtown Marquette Farmers Market
- Fresh Coast Film Festival

Current City Programs

The Parks and Recreation Division has supported and/or helped coordinate such recreational developments as the Marquette area Great Lakes State Bottomlands Preserve and Trans-Peninsula Snowmobile Trail. The YMCA of Marquette County (discussed below) and NMU get-fit programs and other outreach activities have eased the City's programming load considerably. Nevertheless, the Department provides many facilities and space to house activities by other providers and remains responsible for a variety of all-season activities. The list below includes programs sponsored directly or indirectly by the Department.

Winter

- Junior Hockey
- **Cross Country Skiing**
- Women's Volleyball
- Figure Skating
- "Drop in" Hockey
- 35 Years and Older Basketball League
- Under 35 Basketball League (periodically)
- Senior Men's Hockey
- Indoor Open Skating
- Outdoor Open Skating Open
- Noon Hour Gym

Summer

- T-Ball
- 7 and 8 Year Old's Open Swimming Skateboard Activities
- Junior Little League 8-12 Years
- Senior Little League 13-15 Years
- Playground Activities (Staffed)
- Crew Soccer Leagues

YMCA of Marquette County

The YMCA of Marguette County (the Y) is located on the corner of Pine and Fair Avenues. The Y offers many opportunities for Marquette County residents to be active, healthy and engaged. Program offerings range from swimming lessons, travel basketball, competitive swimming, and youth sports, to group fitness classes, before and after school care, and summer day camp. These programs are offered throughout Marquette County, and utilize the YMCA facility, Marquette Senior High School, Kaufman Sports Complex, Vandenboom Child Development Center, Lake Superior Village Youth and Family Center, and many other locations.

The YMCA's facility includes a family pool, wellness center, multi-purpose group exercise room, gymnasium, Kids' gym, drop-in child care, locker rooms and a lounge for youth and teens. The Y is looking to expand their current facility by 2014. They hope to double the size of their current Wellness Center and to add an additional multi-purpose room.

All programs operated by the Y are designed to promote youth development, healthy living and social responsibility.

Other Governmental Providers

Marquette County Health Department – Several health and fitness education programs are available through the Marquette County Health Department.

County Sheriff's Department – The County Sheriff's Department, in cooperation with local school districts, offer programs in boating, snowmobiling, and hunter safety. Up to 400 individuals are reached annually in each of the courses.

U.S. Coast Guard Auxiliary – Boater safety programs are also provided by U.S. Coast Guard Auxiliary.

The Michigan National Guard Armory – Its gymnasium is available on occasion (rental basis) for various recreational activities, gatherings and events.



Civic and Faith-Based Groups

There are numerous church groups, bridge clubs, women's clubs, and other organizations that offer outreach programs, social gatherings and activities such as bingo games. These groups serve many residents with some of the activities they provide being geared particularly to senior citizens.

Private Providers/For Profit

Recreation has traditionally been viewed as a need that is to be satisfied by the public sector; privately operated facilities are playing an increasing important role in providing recreational opportunities to the community. With the increase in leisure time and the demand for recreation, the public sector cannot supply all the activities that are desired by its residents.

For this section, the private recreation system is divided into two broad categories; profit and non-profit recreation enterprises. The role of the private recreation enterprise is to provide a needed product at a profit. These businesses can offer the opportunity to experience an array of recreational activities to residents while contributing to City's economic development strategies. Private recreation facilities have tremendous potential to improve the position of the City in the regional tourism market and enhance its opportunities for maintaining a share of tourism expenditures. Recreational opportunities provided by private profit-making facilities in the City are relatively few. Following is a partial list of available private sports and recreation facilities in the Marquette area:

- Athletic Club (5)
- Bowling Alley Alpine Ski Area Charter Fishing (3)
- Bike Rentals (2)
- Outfitters/Guides (3)
- Cross Country Skiing BMX Track
- Golf Courses (3)
- Multi-Screen Movie Theaters (1)
- Private Marine Mooring Facilities (2)
- Scuba/Diving
- Yacht Club

Supplementing the City's two public marinas is the privately-owned and operated Lower Harbor Association. In the past, over forty recreational boats have been berthed in a season through the Association's facilities. The Marquette Fish Producers Association operates a dock in the lower harbor that berths more than twenty recreational water craft.

Private Providers/Not for Profit

Non-profit organizations comprise the other category of the private recreation system. Although Marquette is somewhat lacking in certain profit-making recreation enterprises, it is fortunate to have many civic, church and youth groups. These organizations offer a wide range of recreational activities for both young and old and provide volunteer help in operating and maintaining many of the City's recreational facilities.

An example of organization participation in the maintenance area would be the Adopt-a-Park Program which has included as many as 32 locations. These groups also serve to meet the social needs of people with similar interest. In addition to making improvements to the City's parks, athletic fields and other sports facilities, virtually every public program and event held in the City is assisted by volunteers.



The following abbreviated list represents a partial inventory of non-profit groups currently providing recreational programs and activities in the Marquette area:

- Veterans of Foreign Wars
- Peninsula Waters Girls Scouts
- Hiawathaland Boy Scouts Mqt.
- Junior Hockey Corp
- S.A.Y. of Superiorland (Soccer)
- Metro Fast Pitch League
- Marquette Figure Skating Club
- Marquette Rotary
- Marquette Rotary West
- Men's Slow Pitch League
- Ensign Fleet 35
- KMK Bike Club
- American Legion Baseball
- Elks Club
- Lions Club
- Kiwanis
- Moose Lodge
- Little League
- Women's Softball League
- Commercial Travelers
- Marquette Luge Club
- Women's Volleyball League
- Marquette Underwater Preserve
- Marquette Tennis Association
- Girls Fastball League
- Upper Peninsula Community Rowing Club
- Superior Watershed Partnership
- Noquemanon Trail Network
- Moosewood Nature Center
- Superiorland Ski Club

Tourism

Tourism is a significant industry in Marquette which has been on the upswing over the past ten years. Any additions to the private, not-for-profit and governmental providers of parks, trails, programs, special events and recreation facilities will increase the number of visitors which will result in more spending on goods and services available in Marquette.

Nationally, recreation demand is increasing due to the growth of certain age groups, especially seniors who have both time and money to travel. Scenic beauty, nature, and open space are major draws and form the basis for non-urban tourism in the Upper Great Lakes.

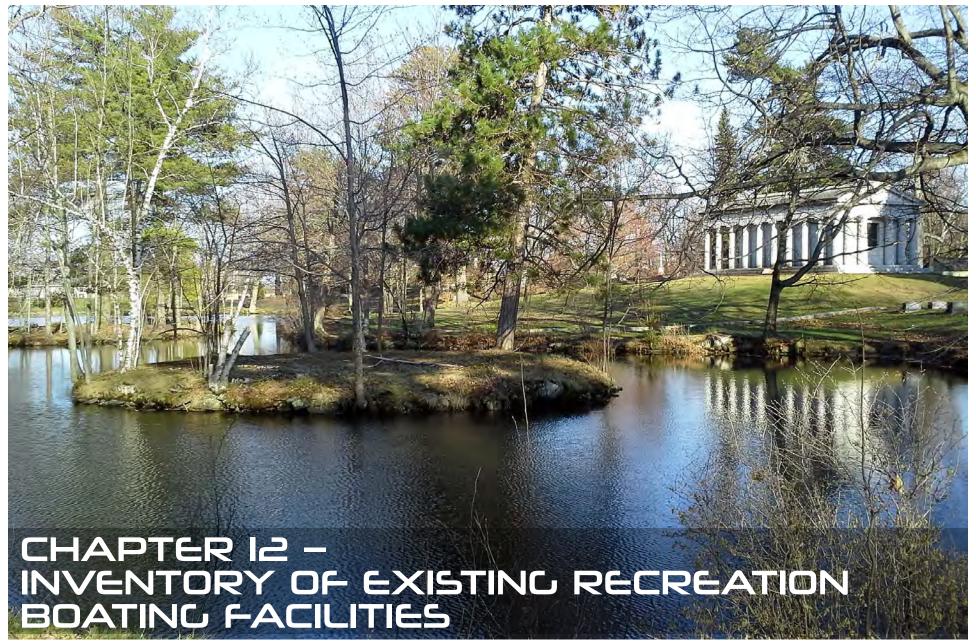
Job producing recreational activities include snowmobiling, cross country skiing, hiking, bicycling, lake-related boating activities, and others. Tourist related activities support primary jobs and have the potential to create work in the service sector (via lodging, shopping, dining, etc.). The provision of recreation opportunities is seen as one way to assist in attracting and keeping visitors in the area to stimulate the local economy.

Also important is the protection of local visual quality, land acquisition for protection of natural resources and features, and the management of public lands for multiple/year-round uses.

Summary

Marquette is blessed with a mix of public, private and not-for-profit providers of leisure opportunities. The key for Marquette is to reach the following:

- balance between indoor and outdoor opportunities
- passive and active opportunities
- developed and nature-based opportunities
- full cost recovery and less than full cost recovery opportunities
- opportunities for all program types; e.g. arts, crafts, dance, drama, environmental, music, sports, hobbies, social and special events
- opportunities for all program formats; e.g. self-directed, spectator, competitive, recreation, social and self-improvement
- opportunities for all age groups



The Michigan Department of Natural Resources Waterways Division has been a strong partner with the City of Marquette through Waterways Grant Program funding and collaboration to create fiscal policies that encourage "right sizing" of recreational boating facilities to ensure the assets are sustainable for years to come.

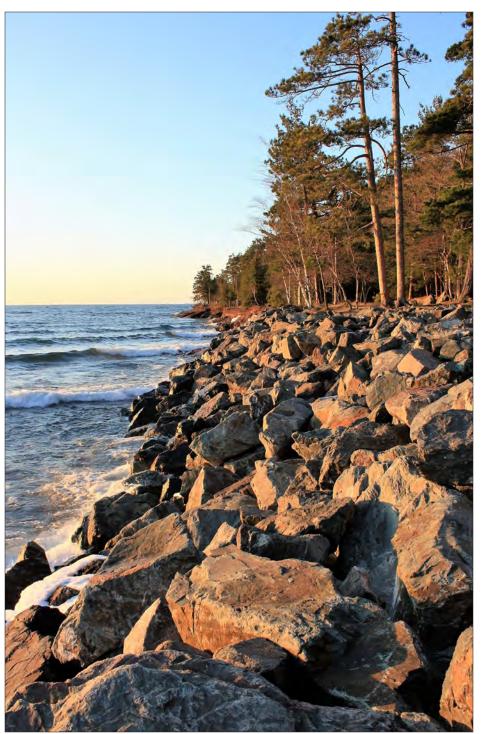
Inventory of Existing Recreational Boating Facilities

A 5 year Recreation Plan which includes the items described below, is required to be approved by the DNR Grants Management Section by February 1 of the year an applicant intends to apply for Waterways Grants. Questions regarding the Recreation Plan requirements must be addressed through Grants Management and questions specific to the Waterways Programs and Boating Facility requirements must be addressed through the DNR Waterways Program. Ultimately approval of your 5-Year Recreation Plan will come from DNR Grants Management.

Recreational Boating facilities include improved and unimproved locations where residents can access water. Examples would be carry down sites, boat launches, locks and harbors. See the Appendix of this report for descriptions of these types of facilities. Some of these locations may be included in your parks and recreation inventory, if so please make sure the following information is addressed for each location. You can include your recreational boating facilities on your parks and recreation facilities map, or create a separate map of boating facilities. A brief description is acceptable and may be covered in the goals and objectives and the action program.

The inventory can be as detailed as is useful to you, but must contain the following minimum information for your recreational boating facilities. An example is included in the Appendix of this report.

- Name and location of facility
- General purpose of the facility
- Size of facility including information regarding right sizing of facility
- ADA accessibility at the facility
- Site development plan
- Marketing, events and partnerships
- Current dredging needs, dredging cycle, approximate volume of dredged material, and disposal location
- · Annual maintenance schedule
- Minor or small scale infrastructure replacement schedule
- Large scale maintenance and replacement schedules (docks, buildings, etc.)



Background

Presque Isle Marina anticipates minor maintenance in the coming year to structures not being replaced by the pier project. Maintenance for FY19 includes:

- replacement of the front office window \$5,000
- installation of a new bike rack \$500

Cinder Pond Marina is a 101-slip marina (of which reserves ten percent for transient usage,) does not expect to incur any major capital infrastructure improvements until 2024. An engineering study will be commissioned in 2020 to review all water based infrastructure and dredging needs. It is anticipated sizing and slip arrangement will not change. Cinder Pond Marina has had a strong appeal to the local and transient boater with ongoing waiting list for seasonal slip holders and consistent transient usage. Coupled with the location and constraints of the harbor, the Cinder Pond Marina is considered right sized.

The city pursued Presque Isle Marina Phase I and II - which included dredging the marina basin and reconstruction of the public boat launch. While conducting dredging operations, the city determined the need to decommission the south pier, one of three piers. The pier bin wall construction failed resulting in both water and electrical utilities being lost throughout the pier infrastructure. Decommissioning the pier has resulted in 56 slips available for both seasonal and transient slip users.

Based on the Study, the marina was dredged in 2001. Bathymetric survey of the marina basin was performed as part of the study. An estimated 15,000 cubic yards of material/spoils was to be removed to achieve a depth of 8' below low water datum.

In 2013, the city contracted with Veit & Company, Inc. with a low bid price of \$477,959. The result of the project was excavating and depositing of 14,968 cubic yards of material. The material was tested at a state lab and qualified for upland disposal.

Over the past few years of raising lake levels in the Lake Superior basin has eliminated the need to for any future dredging. If the need for future dredging would be determined, the scope and associated cost would be considerably less addressing access to one pier system and boat launch. It is recommended dredging be evaluated on an every ten-year basis, or 2023. Based upon an evaluation, a dredging plan will be established. Spoils from future dredging activities would anticipate upland disposal.

Cinder Pond Marina has not required dredging since being commissioned in 1995. Records detailing dredging quantities or disposal of spoils was not available in archived records reviewed. The city will commission an engineering study in 2020 which will evaluate dredging needs but does not anticipate a need to dredge the basin or harbor access.

Phase II of the Study recommended removal and replacement of the public boat launch. The boat launch was replaced in 2015 through a MDNR Waterways grant with a total project cost of \$402,400. Lindberg & Sons, Inc. was awarded the contract completing the project in the fall 2016. The launch has an estimated twenty-five-year useful life, or 2040 and local business plan to address "Generation III" replacement.

Current Maintenance and Infrastructure

The two remaining pier systems at Presque Isle Marina are in various state of degradation with 46 slips available servicing both seasonal and transient vessels. The pier systems are original bin wall construction. Many sections of the bin walls have failed leaving rock and debris exposed. It has also resulted in electrical and water utility services to be guestionable and failed wastewater pump out system. The Study called for complete replacement of the three piers; however due to economic conditions and requirement of general fund subsidies, the future of Presque Isle Marina, or future sizing, has been the debate of the City Commission, Harbor Advisory Committee, staff and community over the past two years. The question of "Right Sizing" analyzed.

The marina currently has 46 slips available, ten percent reserved for transient use. Annually the marina experiences seasonal slip turnover which results in some percentage of vacancy.

The Harbor Advisory Committee worked with an objective to address two questions.

- What is the true demand of the marina?
- What can the city of Marquette afford long-term without future use of MDNR Waterways funding for a Generation III rebuild and ongoing general fund subsidize?

Presque Isle Marina anticipates minor maintenance in the coming year. Maintenance for FY19 includes:

• Replacement of Front Office Window - \$2,000

Out year large scale maintenance depends upon critical needs of deteriorating pier, slip structure and associated service utilities.

Cinder Pond Marina anticipates minor maintenance in the coming years. Maintenance for FY19 includes:

- Re-skin one dock \$2,000
- Redecking Piers/Docks \$7,000 (phased annually for all piers/docks)
- Fuel System Correction \$3,000

Out year maintenance will consist of redecking piers and docks. All maintenance will be funded through the operational account. Based on the pending 2020 engineering study, a more detailed maintenance and replacement schedule will be determined.

Right Sizing Plan Detail and Timelines

On June 21, 2016, after 18 months of deliberation including detailed review of marina use trends and needs, capital improvement requirements and fiscal policy to ensure the sustainability of the marina moving forward for ongoing operations, maintenance and replacement, the Harbor Advisory Committee made the following recommendation.

The Harbor Advisory Committee recommends the City Commission forward with a two marina replacement plan (Generation II) including a comprehensive 15% seasonal rate increase in 2018 and 5% increase annually through the build-out of Cinder Pond Marina (2024) and a single pier at Presque Isle Marina with a minimum of 32 slips with consideration of an additional pier system at such time there is \$350,000 replacement fund balance and 50 boats on the waiting list between both marinas.

The City Commission moved forward with a two marina replacement plan at their October 31, 2016 meeting.

The city received a Michigan Department of Natural Resources Waterways Infrastructure Grant to replace the pier system at Presque Isle Marina. The project is underway with anticipated completion date of May 2019.

Project	Priority	Total Cost
Presque Isle Marina – Rehabilitation	High	\$1,083,735 **
** Detail of total cost provide with attached spreadsheet		



ADA Accessibility

ADA accessibility is a priority in the city will all park and facility projects. Cinder Pond Marina currently has ten ADA accessible sized slips. When Presque Isle Marina is reconstructed, it will have at least ten percent of its slips sized to meet ADA accessibility standards.

Marketing Plan for Marinas

The city maintains a website and Facebook page for each marina. Most of the interaction between boaters, both transient and seasonal, is engaged through virtual means. Further the city has long-standing relationship with both the Marquette County Convention and Visitors Bureau and Marquette Chamber of Commerce. Both agencies work together to support the city of Marquette's recreational opportunities including the Cinder Pond and Presque Isle Marinas. The City of Marquette's marinas have been on the State Reservation system for years.

Mattson Lower Harbor Park, location of Cinder Pond Marina, is home to several regional festivals throughout the summer. During these festivals, Cinder Pond Marina attracts transient boaters from across the region. Cinder Pond Marina transient logs show weekends where festivals occur, the marina is full.

Partnering with the Arts and Culture division, the City has also incorporated the arts into the Cinder Pond Marina new service building by adding an art gallery. The gallery features an artist who specializes in maritime focused art. The artist is juried by an independent group and is showcased for the season. The art is available for view to the public and boaters alike. The gallery is part of the cultural tour featured in the community calendar.







The purpose of this chapter is to provide as much information as possible to allow the City of Marquette to make informed decisions as it allocates its resources. There are two parts to this chapter: a) operating and management benchmarks; and b) program-related benchmarks provided by the ETC Institute in their final statistically valid survey report.

References to national benchmarks in the Operating and Management Section of this chapter include the National Recreation and Park Association (NRPA) and the International Facility Management Association (IMFA). Marquette data is provided by staff of the Community Services Department and the Department of Public Works.

Table 13.1: Operating and Management Benchmarks

Item	National	Marquette	Difference/ Comment
Operating and Management			
Operating Expenditure per capita	\$78.26	\$25.87	-(\$52.39)
Revenue to operating expenditure	28%	50%	+ 22%
Revenue per capita	\$19.04	\$92.39	+ \$72.35
Personnel services as a percentage of the operating budget	55%	38%	-(\$17%)
Capital budget dedicated to renovation/upkeep	54%	80%	Always a best practice to spend more on renovation/ upkeep than new development
Capital budget dedicated to new development	31%	20%	Always a best practice to spend less on new development than renovation/ upkeep
Building square feet maintained by one full-time technician	49,000 sq. ft.	100,000 sq. ft. for parks and recreation and 150,000 sq. ft. outside the park system	The difference is to be
Building square feet maintained by one full-time custodian	30,000 sq. ft.		determined as more data becomes available

Benchmarking Summary Report Marquette, Michigan

Since 1998, ETC Institute has conducted household surveys for needs assessments, feasibility studies, customer satisfaction, fees and charges comparisons, and other parks and recreation issues in more than 400 communities in 49 states across the country.

The results of these surveys has provided an unparalleled data base of information to compare responses from household residents in client communities to "National Averages" and therefore provide a unique tool to "assist organizations in better decision making."

Communities within the data base include a full-range of municipal and county governments from 20,000 in population through over 1 million in population. They include communities in warm weather climates and cold weather climates, mature communities and some of the fastest growing cities and counties in the country.

"National Averages" have been developed for numerous strategically important parks and recreation planning and management issues including: customer satisfaction and usage of parks and programs; methods for receiving marketing information; reasons that prevent members of households from using parks and recreation facilities more often; priority recreation programs, parks, facilities and trails to improve or develop; priority programming spaces to have in planned community centers and aquatic facilities; potential attendance for planned indoor community centers and outdoor aquatic centers; etc.

Results from household responses for Marquette, Michigan were compared to National Benchmarks to gain further strategic information. A summary of all tabular comparisons are shown on the

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SETC

Benchmarking for the City of Marquette, Michigan		
	National Average	Marquette 2018
Have you or members of your household participated in City/County/Park District recreation programs during the past year?		
Yes	32%	29%
No	68%	71%
How would you rate the quality of all the recreation programs you've participated in?		
Excellent	34%	39%
Good	54%	51%
Fair	10%	6%
Poor	2%	4%
Ways respondents learn about recreation programs and activities		
Word of Mouth/Friends/Coworkers	49%	81%
Social media - Facebook/Twitter	25%	63%
Newspaper	34%	49%
Radio	14%	41%
TV/Cable Access	14%	41%
Website	37%	23%
Direct Mail	26%	11%
E-mail bulletins/notification (Email)	15%	11%
Departmental Brochure (Seasonal program guide)	42%	10%



Benchmarking for the City of Marquette, Michigan		
	National Average	Marquette 2018
Organizations used for parks and recreation programs and facilities		
City/County Parks & Recreation Department	52%	53%
College/University Facilities	17%	39%
State Parks	38%	38%
YMCA	17%	28%
Youth Sports Leagues	14%	21%
School District	24%	19%
Churches	26%	14%
Private Clubs	22%	11%
Neighboring cities/counties	29%	10%
Private schools	11%	3%



Benchmarking for the City of Marquette, Michigan		
	National Average	Marquette 2018
arks and recreation facilities that respondent households have a need for		
Walking & Biking Trails	70%	79%
Natural areas/hiking and biking trails	54%	77%
Large Multi Use Community Parks	51%	67%
Picnic Areas and Shelters	49%	61%
Skateboarding Park/Area	11%	56%
Outdoor Swimming Pools/Aquatic Center	41%	54%
Playground Equipment for Children	41%	50%
Indoor sports complex (Indoor sports fields)	14%	49%
Indoor Swimming Pools/Aquatic Center	39%	45%
Camping	32%	42%
Off-leash dog parks	30%	40%
Community Gardens	31%	33%
Outdoor Ice-Skating Rinks	21%	30%
Tennis Courts (outdoor)	21%	26%
Soccer, Lacrosse Fields (Outdoor field space)	21%	24%
Outdoor basketball/multi-use courts	20%	18%
Adult Baseball/Softball Fields	12%	15%
Boat slips	27%	15%
Youth Baseball Fields	19%	14%
Youth Softball Fields	18%	12%
Small neighborhood parks	55%	11%



Benchmarking for the City of Marquette, Michigan		
	National Average	Marquette 2018
Most important parks and recreation facilities (sum of top choices)		
Natural areas/hiking and biking trails	30%	43%
Walking and Biking Trails	45%	35%
Off-Leash Dog Park	15%	16%
Playground Equipment for Children	18%	13%
Large Community Parks	20%	12%
Camping	9%	10%
Indoor Swimming Pools/Aquatic Facilities	17%	10%
Outdoor Swimmming Pools/Aquatic Facilities	17%	9%
Small Neighborhood Parks	24%	9%
Picnic Areas and Shelters	14%	8%
Indoor sports complex (Indoor sports fields)	5%	7%
Community Gardens	9%	6%
Outdoor Ice-Skating Rinks	5%	6%
Boat slips	10%	4%
Soccer, Lacrosse Fields (Outdoor field space)	7%	4%
Tennis Courts (outdoor)	6%	4%
Youth Baseball Fields	6%	2%
Youth Softball fields	5%	2%
Adult Baseball/Softball Fields	3%	1%
Outdoor Basketball Courts	4%	1%
Skateboarding Area	2%	1%





The challenge given to all municipal Park and Recreation Departments is to anticipate the need for resources that are needed in the present and likely to be needed in the future to meet citizen preferences. For Marquette to meet residents' needs, staff must offer programs and facilities that appeal to multiple generations, interests and abilities. This will be done in part by monitoring trends and responding to challenges. The main question then is how do we determine what we are faced with? This chapter provides insights into answering that question.

National Recreation and Park Association TRENDLINES

Human Capital

Human capital is the idea that one's knowledge, skills, personal attributes, creativity and more are combined in the ability to perform a job that equates to a measure of economic value. There is a better understanding emerging within the park and recreation industry of what defines the human-capital needs of the field and what those professionals look like now and in the future. The human-capital needs for public parks and recreation are changing dramatically. While traditional roles, job classifications and employment types still predominate, new models are emerging rapidly, which sometimes provide fewer benefits and less security for workers and can require greater flexibility in job skills, training and education.

Green Infrastructure

Green infrastructure is a new approach to the management of land and water that utilizes the processes of natural systems to slow, store and treat stormwater, thereby reducing the costs of traditional hard infrastructure such as channelization, underground stormwater storage tanks, and combined storm and sewer overflows. Key components of green infrastructure are water management and water quality, areas in which parks definitely play a role that will become increasingly important in the future because parks and conservation lands will increasingly be tapped for their potential to contribute to stormwater management and eco-benefits. Significantly, the cost of utilizing parks and conservation lands will be far less expensive than traditional gray infrastructure, and the best green infrastructure projects will bring new funding as well as new recreation opportunities and facilities for public use.

The Societal Piece

Changing demographics have shaped our nation since its founding. For parks and recreation, understanding how communities are changing and responding to those changes is critical to ensuring relevancy. Referred to as "the societal piece" this is a recognition that parks and recreation must adopt a new role of being facilitators and innovators in terms of larger social contexts. Grasping the concept of social equity is key to understanding our role in participating in social innovation, placemaking and providing health solutions for communities.

This trend suggests that at the local level, agencies become the "one-stop shop" for the community and can meet people where they are by being present and connecting with them in new ways, such as mobile apps, search engine optimization and search engine marketing, in order to effectively respond to community needs. To be fully engaged, we must develop partnerships with community organizations as well as responsively tailor programs to best serve the cultural and social makeup of the community.

The New Narrative/Reframing our Proposition

Part and parcel of the societal piece is the new narrative of how parks and recreation must reframe value propositions. The basic value propositions for why parks were created as public "goods" remain, but clearly, parks and recreation must evolve into something more to remain relevant in a dramatically changing society and environment. The concept of park and recreation agencies as, first and foremost, a provider of services and programs to the public at large is rapidly changing. More and more, park and recreation agencies are being expected to be innovators for community solutions that involve conservation, health and wellness, and social equity, among other imperatives. Parks and recreation agencies must be contributors to the social innovation strategies that activate healthy communities and make them vibrant places that people value and where they want to live.

The Economic Forecast Factor

The status and health of parks and recreation serves as a bellwether for the state of the economy. However, perhaps more than any other public-sector service provider, parks and recreation agencies suffer direct consequences as a result of fluctuations in national and regional economies. Evidence shows that park and recreation agencies receive cuts in greater proportion to any other public-service sectors when economies decline. The simple fact is that the state of the economy is always going to be a driving factor for park and recreation budgets. Even if that fact is a given, the Great Recession of 2008–2011 has had a greater and more long-lasting impact than any other recession of modern times. The events of the past few years have had major implications for how agencies operate now and how they will be funded in the future.

Many who are knowledgeable about funding for public parks and recreation believe that economic models for these areas are changing irrevocably, and not always for the better. Certainly, this has been true at the state level, and some evidence is pointing to similar trends at the local and municipal levels as well. While recessionary pressures over the past few years led to greater efficiencies and greater adoption of business-oriented models, it also led to what many fear are permanent declines in tax-supported funding devoted to parks and recreation. Moreover, new trends, such as the infusion of private capital into public parks, the growth of public-private partnerships, and the development of privately funded and managed parks and park systems through Business Improvement Districts (BIDs) or Tax-Increment Financing (TIF) mechanisms, have caused a re-evaluation of traditional methods of funding parks and recreation through tax-supported general funds. Critical to the success and future of public parks and recreation is engaging communities in understanding the benefits and value of parks and recreation. The greatest need to make the most compelling case for public parks and recreation is evidence-based research. The urgency level of understanding and responding to this trend is high.

National Recreation and Park Association PREDICTIONS (beyond 2017)

Parks Are Everywhere. More and more cities will develop parks in spaces never before thought suitable for parks — underground in abandoned utility or transportation spaces, on the roofs of large buildings, and in large towers built as urban sculptures. At least one city will develop a floating park. Imagination will be the only limiting factor.

Want to Live Longer? Live Near Parks. People who want to live longer and have a better quality of life will move to jurisdictions where there are great park and recreation systems. An increasing body of evidence shows that your zip code may be one of the most determinative factors on how long you live. Want to live longer? Move to where there are good parks, or better yet, insist on more parks and better parks where you live.

Data Will Drive Budgets. Returning to the Top 5 Predictions list for a second year in a row is how much data-driven analysis will factor in preparing and justifying budgets and expenditures. This top-rated prediction of 2016 will be equally true again in 2017. Data collection and analysis will increasingly drive cost/benefit calculations about the value of parks. Such data will be essential to validate proposed large-scale capital projects and will be critical to justify annual operational budgets to elected officials. Two important NRPA research reports will be of great value to agencies: Economic Impact of Local Parks Study Economic Impact of Local Parks Study and Americans Engagement with Parks Survey.

Conservation Will Become as Important as Recreation. As open space is chewed up at the rate of 6,000 acres per day across the U.S. and climate change begins to impact wildlife and landscapes ever more directly, the natural values of every park, often taken for granted, will be considered one of the more important community-based means of adapting to climate-change conditions. Parks will be appreciated for their conservation values — places that reduce urban temperatures, habitats that protect nature and biodiversity, landscapes that naturally manage stormwater, and places that protect and preserve clean air and pure water. The public will turn out in ever greater numbers to volunteer for conservation activities in parks.

Virtual Reality Tours Will Replace Maps and Brochures. Park and rec agencies will increasingly develop virtual reality (VR), augmented reality and 360-degree tours of their parks. This will become the new standard replacing printed programs that describe park and recreational program offerings. For a taste of the new virtual reality tours, see ASLA's stunning VR tour of Toronto's Underpass Park. Take a 'walk' through the park — its best viewed on your cell phone with the YouTube mobile app.

Health Activities. Local healthcare providers will increasingly refer patients to evidence-based health activities in parks.

Park/School Concept. There will be more cooperation between park and rec agencies and school systems especially in the design and programming of park/school facilities.

Technology. More agencies will develop "Rec2Tech" initiatives in recreation centers using technology, 3D printers, maker-training, and other tech-friendly activities to engage hard-to-reach teens.

Drones. Agencies will increasingly use drones as part of their light displays and/or festivals.



Other Trends/Parks

Neighborhood Parks – Best of Class agencies work with neighborhoods to customize the park design, or re-design of their neighborhood parks to match the demographics of the surrounding area and the corresponding preferences of those who live there. When possible, the agency will develop a partnership agreement with the neighborhood to share responsibilities for development and maintenance of the park.

Large Downtown Parks - Large downtown parks are framing cities and creating a sense of space. Many large and small communities select a downtown park to provide a sense of place, to encourage visitors and to otherwise showcase their community. Notable large downtown parks include Central Park in New York City, the Millennium Park in Chicago and the Golden Gate State Park in San Francisco.

Community Parks – Community parks are larger in size and serve a broader purpose than neighborhood parks. Their focus is on meeting the recreation needs of several neighborhoods or large sections of the community, as well as preserving unique landscapes and open spaces. They allow for group activities and offer other recreational opportunities not feasible, nor perhaps desirable, at the neighborhood level. As with neighborhood parks, both active and passive recreation activities should be developed.

Signature Parks – Signature parks are making a major comeback and are framing the way cities demonstrate their quality of life, their image of public managed space, and the creation of a sense of place and connectivity for the community. A Signature Park is defined as one which the entire community recognizes as one of its most important parks. The Signature Park is one which creates an image of who the community is and what it represents. The Signature Park often has the full complement of passive and active recreational activities and creates a high level of earned income. Examples include the Golden Gate Park in San Francisco, Fairmont Park in Philadelphia, Central Park in New York, Millennium Park in Chicago, Grant Park in Chicago and White River State Park in Indianapolis.

Special Use Parks – Special Use Parks are designed to serve the entire community with specialized facilities such as a sports complex, golf course or aquatic facility. Size is determined by the demand for the facilities located there and their space requirements. These park types are becoming much more popular as they provide a destination for users with a similar interest. Another advantage of this park type is that park users who have no interest in active facilities can seek a passive experience in another park type.

Regional Parks – Regional Parks serve a larger purpose than community parks. Regional parks are larger and have more amenities than community level parks and attract users for longer periods of time due to their size and features. Regional parks typically include features such as playgrounds, shelters, walking trails and athletic facilities.

Preserves – Preserves are created to preserve land as undeveloped greenway space in and around communities. These parks often follow natural drainage ways or utilize land that is not developable, thus they require minimum maintenance and capital improvement dollars. Trails are a great addition to these parks and are a great way to link neighborhoods within the community.

Greenways and Trails – Greenways and trails continue to be the number one amenity that communities desire because they have wide age segment appeal, they connect neighborhoods to major attractions and stream corridors, and they allow people to move freely with very little vehicle interaction.

Clustered Sports Facilities – Development of clustered sports facilities that promote sports tourism and operational efficiency is a significant trend. Clustered sports complexes are developed to support youth and adults in one setting.

Community Gardens/Farmers Markets - Citizens are often searching for selfimprovement and self-directed activities. Not many activities more popular in 2018 than community gardens and farmers markets.

Popup Parks – Many communities have benefitted greatly by utilizing empty downtown spaces, or elsewhere in the community, to develop "popup parks". This new type of park is done quickly, inexpensively, and is designed to be flexible to accommodate food trucks on its perimeter, a few benches, shade if possible, and stand-up tables where users can congregate and visit or eat or both.



Other Trends/Recreation Facilities

Indoor Facilities – Recreation facility trends for indoor facilities focus on multiple court field houses for basketball (10 to 12 courts), volleyball, soccer, and tennis. The trend is moving away from one court facilities.

Outdoor Tennis Complexes – Complexes are designed to support 20 to 24 courts in one setting which allows for regional, state and national tournaments. This trend moves away from the traditional one and two tennis courts in close-to-home neighborhood and community parks.

Recreation Centers – Centers are now designed to offset operational costs and are multi-generational in design. They are 70,000 to 100,000 sq. ft., with large functional space that supports gym activities, aquatic activities and fitness activities, with designated spaces for both teens and seniors. Some communities include indoor ice in their facilities which can add an additional 40,000 sq. ft. These facilities incorporate monthly pass fees and daily admission fees and return high operational revenues to the City. Some of these facilities are designed and located to serve their communities as Signature Facilities that assist with citizen retention, new resident attractions, and business development enhancements.

Ice Skating Facilities – The trend is toward multiple sheets of ice in one location due to the popularity of the sport and to accommodate the multiple user groups with unique interests. For example, there are competitive users, figure skaters, recreational skaters and those who are interested in the learnto-skate classes. For several of the user groups, seating to accommodate 1,000 spectators is important.



Shaded Areas – Many communities are providing shade structures in their aquatic and athletic facilities. In aquatic facilities, it is not uncommon to see shade structures both in the water area and on the deck. In athletic facilities, shade structures are provided over the primary bleacher area for spectators, for covered dugouts and for common areas where players and spectators congregate.

Outdoor Aquatics – Outdoor aquatic facilities continue to be very popular in most cities. These are family oriented and incorporate warm water and cool water pool facilities with shallow and deep water. These pools incorporate water play features, competitive swim opportunities, slides, flow riders, and lazy rivers with a bather capacity level at 1000 to 2000 people at a time.

Splash Pads – Many communities are providing splash pads which augment existing indoor/outdoor aquatic facilities in the same location, or, in areas of the community where there are no other existing aquatic facilities (standalone). Splash Pads are colorful and safe areas for water play for children which have no standing water. Typically, there are ground nozzles that spray water upwards and other interactive water features that spray water from all directions such as in the form of a mushroom shower or tree shower.



Dog Parks – Dog Runs (a term generally used in the eastern United States), and Dog Parks (a term generally used in the western United States) are places where dogs are legally allowed to be unrestrained or off-leash. Some examples are: fenced areas of city parks, piers, beaches, and very large parks with hiking trails. Surveys indicate that off-leash dog parks are typically composed of an enclosed area of one to three acres for a neighborhood facility and up to ten acres for a community facility. Smaller facilities have been developed in some communities, but the success of these areas creates a significant impact and wear on smaller sites. The facilities should include a double gate to assure that animals cannot escape as new ones enter the compound; plastic bags and waste receptacles to remove dog waste; water source; parking; benches (inside and out compound); shade shelter; bulletin board; emergency phone; and some areas include trails and dog training/obstacle course areas. Recently there has been a trend in creating segregated areas for big and small dogs to improve pet safety.

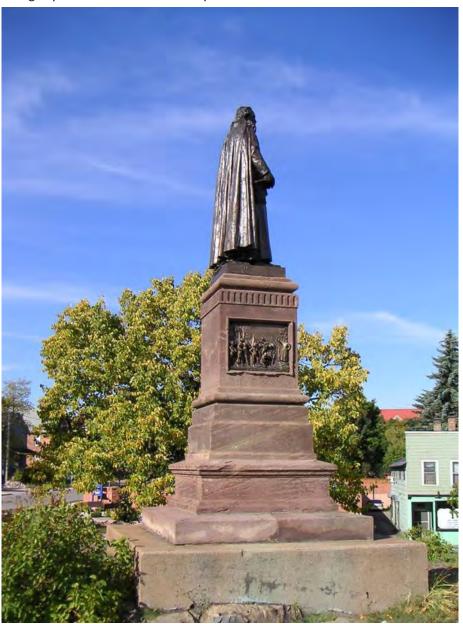
Adventure Parks (BMX Track, Skate Park and In-Line Skating) – Special Use Parks are provided by some communities with an emphasis on adventure sports. Typically, an adventure park will include a BMX track and skate park. In a few instances, an in-line skating facility is also provided.

Skate Spots – A relatively new trend is for communities to provide close-tohome skate spots. These facilities are much smaller than a skate park and will typically include 2 to 4 obstacles. The interest in skate spots is driven by the fact that the average age of a skateboarder is 13.8, thus their inability to drive to a larger facility by themselves. Providing a close-to-home skate spot enables children to enjoy the skateboarding experience on a frequent basis without having to rely on transportation to a larger skate park.

Pickle Ball – One of the fastest growing sports in America is pickle ball. A total playing area of 34×64 is recommended for each court. One-fourth of a standard tennis court is 30×60 which is the minimum recommendation (34×64 preferred).

Other Trends/Park Amenities

Public Art – Art is appropriate in all park settings. It provides an added value/ experience to a community that lends itself to making the community a better place to live and visit. When added to other amenities, it differentiates an average system from an excellent system.



Other Trends/Programs

eSports – eSports is simply described as video game competition. It is predicted to be the biggest sport in America in 20 to 30 years. Already, arenas are filling up with as many as 60,000 spectators for an event. Major league team owners see it as such a competitor for their own franchise that they are investing in eSports leagues and teams too. Both Michael Jordan and Magic Johnson of the NBA Hall of Fame recently invested nearly \$30.0 Million each into an eSport league.



Other Trends/Economic

Value Capture – The adjacency of many private developments to publiclyowned recreation and park facilities has led city leaders to Value capture. It is a type of public financing that recovers some or all of the value that public infrastructure generates for private landowners. Parks, of course are known to increase property value for adjacent properties by 20% as a general national average.





The true test of an agency's financial health is to what extent does its budget allow it to meet its goals. This chapter recognizes the impact of significant fiscal issues at both the state and local level and quantifies the status of the Community Services Department with economic realities and strategies moving forward.

State and Local Economic Status

The economic forecast for the state predicts a 20% reduction in the general fund (\$2.0 Billion by 2022). This situation will impact Marquette and all cities with a loss of revenue sharing. The City of Marquette has lost 20% of its revenue due to the closing of the power plant. Again, a significant loss of revenue that will be difficult to overcome.

Community Services Department: Revenue Sources

The Community Services Department Budget comes from the following sources

Table 15.1: Revenue Sources

Source	Amount or Percentage	Trend Up or Down
General Fund	\$552,520	Down
Grants	\$654,800	The \$654,800 is up significantly due to the impact of one very large grant in the amount of \$350,000. The typical grant amount is \$300,000
Earned Income:	\$1,973,010	Up
Ball Fields @ \$45K		
Presque Isle @ \$50K		
Tourist Park @ \$350K		
Marinas (2) @ \$360K		
Lakeview Arena @ \$500K		
TOTAL	\$3,180,330	

Community Services Department: Expenses by Category

Major expenditures of the Community Services Department Budget are as follows:

Table 15.2: Expenses by Category

Category	Amount or Percentage	Trend up or Down
Personnel Services	\$748,840	Even
Equipment	\$116,043	Even
Supplies	\$79,600	Even
Contractual Services Examples:	\$1,004,292	Even
Johnson Controls		
Carpet Cleaning		
Pest Control		
TOTAL	\$1,948,775	

National Benchmarks: Fiscal

An indicator of how Marquette relates to national best practices is provided by data from the National Recreation and Park Association.

Table: Benchmarks

Category	National Benchmark	Marquette
Operating expenditure per capita (General Fund)	\$78.26	\$25.87
Revenue to operating expenditure	28%	50%
Revenue per capita	\$19.04 is the NRPA median	\$92.39
Expenses per acre maintained	\$6,561 is the NRPA median	
Personnel services as part of the operating budget	55% is the NRPA average	38%
Capital budget dedicated to renovation	54%	80%
Capital budget dedicated to new development	31%	20%

Summary

Short and long-term results of the Department's need to operate with fewer dollars are many. Here are a few:

Operating and capital dollars are below what is needed to provide a level of service that citizens want

The list of deferred maintenance that is provided in this master plan in the Park Assessment Chapter continues to grow

Because capital and operating dollars are not available through city resources, staff must take a leadership role with community partners to write grants for capital projects, the result of which is that city capital improvement funds are leveraged by outside sources

The pressure on staff is constant to do more with less

Earned income as a percentage of the operating budget and per capita is above the national average due to the nature of cost recovery expectations at Cinder Pond Marina, Presque Isle Marina, the Tourist Park Campground, pavilions and shelters that offset subsidies at the Lakeview Arena and athletic fields

Operating expenditure per capita from the general fund is well below the national average

The percentage of dollars allocated to renovation and new development is preferred as a city does not want to invest in new assets until it has the dollars to take care of what it already has



This chapter lists the major findings that have surfaced during the development of all the other chapters in this report. Its purpose is to serve as a basis for the development of the Master Plan's Recommendations in another chapter.

Demographics

- Age cohorts for under 5, 5 to 9, and 10 to 19 are decreasing as a percentage of the population.
- Overall population in 2010 census data shows a modest increase of 3.09%.
- One and two-person households showed the largest increase at 16.56% while three, four, and five-person households have decreased. Growth in one and two-person households is attributed to the growth at the University.
- Household income is \$50,803 and that compares to the State median income of \$55.322
- Per capita income is \$27,549 and that compares to the State median income of \$29,829

Park System and Recreation Facility Assessment

- Generally, the type and number of recreation facilities are appropriate for Marquette; however, as demographic projections occur, this will need to be re-evaluated due to fewer young people
- The addition of one soccer field and reduction of one baseball/softball field is warranted
- North Athletic Field Complex Playground should be abandoned
- The City facility currently rented to the Moosewood Nature Center is inefficient and has outlived its useful life. Work with the Moosewood Nature Center toward a solution that is mutually beneficial to the City and Moosewood
- No new park land is needed
- Determine an acceptable level of General Fund subsidy for the Lakeview Arena
- Athletic fields need upgrades
- Tennis courts need upgrades
- A new band shell is needed at Presque Isle Park to replace the existing 80-year-old structure
- Consider building a pavilion at Tourist Park to accommodate special events and hourly rentals
- Add a year-round restroom at Presque Isle Park
- Abandon one seasonal restroom at Presque Isle Park
- Consider marketing city-owned land to the private sector to be used as special event space

Maintenance Assessment

- Full-time staff dedicated to custodial and technical staff is well below national standards
- Full-time staff dedicated to general park maintenance is below what is needed to adequately maintain the park system

Recreation Program Assessment

- The programming model used by the Community Services Department demands full cooperation by third party providers to achieve success since the Department is a facilitator of programming and not typically a direct provider
- Third Party Providers must be willing to sign a Partnership Agreement that is reviewed annually

Public Engagement Process

- Results of the statistically valid citizen survey revealed that the highest priorities for future allocation of resources for facilities are:
 - Natural areas/hiking and biking trails
 - Off leash dog parks
 - Outdoor music opportunities
 - Historic sites and museums
 - Paved walking and biking trails
- Results of the statistically valid citizen survey revealed that the highest priorities for future allocation of resources for programs are:
 - Visiting nature areas/spending time outdoors
 - Attending live theater/concert performances
 - Movies in the park
 - Running or walking
 - Mountain biking/hiking/trail running
 - Attending community special events
 - Adult fitness/aerobics classes/weight training

Other Planning Document Review

- The consultant reviewed several previously completed planning documents that are aligned with the Community Services Department. A summary of those previously completed planning documents is as follows:
 - Most of the parks and facilities are aging and in need of a dedicated funding source to keep pace with deterioration.
 - Implementation of future planning documents will rely heavily on grants and other partners
 - The city's comprehensive plan provides significant emphasis on the importance of the park system.
 - Management of the city's parks, especially the most historic and unique parks, is of the utmost importance so that the character of these assets is not lost.
 - Several of the unique parks and facilities are revenue generators. They are destinations for special events and other tourist uses. Costs to maintain these amenities should be discussed by community leaders within a context that a significant percentage of costs is offset by revenue that is generated.
 - Deeply embedded into all planning documents is the fact that Marguette is known for its outdoor recreation opportunities. Citizens choose to live in Marquette, new citizens choose to move to Marquette, and tourists by the hundreds of thousands travel to Marguette each year because of its unique location on Lake Superior, the nearby mountains and the amazing experiences that can only be had in Marquette and its surrounding area.

Trends Assessment

- The public engagement process, assessment of the park system and recreation facilities, and the consultant's awareness of national trends concludes that there are several realistic trends that the Department should carefully consider as it invests its resources:
 - Dog Parks
 - Popup Parks
 - Special Events
 - Community Gardens/Farmers Markets
 - Individual health and wellness opportunities
 - Trails
 - Balance between indoor and outdoor recreation.

Fee Structure

- The Department relies heavily on earned income to offset its operating costs. The art and the science of creating a cost recovery guideline is complex and requires considerable public discussion with its elected officials and department staff to get the balance at an acceptable level
- As it should be, differential pricing is used by the Department for resident and non-resident uses of its facilities.
- The Department is utilizing differential pricing concepts to increase usage of the Lakeview Arena at its non-prime time hours.
- The Department has determined what its break-even cost is for its recreation facilities.
- The current fee structure has generated earned income above the national average.
- If known costs are accurate, revenue generated at the Tourist Park Campground, Cinder Pond Marina, Presque Isle Marina, pavilions and shelters exceed costs which is at it should be for facilities of these types
- The annual subsidy in the approximate amount of \$200K to \$300K at the Lakeview Arena is not unusual for a facility of its type. Notwithstanding, staff is routinely working with the City Commission to search for new approaches to reduce the subsidy. New goals of increasing dry floor event revenue by 10% and substantially increasing advertising revenue are two current initiatives to generate additional earned income.

Organizational Assessment

- The consultant used an organizational scan tool to evaluate the Community Services Department. The tool provides for an assessment in the areas of: a) external impacts; b) organizational practices; c) organizational capacity; and d) organizational performance. The summary of the scan is detailed below:
 - External Impacts In the categories of unplanned work requests of staff and from the fiscal downturn at both the state and local level are enormous challenges for the Department.

- **Organizational Practices** Programming and Maintenance Models – The Programming and Maintenance Models used by the Department present typical challenges of Models of these types.
 - Regarding recreation programming, provided by third parties, the challenge is to manage the organization and production of all programs to meet the Department's expectations.
 - Regarding maintenance, that service is provided by the Department of Public Works, thus the challenges of:
 - Communication about the levels of service that are required; e.g. athletic field maintenance versus maintenance of a lesser used/ passive park
 - Addressing the gap between resources and responsibilities and how best to allocate very scarce resources for competing demands
 - Communicating maintenance concerns/issues about park and recreation facility misuse by the public to the users who are causing the concern/issue

Policies – There appears to be a need to formalize, and/or create, the various management and operating policies that are needed to manage the Department. Specificity to the Pricing/Cost Recovery Guidelines, Third Party Program Partnership Agreements, and Maintenance Standards are three examples of what are needed.

- Organizational Capacity There is a large gap between resources and responsibilities. Data to fully quantify the gap is not available; however, anecdotal evidence is as follows:
 - Full-time technicians and custodians in charge of cleaning and maintaining buildings are below national standards
 - Community Services staff offsets shortfalls in operating and capital budgets by writing numerous grants each year in collaboration with partners/special interest groups to secure outside funding with which to provide programs, services and capital projects
- Organizational Performance The use of metrics to manage the Department needs to be elevated. Although several management software programs are available that can be used to develop metrics, those programs require the cooperation of all departments within the city to ensure that all data is being uploaded in an accurate and thorough manner.

Financial Analysis

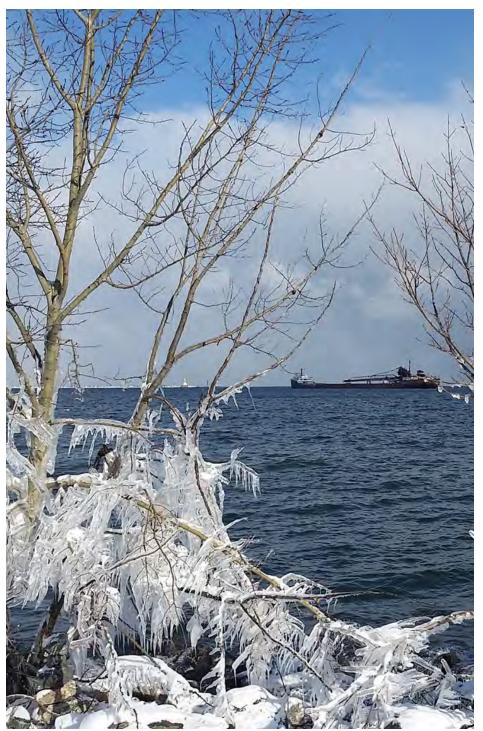
- The loss of revenue sharing from the state and from the power plant closure has burdened the City of Marquette to re-evaluate its priorities and rely more heavily on grants, earned income from uses of its recreation facilities, and community partnerships to leverage its scarce resources. Short and long-term results of the Department's need to operate with fewer dollars are many. Here are a few:
- Operating and capital dollars are below what is needed to provide a level of service that citizens want
- The list of deferred maintenance that is provided in this master plan in the Park Assessment Chapter continues to grow
- Because capital and operating dollars are not available through city and state resources, staff must take a leadership role with community partners to write grants for capital projects, the result of which is that city capital improvement funds are leveraged by outside sources
- The pressure on staff is constant to do more with less
- Earned income as a percentage of the operating budget and per capita is above the national average but the Department will need to continue to increase its cost recovery percentage as much as the market will allow
- Earned income can be increased by carefully placed ads for programs, special events and at recreation facilities; growth of the dry floor time at the Lakeview Arena and continued pursuit of a high percentage of cost recovery for all programs, services and recreation facility usage
- Operating expenditures per capita from the general fund is well below the national average. The Department will continue to lose ground to this national average as resources decline, thus a lower the level of service
- The percentage of capital dollars allocated to renovation (approximately 80%) and new development (approximately 20%) is preferred over any other percentage that would allocate less to renovation and more to new development. This is true because we know that citizens do not want, nor is it a good practice, to invest in new assets until the Department has the dollars to take care of what it already has
- Aggressive pursuit of non-resident user fees will continue to be a high priority
- Earned income at 50% of operating expenditures is higher than the national average due to revenue generated at the Tourist Park Campground, Presque Isle Marina, Cinder Pond Marina, and pavilions and shelters. Facilities not recovering their costs (subsidized) are the Lakeview Arena and athletic fields

Cultural and Natural Resources

- The challenge for Marquette, as it is with all communities who cherish their resources will be to:
 - Maintain its assets at a level of service (LOS) that provides positive experiences for all users
 - To reach a balance that respects the environment while allowing reasonable access to natural resources
 - Embrace the quality that is added to life by supporting cultural opportunities. It is clear from all the research in America by author Richard Florida and others that citizens are searching for opportunities to live, work and play in a community that embraces its culture
 - Strive to work closely with all providers of cultural and natural resources to ensure that these opportunities are sustained

Benchmarking and Level of Service (LOS)

- National Benchmarks provided by the ETC Institute, the National Recreation and Park Association (NRPA) and International Facility Management Association (IMFA) provide insights about how the Community Services Department compares to others. Generally, the benchmark data is comparable to the LOS data which shows that Marquette is
 - below national standards/guidelines for staff
 - above the national average for revenue generated due to the Tourist Park Campground, Cinder Pond Marina, Presque Isle Marina, pavilions and shelters
 - at an appropriate level for the type and number of recreation facilities that are offered
 - at an appropriate level for the type and number of parks that are available







The last set of national park system guidelines was published by the National Recreation and Park Association (NRPA) in 1996. That set of guidelines encouraged communities to develop their own LOS standards rather than rely on any national standards because there are none. Quoted from the NRPA Guidelines was this statement: "A standard for parks and recreation cannot be universal, nor can one city be compared with another even though they are similar in many respects" (Mertes and Hall 1996, 59). Each community must determine the appropriate LOS required to meet the specific needs of its residents.

Reasons for Developing Marquette LOS Standards

Marquette can use its LOS standards in a variety of ways. For example, they are used in this master plan to help determine community needs and priorities in conjunction with the ETC Institute survey data, key stakeholder interviews, the public meeting, site visits by the consultant and staff experience as a program and service provider to all user groups. LOS standards will be used to help determine if park land, facilities, programs, and funding are distributed equitably across geographic, political, and socioeconomic boundaries.

Common LOS Metrics Selected for Marquette

The table below details nine LOS Metrics that are appropriate for Marquette.

Table: Common LOS Metrics Selected for Marquette

Metric		Purpose
1.	Park land by type	To determine if Marquette has enough park land by type (neighborhood, community, special use, natural resource)
		To determine if park land is equitably distributed based on population and geography
2.	Trails by type and connectivity	To determine if Marquette has the type of trails that are needed
		To determine if existing trails provide the connectivity that is needed
3.	Facilities per capita	To determine if Marquette has enough recreation facilities; e.g. indoor ice, docks and marinas, athletic fields, playgrounds, tennis courts, swimming pools, athletic fields and pavilions
		To determine if the facilities are equitably distributed based on population, demand and geography
4.	Community Buildings by type	To determine if Marquette has enough indoor recreation space, and/or, public use space; for example, a community center, senior center
		To determine if the indoor space is equitably distributed based on population and geography
5.	Access distance/ time (bike, pedestrian, car)	To determine if park land and facilities are easily accessible to residents via preferred modes of transportation including driving, bicycling, or walking
6.	Quality of facilities and experience	To determine if park facilities are consistent and equitably distributed across geographies
7.	Operating expenditures per acre managed	To help determine if adequate funding is being provided for effective operations and maintenance
8.	Operating expenditures per capita	To help determine if adequate funding is being provided for effective operations and maintenance
9.	Revenue per capita	To help determine if Marquette is recovering enough costs to meet expectations and goals
10	. Revenue as a percentage of operating costs	To help determine if Marquette is recovering enough costs to meet expectations and goals

Table: Marguette Level of Service (LOS) Future Standards

Me	etric	Marquette Standard		
1.	Park land by Type	The standard should be to continue providing 533 acres of parks of which 160 are maintained. Parks by type are available and there is no evidence that new park types should be added		
2.	Trails by Type and Connectivity	The standard should be to complete trailheads and connectivity opportunities as detailed in the 2017 Trail Master Plan		
3.	Facilities Per Capita	The standard is to continue offering existing facilities. Slow		
4.	Community Buildings by type	population growth and financial constraints are indicators that the preferred standard is to not add to the existing inventory		
5.	Access distance/ time (bike, pedestrian, car)	The standard is being met by Marquette. Its use of the Venues Model to provide equitable access to its facilities is a common way of providing parks and facilities.		
6.	Quality of facilities and experience	Increased funding for facility maintenance is needed.		
7.	Operating expenditures per acre managed	\$5,000 is spent per acre now and additional dollars are needed to address a higher level of service		
8.	Operating expenditures per capita	The preferred standard would be to increase the per capita expenditure in Marquette when the economy improves. Currently, Marquette is well below the NRPA national average. The current expenditure per capita is \$25.87 and that compares to the NRPA national average of \$78.26		
9.	Revenue per capita	Marquette exceeds the NRPA national benchmark of \$19.04 and needs to continue to do so to offset financial constraints		
10	Revenue as a percentage of operating costs	Marquette exceeds the NRPA national benchmark of 22% and needs to continue to do so to offset financial constraints		

Table: Desired Number of Facilities to meet Marquette LOS Standards

Facility Type	Existing Number Provided by City	Existing Number Provided by Others	Number of Facilities Desired by City
Softball/baseball Fields	9	5	8
Soccer Fields	3	6	4
Football Fields	0	2	0
Tennis Courts	3	16	3
Outdoor Basketball Courts	6	1	6
Skate Plaza	1	0	1
Playgrounds	12	6	11
Seasonal Pavilions	5	1	5
Enclosed Pavilions	1	0	1
Bandshell	1	0	1
Seasonal Restroom Facilities	5	0	4
Year-Round Restroom Facilities	4	0	5
Concession Stand Facilities	2	0	2
Outdoor Pool	0	0	0
Indoor Pool	0	2	0
Community Center	1	1	1
Sledding Hill	0	0	0
Ice Rink - Indoors	2	1	2
Ice Rink - Outdoors	4	2	4
Marina	2	2	2
Beach - Guarded	5	0	5
Beach - Unguarded	2	0	2

Summary

To meet Marquette's preferred Level of Service, the unique standards developed in this master plan where emphasis is needed are as follows:

Quality of Experience - More dollars are needed to maintain existing recreation facilities and park amenities such as athletic fields, sports courts, the Lakeview Ice Arena

Operating Budget – More dollars are needed to maintain the Department's assets

Revenue Per Capita – As the local economy improves, the dollars spent per capita need to be increased. Although the current earned income is above national averages, it can be attributed to users of the city's recreation facilities (Lakeview Arena, Presque Isle Marina, Tourist Park Campground, pavilions and shelters), thus non-users of those facilities may not be realizing the benefit of having resources allocated to more passive venues

Number of Facilities

Increase

- one year-round restroom
- one soccer field

Decrease

- one baseball/softball field
- one playground
- one seasonal restroom



All municipal agencies search for alternative funding sources to meet the demands placed on them for capital improvements, programs, services, maintenance and operations. The City of Marquette is certainly no exception, thus the need to identify as many sources as possible. The City recognizes that it must embrace a FUNDING STRATEGY THAT:

- embraces the pursuit of available outside funding sources, many of which are listed in this document
- dedicates a staff person, likely a new position whose salary is offset by grants

Funding Categories: Traditional and Alternative

Traditional Funding

- General Fund
- Revenue Bonds
- Development Impact Fees
- Fees and Sales
- **Various Taxing Methods**

Alternative Funding

- Philanthropic (Donor Programs and Capital)
- Grants
- Partnerships (Single agency, Multi-Party, Marketing Partnerships and Sponsorships)

Marquette: Master Plan Projects and Funding Options

Table: Master Plan Projects and Potential Funding Options

Item	Funding Options
Capital Improvement Program for park amenity upgrades and new facilities/ amenities	Community Development Block Grant (CDBG)
	Naming Rights
	Park Foundation
	Bond Issue
	Sales Tax
Recreation Programs	Fees and Charges
	Partnerships with other providers as appropriate
Maintenance Program	Sales Tax
	General Fund
	Special Assessment
Trail Construction	Michigan Department of Natural Resources
	Michigan Department of Transportation
	Bond Issue
	Sales Tax

Funding Sources

Trails

Michigan Department of Natural Resources

- Natural Resources Trust Fund
- Land and Water Conservation Fund
- Recreation Passport Fund

MDOT

- Transportation Alternatives Program (TAP)
- Recreational Trails Program (RTP)

Corporate and Foundation Grants

American Hiking Society: They have grants to help fund the development of recreation trails. Grants range from \$500 to \$10,000.

Rails to Trails Conservancy: (www.railtrails.com): They provide reports and information on the value and importance of trails and greenways. They also have a TrailDART (Trail Development Assistance Response Team) which offers referrals and information for organizations who seek more local assistance with trail development. This is a fee for service program.

Federal Transportation Enhancements Grants: This program addresses bicycle and pedestrian accommodations that are made with road improvements and other transportation projects. For more information, and for state specific information go to: http://www.fhwa.dot.gov/environment/transportation enhancements/guidance/

American Trails: They are a nonprofit organization that advocates for the planning and development of trails and greenways.

Playgrounds

Bank of America - At Bank of America, we're helping build thriving communities by addressing issues fundamental to economic health and sustainability. We are advancing economic mobility by addressing issues related to workforce development and education, community development, and basic needs. As a financial institution, we respond in two ways—by helping to address the immediate need as well as longer term solutions for economic self-sufficiency.

Contact Information: Foundation@bankofamerica.com

Finish Line Youth Foundation

http://www.finishline.com/store/corporate/youthFoundation.jsp

Purpose: The Finish Line Youth Foundation strives to make a difference in the lives of youth in the communities where employees and customers live, work and play. The Foundation financially supports opportunities for participation in youth programs that place an importance on youth development and an active lifestyle.

Types of Grants:

FOUNDER'S GRANT (Emergency Funds Grants) \$5,000 - \$25,000

These grants would be awarded to qualifying organizations that have an emergency need that would somehow be keeping the organization from providing current services. Examples would be natural disasters or other unforeseen circumstances that require special funding to help build or develop facilities or equipment needs.

LEGACY GRANT \$10,000 - \$75,000

The Legacy Grants will be awarded to qualifying organizations in need of improvements and/or renovations to existing buildings, grounds, and property or for new facilities and/or grounds.

Geographic Focus: The program to be supported must be located near one of Finish Line's 650 stores in 48 states. Not in Hawaii or Alaska at this time. Refer to website for eligibility requirements.

Contact Information:

Finish Line Youth Foundation 3308 N Mitthoeffer Rd, Indianapolis, IN 46235 317-899-1022 ext44 6741 Youthfoundation@finishline.com

The Kerr Foundation, Inc.

http://www.thekerrfoundation.org/guidelines.php

Purpose: The Kerr Foundation, Inc. supports 501(c)3 organizations, programs and institutions that provide new or enhanced opportunity to those within the granting areas, particularly the young. We believe that this is best accomplished in the areas of education, health, cultural development and community service. While preference is given to Oklahoma organizations and institutions, we recognize that such located outside the state and region can also have a beneficial impact on the economic, social and cultural growth and development of Oklahoma.

Geographic Focus: The Foundation only supports non-profit organizations located in: Colorado, Michigan, Missouri, New Mexico, Oklahoma, and Texas We recognize the significant and continuing influence of the Federal government on our state and region, so we accept proposals from the Washington, D.C. area. Oklahoma organizations will receive first priority for available funds.

Contact Information:

The Kerr Foundation Inc. 12501 N May Ave, Oklahoma City, OK 73120 405-749-7991

Meijer

www.meijercommunity.com

Meijer is a family-owned company serving the needs of families at each of its stores throughout Michigan and elsewhere. It provides assistance in the areas of hunger and disaster relief, health and wellness, and education.

Kroger Co. Foundation

Purpose: The Kroger Co. Foundation supports charitable activities in the communities where Kroger customers and associates live and work. Support will be provided only to programs that address a clearly identified need in the community and do so with clearly defined goals and objectives. Organizations should reflect a strong base of community support.

Geographic Focus: The Foundation exists for the betterment of the people and communities where the Kroger Co. has operations. Therefore, only organizations that serve the geographic areas where Kroger operates are eligible. The states in which the Kroger Co. has stores are: Alabama, Alaska, Arizona, California, Colorado, Florida, Georgia, Idaho, Illinois, Indiana, Michigan, Kentucky, Louisiana, Mississippi, Missouri, Montana, Nebraska, Nevada, New Mexico, North Carolina, Ohio, Oregon, South Carolina, Tennessee, Texas, Utah, Virginia, Washington, West Virginia, Wisconsin, Wyoming. Refer to website for eligibility requirements.

Contact Information:

Foundation Administrator, The Kroger Co. Foundation 1014 Vine St, Cincinnati, OH 45202 866.221.4141

The Scoular Foundation

http://www.scoular.com/about/community-involvement/

Purpose: Scoular realizes that its employees have diverse talents and that local charities look to us for leadership and support. To support their employees and home communities, the Foundation looks first to provide financial assistance to groups and organizations in which our employees are actively involved: Children & Youth, Education, Social Service, Public Health and Arts & Culture. Refer to website for eligibility requirements.

Unsolicited requests for funding are welcome, but such requests will only be considered secondary to internally generated requests, subject to available time and funding availability.

Geographic Focus: The states covered include: California, Colorado, Florida, Idaho, Illinois Iowa, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, New Mexico, Oregon, So Carolina, Utah, Virginia, and Washington. Areas in Canada are also listed A list of locations can be found at http://www. scoular.com/locations/.

Contact Information: Contact your local Scoular office for more information.

Union Pacific Foundation

Purpose: The Foundation has a strong interest in promoting program effectiveness among nonprofits. To that end, the Foundation will dedicate the majority of these grants to help nonprofit organizations build their capacity by helping new or existing programs reach more people or reach them more effectively. The Foundation will be particularly receptive to proposals that fall within the following categories:

Community and Civic: To assist community-based organizations and related activities that improve and enrich the general quality of life in the community. This category includes organizations such as aquariums, botanical gardens, children's museums, history/science museums, public libraries, public television and radio, zoos, etc.

Health and Human Services: To assist organizations dedicated to improving the level of health care and providing human services in the community. Local affiliates of national health organizations may apply for local programs only, but not for general operating support. The Foundation awards grants through an annual application process through which nonprofit 501(c)(3) organizations and municipalities located in Union Pacific communities may apply. Applications are accepted only through the online process. Refer to website for eligibility requirements.

Geographic Focus: The community where the organization is based must be along Union Pacific railroad lines.

A Union Pacific map can be found at: http://www.up.com/aboutup/reference/ maps/system_map/index.htm.

The states include: Arizona, California, Colorado, Idaho, Illinois, Iowa, Michigan, Louisiana, Minnesota, Missouri, Montana, Nebraska, Nevada, New Mexico, Oklahoma, Oregon, Tennessee, Texas, Utah, Washington, Wisconsin, and Wyoming

Contact Information: Union Pacific 1400 Douglas St Stop 1560 Omaha, NE 68179 402-544-5600

Wal-Mart Foundation

http://giving.walmart.com/our-focus

Purpose: It's our mission to create opportunities so people can live better. We consider it our responsibility to make a positive impact in the communities we serve. Whether it's through the grants we provide to the thousands of organizations that share our mission or through the inspiring volunteer efforts of Walmart associates, we are passionate about helping people live better. One community at a time. Refer to website for eligibility requirements.

Types of Grants: National Giving Program, State Giving Program, Local Giving Program, Michigan Giving Program.

Contact Information: Phone: 800-530-9925

Playground Grant - Dr. Pepper Snapple Group has made a three-year, \$15 million commitment, as part of KaBOOM!'s Let's Play Initiative, to help construct and improve playground areas. Municipalities and non-profit organizations with a playground or outdoor recreational space that is currently unsafe for children can apply for construction grants. The Initiative also offers Let's Play Completion Grants, which can be used toward the completion or improvement of an existing playground.

Skateparks

Tony Hawk Foundation Skatepark Grants: The focus of this program is to facilitate and encourage the design, development, construction, and operation of new skatepark facilities, primarily located in low-income communities in the United States.

General Funding Categories

Corporate Sponsorships

This revenue-funding source allows corporations to invest in the development or enhancement of new or existing facilities in park systems. Sponsorships are also highly used for programs and events.

Partnerships

Partnerships are joint development funding sources or operational funding sources between two separate agencies, such as two government entities, a non-profit and a city department, or a private business and a city agency. Two partners jointly develop revenue producing park and recreation facilities and share risk, operational costs, responsibilities and asset management, based on the strengths and weaknesses of each partner.

Foundations/Gifts

These dollars are raised from tax-exempt, non-profit organizations established with private donations in promotion of specific causes, activities, or issues. They offer a variety of means to fund capital projects, including capital campaigns, gifts catalogs, fundraisers, endowments, sales of items, etc.

Private Donations

Private Donations may also be received in the form of funds, land, facilities, recreation equipment, art or in-kind services. Donations from local and regional businesses as sponsors for events or facilities should always be considered.

Friends Associations

These groups are formed to raise money typically for a single purpose that could include a park facility or program that will improve the community as a whole and their Association's special interest.

Irrevocable Remainder Trusts

These trusts are set up with individuals who typically have more than a million dollars in wealth. They will leave a portion of their wealth to the city in a trust fund that allows the fund to grow over a period of time and then is available for the city to use a portion of the interest to support specific park and recreation facilities or programs that are designated by the trustee.

Volunteerism

This revenue source is an indirect revenue source. People can donate time to assist the department in providing a product or service on an hourly basis. This reduces the city's cost in providing the service and builds advocacy into the system.

Special Fundraisers

Many park and recreation agencies have special fundraisers on an annual basis to help cover specific programs and capital projects.

Capital Fees

Capital fees are added to the cost of revenue producing facilities such as golf courses, pools, recreation centers, hospitality centers and sports complexes and are removed when the improvement is paid off. Dedication/Development Fees

These fees are assessed for the development of residential properties with the proceeds to be used for parks and recreation purposes, such as open space acquisitions, community park site development, neighborhood park development, regional park acquisition and development, etc.

Impact Fees

These fees are on top of the set user rate for accessing facilities such as golf courses, recreation centers and pool facilities to support capital improvements that benefit the user of the facility.

Recreation Service Fees

This is a dedicated user fee which can be established by local ordinance or other government tools. It is for the purpose of constructing and maintaining recreation facilities. It can apply to all organized activities which require a reservation of some type or other purposes as defined by the local government. Examples of such activities include adult basketball, volleyball, tennis, and softball leagues, youth baseball, soccer, football and softball leagues, and special interest classes. The fee allows participants an opportunity to contribute toward the upkeep of the facilities being used.

Fees/Charges

The Department must position its fees and charges to be market-driven and based on both public and private facilities. The potential outcome of revenue generation is consistent with national trends relating to public park and recreation agencies which generate an average 35% to 50% of operating expenditures.

Ticket Sales/Admissions

This revenue source is on accessing facilities for self-directed activities such as pools, ice skating rinks, ballparks and entertainment facilities. These user fees help offset operational costs.

Permits (Special Use Permits)

These special permits allow individuals to use specific park property for financial gain. The city either receives a set amount of money or a percentage of the gross service that is being provided.

Reservations

This revenue source comes from the right to reserve specific public property for a set amount of time. Reservation rates are established and apply to group picnic shelters, meeting rooms for weddings, reunions and outings or other types of facilities for special activities.

Equipment Rental

This revenue source is available for the rental of equipment such as tables, chairs, tents, stages, bicycles, roller blades, boogie boards, etc. that are used for recreation purposes.

Partnership Enhancement Monetary Grant Program

Partnership Enhancement Monetary Grant Program is administered by the National Tree Trust. Matching grants are available on a 50/50 cost share basis. Funds are available for projects which promote public awareness in support of tree planting, maintenance, management, protection and cultivation of trees in rural, community and urban settings. These are small grants ranging from \$500 to \$20,000.

CDBG Funding

Funding received in accordance with the Community Development Block Grant (CDBG) Programs national objectives as established by the U.S Department of Housing and Urban Development. Funding may be applied to such programs as Infrastructure Improvements, Public Facility and Park Improvements, Human Service Enhancements, Lead-Based Paint Education and Reduction, Housing Education Assistance, and Economic Development and Anti-poverty strategies.

Land Trust

Many systems have developed land trusts to help secure and fund the cost for acquiring land that needs to be preserved and protected for greenway purposes. This could be a good source to look to for acquisition of future land.

Property Taxes

Ad valorem taxes on real property.

Lighting and Landscape District

Special property owner approved assessment.

Hotel, Motel and Restaurant Tax

Tax based on gross receipts from charges and meal services which may be used to build and operate sports fields, regional parks, golf courses, tennis courts, and other special park and recreation facilities.

Special Improvement District/Benefit District

Taxing districts established to provide funds for certain types of improvements that benefit a specific group of affected properties. Improvements may include landscaping, the erection of fountains, and acquisition of art, and supplemental services for improvement and promotion, including recreation and cultural enhancements.

Sales Tax

This existing revenue source has been very successful in funding park systems throughout the United States. This tax is very popular in high traffic tourism cities, counties, and state parks.

Food and Beverage Tax

The tax is usually associated with convention and tourism bureaus. However, since park and recreation agencies manage many of the tourism attractions, they receive a portion of this funding source for operational or capital expenses.

Public Improvement District (PID)

New developments can establish a Public Improvement District (PID) when authorized by the city council and set up according to state law. This taxing district provides funds especially for the operation and maintenance of public amenities such as parks and major boulevards.

Catering Permits and Services

This is a license to allow caterers to work in the park system on a permit basis with a set fee or a percentage of food sales returning to the city.

Pouring Rights

Private soft drink companies often execute agreements with the city for exclusive pouring rights within park facilities. A portion of the gross sales are returned to the city.

Concession Management

Concession management is from retail sales or rentals of soft goods, hard goods, or consumable items.

Private Concessionaires

Contract between the city with a private business to provide and operate desirable recreational activities financed, constructed and operated by the private sector.

Greenway Utility

Greenway utilities are used to finance acquisition and development of greenways. It is accomplished by selling underground development rights for businesses; e.g. fiber optics.

Simplified Municipal Telecommunications Tax: This enables municipalities to impose a tax on the sale and use of a variety of telecommunications equipment and services. Some communities have used this tax to cellular phone equipment and service. They are using the revenue to fund parks and recreation.

Easements

This revenue source is available when the city allows utility companies, businesses or individuals to develop some type of an improvement above ground or below ground on their property for a set period of time and a set dollar amount to be received by the city on an annual basis.

Naming Rights

Many cities and counties are selling naming rights for new buildings or renovation of existing buildings and parks for the development cost associated with the improvement.

Private Developers

Developers lease city-owned land through a subordinate lease. The subordinate lease pays a set dollar amount plus a percentage of gross dollars generated for recreation enhancements; e.g. golf course, marina, restaurants, driving ranges, sports complexes, equestrian facilities, recreation centers and ice arenas.

Advertising Sales

This revenue source is for the sale of tasteful and appropriate advertising on park and recreation related items such as the program guide, scoreboards, dasher boards and other visible products or services that are consumable or permanent.

Inter-local Agreements

Contractual relationships entered into between two or more local units of government and/or between a local unit of government and a non-profit organization for the joint usage/development of sports fields, regional parks, or other facilities.

Earned income opportunities not mentioned above:

- Revenue producing facilities
- Special event development
- Specialty programs that generate revenue
- Gifts Catalog
- Grants
- Contracting opportunities
- Franchise fees
- **Benefit Districts**
- Capital Improvement fees
- Tourism tax
- Reservations, permits and rentals
- Parking fees
- Licensing Fees
- · Hospitality & Catering
- Maintenance Endowment
- Sale of development rights
- Surcharge on sports & entertainment tickets

Additional Sources

GuideStar

If you know the foundation you'd like to research, start With GuideStar. This collection of information about tens of thousands of foundations and nonprofits offers the most recent 990 tax returns for all 501(C)(3)'s for free. Foundations are considered 501(C)'s so you can read the list of grantees for any foundation.

Grants.gov

www.grants.gov

Grants.gov is the portal for finding federal opportunities.

Afterschool.Gov: How to Get Money

This database offers information about more than 100 sources of federal funding for after-school and youth development programming.

Conservation Grants Center

http://www.conservationgrants.com

Conservation, ecology, environment and natural resource projects.





Introduction

The culmination of the master planning process is the recommendations that are made after a thorough analysis of the data that was gathered from the public engagement process, the consultant's on-site observations, and data provided from staff and members of the community. The recommendations that are detailed in this chapter are intended to guide the allocation of resources from a factual basis. It is understood that resources are scarce and that pressure will always fall on staff and elected officials to make difficult decisions when requests are made that may not be rated high in this report, thus the importance of having fact-based recommendations to set the tone for all decisions.

Goals

Recommendations cannot be made in a vacuum. There must be a logic upon which they are made and are labeled in this report as our goals. Our goals provide a deeper understanding about our interpretation of what is important to the Marquette Community. They also provide a checklist against which all recommendations can be made. Below are the goals that represent the spirit upon which recommendations have been developed:

- 1. To take care of what we have before allocating resources on new projects
- 2. To enhance existing parks and facilities after we have taken care of what we have as a first priority
- 3. To create new opportunities after we have proved that we can take care of what we have and have made the enhancements that are needed
- To protect the environment
- 5. To provide health and wellness opportunities
- 6. To provide safe places for children and families to play
- 7. To develop a master plan that is sustainable
- To develop a master plan that is collaborative with our partners
- 9. To develop a master plan that is citizen-focused and encourages continuous citizen participation
- 10. To utilize the principles of universal design on all projects

Objectives

To position the City of Marquette and its Community Services Department for success in the future, this plan identifies several objectives which should be accomplished. Those objectives are ones which:

- 1. Are realistic for Marquette given its stable population base and economic condition
- 2. Support preferences for programs and facilities expressed by citizens in the 2018 survey, the stakeholder group input and the public meeting
- 3. Make progress toward the collection and use of metrics/data to manage the park system
- 4. Strengthen the tie between third party program providers and the Community Services Department to ensure that recreation programs, special events and use of city-owned facilities are aligned with the Department's expectations
- 5. Recognize the shortcomings in the Level of Service Chapter that hi-light the need for additional staff, especially for recreation buildings and parks and prioritize this need when resources are allocated
- 6. Are aggressive with a cost recovery plan that asks those who directly benefit from a recreation program or recreation facility to pay for their costs with the discussion beginning at 100% cost recovery

7. Continuously engage the community in all activities with which the Department is involved. We know that Marquette citizens prefer to be informed via their cell phone, thus that is the device that should be used to raise the awareness level of all that is going on

Recommendations

These recommendations, as stated above, are based on the consultant's interpretation of the community's Guiding Principles and realistic objectives that are sensitive to the community's culture, economic condition and needs as expressed in the public engagement process.

Financial

The recommendation is to continue to pursue grants and earned income to augment the general fund revenues that are provided to the Department and to modify internal city policies regarding fee adjustments.

- Earned income should be solicited from carefully-placed ads for programs, special events and recreation facilities
- User fees should be aggressive, especially for programs, services and recreation facilities that exclusively benefit individuals and groups with an eye on 100% full cost recovery
- Staff's immediate goal of increasing dry floor time at Lakeview Arena by 10% next year is a very good step
- Revenue generated by grants to offset shortcomings in the Department's capital budget is necessary and should be continued; however, there should be a serious discussion about how to fund a full-time person for this responsibility. Without knowing the full range of grants that are being pursued, one would hope that there could be sufficient administrative dollars attached to enough of them to fund a full-time position.
- All contracts for Lakeview Arena and park rentals that exceed \$1,000 require City Commission approval. Increasing this to \$5,000 would make it easier for the public to rent.
- Staff and the PRAB should continue to aggressively seek all opportunities to collect non-resident fees
- Specific to trails, non-resident user fees are often discussed around the United States. That discussion often leads to the challenge of how to collect and enforce the fee

Demographics

There are several demographic indicators that warrant in-depth community discussions about the programs, services and recreation facilities that should be provided by the city in the future. Given a modest population growth projection and decreasing numbers of age cohorts for under 5, 5 to 9 and 10 to 19, it is very possible that interest in several of the current recreation programs and facilities may decrease sooner rather than later.

• A specific recommendation is to analyze the population forecast and calculate the percentage of the current population by age group that is actively involved in programs/recreation facility usage and use that percentage to determine how many users there will likely be when decisions are made about future resource allocation. For example, will there be less demand for the Lakeview Arena and athletic fields?

Project Priority Rating Tool

The recommendation is to fully utilize results of the 2018 statistically valid citizen survey, key stakeholder interviews, the public meeting, previously completed planning initiatives and the EVALUATION FILTERS listed below to make informed decisions about priorities and future resource allocation. Evaluation Filters to be used for public consideration of resource allocation:

- 1. Citizen preferences As expressed and supported in the statistically valid survey, focus groups, public meetings, steering committee meetings, Park Board, and the political process.
- 2. Does the project take care of what we have, enhance what we have, or add a new asset?
- 3. Geographic considerations Relationship between the project and the location where most users live, with balance across the community so that all shall benefit
- 4. Life cycle of the program Evaluation of the popularity of the program to determine if it is growing, stable/mature, or declining.
- 5. Demographics Assessment of demographic characteristics that will affect the success of the project, including age, household income, ethnicity, education, and gender.
- 6. Facilities provided by the City and others Availability of facilities provided by the City and others such as the private sector, churches, schools, and not-for-profits (YMCA). For new initiatives requiring substantial investment, the project or program meet established standards for city participation.
- 7. Best practices in the park and recreation profession Consideration of the successes of others who are highly regarded in the profession throughout the United States.

- 8. Quality of life Consideration for equitable citizen access to quality parks and facilities. Evaluation of proposed projects or programs to significantly contribute to add quality to life.
- 9. Revenue Producing Revenue producing capability of the project.
- 10. Park System Needs Does the project take care of what we have, enhance what we have, or add a new high-level destination to the system?
- 11. Safety and Security Does the project mitigate a safety, and/or, security issue?
- 12. Subsidy Will the project require a subsidy, and, if so, how much?
- 13. Donation Is the project funded through a donation, and, is there an endowment attached to the donation?
- 14. Previous Planning Has the project been previously planned by staff, and/ or. a consultant?
- 15. Universal Design Will the project address a universal design need?

Recreation Programs

The recommendation is to align with citizen program preferences as expressed in the 2018 statistically valid citizen survey and to aggressively work with third party programming providers to ensure that city and community expectations are met. Citizen program preferences are listed below and given the Department's use of third party providers to offer programs, the pursuit of these programs will require full cooperation of those who have the capacity to organize and produce the programs listed below:

- 1. Visiting nature areas/spending time outdoors
- Attending live theater/concert performances
- Movies in the park
- Running or walking
- Mountain biking/hiking/trail running
- 6. Attending community special events
- 7. Adult fitness/aerobics classes/weight training

Regarding third party providers, it is essential that staff continue to work closely with all third-party providers. The use of written agreements need to be re-visited annually.

Recreation Facility Objectives

The recommendation is to align with citizen facility preferences as expressed in the 2018 statistically valid citizen survey when it is possible. Unlike recreation programs, the investment of scarce resources into facilities requires a much deeper community discussion. For example, the indoor aquatic facility that is rated at #6 on the list below is the type of facility that requires a very high subsidy. Given the community's financial condition, this type of investment would not likely receive the support needed to make it happen but may be the type of facility community partners could provide.

Rated highest in the 2018 survey is the list below in priority order:

- Natural areas/hiking and biking trails
- Off leash dog parks
- 3. Outdoor music opportunities
- Historic sites and museums
- Paved walking and biking trails
- Indoor Aquatic Facility

A list taken from the consultant's park system assessment and stakeholder interviews:

- 1. Abandon North Marquette Athletic Field Complex playground because it is not accessible, it is not used, and no longer needed as the adjacent housing division has a new playground
- 2. Abandon one baseball/softball field due to lack of demand
- 3. Add one soccer field due to increased demand
- 4. The City facility currently rented to the Moosewood Nature Center is inefficient and has outlived its useful life. Work with the Moosewood Nature Center toward a solution that is mutually beneficial to the City and Moosewood.
- 5. Consider marketing city-owned property to the private sector to be used as a special event site as there is an ever-increasing demand for additional event activities and attractions in the Marquette area. While the existing events and activities could be built upon and/or new ones created, the principal current sites for most outdoor functions (i.e. Tourist Park and particularly Mattson Lower Harbor Park and Presque Isle Park) are reaching their respective handling capacities to accommodate much more intense use. A new attractive place is needed for special events like music fests, concerts, ethnic festivities, exhibits, and food festivals.
- 6. Replace the Presque Isle Band Shell as it is 80 years old and this is the type of facility that rates high with the community's preference for outdoor music opportunities as it rated #3 on the citizen survey list

- 7. Consider building a pavilion at Tourist Park to accommodate special events and hourly rentals
- 8. Add one year-round restroom at Presque Isle Park
- 9. Abandon one seasonal restroom at Presque Isle Park
- 10. Mixed support/opposition for allowing ORV access to Marquette necessitates that the Parks and Recreation Advisory Board make a final recommendation to the city commission and the city commission make a final decision on the possibility of this future recreational opportunity

Data-Driven Management Objectives

The Community Services Department partners with all city departments to eventually provide a park system for the citizens of Marquette and others who visit the community as neighbors, tourists, or scheduled users of its programs, special events or recreation facilities. Because the Department interacts with all other city departments, especially for maintenance, it is challenging to gather the data that is needed to make informed decisions about its operating efficiency, scheduled maintenance, and budget requests just to name a few.

- The recommendation is to work toward becoming a data-driven agency. For example, the need for additional staffing is easier to justify when the data is available that shows the hours that are available through the budgeted process and the gap that exists between budgeted hours and the hours that are needed to fulfill responsibilities
- The recommendation is to collect data/metrics to not only monitor lagging indicators such as dollars spent per capita for recreation but also for leading indicators such as the number of initiatives that are undertaken by staff to increase its dry-floor Lakeview Arena revenue by 10% next year (2019)

Level of Service Objectives (LOS)

The recommendation is to prioritize those instances when the current level of service in Marquette is below where the community and staff would prefer. Specific examples include:

- 1. The staffing recommendation is to add 200 hours per week (80 hours for full-time staff and 120 hours for part-time staff) for maintenance/custodial and park maintenance
- 2. The recommendation is to add a staff person to lead the grant-seeking process
- 3. The recommendation is to continue to accommodate special events; however, to carefully examine the maintenance requirements in locations such as Mattson Park and charge the users a sufficient amount to help offset the damage done
- 4. Add, and/or, abandon facilities that are detailed in the LOS Chapter to include baseball/softball fields, soccer field, seasonal and year-round restrooms at Presque Isle Park and the building used by Moosehead Nature Center

Communication Objectives

The recommendation is for the Department to aggressively interact with citizens by making them aware of all that is going on via their smart phone and other platforms such as the Department's website and media outlets. We learned from the citizen survey that the most preferred platform, my far, is to interact with the public using social media

Management Objectives

The recommendation for management is as follows:

- 1. Ensure that there is a written and approved cost recovery guideline
- 2. Ensure that there are written and annual reviews of all agreements/ contracts with third party program providers
- 3. Work within the city structure to proceed as guickly as possible with a data collection method among all departments that will allow the Community Services Department to utilize metrics to make informed decisions
- 4. Develop an aggressive approach with the use of citizens' first choice, social media, and other platforms to engage, inform and educate the public about all that is happening in the Community Services Department

Prioritized Consultant Recommendations

Project priorities have been developed by using the Scenario Planning Approach. The Scenario Planning Approach is built around three categories: a) to take care of what we have; b) to enhance/expand what we have; and c) to fund a new vision or trend.

Understanding that the cost of all projects ranges in the millions of dollars, decision-makers will need to facilitate community conversations in a manner that utilizes the scenario planning tool to help frame the discussion in a way that the community can relate to as most households need to prioritize how best to spend their limited resources.

The three categories of the Marquette Scenario Planning Approach are as follows with HIGHLY RATED PROJECTS DETERMINED BY THE STATISTICALLY VALID CITIZEN SURVEY SHADED IN GRAY.

Scenario #1 - To take care of what we have

- Deferred maintenance
- Add custodial/maintenance staff for recreation buildings
- Add maintenance staff for the park system
- Additional staff to manage the grant-seeking duties
- Upgrades to all parks for items not included in the deferred maintenance list and identified in this report
- Replace the Presque Isle Band Shell

Scenario #2 – To expand what we have

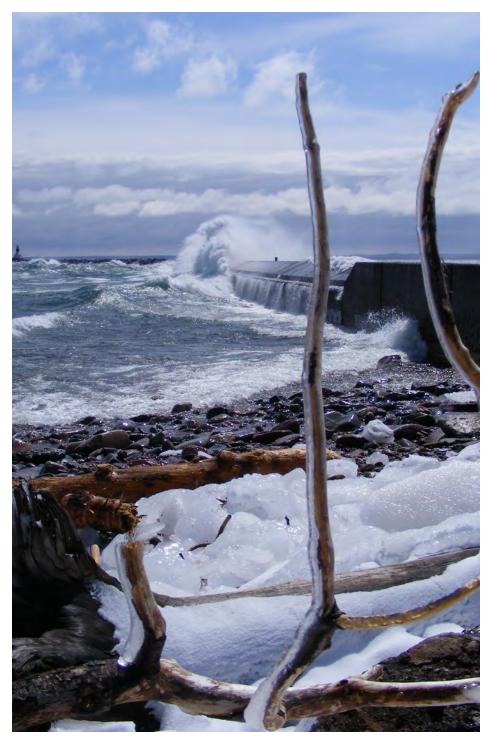
- Expand connectivity options, and/or, new trails as detailed in the 2017 Trail Master Plan
- One new dog park
- Add one year-round restroom at Presque Isle Park
- · Add one soccer field
- Market city-owned property to the private sector with the intention of adding special event space for programming
- Add a pavilion to Tourist Park

Scenario #3 - To fund a new vision or trend

There are no projects on this list at this time







Priority Investment Rating Marquette, Michigan

The Priority Investment Rating (PIR) was developed by ETC Institute to provide governments with an objective tool for evaluating the priority that should be placed on parks and recreation investments. The Priority Investment Rating was developed by ETC Institute to identify the facilities and programs residents think should receive the highest priority for investment. The priority investment rating reflects the importance residents place on items (sum of top 4 choices) and the unmet needs (needs that are only being partly or not met) for each facility/program relative to the facility/program that rated the highest overall. Since decisions related to future investments should consider both the level of unmet need and the importance of facilities and programs, the PIR weights each of these components equally.

The PIR reflects the sum of the Unmet Needs Rating and the Importance Rating as shown in the equation below:

PIR = UNR + IR

For example, suppose the Unmet Needs Rating for playgrounds is 26.5 (out of 100) and the Importance Rating for playgrounds is 52 (out of 100), the Priority Investment Rating for playgrounds would be 78.5 (out of 200).

How to Analyze the Charts:

- High Priority Areas are those with a PIR of at least 100. A rating of 100 or above generally indicates there is a relatively high level of unmet need and residents generally think it is important to fund improvements in these areas. Improvements in this area are likely to have a positive impact on the greatest number of households.
- Medium Priority Areas are those with a PIR of 50-99. A rating in this range generally indicates there is a medium to high level of unmet need or a significant percentage of residents generally think it is important to fund improvements in these areas.
- Low Priority Areas are those with a PIR below 50. A rating in this range generally indicates there is a relatively low level of unmet need and residents do not think it is important to fund improvements in these areas. Improvements may be warranted if the needs of very specialized populations are being targeted.

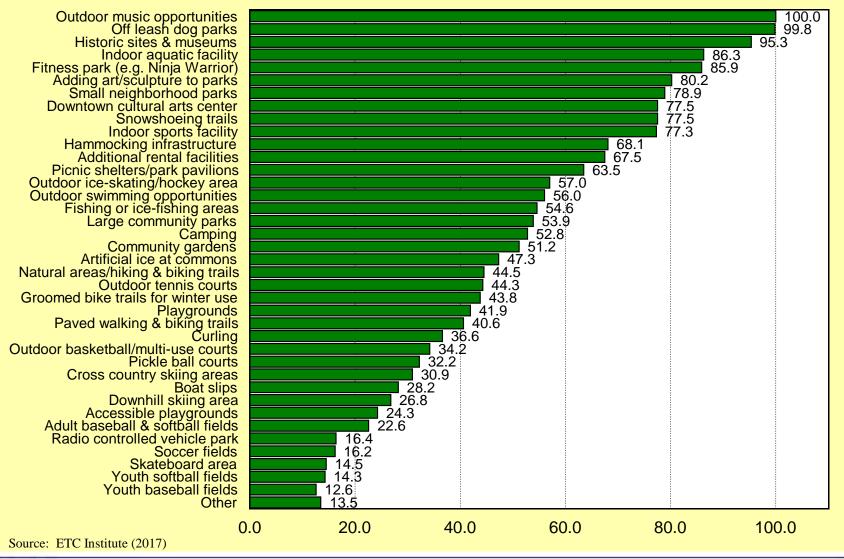
The following pages show the Unmet Needs Rating, Importance Rating, and Priority Investment Rating for facilities and programs.

SETC

Unmet Needs Rating for Recreation Facilities

the rating for the item with the most unmet need=100

the rating of all other items reflects the relative amount of unmet need for each item compared to the item with the most unmet need

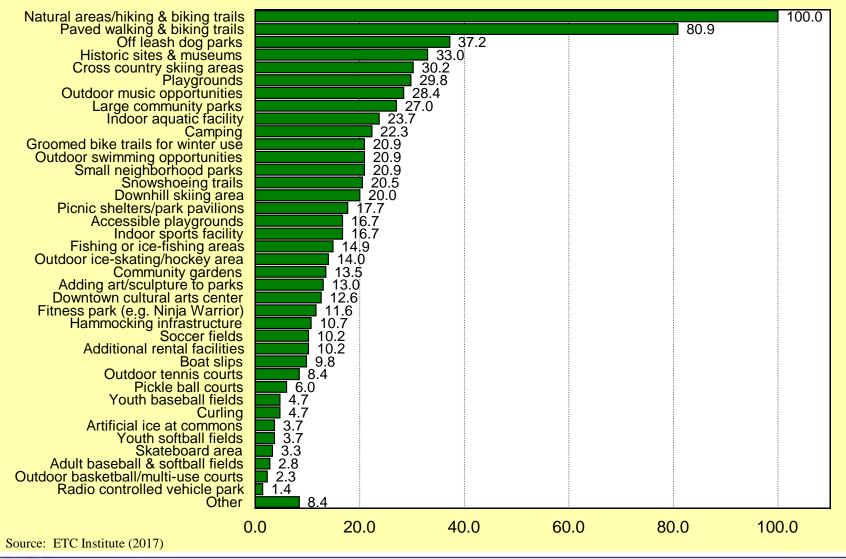




Importance Rating for Recreation Facilities

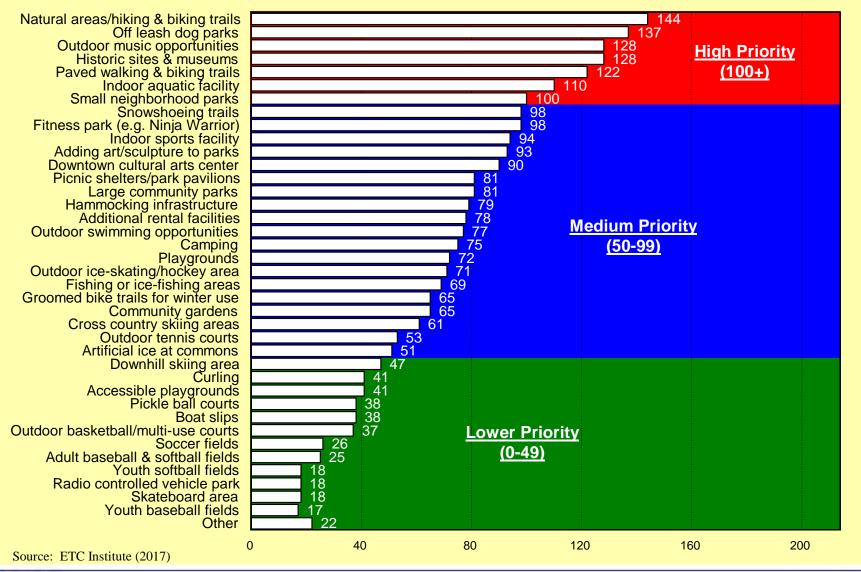
the rating for the item rated as the most important=100

the rating of all other items reflects the relative level of importance for each item compared to the item rated as the most important





Top Priorities for Investment for Recreation Facilities Based on the Priority Investment Rating

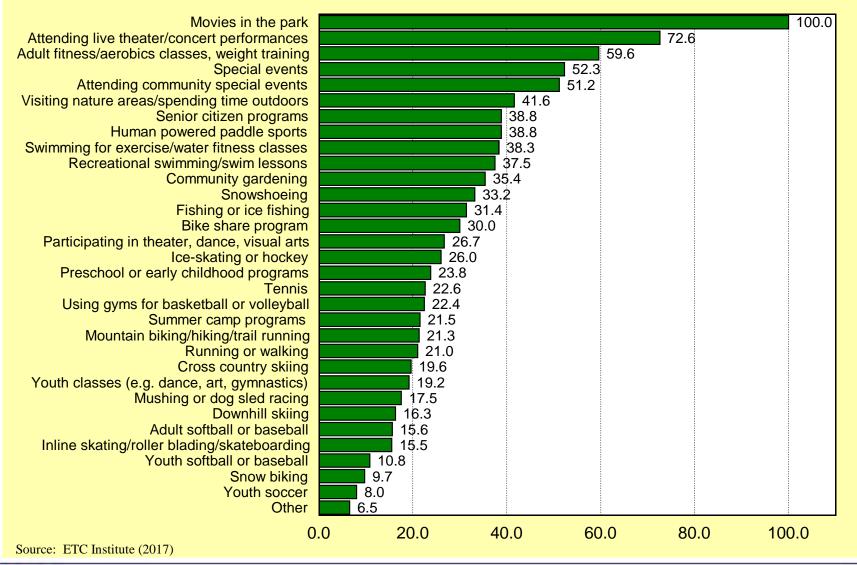




Unmet Needs Rating for Recreation Programs

the rating for the item with the most unmet need=100

the rating of all other items reflects the relative amount of unmet need for each item compared to the item with the most unmet need

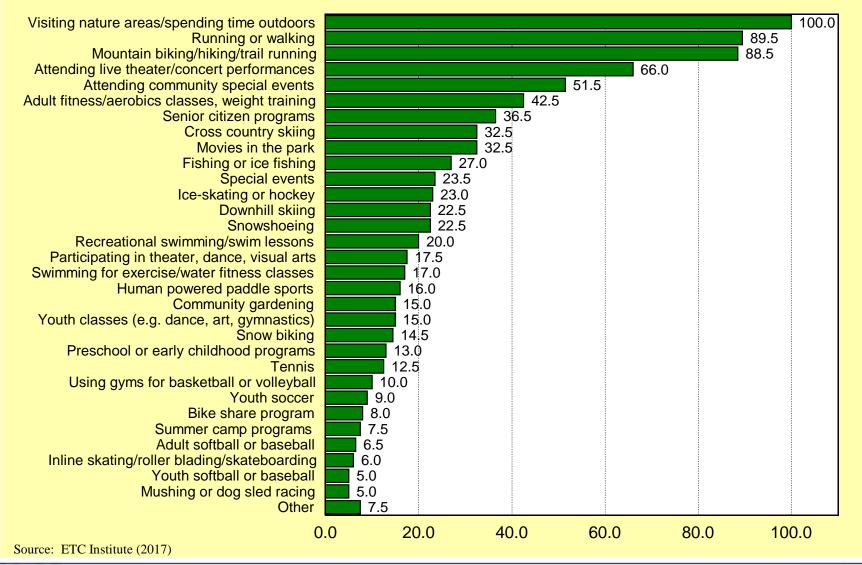




Importance Rating for Recreation Programs

the rating for the item rated as the most important=100

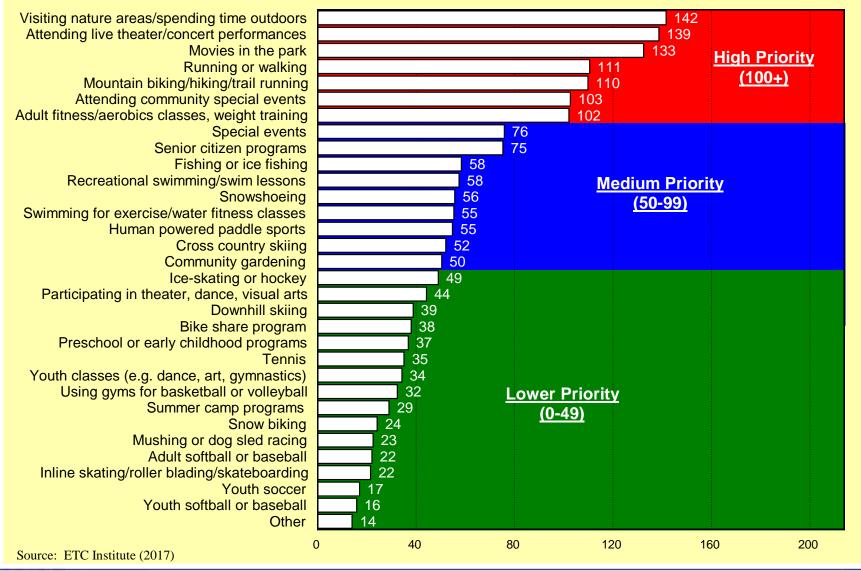
the rating of all other items reflects the relative level of importance for each item compared to the item rated as the most important





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Top Priorities for Investment for Recreation Programs Based on the Priority Investment Rating





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Introduction

The opinions of probable cost that appear in this chapter were provided by staff of the Community Services Department. Although the costs that are provided are listed within a wide range, it is still helpful to have a general idea of the dollars needed for implementation. Similarly, the deferred maintenance page is not accompanied by costs; however, it is still important to know that the list is rather long and that the list grows each year when capital dollars are not available.

Provided in this chapter are opinions of probable cost for:

- The Lighthouse
- Tourist Park
- 2013 Grants from the Michigan Department of Natural Resources
- Community Services Department Capital Improvements
- Community Services Department Deferred Maintenance IMPLEMENTATION: ACTION PROGRAM, GOALS AND OBJECTIVES

Table 21.1 Lighthouse Opinion of Probable Cost

Project	Opinion of Probable Cost	Status
Maintain public access	\$0	Now open to the public
Remove chain link fence	\$8,000 to \$12,000	In Progress
Extend Arch Street	\$400,000 to \$500,000	
Improve West Parking Lot	\$300,000 to \$400,000	
Install Gate	\$3,000 to \$5,000	
Install Signage	\$15,000 to \$30,000	In Progress
Test Electrical Service Equipment	\$3,000 to \$5,000	
Rehabilitate Garage for Maritime Displays	\$25,000 to \$50,000	
Rehabilitate 1866 Lighthouse	\$250,000 to \$350,000	
Rehabilitate Captain's Residence	\$10,000 to \$25,000	
Rehabilitate USCG Station Building	\$250,000 to \$325,000	
Construct Observation Platform at East End	\$90,000 to \$150,000	
Maintain / Rehabilitate Catwalk	\$25,000 to \$35,000	
Remove Invasive Plant Species	\$3,000 to \$5,000	
Rehabilitate Pump House	\$5,000 to \$10,000	
Inspect and Test Utility Services	\$5,000 to \$8,000	Completed
Install Nautical Artifacts	\$5,000 to \$10,000	
Enhance Barrier Free Accessibility	\$20,000 to \$30,000	
Construct Observation Platform at South End	\$75,000 to \$100,000	
Relocate Bike Path	\$150,000 to \$200,000	In Progress but delayed
Continue Use of NOAA Building	\$0	
	TOTAL: \$1,642,000 to \$2,250,000	

Table 21.2: Tourist Park Opinion of Probable Cost

Project	Priority	Cost	Status
	Сатр	oground	
Contact Station Renovation	High	\$20,000	
East Service Building Renovation	High	\$85,000	In Progress
West Service Building Renovation	High	\$68,000	In Progress
Family Pods (one at each building)	High	\$40,000	In Progress
		TOTAL: \$213,000	
Parking/Road Improvements	Medium	\$40,000	
Utilities/Dump Station	Medium	\$30,000	
Site Lighting Upgrade	Medium	\$12,000	Completed
Tent Sites/Wash Stations	Medium	\$50,000	
Landscape Site Improvements	Medium	\$90,000	
		TOTAL: \$222,000	
Cabin/Yurt Sites	Low	\$120,000	
		TOTAL: \$122,000	
	Day U	Ise Area	
Support Building	High	\$600,000	
Beach Improvements	High	\$48,000	
Access Road/Parking	High	\$275,000	
Trails/Paths/Walks	High	\$60,000	
		TOTAL: \$983,000	
Landscaping/Amenities	Medium	\$140,000	
Playground	Medium	\$65,000	In Progress
Multi-Purpose Lawn	Medium	\$70,000	Completed
		TOTAL: \$275,000	
Bike Path Extension (Sugarloaf)	Low	\$90,000	
Boulder Green	Low	\$60,000	Eliminate
Pump Track	Low	\$25,000	
Put-put Disc Golf	Low	\$6,000	
		TOTAL: \$181,000	

Table 21.3: Marquette Community Services

		Capital Improvements			
Priority	Location	Improvement	Estimated cost	Funding/Source	Year
Medium	Bike Path	Wayfinding Signage	\$25,000	Partnerships/ Local/donations	
Medium	Clark Lambros Park	Accessible beach mats	\$25,000	Grants/Local	
High	Community/Senior Center	ADA compliance improvements	\$30,000	Local	
Medium	Father Marquette Park	Accessible connection to LSCP Parking Lot	\$5,000	Local	
Low	Father Marquette Park	Accessible Path Extension to Intersection at Hampton In	\$75,000		
High	Founders Landing	Pile Redevelopement	\$6,000,000	Brownfield Redevelopement	
Medium	Harlow Park	Various Accessibility upgrades	\$25,000	Local	
High	Hurley Field	Playground protection from fly balls	\$10,000	Partnerships/ Local/donations	
Medium	Hurley Field	Playground surfacing and accessible path	\$35,000	Partnerships/ Local/donations	
High	Kaufman Sports Complex	Irrigation improvements for soccer fields	\$150,000	Partnerships/ Local/donations	
High	Kaufman Sports Complex	Irrigation of baseball/Softball Fields	\$120,000	Partnerships/ Local/donations	
High	Kaufman Sports Complex	Convert 2 softball fields to Little League fields with lighting	\$50,000	Partnerships/ Local/donations	
Medium	Kaufman Sports Complex	Pave Access Drive and Parking Areas	\$800,000	Partnerships/ Local/donations	
Medium	Kaufman Sports Complex	Accessible pedestrian walkways	\$150,000	Partnerships/ Local/donations	
Low	Kaufman Sports Complex	Fence Soccer Fields	\$120,000	Partnerships/ Local/donations	
Low	Kaufman Sports Complex	Lighting Improvements	\$75,000	Partnerships/ Local/donations	
Medium	LaBonte Park	Accessible route to fountain	\$10,000	Local	
High	Lakeview Arena	Pave Parking Lot	\$800,000	Local	
High	Lakeview Arena	Russell Horseshoe Bleacher Replacement	\$200,000	Grants/Local/ Partnerships	
High	Lakeview Arena	Main North and South Entrance Door Replacements with ADA openers	\$35,000	Local/ Partnerships	
High	Lakeview Arena	Replace Russell Dasher Boards	\$300,000	Grants/Local/ Partnerships	
Medium	Lakeview Arena	Replace Olson Glass	\$80,000		
Medium	Lakeview Arena	Replace Zamboni	\$100,000	Local	
Medium	Lakeview Arena	Renovate Olson Locker Rooms	\$60,000	Grants/Local/ Partnerships	
Medium	Lakeview Arena	Shower fixture replacements (23)	\$25,000	Grants/Local/ Partnerships	
Medium	Lakeview Arena	Russell seating reconfigured above locker rooms	\$100,000	Grants/Local/ Partnerships	
Medium	Lakeview Arena	Concessions Area Renovation	\$80,000	Grants/Local/ Partnerships	
Medium	Lakeview Arena	Skate Shack	\$10,000	Grants/Local/ Partnerships	
Medium	Lakeview Arena	Purchase new staging (LVA & Mattson)	\$85,000	Grants/Local	
High	Lighthouse Park	Rehabilitate Captain's Residence	\$20,000	Grants/Local/ Partnerships	
High	Lighthouse Park	Relocate bike path	\$150,000	Grants/Local/ Partnerships	
High	Lighthouse Park	Rehabilitate Cat Walk & Add Observation Platform	\$150,000	Grants/Local/ Partnerships	
Medium	Lighthouse Park	Rehabilitate Lighthouse	\$300,000	Grants/Local/ Partnerships	

Medium	Lighthouse Park	Rehabilitate USCG Station Building	\$300,000	Grants/Local/ Partnerships	
Medium	Lighthouse Park	Extend Arch Street and add parking lot	\$600,000	Grants/Local/ Partnerships	
Low	Lighthouse Park	Interpretive Signage	\$15,000	Grants/Local/ Partnerships	
Low	Lighthouse Park	Rehabilitate Garage for Nautical Displays	\$25,000	Grants/Local/ Partnerships	
Low	Marinas	Kayak/ Canoe facilities at both	\$50,000	Local	
High	Mattson Park	Irrigation System	\$100,000	Local	
High	Mattson Park	High Impact turf mats/ turf stabilization system	\$150,000	Grants/Partners/Local	
High	Mattson Park	Kids Cove Inclusive Playground	\$550,000	Grants/Partners/Local	
High	Mattson Park	Evaluate Electrical system for future events	\$15,000	Local	
Medium	Mattson Park	Repave Parking Lot	\$125,000	Local	
Low	Mattson Park	Convert Restroom Facility to all season	\$25,000	Local	
High	McCarty's Cove	Accessible beach mats	\$15,000	Local/Grants	
Medium	McCarty's Cove	Playground Surfacing	\$30,000	Local	
Medium	McCarty's Cove	Accessible play surface and path	\$50,000	Local/Grants	
Medium	North Marquette Athletic Complex	Accessible pedestrian walkways	\$50,000	Local/Grants	
High	Presque Isle Marina	Pier Replacement	\$1,200,000	DNR Waterways/ Local	2019
High	Presque Isle Park	New Playground	\$100,000	Grants/Local	
High	Presque Isle Park	New Band Shell	\$250,000	Local	
Medium	Presque Isle Park	Various Universal Access	\$35,000	Grants/Local	
Medium	Presque Isle Park	New Restroom Facilities at Band Shell	\$120,000	Grants/Local	
Low	Presque Isle Park	New Signs throughout including wayfinding	\$20,000	Grants/Local	
Low	Rowing Club Boathouse	Feasability Study for Location, Cost & Funding	Unknown	Grants/Local	
High	Shiras Park	New Parking Lot/ Pave Gravel lot	\$200,000	Local	
Low	Skate Plaza	Bike Rack	\$1,000	Local	
Medium	South Beach	Restroom and ramp upgrades	\$100,000	Grants/Local	
Medium	South Beach	Accessible beach mats	\$25,000	Grants/Local	
Low	South Beach	Grills and sun shades	\$25,000	Grants/Local	
Low	South Beach	New Sign	\$10,000	Grants/Local	
Medium	Tourist Park	Various Universal Access projects	\$20,000	Grants/Local	
Low	Tourist Park	Campground shower, restroom and admin building/contact station replacement	\$450,000	Recreation Grants/ Local	
Low	Tourist Park	Non-motorized Accessible Boat Launch	\$25,000	BLP	
High	Tourist Park CG	East Service Building Renovation	\$85,000	Grants/Local	
High	Tourist Park CG	West Service Building Renovation	\$68,000	Grants/Local	
High	Tourist Park CG	Family Pods (one each bld'g)	\$40,000	Grants/Local	2019
Medium	Tourist Park CG	Parking / Road Improvements	\$40,000	Grants/Local	

Medium	Tourist Park CG	Utilities / Dump Station	\$30,000	Grants/Local	
Medium	Tourist Park CG	Site Lighting Upgrade	\$12,000	Grants/Local	
Medium	Tourist Park CG	Tent Sites / Wash Stations	\$50,000	Grants/Local	
Medium	Tourist Park CG	Landscape Site Improvements	\$90,000	Grants/Local	
Low	Tourist Park CG	Cabin / Yurt Sites	\$120,000	Grants/Local	
High	Tourist Park Day Use	Support Building & Pavilion	\$600,000	Grants/Local	
High	Tourist Park Day Use	Access Road / Parking	\$275,000	Grants/Local	
High	Tourist Park Day Use	Trails / Paths / Walks	\$60,000	Grants/Local	
High	Tourist Park Day Use	Accessible beach mat	\$10,000		
Medium	Tourist Park Day Use	Landscape / Amenities	\$140,000	Grants/Local	
Medium	Tourist Park Day Use	Playground	\$65,000	Grants/Local	2019
Low	Tourist Park Day Use	Bike Path Extension (Sugarloaf)	\$90,000	Grants/Local	
Low	Tourist Park Day Use	Boulder Garden	\$60,000	Grants/Local	
Low	Tourist Park Day Use	Pump Track	\$25,000	Grants/Local	
Low	Tourist Park Day Use	Put-put disc golf	\$6,000	Grants/Local	
Medium	West Bike Path	Restroom Facility	\$120,000	Grants/Local	
Medium	William's Park	Accessible play surface and path	\$30,000	Grants/Local	
Low	William's Park	New Sign	\$10,000	Grants/Local	
High	All Parks	Restroom ADA Door opener upgrades	\$50,000	Grants/Local	
Medium	Unknown	Year Round Dog Park	\$100,000	Grants/Local	

Table 21.7: Deferred Maintenance

Lakeview Arena	Athletic Fields	Cinder Pond Marina	Presque Isle Marina	Tourist Park Campground	Pavilions & Shelters
Upgrade power supply in Zam garage	Relevel infields at North Complex		Renovate marina office	Replace electrical panels	Refinish picnic tables at PI Pavilion
Upgrade electrical panels in radio room	Replace infield at Hurley Field		Repave marina parking lot	Replace sewer lines	
Replace transformers	Replace benches at Hurley field			Repair dump station #2	
Add router for public WiFi in Olson	Repaint foul pouls at Hurley field			Replace office	
Replace Russell dasher boards	Make Kaufman baseball fields smaller for youth play				
Replace Russell locker room bathroom doors	Add drainage/relevel soccer fields				
Repair HVAC in S Russell restrooms					
Repair/replace damaged exterior doors (14)					
Add safety chains to Zam garage roll up doors					
Repaint exterior					
Repair leaks in Olson roof					
Repair leaks around Munters unit					
Replace lobby furniture					
Replace rubber floor in Olson locker rooms					
Replace bleachers					
Replace 95 Zamboni					
Safety netting around the Olson					
Replace sound system in Olson					
Replace Russell sound system					
Renovate Citizens forum kitchen					





Introduction

The City of Marquette currently provides its recreation services through the Community Services Department – Parks and Recreation Division, the Community Service – Senior Services Division and the Community Services Department – Arts and Culture Division.

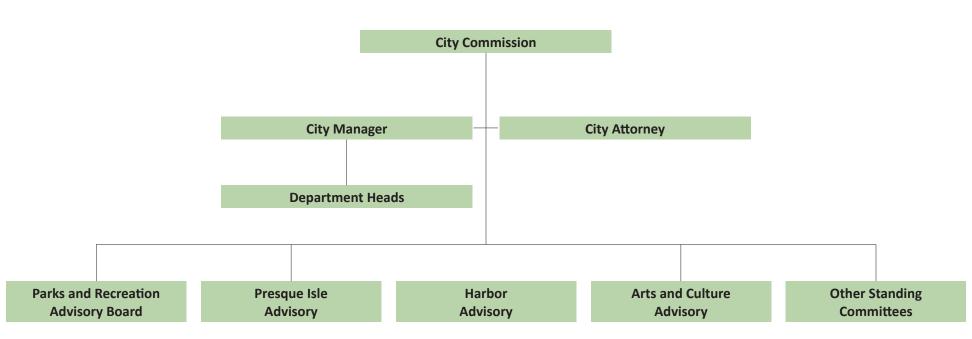
The Community Service Department – Arts and Culture Division serves the community by encouraging, developing and facilitating an enriched environment of artistic, creative and cultural activity and serves as the umbrella organization for local arts and cultural organizations.

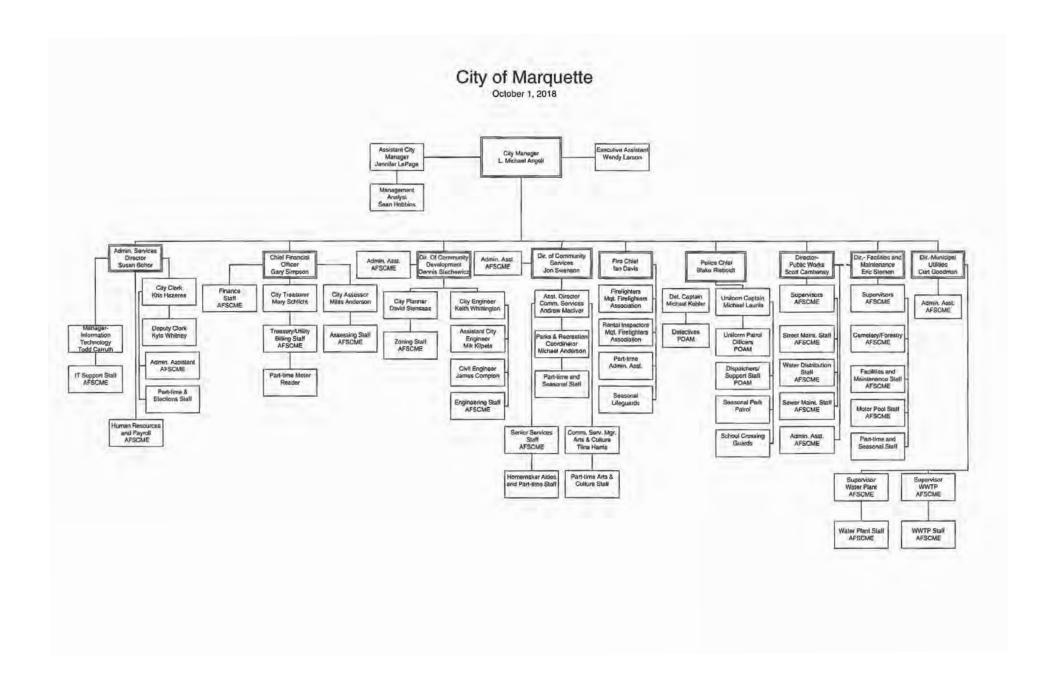
The Community Service Department – Parks and Recreation Division is responsible for maintaining facilities, facilitating with other providers for special events and recreation programs, managing Lakeview Ice Arena and Tourist Park, and staffing beaches and pavilion reservations.

The Community Service Department receives direction from the City Manager, City Committees and the City Commission as shown in the organizational charts below.

The City Commission ultimately has the authority to commit funds through the annual budget process, accept grants and purchase lands. This authority is then disseminated to the Community Services Director through the City Manager.

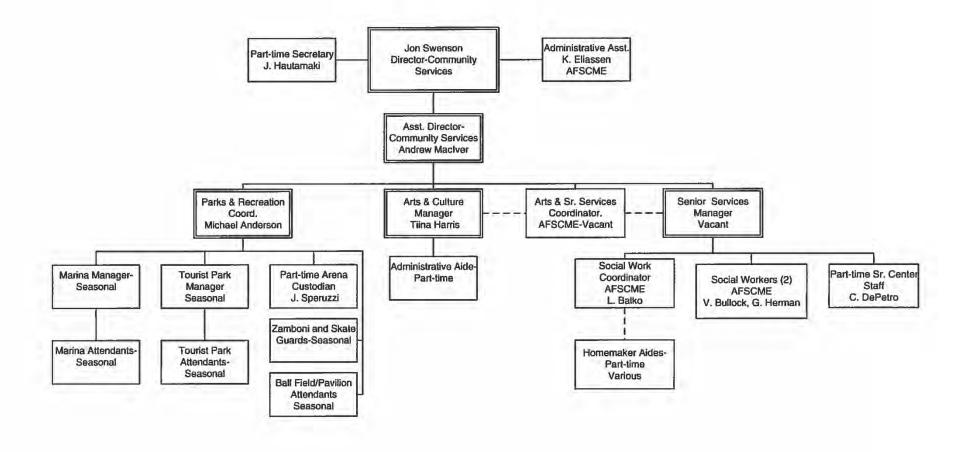
CITY OF MARQUETTE ORGANIZATIONAL CHART





City of Marquette

Community Services Department







Dear Valued City of Marquette Resident,

This is a unique opportunity to make a difference in your community!

The City of Marquette Community Services Department, Parks and Recreation Division, is in the process of updating its 5-year Recreation Master Plan. As a part of this plan our consultant has contracted with the ETC institute to facilitate this survey.

This survey will provide the City with much valued insight into the recreational needs and desires of the community. The responses are confidential and will be used to take a resident-driven approach to guide policy decisions, prioritize park improvements and identify any unmet recreational needs in Marquette.

Your household is one of a limited number selected at random to receive this survey; therefore, it is very important that you participate. We expect this survey to take approximately 15-20 minutes to complete, however, each question is important.

Thank you for taking your valuable time to help us make our park system work better for you, our residents!

Please return your completed survey, within the next two weeks, in the enclosed postage-paid envelope addressed to ETC Institute, 725 W. Frontier Circle, Olathe, KS 66061. If you would like to take the survey over the web, the address is www.marquettesurvey.org.

Sincerely,

Jon Swenson

Marquette Community Services Director



2018 Marquette Community Interest and Opinion Survey

Let your voice be heard today!

The Marquette Park and Recreation Department would like your input to help determine park and recreation priorities for our community. This survey will take approximately 20 minutes to complete. When you are finished, please return your survey in the enclosed postage-paid, return-reply envelope. We greatly appreciate your time.

Please indicate whether you or members of your household have visited each of the following recreation areas in the City of Marquette in the past 12 months. For each of the recreation areas you have visited, please rate the condition of that area.

	Recreation Area	Have visite			" how wo		
	Non-called Fire Control of Contro	are		Excellent	Good	Fair	Poor
01.	Father Marquette Park (Front St., north of Chamber of Commerce Building)	Yes	No	4	3	2	1
02.	Fit Strip Cemetery (W. Ridge St., southwest corner of Park Cemetery)	Yes	No	4	3	2	1
03.	Giants Foot Park (600 Mountain St.)	Yes	No	4	3	2	1
04.	Harlow Park (600 West Washington St.)	Yes	No	4	3	2	1
05.	Hurley Field (Mesnard and Adams St.)	Yes	No	4	3	2	1
06.	Kaufman Sports Complex (700 Hawley St.)	Yes	No	4	3	2	1
07.	LaBonte Park (Lakeshore Blvd., south of Dead River)	Yes	No	4	3	2	1
08.	Clark Lambros' Beach/Park (Lakeshore Dr. near the mouth of the Dead River)	Yes	No	4	3	2	1
09.	Lighthouse Park (Off of Lakeshore Blvd.)	Yes	No	4	3	2	1
10.	Mattson Lower Harbor Park (200 Lakeshore Blvd.)	Yes	No	4	3	2	1
11.	McCarty's Cove (538 Lakeshore Blvd.)	Yes	No	4	3	2	1
12.	Mount Marquette look out (Mount Marquette Rd., near the mouth of the Carp River)	Yes	No	4	3	2	1
13.	North Marquette Ball Fields (Presque Isle Ave. and Wright St.)	Yes	No	4	3	2	1
14.	Phil Niemisto Pocket Park (Between buildings on Washington St.)	Yes	No	4	3	2	1
15.	Presque Isle Park (1 Peter White Dr.)	Yes	No	4	3	2	1
16.	Rosewood Pedestrian Corridor (Connects Front St. and the lakeshore)	Yes	No	4	3	2	1
17.	Shiras Park/Picnic Rocks (1300 Lakeshore Blvd.)	Yes	No	4	3	2	1
18.	Shiras Hills Park (1030 Allouez Rd.)	Yes	No	4	3	2	1
19.	South Beach/Park (Off Lake St., south of Municipal power plant)	Yes	No	4	3	2	1
20.	Tourist Park (2145 Sugar Loaf Ave.)	Yes	No	4	3	2	1
21.	Williams Park (300 East Ohio St.)	Yes	No	4	3	2	1
22.	Multi-Use Bike Path (Throughout the City, and along Lake Superior shoreline; Includes: Holly S. Greer, Shoreline Bike Path, and North Country Trail)	Yes	No	4	3	2	1
23.	Disc Golf Course (Located at Kauffman Sports Complex)	Yes	No	4	3	2	1
24.	Lakeview Arena (401 E. Fair Ave.)	Yes	No	4	3	2	1
25.	Community Gardens (Presque Isle and Park Cemetery)	Yes	No	4	3	2	1
26.	Heartwood Forest Property/NTN Trails South	Yes	No	4	3	2	1
27.	NTN Trails North	Yes	No	4	3	2	1
28.	Presque Isle Boat Launch	Yes	No	4	3	2	1
29.	Cinder Pond Boat Launch	Yes	No	4	3	2	1

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		partners who use City recreation facilities (e.g nonths?		facilities listed below by circling either "Yes" that type using a scale of 1 to 5, where 5 mean	or "No.'	" If "Yes	s," plea	se rate	recreat	ion faci	ilities c
	(1) Yes [Answer Q2a.]	(2) No [Skip to Q3.]		1 is "0% Met."							
	2a. How would you household have	rate the overall quality of all the programs participated in?	you or members of your	Type of Facility	Do you need fo facil	or this			are your i		
	(1) Excellent	(2) Good(3) Fair(4) Poor		01. Accessible playgrounds	Yes	No	5	4	3	2	1
	(1) Excellent	(2) G000(3) 1 aii(4) 1 001		02. Adding art/sculpture to parks	Yes	No	5	4	3	2	1
3.		e following ways you learn about Parks and Reties in the City of Marquette.	ecreation programs, special	03. Additional rental facilities (e.g. an indoor venue to host 300- 400 person weddings)	Yes	No	5	4	3	2	1
	(01) Social Media	(06) E-Mail	(11) Program flyers	04. Adult baseball and softball fields	Yes	No	5	4	3	2	1
	(02) <u>Marquette365.com</u>	(07) Visited/Called a Parks and Rec. office	(12) Direct mail	05. Artificial ice at the commons	Yes	No	5	4	3	2	1
	(03) Word of mouth	(08) Television	(13) Digital marketing	06. Boat slips	Yes	No	5	4	3	2	1
	(04) Website		(14) Other:	07. Camping	Yes	No	5	4	3	2	1
	(05) Radio	(10) Newspaper		08. Community gardens	Yes	No	5	4	3	2	1
4.	From the list in Question	n 3, which TWO methods of communication of	to you or members of your	09. Cross country skiing areas	Yes	No	5	4	3	2	1
		ER to receive Parks and Recreation programs		10. Curling	Yes	No	5	4	3	2	1
		m? [Write in your answers below using the num		11. Downhill skiing area	Yes	No	5	4	3	2	1
	"NONĚ."]			12. Downtown cultural arts center	Yes	No	5	4	3	2	1
		1st:		13. Fishing or ice-fishing areas	Yes	No	5	4	3	2	1
5.	When seeking Barks on	d Recreation programming for you and your	family what organizations	14. Fitness park (e.g. "Ninja Warrior")	Yes	No	5	4	3	2	1
J.	do you use? [Check all t		lanny, what organizations	15. Groomed bike trails for winter use	Yes	No	5	4	3	2	1
	•		(12) No	16. Hammocking infrastructure (e.g. stands/poles for hammocks)	Yes	No	5	4	3	2	1
	(01) Private schools (02) Churches	(07) Private clubs (08) Neighboring cities/counties	(13) Noquemanon Trail Network (NTN)	17. Historic sites and museums	Yes	No	5	4	3	2	1
	(02) Churches (03) Sports leagues	(09) Northern Michigan University	(14) Other:	18. Indoor aquatic facility	Yes	No	5	4	3	2	1
	(04) School district	(10) City of Marguette	(15) None; we do not use any	19. Indoor sports facility	Yes	No	5	4	3	2	1
	(05) YMCA	(11) Civic Club Service Organization	organizations [Skip to Q7.]	20. Large community parks	Yes	No	5	4	3	2	1
	(06) State of Michigan Pa	rks(12) City Partners using City Facilities	-	21. Natural areas/hiking and biking trails	Yes	No	5	4	3	2	1
				22. Off leash dog parks	Yes	No	5	4	3	2	1
6.		n 5, which TWO organizations do you or meml		23. Outdoor basketball/multi-use courts	Yes	No	5	4	3	2	1
	the numbers in Question	and Recreation programs and facilities? [Write	e in your answers below using	24. Outdoor ice-skating/hockey area	Yes	No	5	4	3	2	1
	the numbers in Question	•		25. Outdoor music opportunities	Yes	No	5	4	3	2	1
		1st: 2nd: NONE		26. Outdoor swimming opportunities	Yes	No	5	4	3	2	1
				27. Outdoor tennis courts	Yes	No	5	4	3	2	1
				28. Paved walking and biking trails	Yes	No	5	4	3	2	1
				29. Pickle ball courts	Yes	No	5	4	3	2	1
				30. Picnic shelters/park pavilions	Yes	No	5	4	3	2	1
				31. Playgrounds	Yes	No	5	4	3	2	1
				32. Radio controlled vehicle park (e.g. drones, planes, cars, boats)	Yes	No	5	4	3	2	1
				33. Skateboard area	Yes	No	5	4	3	2	1
				34. Small neighborhood parks	Yes	No	5	4	3	2	1
				35. Snowshoeing trails	Yes	No	5	4	3	2	1
				36. Soccer fields	Yes	No	5	4	3	2	1
				37. Youth baseball fields	Yes	No	5	4	3	2	1
				38. Youth softball fields	Yes	No	5	4	3	2	1
				39. Other:	Yes	No	5	4	3	2	1
				8. Which FOUR of the facilities from the list in Que [Write in your answers below using the numbers in 1st: 2nd: 3rd:			r circle '		"]	ur hous	sehold
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Please indicate whether you or members of your household have a need for each of the recreation programs listed below by circling either "Yes" or "No." If "Yes," please rate recreation programs of that type using a scale of 1 to 5, where 5 means the needs of your household are "100% Met" and 1 is "0% Met."

	Type of Program		ve a need	If "Ye	es," how we	ll are your n	eeds being	met?
	,, ,	for this p		100% Met	75% Met	50% Met	25% Met	0% Met
	Adult fitness/aerobics classes, weight training	Yes	No	5	4	3	2	1
02.	Adult softball or baseball	Yes	No	5	4	3	2	1
03.	Attending community special events	Yes	No	5	4	3	2	1
04.	Attending live theater/concert performances	Yes	No	5	4	3	2	1
05.	Bike share program	Yes	No	5	4	3	2	1
06.	Community Gardening	Yes	No	5	4	3	2	1
07.	Cross country skiing	Yes	No	5	4	3	2	1
08.	Downhill skiing	Yes	No	5	4	3	2	1
09.	Fishing or ice-fishing	Yes	No	5	4	3	2	1
10.	Human powered paddle sports	Yes	No	5	4	3	2	1
11.	Ice-skating or hockey	Yes	No	5	4	3	2	1
12.	Inline skating/roller blading/skateboarding	Yes	No	5	4	3	2	1
13.	Mountain biking/hiking/trail running	Yes	No	5	4	3	2	1
14.	Movies in the park	Yes	No	5	4	3	2	1
15.	Mushing or dog sled racing	Yes	No	5	4	3	2	1
16.	Participating in theater, dance, visual arts	Yes	No	5	4	3	2	1
17.	Preschool or early childhood programs	Yes	No	5	4	3	2	1
18.	Recreational swimming/swim lessons	Yes	No	5	4	3	2	1
19.	Running or walking	Yes	No	5	4	3	2	1
20.	Senior citizen programs	Yes	No	5	4	3	2	1
21.	Snow Biking	Yes	No	5	4	3	2	1
22.	Snowshoeing	Yes	No	5	4	3	2	1
23.	Special events	Yes	No	5	4	3	2	1
24.	Summer camp programs	Yes	No	5	4	3	2	1
25.	Swimming for exercise/water fitness classes	Yes	No	5	4	3	2	1
26.	Tennis	Yes	No	5	4	3	2	1
27.	Using gyms for basketball, volleyball	Yes	No	5	4	3	2	1
28.	Visiting nature areas/spending time outdoors	Yes	No	5	4	3	2	1
29.	Youth classes (e.g. dance, art, gymnastics)	Yes	No	5	4	3	2	1
30.	Youth soccer	Yes	No	5	4	3	2	1
31.	Youth softball or baseball	Yes	No	5	4	3	2	1
32.	Other:	Yes	No	5	4	3	2	1

0.	Which FOUR of the programs household? [Write in your answers								our
	1st: 2nd: _	3	Brd:	4th:		NONE			
1.	Which FOUR of the programs thousehold participate in MORE	OFTEN if r	nore prog	gramming	y was ma	ide availa	able by th	ie Cit	
	Marquette? [Write in your answers	below usii	ig the num	ibers in Q	uesiion s	, or circie	NONE.		
	Marquette? [Write in your answers 1st: 2nd: _		•			NONE	NONE.		

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13.	Which ONE of the actions below would you like the City of Marquette to take at Presque Isle Park?
	(1) Leave the park as it is; do not make any improvements
	(2) Improve existing amenities (e.g., improve the already developed portions near the entrance to the Island such as
	playgrounds, bandshell, gazebo, shelters, pavilion, restrooms.)
	(3) Add amenities, such as:

Please indicate how supportive you would be of the City of Marquette taking each potential action to improve and expand parks and recreation facilities in the City by circling the appropriate number next to each potential action.

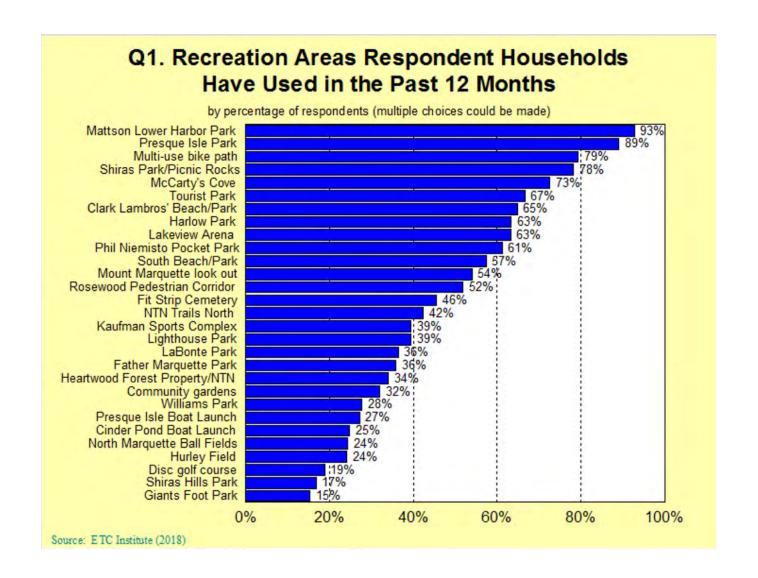
		Very Supportive	Somewhat Supportive	Not Sure	Not Supportive
01.	Add accessible playgrounds	4	3	2	1
02.	Add art/sculpture to parks	4	3	2	1
03.	Add irrigation and other upgrades to Mattson Park to accommodate its heavy use	4	3	2	1
04.	Artificial ice at The Commons	4	3	2	1
05.	Develop a new downtown cultural arts center	4	3	2	1
06.	Develop an off-leash dog park	4	3	2	1
07.	Develop an outdoor family aquatic center with features such as slides, lap lanes, water sprays, area for swim lessons, etc.	4	3	2	1
08.	Develop multipurpose trails that provide linkages throughout the area	4	3	2	1
09.	Develop neighborhood community gardens	4	3	2	1
10.	Develop new winter recreation facilities (e.g. snowshoeing and cross-country skiing areas, more natural surface trails)	4	3	2	1
11.	Develop new youth sports fields (soccer, baseball, softball)	4	3	2	1
12.	Improve Hurley Field Playground	4	3	2	1
13.	Indoor sports arena	4	3	2	1
14.	Maintain/Improve existing youth sports fields (e.g. soccer, baseball, softball)	4	3	2	1
15.	New band shell at Mattson Park	4	3	2	1
16.	Upgrade existing neighborhood parks, playgrounds, picnic shelters	4	3	2	1
17.	Upgrade existing youth/adult sports fields	4	3	2	1
18.	Upgrade Presque Island Park per the list in Q13	4	3	2	1
19.	Upgrade Lakeview Arena to expand its uses (e.g. hosting 300-400 person wedding)	4	3	2	1
20.	Upgrade Lighthouse Park	4	3	2	1
21.	Upgrade Presque Isle bandshell	4	3	2	1

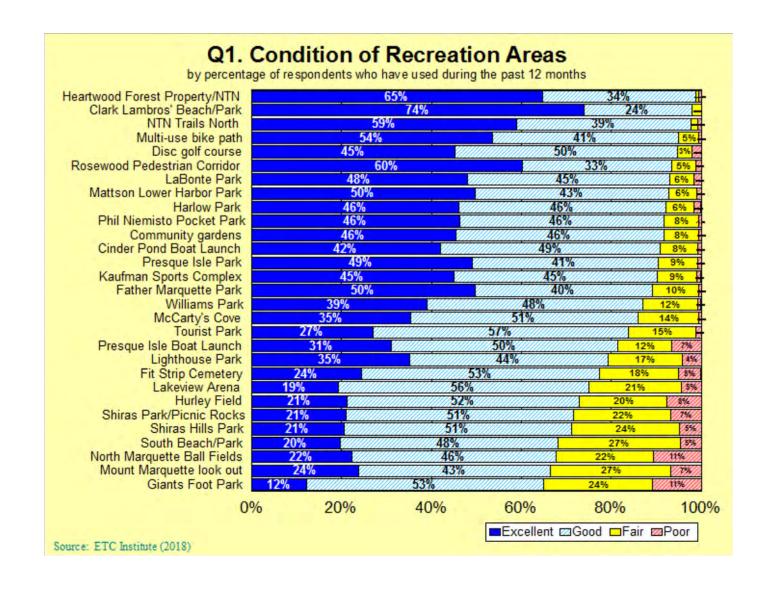
15.	Which FOUR of the potential actions from the list in Question 14 are MOST IMPORTANT to your household? [Write in your answers below using the numbers in Question 14, or circle "NONE."]				
	1st:	2nd: 3i	rd: 4th:	NONE	
16.	Compared to other priorities for the City of Marquette, such as police, fire, and streets, how important do you and members of your household think it is for the City to fund improvements to Parks and Recreation facilities?				
	(1) Very important	(2) Somewhat importar	nt(3) Not sure	(4) Not important	

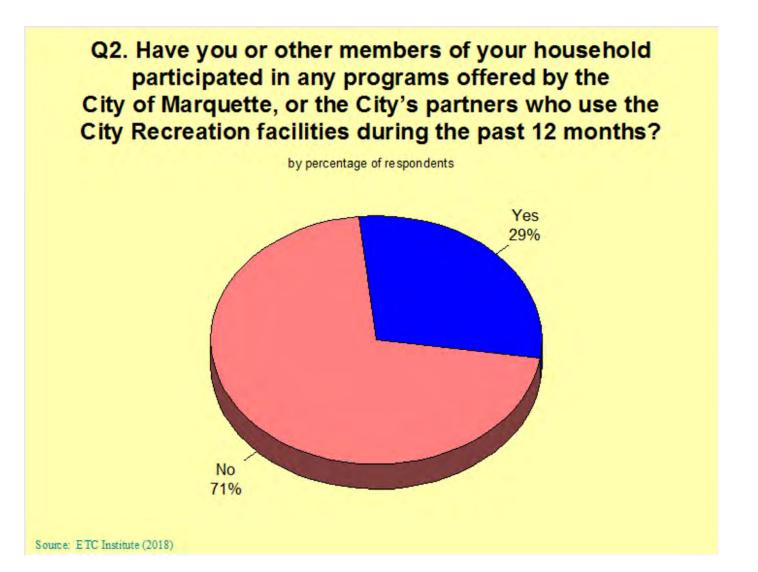
Funding for City of Marquette Parks and Recreation services, including operation and management of the parks, ice-rinks, marinas, and athletic fields, comes through a combination of user fees and property taxes. Parks and Recreation services are currently available to residents and non-residents of the City of Marquette. City residents pay property taxes to help support Parks and Recreation services while nonresidents who use Parks and Recreation services do not pay any property taxes that are dedicated to the City of Marquette Parks and Recreation services. The city has recently implemented an equalization fee for non-residents, where possible, to address this.

17.	Which TWO of the actions below would you MOST SUPPORT for increasing revenues to support the Parks and Recreation services and facilities in the City of Marquette?	26.	Overall, how satisfied are you with the registration process for recreation programs by third parties/City partners who use City facilities?
	(1) The City should increase the user fees charged for residents and non-residents for programs and facilities so that they cover 100% of the actual costs for the programs		(1) Very satisfied(3) Neutral(5) Very dissatisfied(2) Satisfied(4) Dissatisfied(9) Don't know
	(2) The City should create a dedicated funding source for Parks and Recreation upgrades and new projects by increasing property taxes using a new mill levy	27.	Do you know who to contact for programs in which you are interested in participating?
	(3) The City should establish a new City income tax to help support Parks and Recreation services and use some of the additional revenue to reduce City property taxes		(1) Yes(2) No
18.	(4) Not sure/None of these What limitations should be imposed upon private businesses seeking to use public land for	28.	How supportive are you of a parking fee for Marquette parks, including City beaches, with revenues used to upgrade Parks and Recreation facilities?
	profit?		(1) Very supportive(2) Somewhat supportive(3) Not sure(4) Not supportive
	(1) None(3) City seeks businesses to provide needed services through a request for proposals. (e.g. kayak rentals at Presque Isle Park)	29.	Overall, how satisfied are you with the job the City of Marquette does in informing you about the status of Parks and Recreation capital projects (defined as in excess of \$25,000)?
19.	<u>Cultural Trail.</u> How supportive are you of the City of Marquette dedicating resources towards adding interpretation along the Holly S. Greer Shoreline Bike Path to turn it into a cultural trail for showcasing the history and culture of the Marquette Shoreline?		(1) Very satisfied(3) Neutral(5) Very dissatisfied(2) Satisfied(4) Dissatisfied(9) Don't know
	(1) Very supportive(2) Somewhat supportive(3) Not sure(4) Not supportive	30.	How supportive would you be of the City developing a year-round dog park in addition to the winter dog park at Tourist Park?
20.	<u>Presque Isle Park.</u> Should the City limit the driving hours on the road around the island to a few specific hours per day to allow for safer pedestrian access?		(1) Very supportive(2) Somewhat supportive(3) Not sure(4) Not supportive
	(1) Yes(2) No(3) Not sure	31.	Please CHECK ALL of the following recreation program types you or members of your household would use.
21.	<u>Geocaching.</u> Geocaching is an outdoor recreation activity, in which participants use global position systems or mobile devices and other navigational techniques to hide and seek containers, called "Geocaches" or "Caches," at specific locations marked by latitude and longitude coordinates. Knowing this, should the City allow geocaching in the park system?		(01) Aquatics
	(1) Yes(2) No(3) Not sure		
22.	When the City allocates its resources, should emphasis be given to shoreline parks or spread throughout the entire park system?		(07) Literary programs(14) Sports
	(1) More dollars for shoreline parks(2) Spread equally throughout the system(3) Not sure	32.	Please CHECK ALL of the following recreation program formats you or members of your household MOST PREFER.
23.	Would you support a permit allowing limited motorized recreation (ATV's, Side by Sides, Motocross) in the City limits of Marquette, near Mount Marquette/Marquette Mountain Ski Hill, provided there are specified marked routes?		(1) Self-directed(3) Competitive(5) Social(2) Spectator(4) Recreation(6) Self-improvement
	(1) Yes(2) No(3) Not sure	33.	Counting yourself, how many people live in your household?people
24.	The State of Michigan has passed legislation that allows all electric bicycles (e-bikes) to be used	34.	Counting yourself, how many people in your household are
	on paved paths and City streets and makes them illegal on natural surface trails, but allows the City to alter the law locally. Knowing this, which ONE of the following actions do you support the City of Marquette taking with regard to electric bicycles (e-bikes)?		Under age 5: Ages 15-19: Ages 35-44: Ages 65-74: Ages 5-9: Ages 20-24: Ages 45-54: Ages 75+: Ages 10-14: Ages 25-34: Ages 55-64:
	(1) Banning e-bikes that exceed 20 miles per hour electric assist on the City bike paths (2) Allowing e-bikes with only pedal assist (no throttle) up to 20 miles per hour on natural surface trails	35.	What is your age? years
	(3) Limiting the speed limit on the City bike path to 15 miles per hour for all forms of transportation (4) Items 1 and 2	36.	Your gender: (1) Male(2) Female(3) Other
	(5) Items 2 and 3 (6) Only follow the State law and leave everything else the same		This concludes the survey – Thank you for your time! Please return your completed survey in the enclosed return-reply envelope addressed to:
25.	Overall, how satisfied are you with the registration process for recreation programs by the City of Marquette?		ETC Institute, 725 W. Frontier Circle, Olathe, KS 66061
	(1) Very satisfied(3) Neutral(5) Very dissatisfied(2) Satisfied(4) Dissatisfied(9) Don't know	The ONL	ur responses will remain completely confidential. e address information printed to the right will LY be used to help identify areas with special rests. Thank you.
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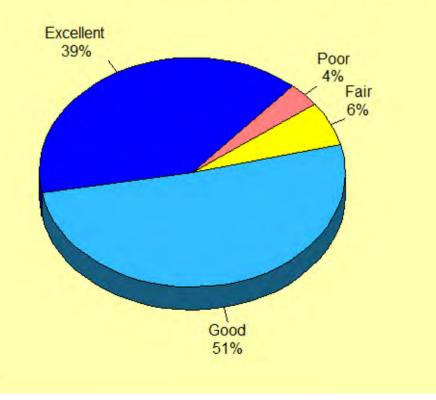


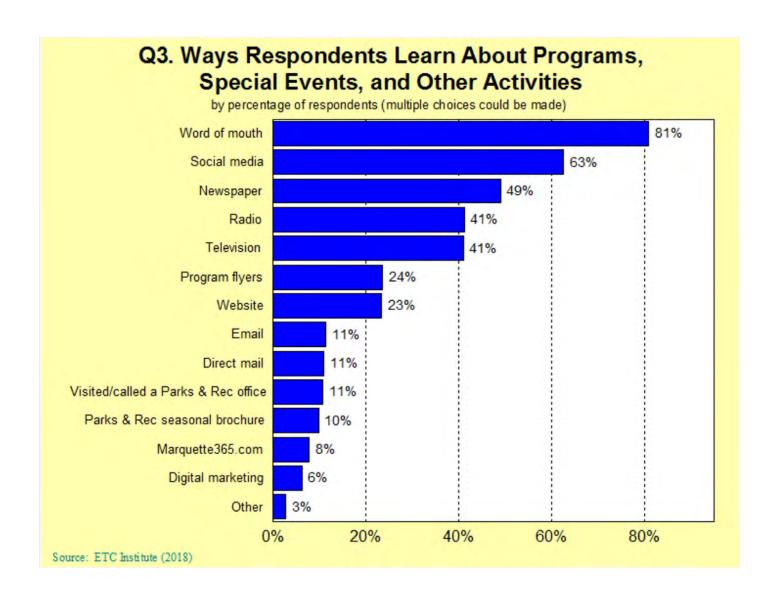


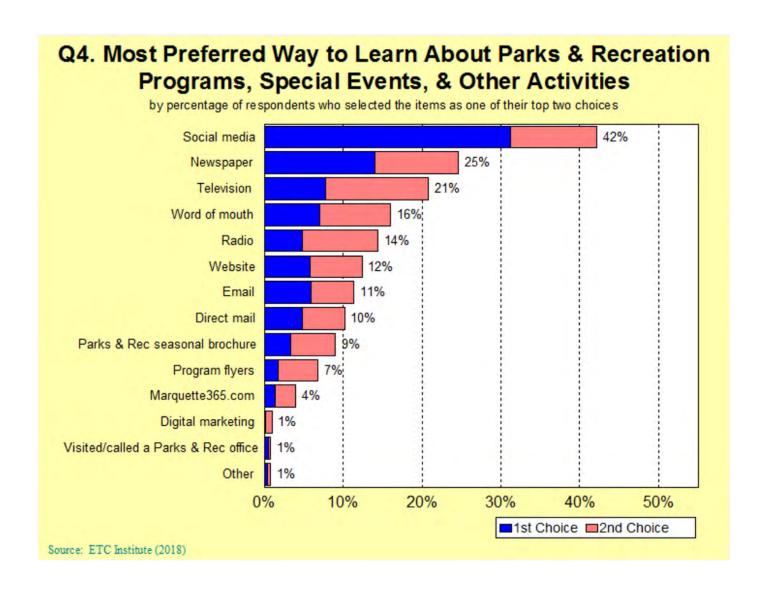


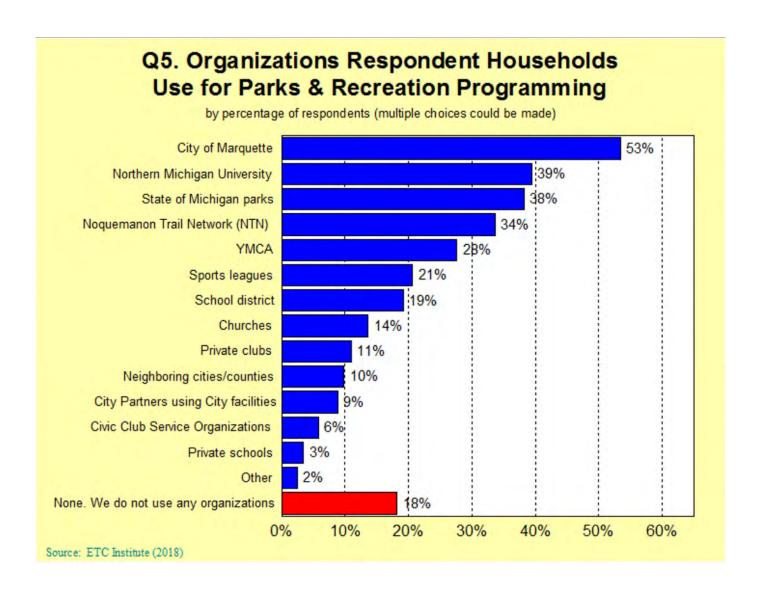
Q2a. How would you rate the overall quality of all the programs you or members of your household have participated in?

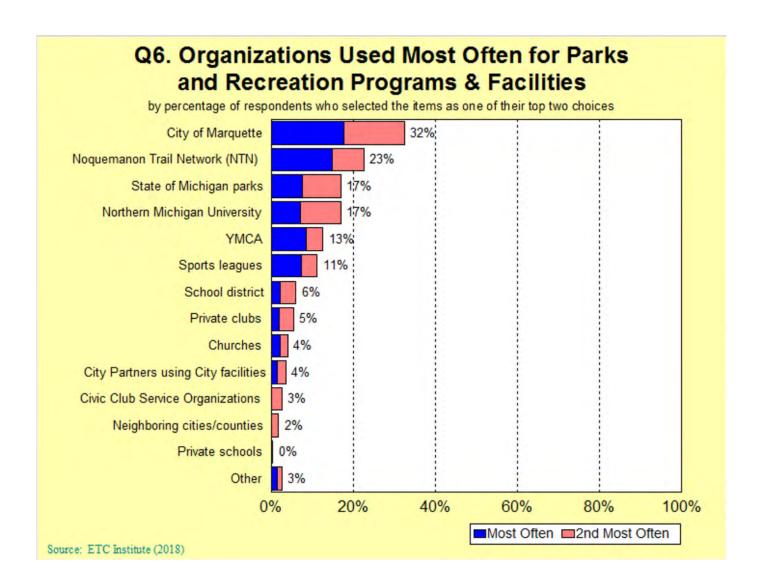
by percentage of households that have participated in programs in the past 12 months

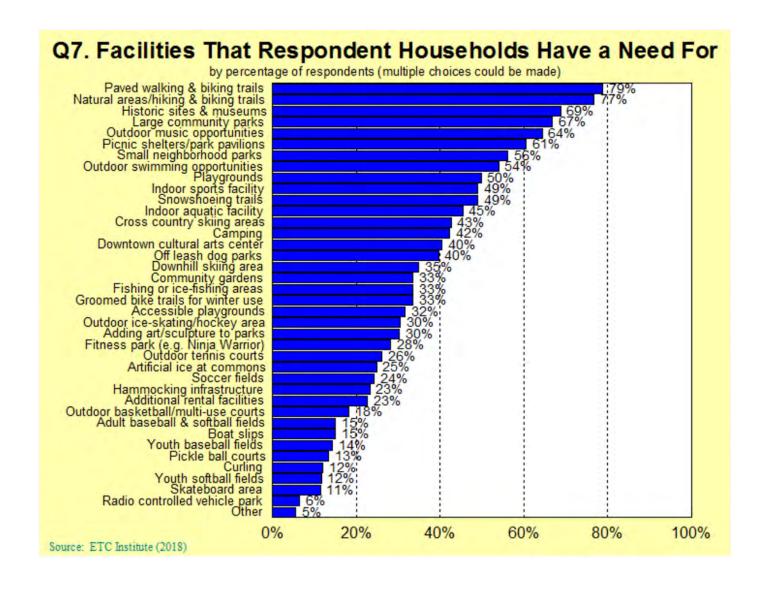


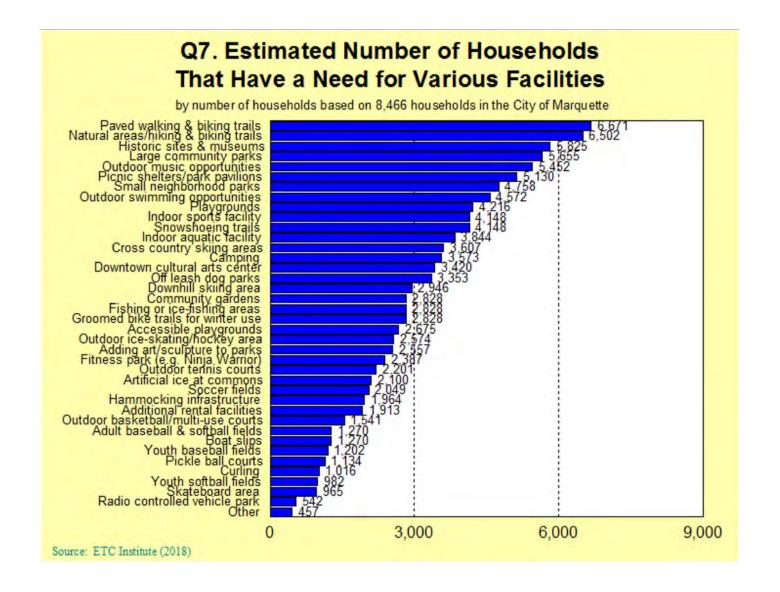


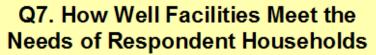




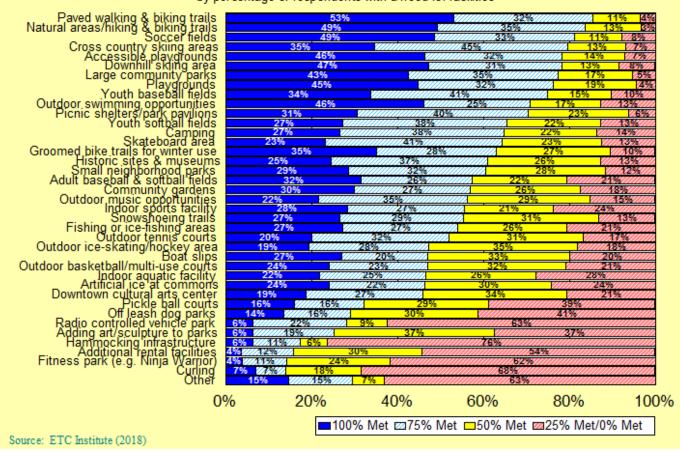


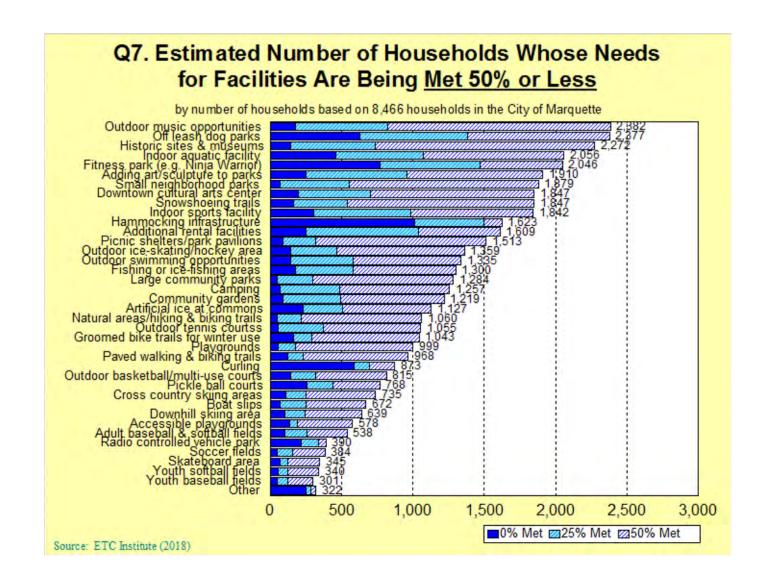


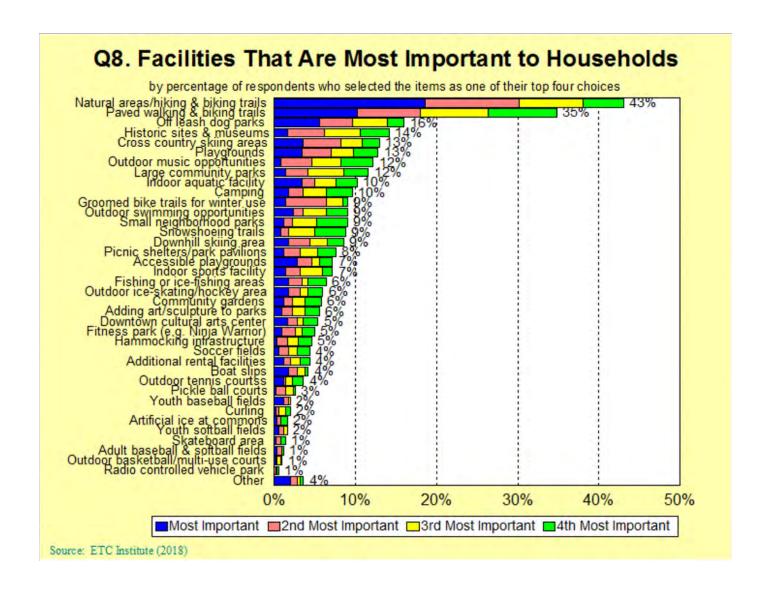


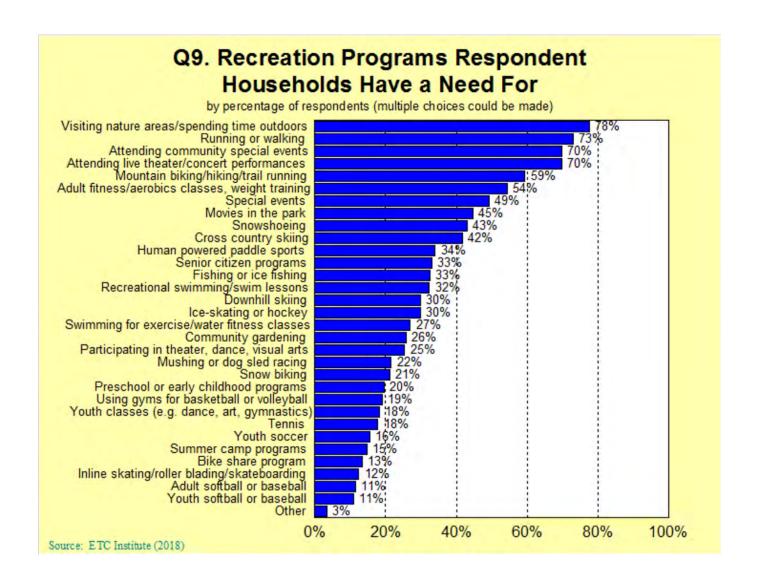


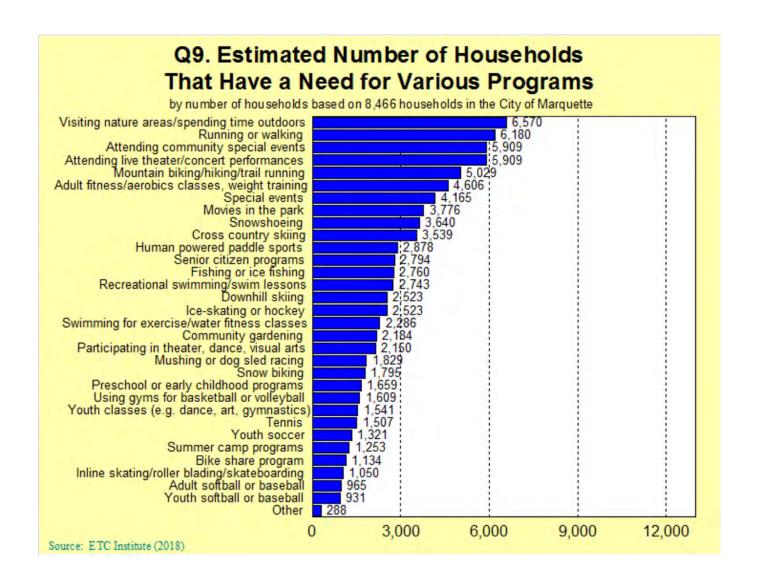
by percentage of respondents with a need for facilities

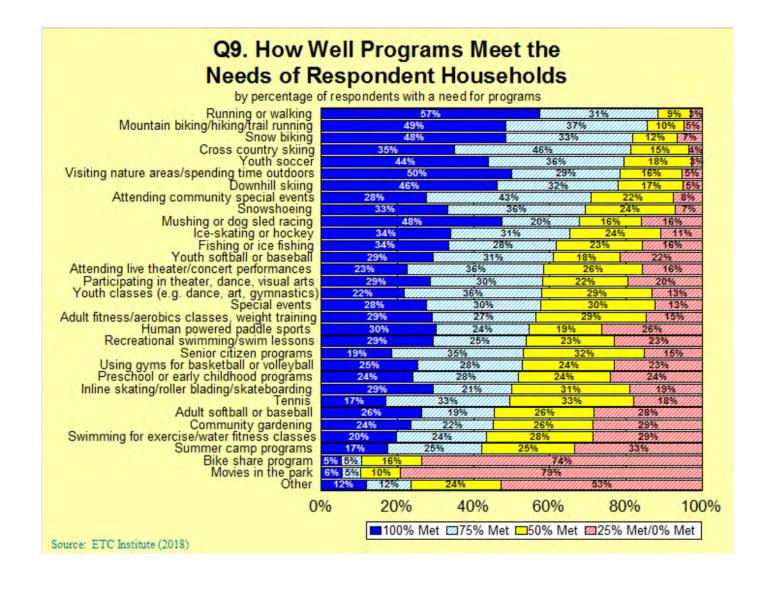


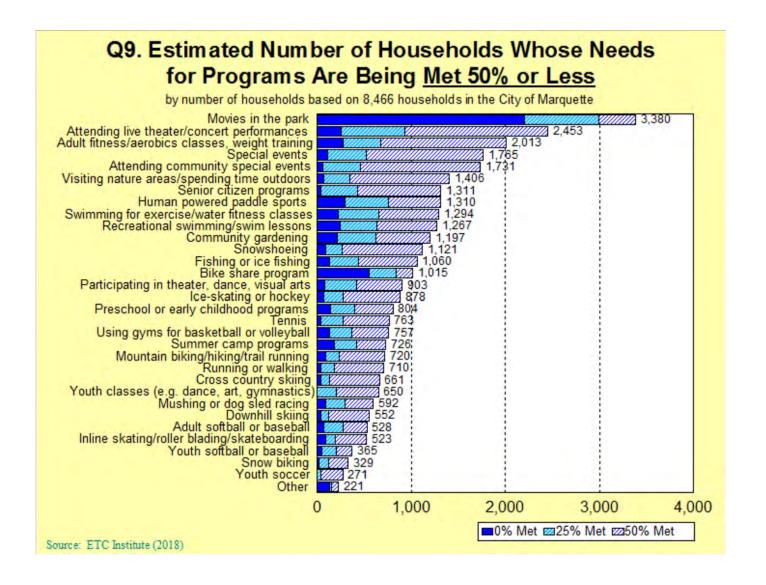


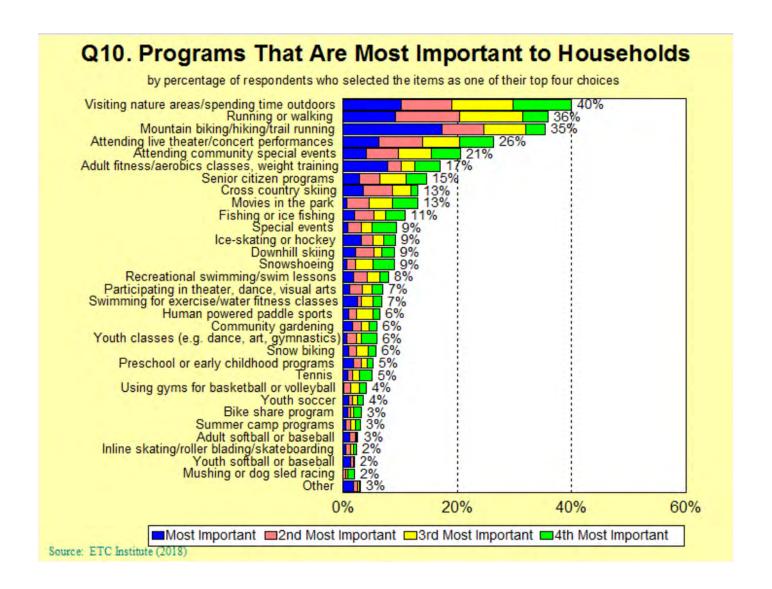


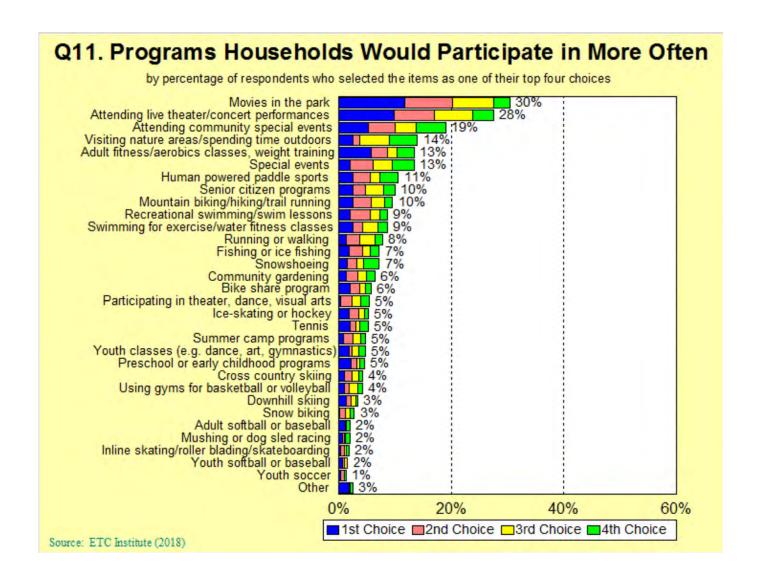


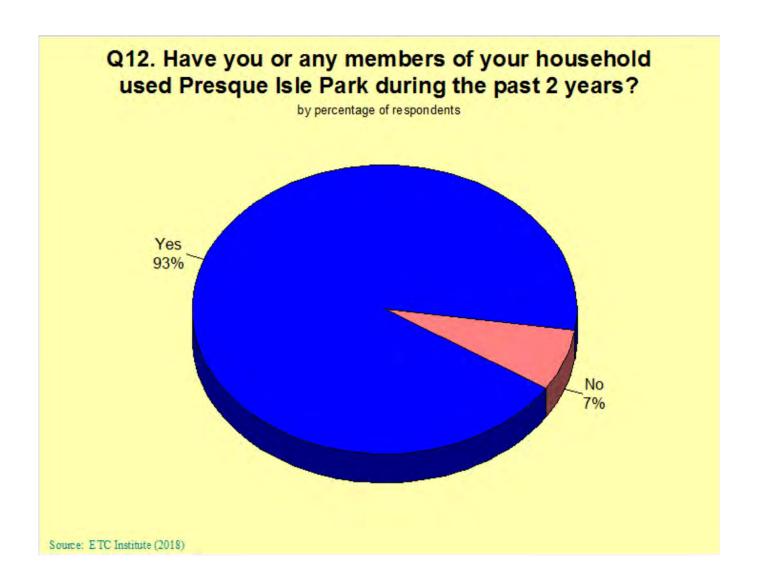


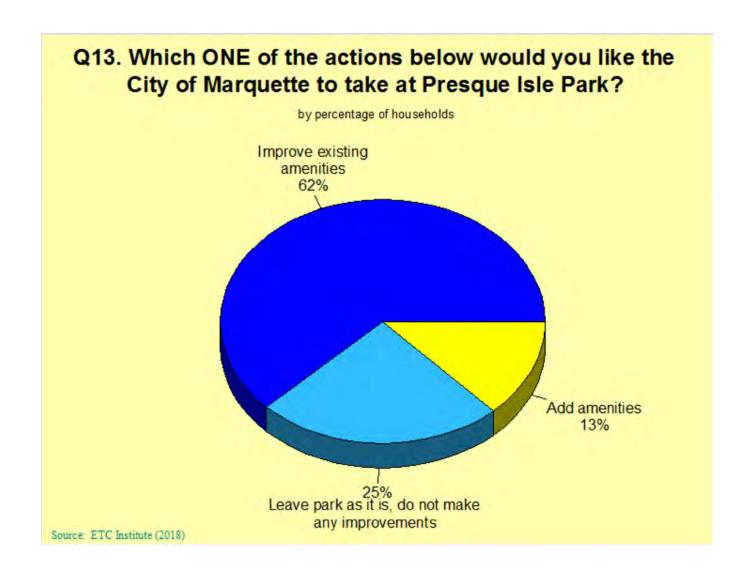


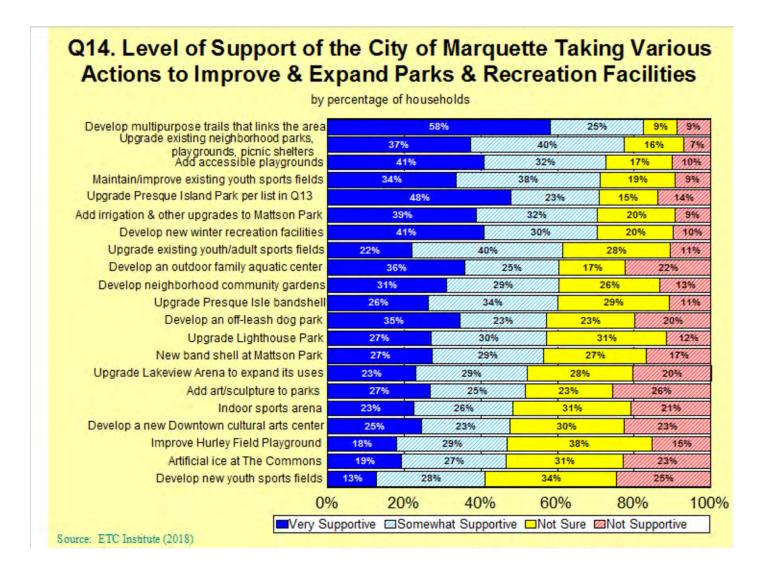


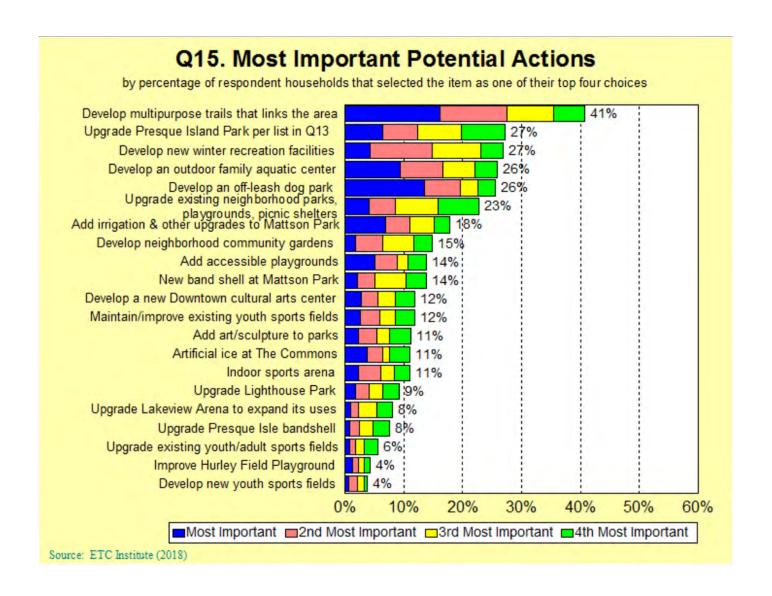


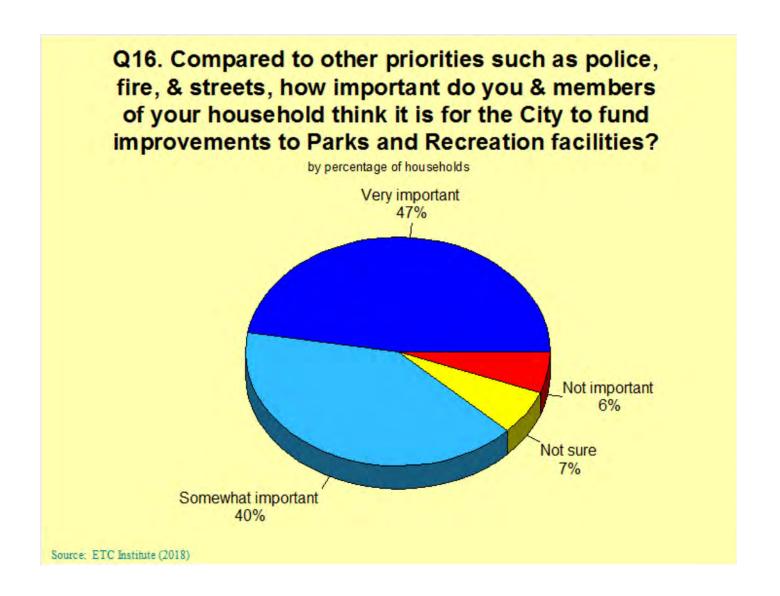




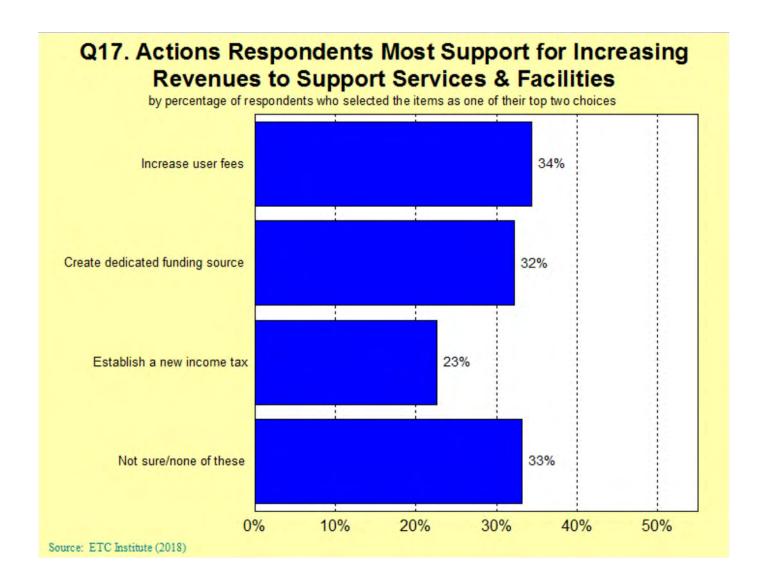


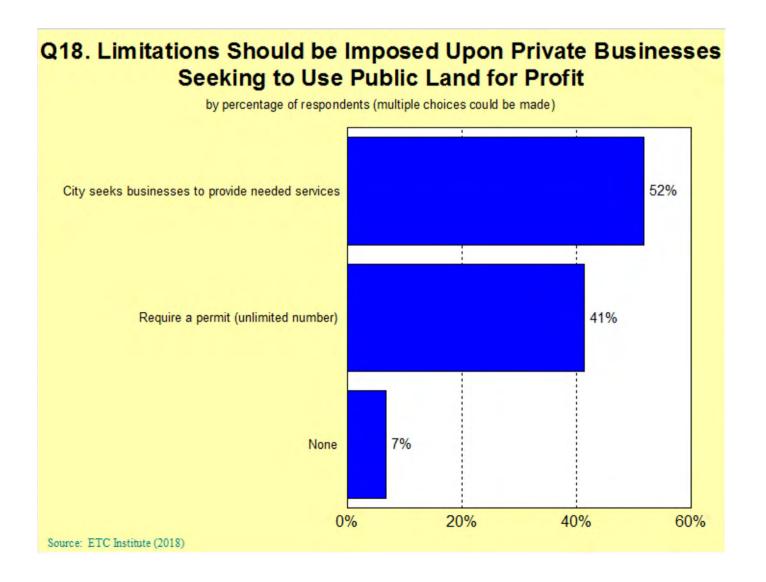


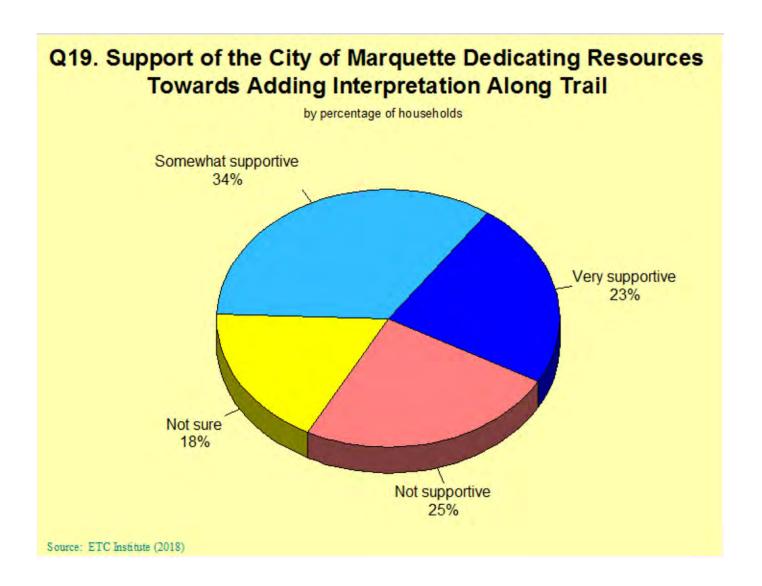


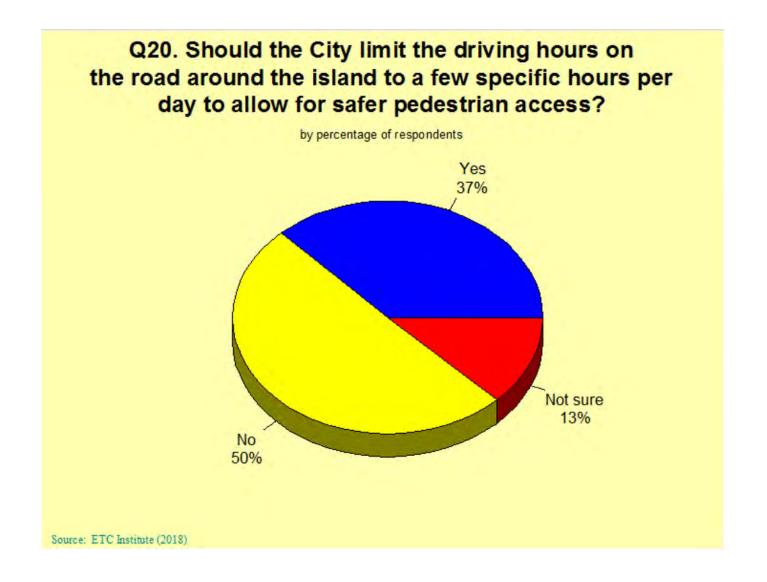


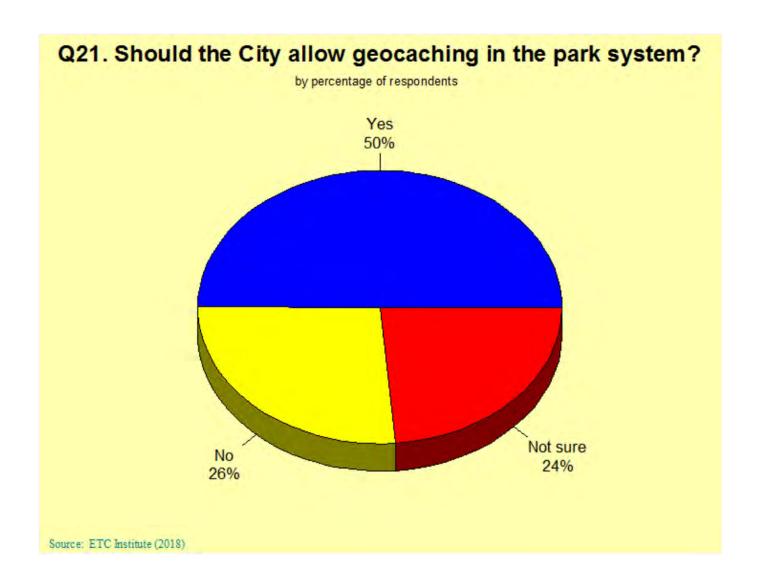
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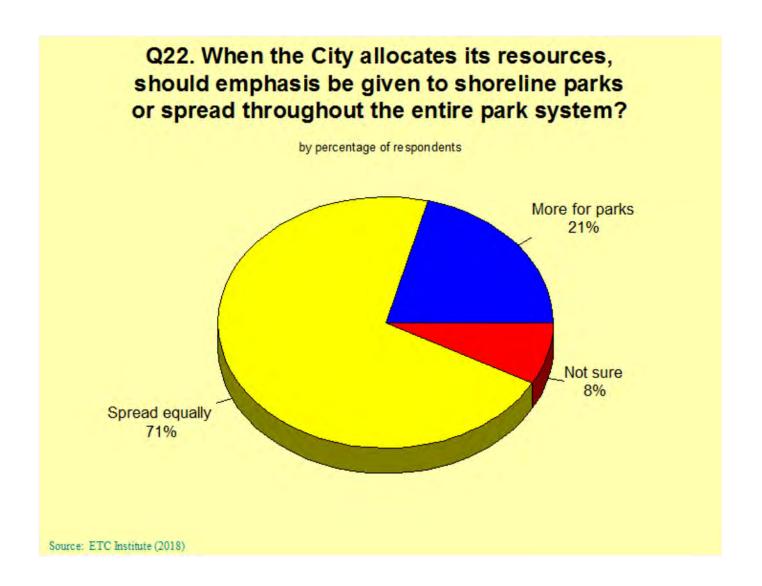


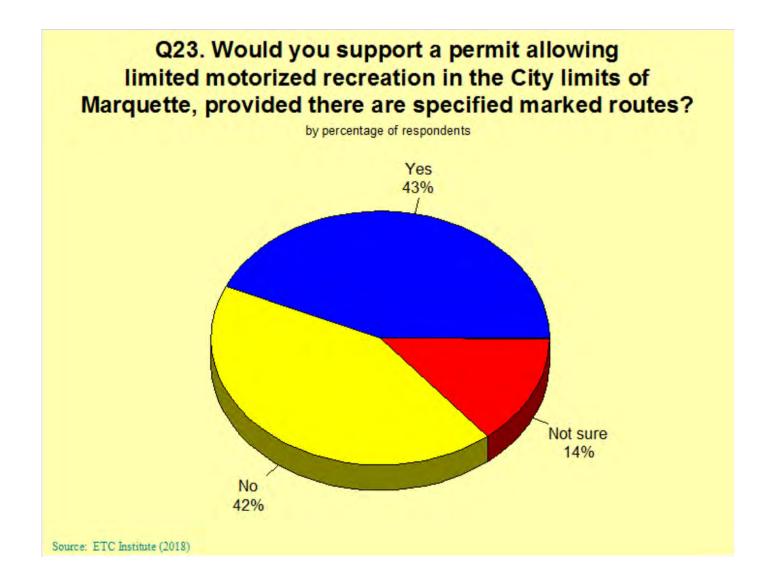


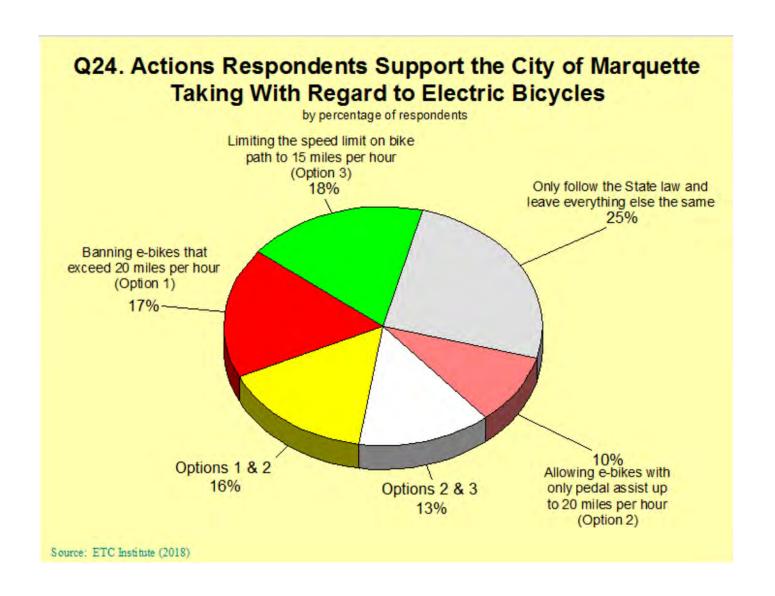


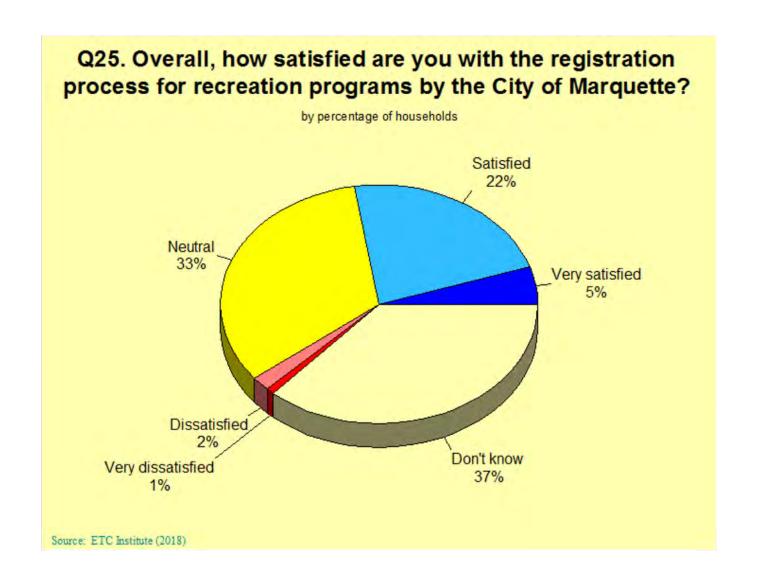


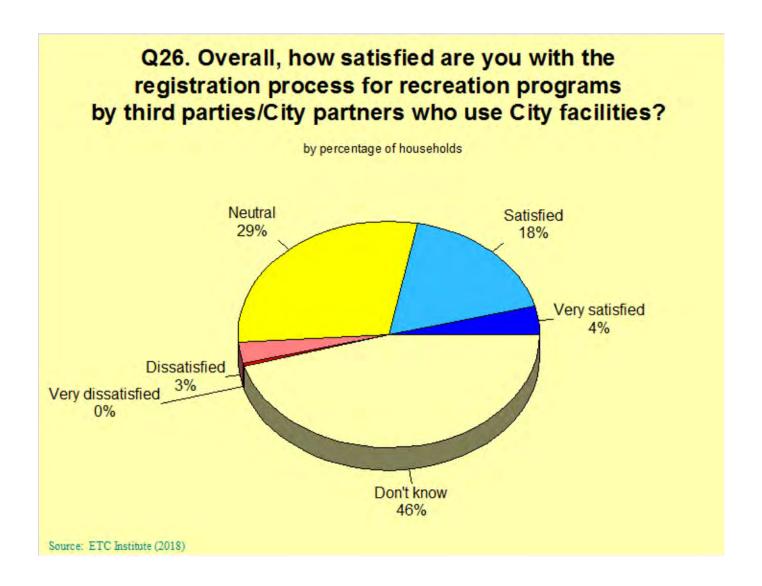


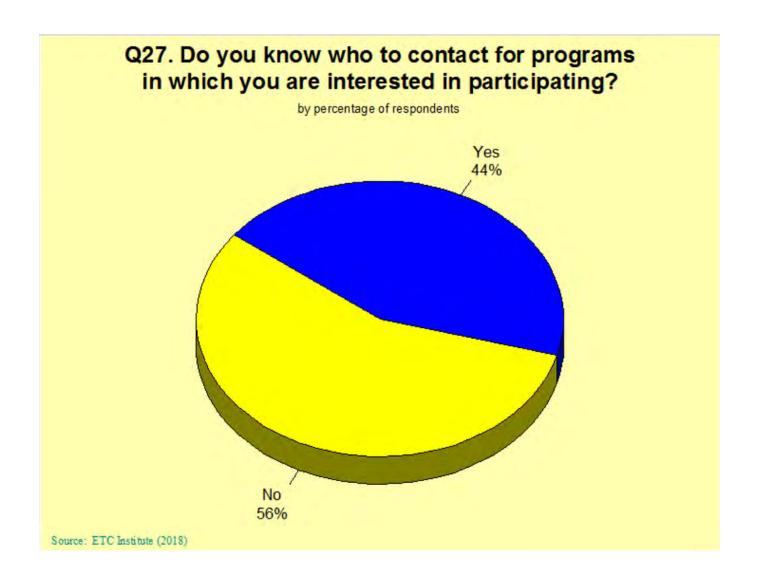


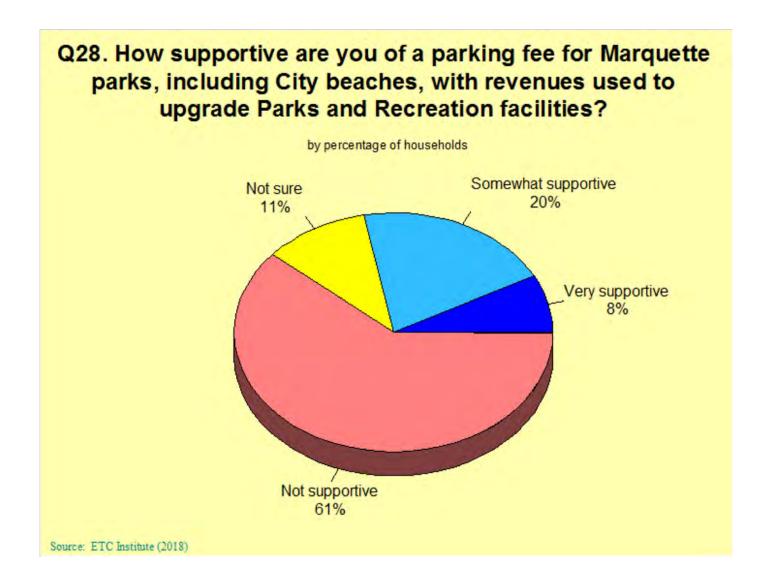


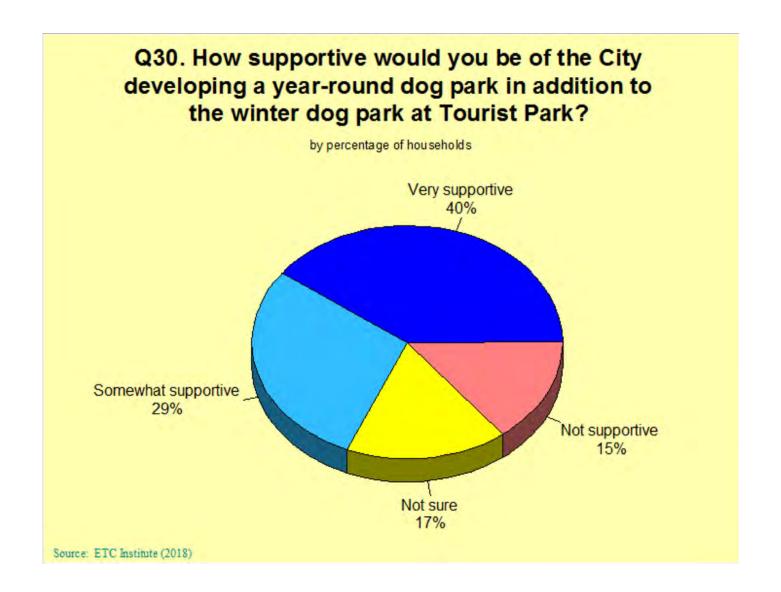


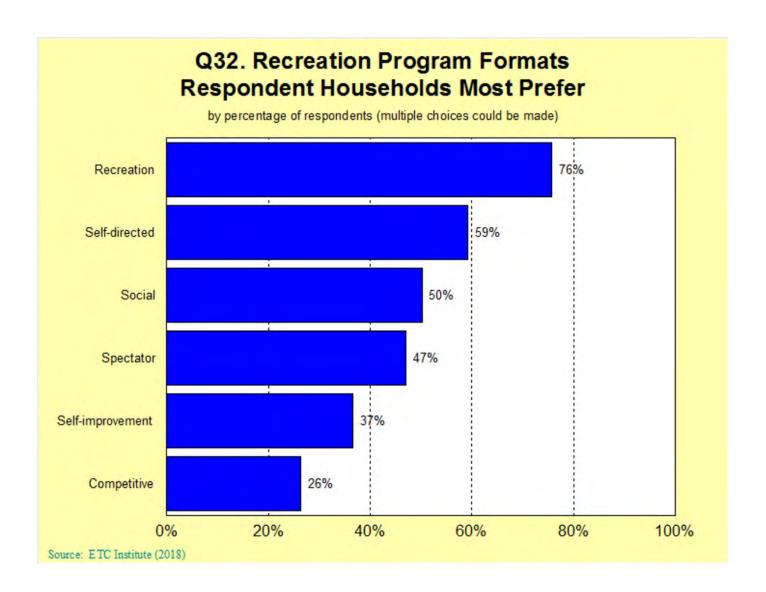


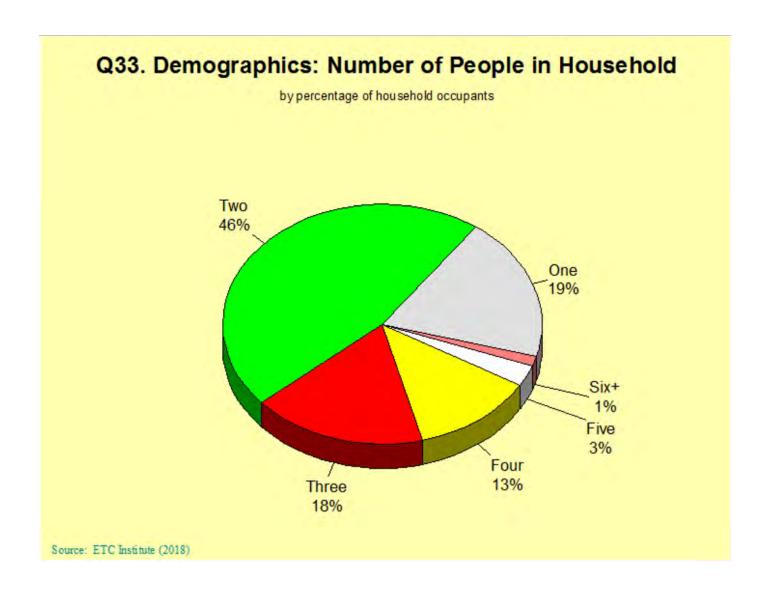


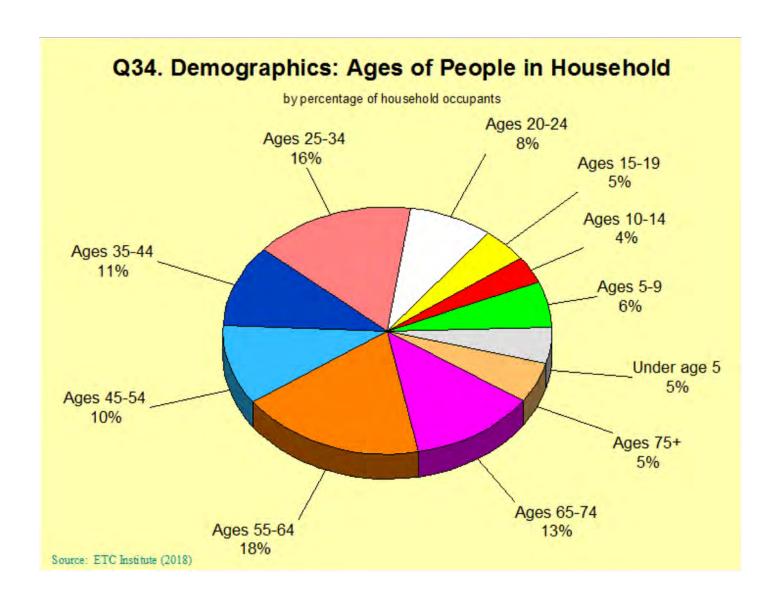


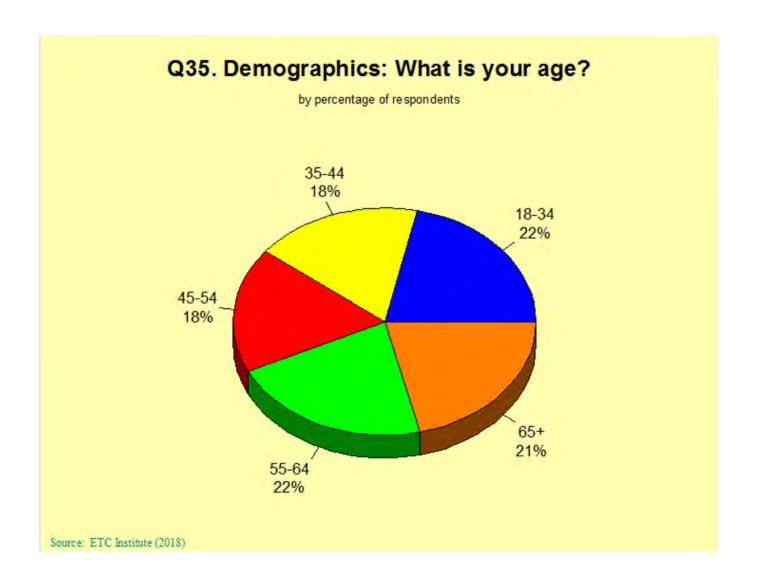


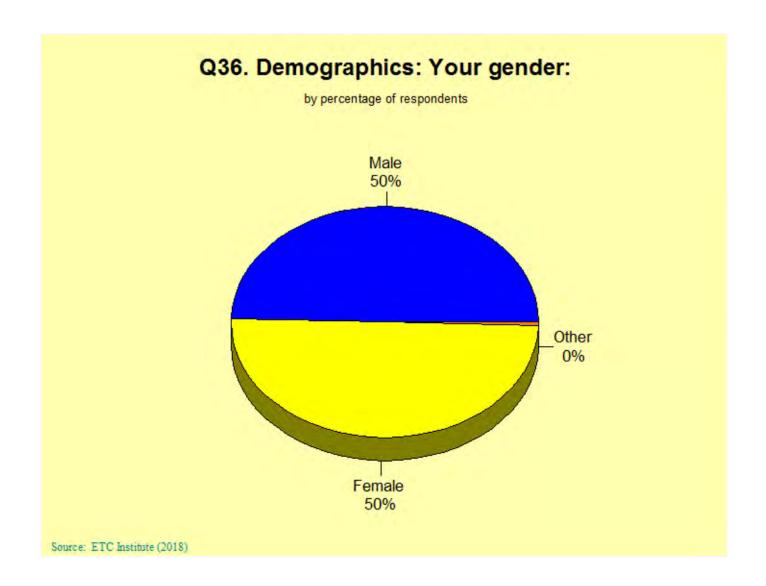






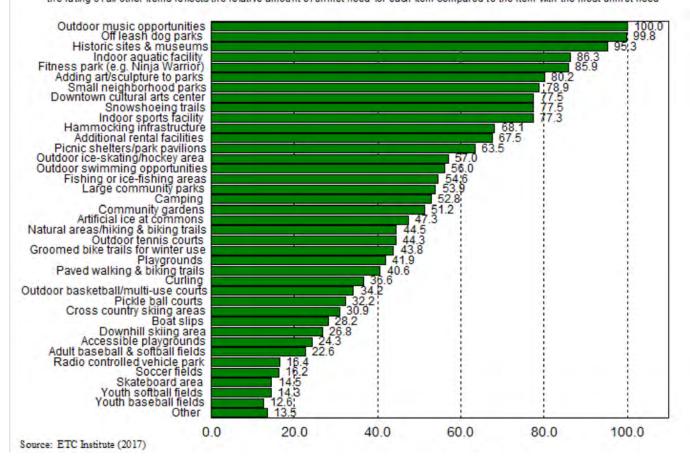






Unmet Needs Rating for Recreation Facilities

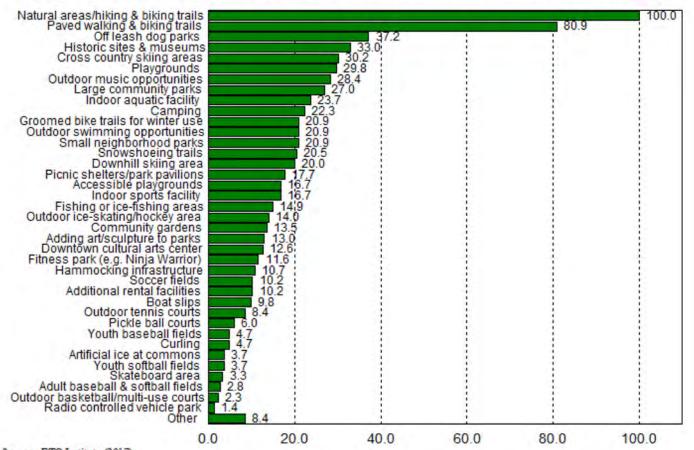
the rating for the item with the most unmet need= 100 the rating of all other items reflects the relative amount of unmet need for each item compared to the item with the most unmet need



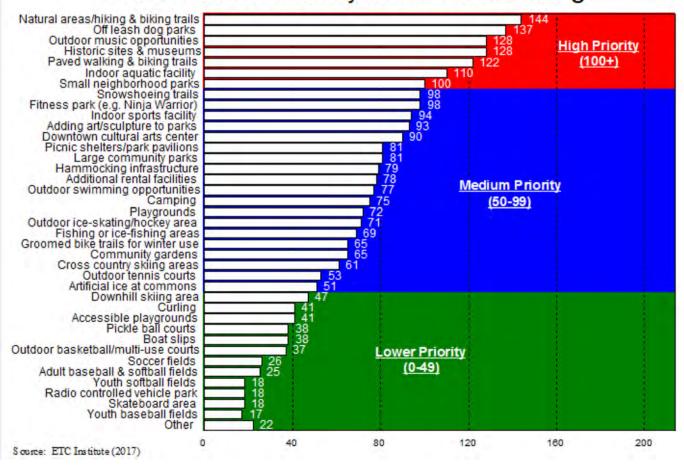
Importance Rating for Recreation Facilities

the rating for the item rated as the most important=100

the rating of all other items reflects the relative level of importance for each item compared to the item rated as the most important

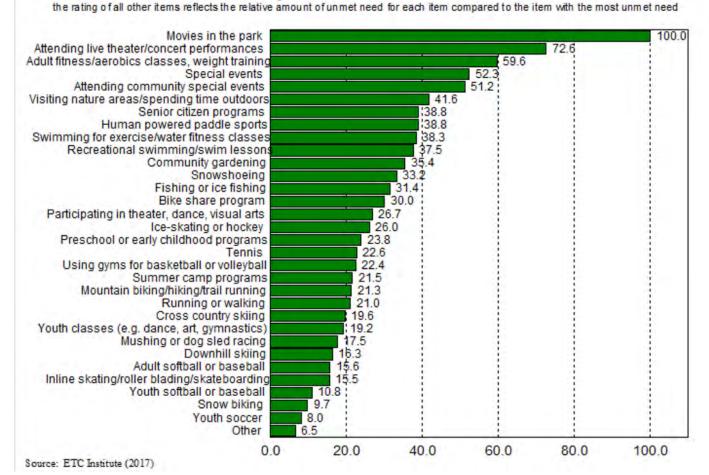


Top Priorities for Investment for Recreation Facilities Based on the Priority Investment Rating



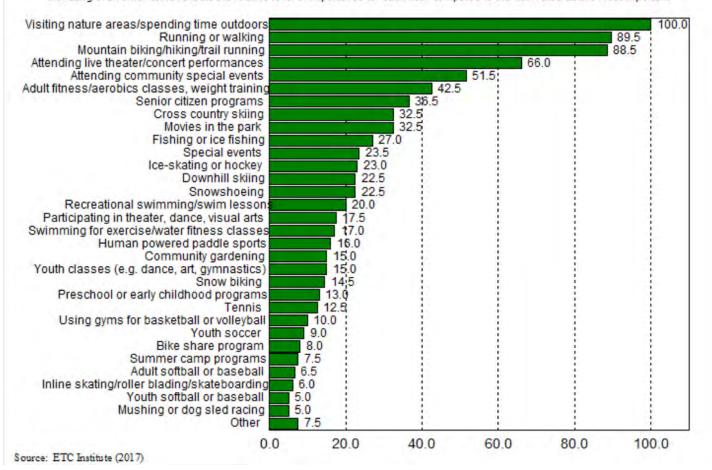
Unmet Needs Rating for Recreation Programs

the rating for the item with the most unmet need=100

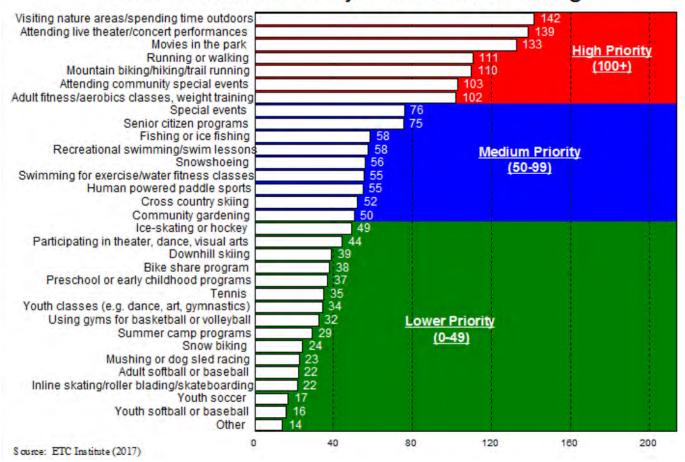


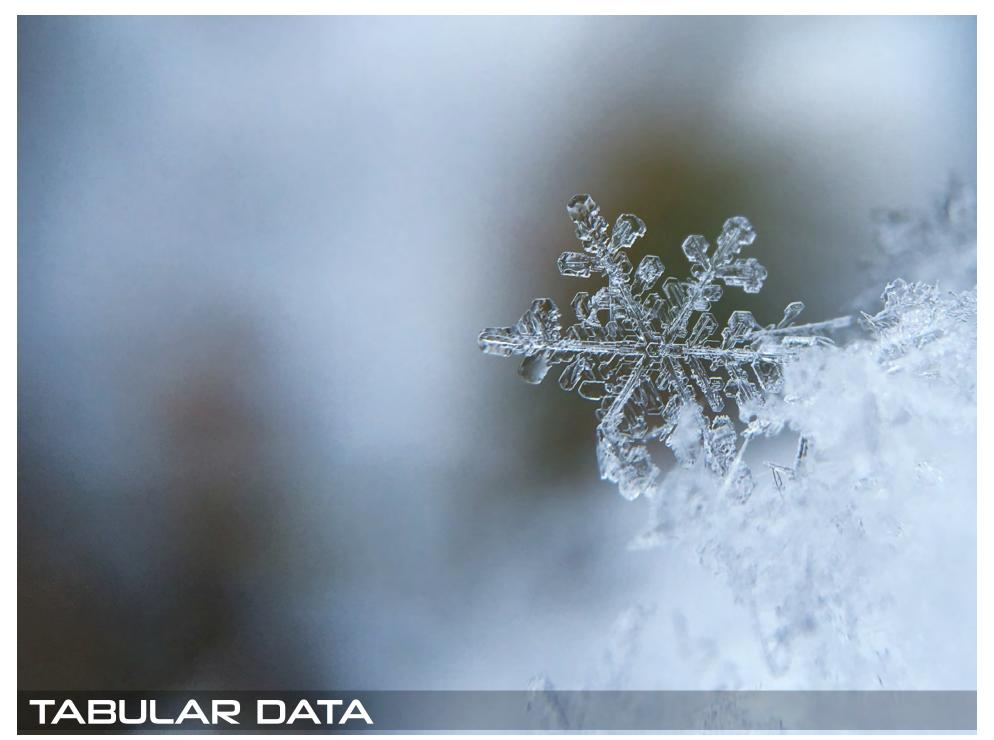
Importance Rating for Recreation Programs

the rating for the item rated as the most important=100 the rating of all other items reflects the relative level of importance for each item compared to the item rated as the most important



Top Priorities for Investment for Recreation Programs Based on the Priority Investment Rating





Q1. Please indicate whether you or members of your household have visited each of the following recreation areas in the City of Marquette in the past 12 months

(N=500) No Yes Q1-1. Father Marquette Park (Front St., north of Chamber of Commerce Building) 35.8% 64.2% Q1-2. Fit Strip Cemetery (W. Ridge St., southwest corner of Park Cemetery) 45.6% 54.4% Q1-3. Giants Foot Park (600 Mountain St. 15.4% 84.6% Q1-4. Harlow Park (600 West 63.4% Washington St.) 36.6% Q1-5. Hurley Field (Mesnard & Adams St.) 75.8% 24.2% Q1-6. Kaufman Sports Complex (700 Hawley St.) 39.4% 60.6% Q1-7. LaBonte Park (Lakeshore Blvd., south of Dead River) 36.4% 63.6% Q1-8. Clark Lambros' Beach/Park (Lakeshore Dr. near mouth of Dead 64.8% 35.2% Q1-9. Lighthouse Park (Off Lakeshore Blvd.) 39.4% 60.6% Q1-10. Mattson Lower Harbor Park (200 Lakeshore Blvd.) 92.8% 7.2% Q1-11. McCarty's Cove (538 Lakeshore Blvd.) 72.6% 27.4% Q1-12. Mount Marquette look out (Mount Marquette Rd., near mouth of Carp River) 54.0% 46.0% Q1-13. North Marquette Ball Fields (Presque Isle Ave. & Wright St.) 24.4% 75.6% Q1-14. Phil Niemisto Pocket Park (Between buildings on Washington St.) 61.2% 38.8%

Q1. Please indicate whether you or members of your household have visited each of the following recreation areas in the City of Marquette in the past 12 months

	Yes	No
Q1-15. Presque Isle Park (1 Peter White Dr.)	89.0%	11.0%
Q1-16. Rosewood Pedestrian Corridor (Connects Front St. & Lakeshore)	51.8%	48.2%
Q1-17. Shiras Park/Picnic Rocks (1300 Lakeshore Blvd.)	78.2%	21.8%
Q1-18. Shiras Hills Park (1030 Allouez Rd.)	16.8%	83.2%
Q1-19. South Beach/Park (Off Lake St., south of Municipal power plant)	57.4%	42.6%
Q1-20. Tourist Park (2145 Sugar Loaf Ave.)	66.6%	33.4%
Q1-21. Williams Park (300 East Ohio St.)	27.8%	72.2%
Q1-22. Multi-use bike path (throughout City, & along Lake Superior shoreline; Includes Holly S. Greer, Shoreline Bike Path, & North Country Trail)	79.4%	20.6%
Q1-23. Disc golf course (Located at Kauffman Sports Complex)	18.8%	81.2%
Q1-24. Lakeview Arena (401 E. Fair Ave.)	63.2%	36.8%
Q1-25. Community gardens (Presque Isle & Park Cemetery)	32.0%	68.0%
Q1-26. Heartwood Forest Property/NTN Trails South	34.0%	66.0%
Q1-27. NTN Trails North	42.4%	57.6%
Q1-28. Presque Isle Boat Launch	27.2%	72.8%
Q1-29. Cinder Pond Boat Launch	24.8%	75.2%

Q1. For each of the recreation areas you have visited, please rate the condition of that area.

(N=494)

	Excellent	Good	Fair	Poor
Q1-1. Father Marquette Park (Front St., north of Chamber of Commerce Building)	49.7%	39.5%	10.2%	0.6%
Q1-2. Fit Strip Cemetery (W. Ridge St., southwest corner of Park Cemetery)	24.4%	52.9%	17.6%	5.0%
Q1-3. Giants Foot Park (600 Mountain St.)	12.2%	52.7%	24.3%	10.8%
Q1-4. Harlow Park (600 West Washington St.)	46.1%	46.1%	6.1%	1.6%
Q1-5. Hurley Field (Mesnard & Adams St.)	21.2%	51.7%	19.5%	7.6%
Q1-6. Kaufman Sports Complex (700 Hawley St.)	45.1%	45.1%	8.7%	1.0%
Q1-7. LaBonte Park (Lakeshore Blvd., south of Dead River)	48.1%	44.8%	5.5%	1.7%
Q1-8. Clark Lambros' Beach/Park (Lakeshore Dr. near mouth of Dead River)	73.9%	23.9%	2.2%	0.0%
Q1-9. Lighthouse Park (Off Lakeshore Blvd.)	35.1%	44.1%	16.5%	4.3%
Q1-10. Mattson Lower Harbor Park (200 Lakeshore Blvd.)	49.8%	43.0%	6.1%	1.1%
Q1-11. McCarty's Cove (538 Lakeshore Blvd.)	35.4%	50.6%	13.5%	0.6%
Q1-12. Mount Marquette look out (Mount Marquette Rd., near mouth of Carp River)	23.8%	42.6%	26.8%	6.8%
Q1-13. North Marquette Ball Fields (Presque Isle Ave. & Wright St.)	22.3%	45.5%	21.5%	10.7%
Q1-14. Phil Niemisto Pocket Park (Between buildings on Washington St.)	46.2%	45.5%	7.6%	0.7%

Q1. For each of the recreation areas you have visited, please rate the condition of that area.

	Excellent	Good	Fair	Poor
Q1-15. Presque Isle Park (1 Peter White Dr.)	49.0%	41.4%	8.7%	0.9%
Q1-16. Rosewood Pedestrian Corridor (Connects Front St. & Lakeshore)	60.3%	33.1%	5.4%	1.2%
Q1-17. Shiras Park/Picnic Rocks (1300 Lakeshore Blvd.)	21.0%	50.6%	21.6%	6.8%
Q1-18. Shiras Hills Park (1030 Allouez Rd.)	20.5%	50.6%	24.1%	4.8%
Q1-19. South Beach/Park (Off Lake St., south of Municipal power plant)	19.7%	48.4%	27.2%	4.7%
Q1-20. Tourist Park (2145 Sugar Loaf Ave.)	27.1%	56.6%	15.1%	1.2%
Q1-21. Williams Park (300 East Ohio St.)	39.1%	47.8%	12.3%	0.7%
Q1-22. Multi-use bike path (throughout City, & along Lake Superior shoreline; Includes Holly S. Greer, Shoreline Bike Path, & North Country Trail)	53.6%	41.3%	4.6%	0.5%
Q1-23. Disc golf course (Located at Kauffman Sports Complex)	45.2%	49.5%	3.2%	2.2%
Q1-24. Lakeview Arena (401 E. Fair Ave.)	19.3%	55.6%	20.6%	4.5%
Q1-25. Community gardens (Presque Isle & Park Cemetery)	45.5%	46.2%	7.7%	0.6%
Q1-26. Heartwood Forest Property/NTN Trails South	64.7%	34.1%	0.6%	0.6%
Q1-27. NTN Trails North	58.9%	38.8%	1.4%	1.0%
Q1-28. Presque Isle Boat Launch	31.1%	50.4%	11.9%	6.7%
Q1-29. Cinder Pond Boat Launch	42.1%	48.8%	8.3%	0.8%

Q2. Have you or members of your household participated in any programs offered by the City of Marquette, or the City's partners who use City recreation facilities (e.g. baseball, softball, soccer, hockey), in the past 12 months?

Q2. Have you participated in any programs offered by City of Marquette, or City's partners

who use City recreation facilities in past 12 months	Number	Percent
Yes	144	28.8 %
No	356	71.2 %
Total	500	100.0 %

Q2a. How would you rate the overall quality of all the programs you or members of your household have participated in?

O2a. How would you rate overall quality of all

Q2u. 110 w would you rate overall quality of all		
programs you have participated in	Number	Percent
Excellent	56	38.9 %
Good	73	50.7 %
Fair	9	6.3 %
Poor	5	3.5 %
Not provided	1	0.7 %
Total	144	100.0 %

Q2a. How would you rate the overall quality of all the programs you or members of your household have participated in? (without "not provided")

Q2a. How would you rate overall quality of all

programs you have participated in	Number	Percent
Excellent	56	39.2 %
Good	73	51.0 %
Fair	9	6.3 %
Poor	5	3.5 %
Total	143	100.0 %

Q3. Please CHECK ALL of the following ways you learn about Parks and Recreation programs, special events, and other activities in the City of Marquette.

Q3. Ways you learn about Parks & Recreation programs, special events, & other activities in City

programs, special events, ce other detrifices in only		
of Marquette	Number	Percent
Social media	313	62.6 %
Marquette365.com	39	7.8 %
Word of mouth	405	81.0 %
Website	117	23.4 %
Radio	206	41.2 %
Email	57	11.4 %
Visited/called a Parks & Rec office	54	10.8 %
Television	205	41.0 %
Parks & Rec seasonal brochure	49	9.8 %
Newspaper	245	49.0 %
Program flyers	118	23.6 %
Direct mail	55	11.0 %
Digital marketing	31	6.2 %
Other	14	2.8 %
Total	1908	

Q3-14. Other

Q3-14. Other	Number	Percent
Marquette Monthly	3	21.4 %
Member of the P.R.A.B.	1	7.1 %
NMU staff	1	7.1 %
Facebook	1	7.1 %
Discovering	1	7.1 %
Poor marketing	1	7.1 %
Exploring	1	7.1 %
Friends and family	1	7.1 %
PWPL	1	7.1 %
School flyers	1	7.1 %
Personal knowledge	1	7.1 %
Children's school	1	7.1 %
Total	14	100.0 %

Q4. From the list in Question 3, which TWO methods of communication do you or members of your household MOST PREFER to receive Parks and Recreation programs, special events, and other activity information from?

Q4. Top choice	Number	Percent
Social media	156	31.2 %
Marquette365.com	7	1.4 %
Word of mouth	35	7.0 %
Website	29	5.8 %
Radio	24	4.8 %
Email	30	6.0 %
Visited/called a Parks & Rec office	3	0.6 %
Television	39	7.8 %
Parks & Rec seasonal brochure	17	3.4 %
Newspaper	70	14.0 %
Program flyers	9	1.8 %
Direct mail	24	4.8 %
Digital marketing	1	0.2 %
Other	2	0.4 %
None chosen	54	10.8 %
Total	500	100.0 %

Q4. From the list in Question 3, which TWO methods of communication do you or members of your household MOST PREFER to receive Parks and Recreation programs, special events, and other activity information from?

Q4. 2nd choice	Number	Percent
Social media	55	11.0 %
Marquette365.com	13	2.6 %
Word of mouth	45	9.0 %
Website	33	6.6 %
Radio	48	9.6 %
Email	27	5.4 %
Visited/called a Parks & Rec office	1	0.2 %
Television	65	13.0 %
Parks & Rec seasonal brochure	28	5.6 %
Newspaper	53	10.6 %
Program flyers	25	5.0 %
Direct mail	27	5.4 %
Digital marketing	4	0.8 %
Other	2	0.4 %
None chosen	74	14.8 %
Total	500	100.0 %

Q4. From the list in Question 3, which TWO methods of communication do you or members of your household MOST PREFER to receive Parks and Recreation programs, special events, and other activity information from? (top 2)

Q4. Sum of top 2 choices	Number	Percent
Social media	211	42.2 %
Marquette365.com	20	4.0 %
Word of mouth	80	16.0 %
Website	62	12.4 %
Radio	72	14.4 %
Email	57	11.4 %
Visited/called a Parks & Rec office	4	0.8 %
Television	104	20.8 %
Parks & Rec seasonal brochure	45	9.0 %
Newspaper	123	24.6 %
Program flyers	34	6.8 %
Direct mail	51	10.2 %
Digital marketing	5	1.0 %
Other	4	0.8 %
None chosen	54	10.8 %
Total	926	

$\underline{Q5.\ When\ seeking\ Parks\ and\ Recreation\ programming\ for\ you\ and\ your\ family,\ what\ organizations\ do}$ you use?

Q5. What organizations do you use when seeking

Parks & Recreation programming	Number	Percent
Private schools	17	3.4 %
Churches	68	13.6 %
Sports leagues	103	20.6 %
School district	96	19.2 %
YMCA	138	27.6 %
State of Michigan parks	191	38.2 %
Private clubs	55	11.0 %
Neighboring cities/counties	49	9.8 %
Northern Michigan University	197	39.4 %
City of Marquette	267	53.4 %
Civic Club Service Organizations	29	5.8 %
City Partners using City facilities	44	8.8 %
Noquemanon Trail Network (NTN)	168	33.6 %
Other	12	2.4 %
None. We do not use any organizations	91	18.2 %
Total	1525	

Q5. When seeking Parks and Recreation programming for you and your family, what organizations do you use? (without "none")

Q5. What organizations do you use when seeking

Q3. What organizations do you use when seeking		
Parks & Recreation programming	Number	Percent
Private schools	17	4.2 %
Churches	68	16.6 %
Sports leagues	103	25.2 %
School district	96	23.5 %
YMCA	138	33.7 %
State of Michigan parks	191	46.7 %
Private clubs	55	13.4 %
Neighboring cities/counties	49	12.0 %
Northern Michigan University	197	48.2 %
City of Marquette	267	65.3 %
Civic Club Service Organizations	29	7.1 %
City Partners using City facilities	44	10.8 %
Noquemanon Trail Network (NTN)	168	41.1 %
Other	12	2.9 %
Total	1434	

Q5-14. Other

Q5-14. Other	Number	Percent
WORK	1	8.3 %
MAAC	1	8.3 %
Disc dr UP	1	8.3 %
Boy Scouts	1	8.3 %
DNR	1	8.3 %
Motorized trails	1	8.3 %
Ramba	1	8.3 %
Non-organized	1	8.3 %
CHARITIES	1	8.3 %
Library	1	8.3 %
Park forest services	1	8.3 %
Arts/culture organizations	1	8.3 %
Total	12	100.0 %

Q6. From the list in Question 5, which TWO organizations do you or members of your household use MOST OFTEN for Parks and Recreation programs and facilities?

Q6. Top choice	Number	Percent
Private schools	1	0.2 %
Churches	11	2.2 %
Sports leagues	37	7.4 %
School district	11	2.2 %
YMCA	43	8.6 %
State of Michigan parks	38	7.6 %
Private clubs	10	2.0 %
Neighboring cities/counties	1	0.2 %
Northern Michigan University	36	7.2 %
City of Marquette	89	17.8 %
Civic Club Service Organizations	1	0.2 %
City Partners using City facilities	7	1.4 %
Noquemanon Trail Network (NTN)	74	14.8 %
Other	8	1.6 %
None chosen	133	26.6 %
Total	500	100.0 %

Q6. From the list in Question 5, which TWO organizations do you or members of your household use MOST OFTEN for Parks and Recreation programs and facilities?

Q6. 2nd choice	Number	Percent
Private schools	1	0.2 %
Churches	9	1.8 %
Sports leagues	19	3.8 %
School district	19	3.8 %
YMCA	20	4.0 %
State of Michigan parks	47	9.4 %
Private clubs	17	3.4 %
Neighboring cities/counties	8	1.6 %
Northern Michigan University	49	9.8 %
City of Marquette	73	14.6 %
Civic Club Service Organizations	12	2.4 %
City Partners using City facilities	11	2.2 %
Noquemanon Trail Network (NTN)	39	7.8 %
Other	5	1.0 %
None chosen	171	34.2 %
Total	500	100.0 %

$\underline{Q6.\ From\ the\ list\ in\ Question\ 5,\ which\ TWO\ organizations\ do\ you\ or\ members\ of\ your\ household\ use}}\\ \underline{MOST\ OFTEN\ for\ Parks\ and\ Recreation\ programs\ and\ facilities?\ (top\ 2)}$

Q6. Sum of top 2 choices	Number	Percent
Private schools	2	0.4 %
Churches	20	4.0 %
Sports leagues	56	11.2 %
School district	30	6.0 %
YMCA	63	12.6 %
State of Michigan parks	85	17.0 %
Private clubs	27	5.4 %
Neighboring cities/counties	9	1.8 %
Northern Michigan University	85	17.0 %
City of Marquette	162	32.4 %
Civic Club Service Organizations	13	2.6 %
City Partners using City facilities	18	3.6 %
Noquemanon Trail Network (NTN)	113	22.6 %
Other	13	2.6 %
None chosen	133	26.6 %
Total	829	

Q7. Please indicate whether you or members of your household have a need for each of the recreation facilities listed below.

(N=500)No Q7-1. Accessible playgrounds Q7-2. Adding art/sculpture to parks 30.2% 69.8% Q7-3. Additional rental facilities (e.g. an indoor venue to host 300-400 person weddings) 22.6% 77.4% Q7-4. Adult baseball & softball fields 15.0% 85.0% Q7-5. Artificial ice at commons 24.8% 75.2% Q7-6. Boat slips 15.0% 85.0% Q7-7. Camping 42.2% 57.8% Q7-8. Community gardens 33.4% 66.6% Q7-9. Cross country skiing areas 42.6% 57.4% Q7-10. Curling 12.0% 88.0% Q7-11. Downhill skiing area 34.8% 65.2% Q7-12. Downtown cultural arts center 40.4% 59.6% Q7-13. Fishing or ice-fishing areas 33.4% 66.6% Q7-14. Fitness park (e.g. Ninja Warrior) 28.2% 71.8% Q7-15. Groomed bike trails for winter use 33.4% 66.6% Q7-16. Hammocking infrastructure (e.g. 23.2% stands/poles for hammocks) 76.8% Q7-17. Historic sites & museums 68.8% 31.2% Q7-18. Indoor aquatic facility 45.4% 54.6% Q7-19. Indoor sports facility 49.0% 51.0%

66.8%

33.2%

Q7. Please indicate whether you or members of your household have a need for each of the recreation facilities listed below.

	Yes	No
Q7-21. Natural areas/hiking & biking trails	76.8%	23.2%
Q7-22. Off leash dog parks	39.6%	60.4%
Q7-23. Outdoor basketball/multi-use courts	18.2%	81.8%
Q7-24. Outdoor ice-skating/hockey area	30.4%	69.6%
Q7-25. Outdoor music opportunities	64.4%	35.6%
Q7-26. Outdoor swimming opportunities	54.0%	46.0%
Q7-27. Outdoor tennis courts	26.0%	74.0%
Q7-28. Paved walking & biking trails	78.8%	21.2%
Q7-29. Pickle ball courts	13.4%	86.6%
Q7-30. Picnic shelters/park pavilions	60.6%	39.4%
Q7-31. Playgrounds	49.8%	50.2%
Q7-32. Radio controlled vehicle park (e.g. drones, planes, cars, boats)	6.4%	93.6%
Q7-33. Skateboard area	11.4%	88.6%
Q7-34. Small neighborhood parks	56.2%	43.8%
Q7-35. Snowshoeing trails	49.0%	51.0%
Q7-36. Soccer fields	24.2%	75.8%
Q7-37. Youth baseball fields	14.2%	85.8%
Q7-38. Youth softball fields	11.6%	88.4%
Q7-39. Other	5.4%	94.6%

Q7-20. Large community parks

Q7. If "Yes," please rate recreation facilities of that type using a scale of 1 to 5, where 5 means the needs of your household are "100% met" and 1 is "0% met."

Q7. If "Yes," please rate recreation for your household are "100% met" a			scale of 1 to 5	where 5 mean	as the needs
	100% met	75% met	50% met	25% met	0% met

(11-404)							100 /0 IIICt	7.5 /0 IIICt	JU/0 IIICt	23 /0 HICL	
	100% met	75% met	50% met	25% met	0% met	Q7-20. Large community parks	42.6%	34.7%	17.4%	4.4%	
Q7-1. Accessible playgrounds	46.4%	32.0%	14.4%	2.0%	5.2%	Q7-21. Natural areas/hiking & biking trails	49.2%	34.5%	13.0%	2.5%	
Q7-2. Adding art/sculpture to parks	6.3%	19.0%	37.3%	27.5%	9.9%						
Q7-3. Additional rental facilities (e.g.						Q7-22. Off leash dog parks	13.5%	15.6%	29.7%	22.4%	
an indoor venue to host 300-400 person weddings)	3.7%	12.1%	29.9%	41.1%	13.1%	Q7-23. Outdoor basketball/multi-use courts	24.1%	23.0%	32.2%	11.5%	
O7-4. Adult baseball & softball fields	31.5%	26.0%	21.9%	12.3%	8.2%	Q7-24. Outdoor ice-skating/hockey					
O7-5. Artificial ice at commons	24.1%	22.2%	29.6%	13.0%	11.1%	area	19.4%	27.8%	34.7%	12.5%	
Q7-6. Boat slips	27.1%	20.0%	32.9%	14.3%	5.7%	Q7-25. Outdoor music opportunities	21.7%	34.5%	28.6%	11.8%	
•						Q7-26. Outdoor swimming					
Q7-7. Camping	26.6%	38.2%	21.6%	11.6%	2.0%	opportunities	46.2%	24.6%	16.5%	9.6%	
Q7-8. Community gardens	30.0%	26.9%	25.6%	14.4%	3.1%	Q7-27. Outdoor tennis courts	20.2%	31.9%	31.1%	14.3%	
Q7-9. Cross country skiing areas	34.7%	45.0%	13.4%	4.0%	3.0%	Q7-28. Paved walking & biking trails	53.1%	32.4%	11.0%	1.6%	
Q7-10. Curling	7.0%	7.0%	17.5%	10.5%	57.9%	Q7-29. Pickle ball courts	16.1%	16.1%	29.0%	16.1%	
Q7-11. Downhill skiing area	47.3%	30.9%	13.3%	4.8%	3.6%	Q7-30. Picnic shelters/park pavilions	30.6%	39.9%	23.3%	4.5%	
Q7-12. Downtown cultural arts center	18.8%	27.2%	33.5%	14.7%	5.8%	Q7-31. Playgrounds	44.7%	31.6%	19.4%	3.0%	
Q7-13. Fishing or ice-fishing areas	27.3%	26.7%	25.5%	14.3%	6.2%	Q7-32. Radio controlled vehicle park	c 201	21.00/	0.407	21.00/	
Q7-14. Fitness park (e.g. Ninja						(e.g. drones, planes, cars, boats)	6.3%	21.9%	9.4%	21.9%	
Warrior)	3.8%	10.5%	24.1%	29.3%	32.3%	Q7-33. Skateboard area	23.2%	41.1%	23.2%	5.4%	
Q7-15. Groomed bike trails for winter use	35.1%	27.9%	26.6%	4.5%	5.8%	Q7-34. Small neighborhood parks	28.6%	32.0%	27.8%	10.2%	
Q7-16. Hammocking infrastructure (e.						Q7-35. Snowshoeing trails	26.6%	28.8%	31.4%	9.2%	
g. stands/poles for hammocks)	6.4%	11.0%	6.4%	24.8%	51.4%	Q7-36. Soccer fields	48.7%	32.5%	11.1%	5.1%	
Q7-17. Historic sites & museums	24.5%	36.5%	26.4%	10.1%	2.5%	Q7-37. Youth baseball fields	33.8%	41.2%	14.7%	5.9%	
Q7-18. Indoor aquatic facility	21.9%	24.7%	25.6%	16.0%	11.9%	Q7-38. Youth softball fields	27.3%	38.2%	21.8%	7.3%	
Q7-19. Indoor sports facility	28.4%	27.2%	20.7%	16.4%	7.3%	Q7-39. Other	14.8%	14.8%	7.4%	7.4%	

0.9%

0.8% 18.8%

9.2%

5.6% 3.3%

3.1% 2.5% 1.9% 22.6% 1.7% 1.3%

40.6% 7.1% 1.5% 3.9% 2.6% 4.4% 5.5% 55.6%

(N=484)

Q7-39. Other

Q7-39. Other	Number	Percent
Disc golf course	2	7.4 %
Indoor tennis	2	7.4 %
Mountain biking trails	1	3.7 %
Dog off-lease swim area	1	3.7 %
SMALL BOAT STOSRAGE/LAUNCH	1	3.7 %
OUTDOOR SPLASH PARK/WATER PARK	1	3.7 %
New ice rink	1	3.7 %
Restrooms and benches	1	3.7 %
Outdoor splash pad for small chidren	1	3.7 %
LACROSSE FIELDS	1	3.7 %
LARGER INDOOR MUSIC AUDITORIUM	1	3.7 %
VISIT ISLAND	1	3.7 %
Fenced-in park	1	3.7 %
OUTDOOR ICE RINK WITH ROOF	1	3.7 %
EXPAND DARK SKY PROGRAM	1	3.7 %
Motorized sport access to city	1	3.7 %
Mountain biking	1	3.7 %
Splash pad	1	3.7 %
BACK COUNTRY CAMPING	1	3.7 %
FIX PRESQUE ISLE MARINA	1	3.7 %
PARKS PLAYGROUNDS FOR 2-5 YEARS OLD	1	3.7 %
Dog and family friendly beach	1	3.7 %
KAYAKING	1	3.7 %
Biking/running trails	1	3.7 %
INDOOR SOCCER	1	3.7 %
Total	27	100.0 %

$\underline{Q8.~Which~FOUR~of~the~facilities~from~the~list~in~Question~7~are~MOST~IMPORTANT~to~your~household?}$

Q8. Top choice	Number	Percent
Accessible playgrounds	14	2.8 %
Adding art/sculpture to parks	5	1.0 %
Additional rental facilities (e.g. an indoor venue to host		
300-400 person weddings)	6	1.2 %
Adult baseball & softball fields	2	0.4 %
Artificial ice at commons	2	0.4 %
Boat slips	9	1.8 %
Camping	9	1.8 %
Community gardens	6	1.2 %
Cross country skiing areas	18	3.6 %
Curling	1	0.2 %
Downhill skiing area	9	1.8 %
Downtown cultural arts center	8	1.6 %
Fishing or ice-fishing areas	9	1.8 %
Fitness park (e.g. Ninja Warrior)	5	1.0 %
Groomed bike trails for winter use	7	1.4 %
Hammocking infrastructure (e.g. stands/poles for		
hammocks)	2	0.4 %
Historic sites & museums	8	1.6 %
Indoor aquatic facility	17	3.4 %
Indoor sports facility	7	1.4 %
Large community parks	7	1.4 %
Natural areas/hiking & biking trails	93	18.6 %
Off leash dog parks	28	5.6 %
Outdoor basketball/multi-use courts	1	0.2 %
Outdoor ice-skating/hockey area	9	1.8 %
Outdoor music opportunities	4	0.8 %
Outdoor swimming opportunitie	12	2.4 %
Outdoor tennis courtss	6	1.2 %
Paved walking & biking trails	51	10.2 %
Pickle ball courts	1	0.2 %
Picnic shelters/park pavilions	6	1.2 %
Playgrounds	17	3.4 %
Skateboard area	1	0.2 %
Small neighborhood parks	6	1.2 %
Snowshoeing trails	4	0.8 %
Soccer fields	3	0.6 %
Youth baseball fields	6	1.2 %
Youth softball fields	3	0.6 %
Other	10	2.0 %
None chosen	88	17.6 %
Total	500	100.0 %

$\underline{Q8.~Which~FOUR~of~the~facilities~from~the~list~in~\underline{Question~7~are~MOST~IMPORTANT~to~your~household?}$

Accessible playgrounds 9 1.8 % Additional rental facilities (e.g. an indoor venue to host additional rental facilities (e.g. an indoor venue to host 300-400 person weddings) 4 0.8 % Adult baseball & softball fields 3 0.6 % Artificial ice at commons 2 0.4 % Boat slips 5 1.0 % Camping 9 1.8 % Community gardens 5 1.0 % Cross country skiing areas 23 4.6 % Curling 2 0.4 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing area 13 2.6 % Fishing or ice-fishing areas 8 1.6 % Firenss park (e.g. Ninja Warrior) 8 1.6 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Firenss park (e.g. Ninja Warrior) 8 1.6 % Firenss park (e.g. Sinja Warrior) 8 1.6 % Historic sites & museums 23 4.6 % Historic sites & museums	Q8. 2nd choice	Number	Percent
Additional renal facilities (e.g. an indoor venue to host 300-400 person weddings)	Accessible playgrounds	9	1.8 %
300-400 person weddings 3	Adding art/sculpture to parks	6	1.2 %
Adult baseball & softball fields 3 0.6 % Artificial ice at commons 2 0.4 % Boat slips 5 1.0 % Campring 9 1.8 % Community gardens 5 1.0 % Cross country sking areas 23 4.6 % Curling 2 0.4 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor rusic opportunities </td <td>Additional rental facilities (e.g. an indoor venue to host</td> <td></td> <td></td>	Additional rental facilities (e.g. an indoor venue to host		
Artificial ice at commons 2		•	0.8 %
Boat slips 5 1.0 % Camping 9 1.8 % Community gardens 5 1.0 % Cross country skiing areas 23 4.6 % Curling 2 0.4 % Downhill skiing area 13 2.6 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor teensis courts	Adult baseball & softball fields		0.6 %
Camping 9 1.8 % Community gardens 5 1.0 % Cross country skiing areas 23 4.6 % Curling 2 0.4 % Downhill skiing area 13 2.6 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor swimming opportunitie	Artificial ice at commons		0.4 %
Community gardens 5 1.0 % Cross country skiing areas 23 4.6 % Curling 2 0.4 % Downhill skiing area 13 2.6 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Out	Boat slips	5	1.0 %
Cross country skiing areas 23 4.6 % Curling 2 0.4 % Downhill skiing area 13 2.6 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Outdoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor swimming opportunities 19 3.8 % <t< td=""><td></td><td></td><td>1.8 %</td></t<>			1.8 %
Curling 2 0.4 % Downhill skiing area 13 2.6 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor swimming opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 %		5	1.0 %
Curling 2 0.4 % Downhill skiing area 13 2.6 % Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor swimming opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 %	Cross country skiing areas	23	4.6 %
Downtown cultural arts center 6 1.2 % Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 9 1.8 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Paved walking & biking trails 39 7.8 % Pickle ball courts 6 1.2 % Pickle ball courts 6 1.2 % Picnic shelters/park pavilions 10 2.0 %	Curling	2	0.4 %
Fishing or ice-fishing areas 8 1.6 % Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor wince-skating/hockey area 7 1.4 % Outdoor swimming opportunities 19 3.8 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 % Pickle ball courts 6 1.2 % Pickle ball courts 6 1.2 % Pickle ball courts 6 1.2 %	Downhill skiing area	13	2.6 %
Fitness park (e.g. Ninja Warrior) 8 1.6 % Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor swimming opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 % Pichic ball courts 6 1.2 % Picnic shelters/park pavilions 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 5 <td></td> <td>6</td> <td>1.2 %</td>		6	1.2 %
Groomed bike trails for winter use 25 5.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor swimming opportunitie 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courts 1 0.2 % Paved walking & biking trails 39 7.8 % Picnic shelters/park pavilions 10 2.0 % Picnic shelters/park pavilions 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 1 0.2 % Skateboard area 3	Fishing or ice-fishing areas	8	1.6 %
Hammocking infrastructure (e.g. stands/poles for hammocks)	Fitness park (e.g. Ninja Warrior)	8	1.6 %
hammocks) 6 1.2 % Historic sites & museums 23 4.6 % Indoor aquatic facility 8 1.6 % Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunities 6 1.2 % Outdoor swimming opportunities 6 1.2 % Paved walking & biking trails 39 7.8 % Pickle ball courts 6 1.2 % Pickle ball courts 6 1.2 % Pickle ball courts 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 1 0.2 % Skateboard area 3 0.6 % Small neighborhood parks		25	5.0 %
Historic sites & museums	Hammocking infrastructure (e.g. stands/poles for		
Indoor aquatic facility	hammocks)	6	1.2 %
Indoor sports facility 9 1.8 % Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 % Pichic ball courts 6 1.2 % Picnic shelters/park pavilions 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 1 0.2 % Skateboard area 3 0.6 % Small neighborhood parks 5 1.0 % Smowshoeing trails 5 1.0 % Soccer fields 6 1.2 % Youth softball fields 3 0.6 % Youth softball fields	Historic sites & museums	23	4.6 %
Large community parks 14 2.8 % Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 % Pickle ball courts 6 1.2 % Pickle ball courts 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 1 0.2 % Skateboard area 3 0.6 % Small neighborhood parks 5 1.0 % Snowshoeing trails 5 1.0 % Soccer fields 6 1.2 % Youth softball fields 3 0.6 % Youth softball fields 3 0.6 % Youth softball fields 3 </td <td>Indoor aquatic facility</td> <td>8</td> <td>1.6 %</td>	Indoor aquatic facility	8	1.6 %
Natural areas/hiking & biking trails 58 11.6 % Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 % Pickle ball courts 6 1.2 % Picnic shelters/park pavilions 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 1 0.2 % Skateboard area 3 0.6 % 5 Small neighborhood parks 5 1.0 % Snowshoeing trails 5 1.0 % Soccer fields 6 1.2 % Youth softball fields 3 0.6 % Youth softball fields 3 0.6 % Other 4 0.8 % None chosen <td< td=""><td>Indoor sports facility</td><td>9</td><td>1.8 %</td></td<>	Indoor sports facility	9	1.8 %
Off leash dog parks 20 4.0 % Outdoor basketball/multi-use courts 1 0.2 % Outdoor ice-skating/hockey area 7 1.4 % Outdoor music opportunities 19 3.8 % Outdoor swimming opportunitie 6 1.2 % Outdoor tennis courtss 1 0.2 % Paved walking & biking trails 39 7.8 % Pickle ball courts 6 1.2 % Picnic shelters/park pavilions 10 2.0 % Playgrounds 18 3.6 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 1 0.2 % Skateboard area 3 0.6 % Small neighborhood parks 5 1.0 % Snowshoeing trails 5 1.0 % Soccer fields 6 1.2 % Youth baseball fields 3 0.6 % Youth softball fields 3 0.6 % Other 4 0.8 % None chosen 97 19.4 %			
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Playgrounds		-	1.2 %
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Skateboard area 3 0.6 % Small neighborhood parks 5 1.0 % Snowshoeing trails 5 1.0 % Soccer fields 6 1.2 % Youth baseball fields 3 0.6 % Youth softball fields 3 0.6 % Other 4 0.8 % None chosen 97 19.4 %	Radio controlled vehicle park (e.g. drones, planes, cars,		
Small neighborhood parks 5 1.0 % Snowshoeing trails 5 1.0 % Soccer fields 6 1.2 % Youth baseball fields 3 0.6 % Youth softball fields 3 0.6 % Other 4 0.8 % None chosen 97 19.4 %			
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Other 4 0.8 % None chosen 97 19.4 %			0.6 %
None chosen 97 19.4 %			
7, 271.71		-	
Total 500 100.0 %			
	Total	500	100.0 %

Q8. Which FOUR of the facilities from the list in Question 7 are MOST IMPORTANT to your household?

Q8. 3rd choice	Number	Percent
Accessible playgrounds	5	1.0 %
Adding art/sculpture to parks	8	1.6 %
Additional rental facilities (e.g. an indoor venue to host		
300-400 person weddings)	6	1.2 %
Boat slips	5	1.0 %
Camping	14	2.8 %
Community gardens	8	1.6 %
Cross country skiing areas	13	2.6 %
Curling	4	0.8 %
Downhill skiing area	11	2.2 %
Downtown cultural arts center	4	0.8 %
Fishing or ice-fishing areas	4	0.8 %
Fitness park (e.g. Ninja Warrior)	4	0.8 %
Groomed bike trails for winter use	10	2.0 %
Hammocking infrastructure (e.g. stands/poles for		
hammocks)	7	1.4 %
Historic sites & museums	22	4.4 %
Indoor aquatic facility	13	2.6 %
Indoor sports facility	14	2.8 %
Large community parks	22	4.4 %
Natural areas/hiking & biking trails	39	7.8 %
Off leash dog parks	22	4.4 %
Outdoor basketball/multi-use courts	2	0.4 %
Outdoor ice-skating/hockey area	5	1.0 %
Outdoor music opportunities	18	3.6 %
Outdoor swimming opportunitie	14	2.8 %
Outdoor tennis courtss	4	0.8 %
Paved walking & biking trails	42	8.4 %
Pickle ball courts	5	1.0 %
Picnic shelters/park pavilions	11	2.2 %
Playgrounds	14	2.8 %
Radio controlled vehicle park (e.g. drones, planes, cars,		
boats)	1	0.2 %
Small neighborhood parks	15	3.0 %
Snowshoeing trails	16	3.2 %
Soccer fields	5	1.0 %
Youth baseball fields	1	0.2 %
Youth softball fields	2	0.4 %
Other	2	0.4 %
None chosen	108	21.6 %
Total	500	100.0 %

$\underline{Q8.\ Which\ FOUR\ of\ the\ facilities\ from\ the\ list\ in\ \underline{Question\ 7}\ are\ MOST\ IMPORTANT\ to\ your\ \underline{household?}}$

Q8. 4th choice	Number	Percent
Accessible playgrounds	8	1.6 %
Adding art/sculpture to parks	9	1.8 %
Additional rental facilities (e.g. an indoor venue to host		
300-400 person weddings)	6	1.2 %
Adult baseball & softball fields	1	0.2 %
Artificial ice at commons	4	0.8 %
Boat slips	2	0.4 %
Camping	16	3.2 %
Community gardens	10	2.0 %
Cross country skiing areas	11	2.2 %
Curling	3	0.6 %
Downhill skiing area	10	2.0 %
Downtown cultural arts center	9	1.8 %
Fishing or ice-fishing areas	11	2.2 %
Fitness park (e.g. Ninja Warrior)	8	1.6 %
Groomed bike trails for winter use	3	0.6 %
Hammocking infrastructure (e.g. stands/poles for		
hammocks)	8	1.6 %
Historic sites & museums	18	3.6 %
Indoor aquatic facility	13	2.6 %
Indoor sports facility	6	1.2 %
Large community parks	15	3.0 %
Natural areas/hiking & biking trails	25	5.0 %
Off leash dog parks	10	2.0 %
Outdoor basketball/multi-use courts	1	0.2 %
Outdoor ice-skating/hockey area	9	1.8 %
Outdoor music opportunities	20	4.0 %
Outdoor swimming opportunitie	13	2.6 %
Outdoor tennis courtss	7	1.4 %
Paved walking & biking trails	42	8.4 %
Pickle ball courts	1	0.2 %
Picnic shelters/park pavilions	11	2.2 %
Playgrounds	15	3.0 %
Radio controlled vehicle park (e.g. drones, planes, cars,		
boats)	1	0.2 %
Skateboard area	3	0.6 %
Small neighborhood parks	19	3.8 %
Snowshoeing trails	19	3.8 %
Soccer fields	8	1.6 %
Other	2	0.4 %
None chosen	123	24.6 %
Total	500	100.0 %

Q8. Which FOUR of the facilities from the list in Question 7 are MOST IMPORTANT to your household? (top 4)

Accessible playgrounds 36 7.2 % Adding art/sculpture to parks 28 5.6 % Additional rental facilities (e.g. an indoor venue to host 300-400 person weddings) 22 4.4 % Adult baseball & softball fields 6 1.2 % Artificial ice at commons 8 1.6 % Boat slips 21 4.2 % Camping 48 9.6 % Community gardens 29 5.8 % Cross country skiing areas 65 13.0 % Curling 10 2.0 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing area 32 6.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 51 10.2 % </th <th>Q8. Sum of top 4 choices</th> <th>Number</th> <th>Percent</th>	Q8. Sum of top 4 choices	Number	Percent
Additional rental facilities (e.g. an indoor venue to host 300-400 person weddings) 22 4.4 % Adult baseball & softball fields 6 1.2 % Artificial ice at commons 8 1.6 % Boat slips 21 4.2 % Camping 48 9.6 % 29 5.8 % Cross country skiing areas 65 13.0 % Community gardens 29 5.8 % Cross country skiing areas 65 13.0 % Curling 10 2.0 % Pownhill skiing area 10 2.0 % 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fishing areas 32 6.5 % Fishing areas	Accessible playgrounds	36	7.2 %
300-400 person weddings 22	Adding art/sculpture to parks	28	5.6 %
Adult baseball & softball fields 6 1.2 % Artificial ice at commons 8 1.6 % Boat slips 21 4.2 % Camping 48 9.6 % Community gardens 29 5.8 % Cross country skiing areas 65 13.0 % Curling 10 2.0 % Downhill skiing area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Autral areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use	Additional rental facilities (e.g. an indoor venue to host		
Artificial ice at commons 8	300-400 person weddings)	22	4.4 %
Boat slips 21 4.2 % Camping 48 9.6 % Community gardens 29 5.8 % Cross country skiing areas 65 13.0 % Curling 10 2.0 % Downhill skiing area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 51 10.2 % Indoor sports facility 51 10.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor tee-skating/hock			1.2 %
Camping 48 9.6 % Community gardens 29 5.8 % Cross country skiing areas 65 13.0 % Curling 10 2.0 % Downhill skiing area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 36 7.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 58 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Ou	Artificial ice at commons	8	1.6 %
Community gardens 29 5.8 % Cross country skiing areas 65 13.0 % Curling 10 2.0 % Downhill skiing area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 36 7.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courts 18 3.6 %	Boat slips	21	4.2 %
Cross country skiing areas 65 13.0 % Curling 10 2.0 % Downhill skiing area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 36 7.2 % Mudoor syster facility 36 7.2 % Large community parks 36 16.0 % Outdoor swinding & biking trails 215 43.0 % Outdoor ice-s	Camping	48	9.6 %
Curling 10 2.0 % Downhill skining area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 45 9.0 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 %	Community gardens	29	5.8 %
Downhill skiing area 43 8.6 % Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courts 13 2.6 % Paved walking & biking trails 174	Cross country skiing areas	65	13.0 %
Downtown cultural arts center 27 5.4 % Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 36 7.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 5 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courts 18 3.6 % Paved walking & biking trails 174 34.8 % Picnic shelters/park pavilions <t< td=""><td>Curling</td><td>10</td><td>2.0 %</td></t<>	Curling	10	2.0 %
Fishing or ice-fishing areas 32 6.4 % Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor wince-skating/hockey area 30 6.0 % Outdoor swimming opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor teensis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions <t< td=""><td>Downhill skiing area</td><td>43</td><td>8.6 %</td></t<>	Downhill skiing area	43	8.6 %
Fitness park (e.g. Ninja Warrior) 25 5.0 % Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor swimming opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pichic ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats)	Downtown cultural arts center	27	5.4 %
Groomed bike trails for winter use 45 9.0 % Hammocking infrastructure (e.g. stands/poles for hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Picnic shelters/park pavilions 38 7.6 % Picnic shelters/park pavilions 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks <td>Fishing or ice-fishing areas</td> <td>32</td> <td>6.4 %</td>	Fishing or ice-fishing areas	32	6.4 %
Hammocking infrastructure (e.g. stands/poles for hammocks)	Fitness park (e.g. Ninja Warrior)	25	5.0 %
hammocks) 23 4.6 % Historic sites & museums 71 14.2 % Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courts 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picucie shelters/park pavilions 38 7.6 % Playgrounds 4 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Smows	Groomed bike trails for winter use	45	9.0 %
Historic sites & museums	Hammocking infrastructure (e.g. stands/poles for		
Indoor aquatic facility 51 10.2 % Indoor sports facility 36 7.2 % Large community parks 58 11.6 % Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pichic ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth soft	hammocks)	23	4.6 %
Indoor sports facility	Historic sites & museums	71	14.2 %
Large community parks 58 11.6 % Natural areas/liking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Smouwhoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth softball fields 10 2.0 % Youth softball fields 10 2.0 % None chosen <td>Indoor aquatic facility</td> <td>51</td> <td>10.2 %</td>	Indoor aquatic facility	51	10.2 %
Natural areas/hiking & biking trails 215 43.0 % Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth softball fields 10 2.0 % Youth softball fields 10 2.0 % Youth chosen 88 17.6 %	Indoor sports facility	36	7.2 %
Off leash dog parks 80 16.0 % Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth softball fields 10 2.0 % Youth softball fields 16 2.0 % None chosen 88 17.6 %	Large community parks	58	11.6 %
Outdoor basketball/multi-use courts 5 1.0 % Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Smowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 16 2.0 % None chosen 88 17.6 %	Natural areas/hiking & biking trails	215	43.0 %
Outdoor ice-skating/hockey area 30 6.0 % Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 16 2.0 % Other 18 3.6 % None chosen 88 17.6 %	Off leash dog parks	80	16.0 %
Outdoor music opportunities 61 12.2 % Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Outdoor basketball/multi-use courts	5	1.0 %
Outdoor swimming opportunitie 45 9.0 % Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 16 2.0 % Other 18 3.6 % None chosen 88 17.6 %	Outdoor ice-skating/hockey area	30	6.0 %
Outdoor tennis courtss 18 3.6 % Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 16 % 6 Other 18 3.6 % None chosen 88 17.6 %	Outdoor music opportunities	61	12.2 %
Paved walking & biking trails 174 34.8 % Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 16 % Other 18 3.6 % None chosen 88 17.6 %	Outdoor swimming opportunitie	45	9.0 %
Pickle ball courts 13 2.6 % Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Outdoor tennis courtss	18	3.6 %
Picnic shelters/park pavilions 38 7.6 % Playgrounds 64 12.8 % Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 16 % 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Paved walking & biking trails	174	34.8 %
Playgrounds	Pickle ball courts	13	2.6 %
Radio controlled vehicle park (e.g. drones, planes, cars, boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Picnic shelters/park pavilions	38	7.6 %
boats) 3 0.6 % Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Playgrounds	64	12.8 %
Skateboard area 7 1.4 % Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Radio controlled vehicle park (e.g. drones, planes, cars,		
Small neighborhood parks 45 9.0 % Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	boats)	3	0.6 %
Snowshoeing trails 44 8.8 % Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 18 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Skateboard area	7	1.4 %
Soccer fields 22 4.4 % Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Small neighborhood parks	45	9.0 %
Youth baseball fields 10 2.0 % Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Snowshoeing trails	44	8.8 %
Youth softball fields 8 1.6 % Other 18 3.6 % None chosen 88 17.6 %	Soccer fields	22	4.4 %
Other 18 3.6 % None chosen 88 17.6 %	Youth baseball fields	10	2.0 %
None chosen 88 17.6 %	Youth softball fields	8	1.6 %
	Other	18	3.6 %
Total 1672	None chosen	88	17.6 %
	Total	1672	_

Q9. Please indicate whether you or members of your household have a need for each of the recreation programs listed below.

(N=500)

	Yes	No
Q9-1. Adult fitness/aerobics classes, weight training	54.4%	45.6%
Q9-2. Adult softball or baseball	11.4%	88.6%
Q9-3. Attending community special events	69.8%	30.2%
Q9-4. Attending live theater/concert performances	69.8%	30.2%
Q9-5. Bike share program	13.4%	86.6%
Q9-6. Community gardening	25.8%	74.2%
Q9-7. Cross country skiing	41.8%	58.2%
Q9-8. Downhill skiing	29.8%	70.2%
Q9-9. Fishing or ice fishing	32.6%	67.4%
Q9-10. Human powered paddle sports	34.0%	66.0%
Q9-11. Ice-skating or hockey	29.8%	70.2%
Q9-12. Inline skating/roller blading/ skateboarding	12.4%	87.6%
Q9-13. Mountain biking/hiking/trail running	59.4%	40.6%
Q9-14. Movies in the park	44.6%	55.4%
Q9-15. Mushing or dog sled racing	21.6%	78.4%
Q9-16. Participating in theater, dance, visual arts	25.4%	74.6%
Q9-17. Preschool or early childhood programs	19.6%	80.4%
Q9-18. Recreational swimming/swim lessons	32.4%	67.6%

Q9. Please indicate whether you or members of your household have a need for each of the recreation programs listed below.

	Yes	No
Q9-19. Running or walking	73.0%	27.0%
Q9-20. Senior citizen programs	33.0%	67.0%
Q9-21. Snow biking	21.2%	78.8%
Q9-22. Snowshoeing	43.0%	57.0%
Q9-23. Special events	49.2%	50.8%
Q9-24. Summer camp programs	14.8%	85.2%
Q9-25. Swimming for exercise/water fitness classes	27.0%	73.0%
Q9-26. Tennis	17.8%	82.2%
Q9-27. Using gyms for basketball or volleyball	19.0%	81.0%
Q9-28. Visiting nature areas/spending time outdoors	77.6%	22.4%
Q9-29. Youth classes (e.g. dance, art, gymnastics)	18.2%	81.8%
Q9-30. Youth soccer	15.6%	84.4%
Q9-31. Youth softball or baseball	11.0%	89.0%
Q9-32. Other	3.4%	96.6%

Q9. If "Yes," please rate recreation programs of that type using a scale of 1 to 5, where 5 means the needs of your household are "100% met" and 1 is "0% met."

(N=482)

	100% met	75% met	50% met	25% met	0% met
Q9-1. Adult fitness/aerobics classes, weight training	29.1%	27.2%	29.1%	8.7%	5.9%
Q9-2. Adult softball or baseball	26.4%	18.9%	26.4%	20.8%	7.5%
Q9-3. Attending community special events	27.6%	43.2%	21.6%	6.7%	1.0%
Q9-4. Attending live theater/concert performances	22.6%	35.8%	25.8%	11.3%	4.4%
Q9-5. Bike share program	5.3%	5.3%	15.8%	24.6%	49.1%
Q9-6. Community gardening	23.5%	21.7%	26.1%	19.1%	9.6%
Q9-7. Cross country skiing	34.9%	46.4%	15.1%	2.6%	1.0%
Q9-8. Downhill skiing	46.1%	31.9%	17.0%	3.5%	1.4%
Q9-9. Fishing or ice fishing	33.6%	28.1%	22.6%	11.0%	4.8%
Q9-10. Human powered paddle sports	30.1%	24.4%	19.2%	16.0%	10.3%
Q9-11. Ice-skating or hockey	34.1%	31.2%	23.9%	8.0%	2.9%
Q9-12. Inline skating/roller blading/ skateboarding	29.3%	20.7%	31.0%	10.3%	8.6%
Q9-13. Mountain biking/hiking/trail running	48.5%	37.1%	9.6%	2.9%	1.8%
Q9-14. Movies in the park	5.5%	5.0%	10.4%	20.9%	58.2%
Q9-15. Mushing or dog sled racing	47.5%	20.2%	16.2%	11.1%	5.1%
Q9-16. Participating in theater, dance, visual arts	28.6%	29.5%	22.3%	16.1%	3.6%
Q9-17. Preschool or early childhood programs	24.2%	27.5%	24.2%	15.4%	8.8%

Q9. If "Yes," please rate recreation programs of that type using a scale of 1 to 5, where 5 means the needs of your household are "100% met" and 1 is "0% met."

	100% met	75% met	50% met	25% met	0% met
Q9-18. Recreational swimming/swim lessons	29.3%	24.5%	23.1%	14.3%	8.8%
Q9-19. Running or walking	57.4%	31.0%	8.5%	2.4%	0.6%
Q9-20. Senior citizen programs	18.6%	34.5%	31.7%	13.8%	1.4%
Q9-21. Snow biking	48.4%	33.3%	11.8%	5.4%	1.1%
Q9-22. Snowshoeing	33.3%	35.9%	23.6%	4.6%	2.6%
Q9-23. Special events	27.7%	29.9%	29.9%	9.8%	2.7%
Q9-24. Summer camp programs	17.4%	24.6%	24.6%	18.8%	14.5%
Q9-25. Swimming for exercise/water fitness classes	19.7%	23.8%	27.9%	18.9%	9.8%
Q9-26. Tennis	16.9%	32.5%	32.5%	15.7%	2.4%
Q9-27. Using gyms for basketball or volleyball	25.3%	27.6%	24.1%	14.9%	8.0%
Q9-28. Visiting nature areas/spending time outdoors	50.0%	28.5%	16.1%	4.2%	1.1%
Q9-29. Youth classes (e.g. dance, art, gymnastics)	21.7%	36.1%	28.9%	13.3%	0.0%
Q9-30. Youth soccer	43.8%	35.6%	17.8%	2.7%	0.0%
Q9-31. Youth softball or baseball	29.4%	31.4%	17.6%	15.7%	5.9%
Q9-32. Other	11.8%	11.8%	23.5%	5.9%	47.1%

Q9-32. Other

Q9-32. Other	Number	Percent
Disc golf	2	11.8 %
Bike path	1	5.9 %
Curling and pickleball	1	5.9 %
Indoor tennis for winter	1	5.9 %
Sailing lessons	1	5.9 %
LACAROSSE	1	5.9 %
FAMILY TRAIL AND WALKING	1	5.9 %
AERIAL SILKS CLASSES	1	5.9 %
Motorized sports	1	5.9 %
Dog park	1	5.9 %
Hammocking	1	5.9 %
Playground equipment	1	5.9 %
ADULT SOCCER	1	5.9 %
PICKLEBALL	1	5.9 %
Outdoor theatre/concerts	1	5.9 %
YEAR ROUND SOCCER	1	5.9 %
Total	17	100.0 %

Q10. Which FOUR of the programs from the list in Question 9 are MOST IMPORTANT to your

Q10. Top choice	Number	Percent
Adult fitness/aerobics classes, weight training	39	7.8 %
Adult softball or baseball	6	1.2 %
Attending community special events	20	4.0 %
Attending live theater/concert performances	31	6.2 %
Bike share program	4	0.8 %
Community gardening	8	1.6 %
Cross country skiing	18	3.6 %
Downhill skiing	11	2.2 %
Fishing or ice fishing	10	2.0 %
Human powered paddle sports	5	1.0 %
Ice-skating or hockey	16	3.2 %
Inline skating/roller blading/skateboarding	2	0.4 %
Mountain biking/hiking/trail running	87	17.4 %
Movies in the park	3	0.6 %
Participating in theater, dance, visual arts	6	1.2 %
Preschool or early childhood programs	9	1.8 %
Recreational swimming/swim lessons	9	1.8 %
Running or walking	46	9.2 %
Senior citizen programs	14	2.8 %
Snow biking	5	1.0 %
Snowshoeing	3	0.6 %
Special events	4	0.8 %
Summer camp programs	2	0.4 %
Swimming for exercise/water fitness classes	13	2.6 %
Tennis	4	0.8 %
Using gyms for basketball or volleyball	1	0.2 %
Visiting nature areas/spending time outdoors	51	10.2 %
Youth classes (e.g. dance, art, gymnastics)	3	0.6 %
Youth soccer	5	1.0 %
Youth softball or baseball	7	1.4 %
Other	9	1.8 %
None chosen	49	9.8 %
Total	500	100.0 %

$\underline{Q10.\ Which\ FOUR\ of\ the\ programs\ from\ the\ list\ in\ \underline{Question\ 9}\ are\ MOST\ IMPORTANT\ to\ your\ \underline{household?}}$

Q10. 2nd choice	Number	Percent
Adult fitness/aerobics classes, weight training	12	2.4 %
Adult softball or baseball	5	1.0 %
Attending community special events	28	5.6 %
Attending live theater/concert performances	39	7.8 %
Bike share program	3	0.6 %
Community gardening	8	1.6 %
Cross country skiing	25	5.0 %
Downhill skiing	16	3.2 %
Fishing or ice fishing	17	3.4 %
Human powered paddle sports	7	1.4 %
Ice-skating or hockey	10	2.0 %
Inline skating/roller blading/skateboarding	5	1.0 %
Mountain biking/hiking/trail running	36	7.2 %
Movies in the park	20	4.0 %
Mushing or dog sled racing	2	0.4 %
Participating in theater, dance, visual arts	11	2.2 %
Preschool or early childhood programs	7	1.4 %
Recreational swimming/swim lessons	12	2.4 %
Running or walking	56	11.2 %
Senior citizen programs	18	3.6 %
Snow biking	7	1.4 %
Snowshoeing	8	1.6 %
Special events	12	2.4 %
Summer camp programs	5	1.0 %
Swimming for exercise/water fitness classes	3	0.6 %
Tennis	4	0.8 %
Using gyms for basketball or volleyball	6	1.2 %
Visiting nature areas/spending time outdoors	44	8.8 %
Youth classes (e.g. dance, art, gymnastics)	9	1.8 %
Youth soccer	3	0.6 %
Youth softball or baseball	2	0.4 %
Other	4	0.8 %
None chosen	56	11.2 %
Total	500	100.0 %

Q10. Which FOUR of the programs from the list in Question 9 are MOST IMPORTANT to your household?

Q10. 3rd choice	Number	Percent
Adult fitness/aerobics classes, weight training	12	2.4 %
Adult softball or baseball	1	0.2 %
Attending community special events	29	5.8 %
Attending live theater/concert performances	32	6.4 %
Bike share program	2	0.4 %
Community gardening	7	1.4 %
Cross country skiing	16	3.2 %
Downhill skiing	7	1.4 %
Fishing or ice fishing	10	2.0 %
Human powered paddle sports	14	2.8 %
Ice-skating or hockey	10	2.0 %
Inline skating/roller blading/skateboarding	2	0.4 %
Mountain biking/hiking/trail running	37	7.4 %
Movies in the park	20	4.0 %
Mushing or dog sled racing	2	0.4 %
Participating in theater, dance, visual arts	8	1.6 %
Preschool or early childhood programs	5	1.0 %
Recreational swimming/swim lessons	11	2.2 %
Running or walking	55	11.0 %
Senior citizen programs	23	4.6 %
Snow biking	10	2.0 %
Snowshoeing	15	3.0 %
Special events	9	1.8 %
Summer camp programs	4	0.8 %
Swimming for exercise/water fitness classes	10	2.0 %
Tennis	6	1.2 %
Using gyms for basketball or volleyball	7	1.4 %
Visiting nature areas/spending time outdoors	54	10.8 %
Youth classes (e.g. dance, art, gymnastics)	4	0.8 %
Youth soccer	5	1.0 %
Youth softball or baseball	1	0.2 %
Other	1	0.2 %
None chosen	71	14.2 %
Total	500	100.0 %

$\underline{Q10.\ Which\ FOUR\ of\ the\ programs\ from\ the\ list\ in\ \underline{Question\ 9\ are\ MOST\ IMPORTANT\ to\ your\ household?}}$

Q10. 4th choice	Number	Percent
Adult fitness/aerobics classes, weight training	22	4.4 %
Adult softball or baseball	1	0.2 %
Attending community special events	26	5.2 %
Attending live theater/concert performances	30	6.0 %
Bike share program	7	1.4 %
Community gardening	7	1.4 %
Cross country skiing	6	1.2 %
Downhill skiing	11	2.2 %
Fishing or ice fishing	17	3.4 %
Human powered paddle sports	6	1.2 %
Ice-skating or hockey	10	2.0 %
Inline skating/roller blading/skateboarding	3	0.6 %
Mountain biking/hiking/trail running	17	3.4 %
Movies in the park	22	4.4 %
Mushing or dog sled racing	6	1.2 %
Participating in theater, dance, visual arts	10	2.0 %
Preschool or early childhood programs	5	1.0 %
Recreational swimming/swim lessons	8	1.6 %
Running or walking	22	4.4 %
Senior citizen programs	18	3.6 %
Snow biking	7	1.4 %
Snowshoeing	19	3.8 %
Special events	22	4.4 %
Summer camp programs	4	0.8 %
Swimming for exercise/water fitness classes	8	1.6 %
Tennis	11	2.2 %
Using gyms for basketball or volleyball	6	1.2 %
Visiting nature areas/spending time outdoors	51	10.2 %
Youth classes (e.g. dance, art, gymnastics)	14	2.8 %
Youth soccer	5	1.0 %
Other	1	0.2 %
None chosen	98	19.6 %
Total	500	100.0 %

Q10. Which FOUR of the programs from the list in Question 9 are MOST IMPORTANT to your household? (top 4)

Q10. Sum of top 4 choices	Number	Percent
Adult fitness/aerobics classes, weight training	85	17.0 %
Adult softball or baseball	13	2.6 %
Attending community special events	103	20.6 %
Attending live theater/concert performances	132	26.4 %
Bike share program	16	3.2 %
Community gardening	30	6.0 %
Cross country skiing	65	13.0 %
Downhill skiing	45	9.0 %
Fishing or ice fishing	54	10.8 %
Human powered paddle sports	32	6.4 %
Ice-skating or hockey	46	9.2 %
Inline skating/roller blading/skateboarding	12	2.4 %
Mountain biking/hiking/trail running	177	35.4 %
Movies in the park	65	13.0 %
Mushing or dog sled racing	10	2.0 %
Participating in theater, dance, visual arts	35	7.0 %
Preschool or early childhood programs	26	5.2 %
Recreational swimming/swim lessons	40	8.0 %
Running or walking	179	35.8 %
Senior citizen programs	73	14.6 %
Snow biking	29	5.8 %
Snowshoeing	45	9.0 %
Special events	47	9.4 %
Summer camp programs	15	3.0 %
Swimming for exercise/water fitness classes	34	6.8 %
Tennis	25	5.0 %
Using gyms for basketball or volleyball	20	4.0 %
Visiting nature areas/spending time outdoors	200	40.0 %
Youth classes (e.g. dance, art, gymnastics)	30	6.0 %
Youth soccer	18	3.6 %
Youth softball or baseball	10	2.0 %
Other	15	3.0 %
None chosen	49	9.8 %
Total	1775	

Q11. Which FOUR of the programs from the list in Question 9 would you and members of your household participate in MORE OFTEN if more programming was made available by the City of Marquette?

Q11. Top choice	Number	Percent
Adult fitness/aerobics classes, weight training	29	5.8 %
Adult softball or baseball	6	1.2 %
Attending community special events	26	5.2 %
Attending live theater/concert performances	49	9.8 %
Bike share program	10	2.0 %
Community gardening	7	1.4 %
Cross country skiing	5	1.0 %
Downhill skiing	7	1.4 %
Fishing or ice fishing	9	1.8 %
Human powered paddle sports	13	2.6 %
Ice-skating or hockey	9	1.8 %
Inline skating/roller blading/skateboarding	2	0.4 %
Mountain biking/hiking/trail running	13	2.6 %
Movies in the park	59	11.8 %
Mushing or dog sled racing	3	0.6 %
Participating in theater, dance, visual arts	2	0.4 %
Preschool or early childhood programs	11	2.2 %
Recreational swimming/swim lessons	10	2.0 %
Running or walking	7	1.4 %
Senior citizen programs	13	2.6 %
Snow biking	1	0.2 %
Snowshoeing	8	1.6 %
Special events	10	2.0 %
Summer camp programs	4	0.8 %
Swimming for exercise/water fitness classes	13	2.6 %
Tennis	10	2.0 %
Using gyms for basketball or volleyball	5	1.0 %
Visiting nature areas/spending time outdoors	13	2.6 %
Youth classes (e.g. dance, art, gymnastics)	9	1.8 %
Youth soccer	2	0.4 %
Youth softball or baseball	3	0.6 %
Other	9	1.8 %
None chosen	123	24.6 %
Total	500	100.0 %

Q11. Which FOUR of the programs from the list in Question 9 would you and members of your household participate in MORE OFTEN if more programming was made available by the City of Marquette?

Q11. 2nd choice	Number	Percent
Adult fitness/aerobics classes, weight training	14	2.8 %
Adult softball or baseball	1	0.2 %
Attending community special events	24	4.8 %
Attending live theater/concert performances	36	7.2 %
Bike share program	9	1.8 %
Community gardening	10	2.0 %
Cross country skiing	7	1.4 %
Downhill skiing	4	0.8 %
Fishing or ice fishing	12	2.4 %
Human powered paddle sports	15	3.0 %
Ice-skating or hockey	9	1.8 %
Inline skating/roller blading/skateboarding	3	0.6 %
Mountain biking/hiking/trail running	16	3.2 %
Movies in the park	42	8.4 %
Mushing or dog sled racing	2	0.4 %
Participating in theater, dance, visual arts	10	2.0 %
Preschool or early childhood programs	5	1.0 %
Recreational swimming/swim lessons	18	3.6 %
Running or walking	12	2.4 %
Senior citizen programs	11	2.2 %
Snow biking	5	1.0 %
Snowshoeing	8	1.6 %
Special events	21	4.2 %
Summer camp programs	9	1.8 %
Swimming for exercise/water fitness classes	8	1.6 %
Tennis	5	1.0 %
Using gyms for basketball or volleyball	4	0.8 %
Visiting nature areas/spending time outdoors	6	1.2 %
Youth classes (e.g. dance, art, gymnastics)	3	0.6 %
Youth soccer	3	0.6 %
Youth softball or baseball	2	0.4 %
Other	1	0.2 %
None chosen	165	33.0 %
Total	500	100.0 %

Q11. Which FOUR of the programs from the list in Question 9 would you and members of your household participate in MORE OFTEN if more programming was made available by the City of Marquette?

Q11. 3rd choice	Number	Percent
Adult fitness/aerobics classes, weight training	9	1.8 %
Attending community special events	19	3.8 %
Attending live theater/concert performances	34	6.8 %
Bike share program	5	1.0 %
Community gardening	8	1.6 %
Cross country skiing	6	1.2 %
Downhill skiing	4	0.8 %
Fishing or ice fishing	7	1.4 %
Human powered paddle sports	9	1.8 %
Ice-skating or hockey	5	1.0 %
Inline skating/roller blading/skateboarding	2	0.4 %
Mountain biking/hiking/trail running	12	2.4 %
Movies in the park	37	7.4 %
Mushing or dog sled racing	1	0.2 %
Participating in theater, dance, visual arts	8	1.6 %
Preschool or early childhood programs	3	0.6 %
Recreational swimming/swim lessons	9	1.8 %
Running or walking	13	2.6 %
Senior citizen programs	16	3.2 %
Snow biking	4	0.8 %
Snowshoeing	6	1.2 %
Special events	17	3.4 %
Summer camp programs	7	1.4 %
Swimming for exercise/water fitness classes	14	2.8 %
Tennis	4	0.8 %
Using gyms for basketball or volleyball	8	1.6 %
Visiting nature areas/spending time outdoors	26	5.2 %
Youth classes (e.g. dance, art, gymnastics)	6	1.2 %
Youth softball or baseball	3	0.6 %
None chosen	198	39.6 %
Total	500	100.0 %

Q11. Which FOUR of the programs from the list in Question 9 would you and members of your household participate in MORE OFTEN if more programming was made available by the City of Marquette?

Q11. 4th choice	Number	Percen
Adult fitness/aerobics classes, weight training	15	3.0 %
Adult softball or baseball	3	0.6 %
Attending community special events	26	5.2 %
Attending live theater/concert performances	19	3.8 %
Bike share program	5	1.0 %
Community gardening	7	1.4 %
Cross country skiing	3	0.6 %
Downhill skiing	2	0.4 %
Fishing or ice fishing	8	1.6 %
Human powered paddle sports	16	3.2 %
Ice-skating or hockey	3	0.6 %
Inline skating/roller blading/skateboarding	2	0.4 %
Mountain biking/hiking/trail running	7	1.4 %
Movies in the park	14	2.8 %
Mushing or dog sled racing	4	0.8 %
Participating in theater, dance, visual arts	7	1.4 %
Preschool or early childhood programs	4	0.8 %
Recreational swimming/swim lessons	6	1.2 %
Running or walking	7	1.4 %
Senior citizen programs	10	2.0 %
Snow biking	4	0.8 %
Snowshoeing	14	2.8 %
Special events	19	3.8 %
Summer camp programs	4	0.8 %
Swimming for exercise/water fitness classes	8	1.6 %
Tennis	7	1.4 %
Using gyms for basketball or volleyball	4	0.8 %
Visiting nature areas/spending time outdoors	25	5.0 %
Youth classes (e.g. dance, art, gymnastics)	6	1.2 %
Youth soccer	2	0.4 %
Other	3	0.6 %
None chosen	236	47.2 %
Total	500	100.0 %

Q11. Which FOUR of the programs from the list in Question 9 would you and members of your household participate in MORE OFTEN if more programming was made available by the City of Marquette? (top 4)

Q11. Sum of top 4 choices	Number	Percent
Adult fitness/aerobics classes, weight training	67	13.4 %
Adult softball or baseball	10	2.0 %
Attending community special events	95	19.0 %
Attending live theater/concert performances	138	27.6 %
Bike share program	29	5.8 %
Community gardening	32	6.4 %
Cross country skiing	21	4.2 %
Downhill skiing	17	3.4 %
Fishing or ice fishing	36	7.2 %
Human powered paddle sports	53	10.6 %
Ice-skating or hockey	26	5.2 %
Inline skating/roller blading/skateboarding	9	1.8 %
Mountain biking/hiking/trail running	48	9.6 %
Movies in the park	152	30.4 %
Mushing or dog sled racing	10	2.0 %
Participating in theater, dance, visual arts	27	5.4 %
Preschool or early childhood programs	23	4.6 %
Recreational swimming/swim lessons	43	8.6 %
Running or walking	39	7.8 %
Senior citizen programs	50	10.0 %
Snow biking	14	2.8 %
Snowshoeing	36	7.2 %
Special events	67	13.4 %
Summer camp programs	24	4.8 %
Swimming for exercise/water fitness classes	43	8.6 %
Tennis	26	5.2 %
Using gyms for basketball or volleyball	21	4.2 %
Visiting nature areas/spending time outdoors	70	14.0 %
Youth classes (e.g. dance, art, gymnastics)	24	4.8 %
Youth soccer	7	1.4 %
Youth softball or baseball	8	1.6 %
Other	13	2.6 %
None chosen	123	24.6 %
Total	1401	

Number of Cases = 500Number of Responses = 1401

Average Number Of Responses Per Case = 2.8

Number Of Cases With At Least One Response = 500

Q12. Have you or any members of your household used Presque Isle Park during the past 2 years?

Q12. Have you used Presque Isle Park during

past 2 years	Number	Percent
Yes	460	92.0 %
No	34	6.8 %
Not provided	6	1.2 %
Total	500	100.0 %

Q12. Have you or any members of your household used Presque Isle Park during the past 2 years? (without "not provided")

Q12. Have you used Presque Isle Park during

past 2 years	Number	Percent
Yes	460	93.1 %
No	34	6.9 %
Total	494	100.0 %

Q13. Which ONE of the actions below would you like the City of Marquette to take at Presque Isle Park?

Q13. Which one action would you like City of		
Marquette to take at Presque Isle Park	Number	Percent
Leave park as it is, do not make any improvements	120	24.0 %
Improve existing amenities (e.g., improve already		
developed portions near entrance to Island such as		
playgrounds, bandshell, gazebo, shelters, pavilion,		
restrooms)	304	60.8 %
Add amenities	64	12.8 %
Not provided	12	2.4 %
Total	500	100.0 %

$\underline{Q13.\ Which\ ONE\ of\ the\ actions\ below\ would\ \underline{you\ like\ the\ City\ of\ Marquette\ to\ take\ at\ Presque\ Isle\ Park?}}(\underline{without\ ''not\ provided''})$

Q13. Which one action would you like City of		
Marquette to take at Presque Isle Park	Number	Percent
Leave park as it is, do not make any improvements	120	24.6 %
Improve existing amenities (e.g., improve already		
developed portions near entrance to Island such as		
playgrounds, bandshell, gazebo, shelters, pavilion,		
restrooms)	304	62.3 %
Add amenities	64	13.1 %
Total	488	100.0 %

Q13. What amenities added?

Q13. What amenities to add	Number	Percent
Dog park	3	4.7 %
Dark Sky Park	3	4.7 %
Hammock stands	2	3.1 %
Food (burgers and hot dogs)	1	1.6 %
ADD GEOLOGIC INFORMATION BOARDS		
EXPLAINING UNIQUE ASPECTS	1	1.6 %
Outdoor pickleball courts, swimming pool	1	1.6 %
SPLASH ZONE/WATER PARK AREA	1	1.6 %
Bathrooms	1	1.6 %
Separate large and small dog runs	1	1.6 %
Picnic	1	1.6 %
Street performers	1	1.6 %
Life saving devices at Blackrocks	1	1.6 %
Parking lot at Blackrocks	1	1.6 %
Improve parking	1	1.6 %
Close off island to card. Non-motorized loop only	1	1.6 %
Dog friendly area near the island, possibly close to		
Lambros Park	1	1.6 %
Bike path around it	1	1.6 %
Improve road	1	1.6 %
ADDITION OF A MEDIUM SIZE SHELTER NEAR		
PLAYGROUND	1	1.6 %
Parking	1	1.6 %
Hammock stations	1	1.6 %
Convenience store	1	1.6 %
More time blocked for walking/running	1	1.6 %
BOARDWALKS OR OTHER SIMILAR		1
WALKWAYS	1	1.6 %
Playgrounds Ladder for Blackrocks for divers	1	1.6 %
Clear out downed trees and brush	1	1.6 % 1.6 %
	1	1.6 %
Restrooms, kayak rentals The boat launch	1	1.6 %
Bathroom at Sunset Point and increase vehicle traffic	1	1.0 %
hours	1	1.6 %
NO MOTOR VEHICLES	1	1.6 %
Hammocking section	1	1.6 %
OUTDOOR SWIMMING POOL AND SMALL	1	1.0 70
RESTAURANT	1	1.6 %
Hammock areas	1	1.6 %
Tree friendly hammocking	1	1.6 %
Black top parking	1	1.6 %
Campgrounds in existing amenities area	1	1.6 %
DEAD TREES SHOULD BE CLEANED UP	1	1.6 %
ALLOW DOG ON LEASHES, PAROVIDE WASTE	1	1.0 /0
CANS	1	1.6 %
0.11.0	1	1.0 /0

Q13. What amenities added?

Q13. What amenities to add	Number	Percent
GET RID OF ROAD/BAN CARS 100%	1	1.6 %
Parking lot repairs and expansion at Blackrocks	1	1.6 %
ALLOW DOGS TO BE WALKED ON LEASHES	1	1.6 %
Parking near Blackrocks and Sunset Point	1	1.6 %
FIX THE MARINA	1	1.6 %
OUTDOOR POOL	1	1.6 %
18-HOLE MINI GOLF	1	1.6 %
Expanded time when motor vehicles are not allowed on		
the main island road	1	1.6 %
TRIM TREES SO LARGE VEHICLES CAN GET		
THROUGH	1	1.6 %
Extended hours that park is closed to vehicle traffic	1	1.6 %
Deal with the overgrazing invasive plants	1	1.6 %
Take out dead trees, add more railing for safety	1	1.6 %
MORE DAYS AND HOURS WITH NO CARS		
ALLOWED	1	1.6 %
MORE ACCESS TO ROAD WITHOUT CARS	1	1.6 %
MAKE IT DOG FRIENDLY	1	1.6 %
Curtail motorized traffic along East (lake superior side)	1	1.6 %
Allow dogs on leashes please	1	1.6 %
Life guard at Blackrocks, update playground equipment	1	1.6 %
Bring back music in the park	1	1.6 %
Increase number of maintenance staff and park patrols	1	1.6 %
Total	64	100.0 %

Q14. Please indicate how supportive you would be of the City of Marquette taking each potential action to improve and expand parks and recreation facilities in the City.

(N=500)

	Very supportive	Somewhat supportive	Not sure	Not supportive	Not provided
Q14-1. Add accessible playgrounds	39.2%	30.6%	16.6%	9.6%	4.0%
Q14-2. Add art/ sculpture to parks	26.0%	24.0%	22.2%	24.8%	3.0%
Q14-3. Add irrigation & other upgrades to Mattson Park to accommodate its					
heavy use	37.8%	30.8%	19.8%	9.0%	2.6%
Q14-4. Artificial ice at The Commons	18.6%	26.2%	29.4%	22.0%	3.8%
Q14-5. Develop a new Downtown cultural arts center	23.6%	22.2%	28.8%	21.8%	3.6%
Q14-6. Develop an off-leash dog park	33.0%	21.6%	22.0%	19.0%	4.4%
Q14-7. Develop an outdoor family aquatic center with features such as slides, lap lanes, water sprays, area for swim lessons, etc.	34.8%	23.8%	16.8%	21.6%	3.0%
Q14-8. Develop multipurpose trails that provide linkages throughout area	56.4%	23.8%	8.6%	8.4%	2.8%
Q14-9. Develop neighborhood community gardens	30.0%	28.2%	25.4%	12.8%	3.6%

$\underline{Q14.\ Please\ indicate\ how\ supportive\ you\ would\ be\ of\ the\ \underline{City}\ of\ \underline{Marquette\ taking\ each\ potential\ action}}\\ \underline{to\ improve\ and\ expand\ parks\ and\ recreation\ facilities\ in\ the\ \underline{City}.}$

	V	Somewhat	NI-4	N-4	N-4 d- d
Q14-10. Develop new winter recreation facilities (e.g. snowshoeing & cross-country skiing areas, more natural surface trails)	Very supportive 39.6%	supportive 28.6%	Not sure	Not supportive	Not provided 3.2%
Q14-11. Develop new youth sports fields (soccer, baseball, softball)	12.2%	27.0%	32.6%	23.4%	4.8%
Q14-12. Improve Hurley Field Playground	17.2%	27.6%	36.2%	14.8%	4.2%
Q14-13. Indoor sports arena	21.6%	24.6%	29.4%	19.8%	4.6%
Q14-14. Maintain/ improve existing youth sports fields (e. g. soccer, baseball, softball)	32.2%	36.0%	18.6%	9.0%	4.2%
Q14-15. New band shell at Mattson Park	26.6%	28.2%	26.2%	16.4%	2.6%
Q14-16. Upgrade existing neighborhood parks, playgrounds, picnic shelters	36.0%	38.8%	15.2%	6.8%	3.2%
Q14-17. Upgrade existing youth/adult sports fields	21.0%	37.8%	26.8%	10.0%	4.4%
Q14-18. Upgrade Presque Island Park per list in Question 13	46.4%	22.2%	14.8%	13.4%	3.2%

$\underline{Q14.\ Please\ indicate\ how\ supportive\ you\ would\ be\ of\ the\ City\ of\ Marquette\ taking\ each\ potential\ action}}\\ \underline{to\ improve\ and\ expand\ parks\ and\ recreation\ facilities\ in\ the\ City.}}$

	Very supportive	Somewhat supportive	Not sure	Not supportive	Not provided
Q14-19. Upgrade Lakeview Arena to expand its uses (e.g. hosting 300-400 person wedding)	22.2%	27.8%	26.6%	19.6%	3.8%
Q14-20. Upgrade Lighthouse Park	26.0%	29.0%	30.2%	11.2%	3.6%
Q14-21. Upgrade Presque Isle bandshell	25.6%	33.0%	28.6%	10.4%	2.4%

Q14. Please indicate how supportive you would be of the City of Marquette taking each potential action to improve and expand parks and recreation facilities in the City. (without "not provided")

(N=500)

		Somewhat		
O14-1. Add accessible playgrounds	Very supportive 40.8%	supportive 31.9%	Not sure 17.3%	Not supportive 10.0%
Q14-2. Add art/sculpture to parks	26.8%	24.7%	22.9%	25.6%
Q14-3. Add irrigation & other upgrades to Mattson Park to accommodate its				
heavy use	38.8%	31.6%	20.3%	9.2%
Q14-4. Artificial ice at The Commons	19.3%	27.2%	30.6%	22.9%
Q14-5. Develop a new Downtown cultural arts center	24.5%	23.0%	29.9%	22.6%
Q14-6. Develop an off-leash dog park	34.5%	22.6%	23.0%	19.9%
Q14-7. Develop an outdoor family aquatic center with features such as slides, lap lanes, water sprays, area for				
swim lessons, etc.	35.9%	24.5%	17.3%	22.3%
Q14-8. Develop multipurpose trails that provide linkages throughout area	58.0%	24.5%	8.8%	8.6%
Q14-9. Develop neighborhood community gardens	31.1%	29.3%	26.3%	13.3%
Q14-10. Develop new winter recreation facilities (e.g. snowshoeing & cross-				
country skiing areas, more natural surface trails)	40.9%	29.5%	19.8%	9.7%
Q14-11. Develop new youth sports fields (soccer, baseball, softball)	12.8%	28.4%	34.2%	24.6%
Q14-12. Improve Hurley Field Playground	18.0%	28.8%	37.8%	15.4%
Q14-13. Indoor sports arena	22.6%	25.8%	30.8%	20.8%

Q14. Please indicate how supportive you would be of the City of Marquette taking each potential action to improve and expand parks and recreation facilities in the City. (without "not provided")

	Very supportive	Somewhat supportive	Not sure	Not supportive
Q14-14. Maintain/improve existing youth sports fields (e.g. soccer, baseball, softball)	33.6%	37.6%	19.4%	9.4%
Q14-15. New band shell at Mattson Park	27.3%	29.0%	26.9%	16.8%
Q14-16. Upgrade existing neighborhood parks, playgrounds, picnic shelters	37.2%	40.1%	15.7%	7.0%
Q14-17. Upgrade existing youth/adult sports fields	22.0%	39.5%	28.0%	10.5%
Q14-18. Upgrade Presque Island Park per list in Question 13	47.9%	22.9%	15.3%	13.8%
Q14-19. Upgrade Lakeview Arena to expand its uses (e.g. hosting 300-400 person wedding)	23.1%	28.9%	27.7%	20.4%
Q14-20. Upgrade Lighthouse Park	27.0%	30.1%	31.3%	11.6%
Q14-21. Upgrade Presque Isle bandshell	26.2%	33.8%	29.3%	10.7%

Q15. Which FOUR of the potential actions from the list in Question 14 are MOST IMPORTANT to your household?

Q15. Top choice Number Percent Add accessible playgrounds 25 5.0 % 11 2.2 % Add art/sculpture to parks Add irrigation & other upgrades to Mattson Park to 34 6.8 % accommodate its heavy use Artificial ice at The Commons 19 3.8 % Develop a new Downtown cultural arts center 14 2.8 % Develop an off-leash dog park 67 13.4 % Develop an outdoor family aquatic center with features such as slides, lap lanes, water sprays, area for swim 47 9.4 % Develop multipurpose trails that provide linkages 81 16.2 % throughout area Develop neighborhood community gardens 9 1.8 % Develop new winter recreation facilities (e.g. snowshoeing & cross-country skiing areas, more natural surface trails) 21 4.2 % Develop new youth sports fields (soccer, baseball, 3 0.6 % softball) Improve Hurley Field Playground 1.2 % 6 Indoor sports arena 11 2.2 % Maintain/improve existing youth sports fields (e.g. soccer, baseball, softball) 13 2.6 % New band shell at Mattson Park 10 2.0 % Upgrade existing neighborhood parks, playgrounds, picnic 20 4.0 % shelters Upgrade existing youth/adult sports fields 4 0.8 % 32 Upgrade Presque Island Park per list in Question 13 6.4 % Upgrade Lakeview Arena to expand its uses (e.g. 5 hosting 300-400 person wedding) 1.0 % Upgrade Lighthouse Park 9 1.8 % Upgrade Presque Isle bandshell 4 0.8 % 55 None chosen 11.0 % 500 100.0 % Total

Q15. Which FOUR of the potential actions from the list in Question 14 are MOST IMPORTANT to your household?

Q15. 2nd choice	Number	Percent
Add accessible playgrounds	19	3.8 %
Add art/sculpture to parks	16	3.2 %
Add irrigation & other upgrades to Mattson Park to		
accommodate its heavy use	21	4.2 %
Artificial ice at The Commons	13	2.6 %
Develop a new Downtown cultural arts center	14	2.8 %
Develop an off-leash dog park	31	6.2 %
Develop an outdoor family aquatic center with features		
such as slides, lap lanes, water sprays, area for swim		
lessons, etc.	36	7.2 %
Develop multipurpose trails that provide linkages		
throughout area	57	11.4 %
Develop neighborhood community gardens	23	4.6 %
Develop new winter recreation facilities (e.g.		
snowshoeing & cross-country skiing areas, more natural		
surface trails)	53	10.6 %
Develop new youth sports fields (soccer, baseball,		
softball)	7	1.4 %
Improve Hurley Field Playground	5	1.0 %
Indoor sports arena	19	3.8 %
Maintain/improve existing youth sports fields (e.g. soccer,		
baseball, softball)	16	3.2 %
New band shell at Mattson Park	15	3.0 %
Upgrade existing neighborhood parks, playgrounds, picnic		
shelters	23	4.6 %
Upgrade existing youth/adult sports fields	5	1.0 %
Upgrade Presque Island Park per list in Question 13	30	6.0 %
Upgrade Lakeview Arena to expand its uses (e.g.		
hosting 300-400 person wedding)	6	1.2 %
Upgrade Lighthouse Park	11	2.2 %
Upgrade Presque Isle bandshell	8	1.6 %
None chosen	72	14.4 %
Total	500	100.0 %

Q15. Which FOUR of the potential actions from the list in Question 14 are MOST IMPORTANT to your household?

Q15. 3rd choice Number Percent Add accessible playgrounds 1.8 % Add art/sculpture to parks 11 2.2 % Add irrigation & other upgrades to Mattson Park to 21 4.2 % accommodate its heavy use Artificial ice at The Commons 6 1.2 % Develop a new Downtown cultural arts center 15 3.0 % Develop an off-leash dog park 15 3.0 % Develop an outdoor family aquatic center with features such as slides, lap lanes, water sprays, area for swim 27 5.4 % Develop multipurpose trails that provide linkages 39 7.8 % throughout area Develop neighborhood community gardens 26 5.2 % Develop new winter recreation facilities (e.g. snowshoeing & cross-country skiing areas, more natural surface trails) 41 8.2 % Develop new youth sports fields (soccer, baseball, 1.2 % softball) 6 Improve Hurley Field Playground 5 1.0 % Indoor sports arena 12 2.4 % Maintain/improve existing youth sports fields (e.g. soccer, baseball, softball) 14 2.8 % New band shell at Mattson Park 27 5.4 % Upgrade existing neighborhood parks, playgrounds, picnic 36 7.2 % shelters Upgrade existing youth/adult sports fields 7 1.4 % 37 Upgrade Presque Island Park per list in Question 13 7.4 % Upgrade Lakeview Arena to expand its uses (e.g. hosting 300-400 person wedding) 16 3.2 % Upgrade Lighthouse Park 12 2.4 % Upgrade Presque Isle bandshell 12 2.4 % None chosen 106 21.2 % 500 100.0 % Total

Q15. Which FOUR of the potential actions from the list in Question 14 are MOST IMPORTANT to your household?

Q15. 4th choice	Number	Percent
Add accessible playgrounds	16	3.2 %
Add art/sculpture to parks	18	3.6 %
Add irrigation & other upgrades to Mattson Park to		
accommodate its heavy use	13	2.6 %
Artificial ice at The Commons	17	3.4 %
Develop a new Downtown cultural arts center	16	3.2 %
Develop an off-leash dog park	15	3.0 %
Develop an outdoor family aquatic center with features		
such as slides, lap lanes, water sprays, area for swim		
lessons, etc.	19	3.8 %
Develop multipurpose trails that provide linkages		
throughout area	27	5.4 %
Develop neighborhood community gardens	16	3.2 %
Develop new winter recreation facilities (e.g.		
snowshoeing & cross-country skiing areas, more natural		
surface trails)	19	3.8 %
Develop new youth sports fields (soccer, baseball,		
softball)	3	0.6 %
Improve Hurley Field Playground	5	1.0 %
Indoor sports arena	13	2.6 %
Maintain/improve existing youth sports fields (e.g. soccer,		
baseball, softball)	16	3.2 %
New band shell at Mattson Park	17	3.4 %
Upgrade existing neighborhood parks, playgrounds, picnic		
shelters	35	7.0 %
Upgrade existing youth/adult sports fields	12	2.4 %
Upgrade Presque Island Park per list in Question 13	37	7.4 %
Upgrade Lakeview Arena to expand its uses (e.g.		
hosting 300-400 person wedding)	13	2.6 %
Upgrade Lighthouse Park	14	2.8 %
Upgrade Presque Isle bandshell	14	2.8 %
None chosen	145	29.0 %
Total	500	100.0 %
		/0

Q15. Which FOUR of the potential actions from the list in Question 14 are MOST IMPORTANT to your household? (top 4)

Q15. Sum of top 4 choices	Number	Percent
Add accessible playgrounds	69	13.8 %
Add art/sculpture to parks	56	11.2 %
Add irrigation & other upgrades to Mattson Park to		
accommodate its heavy use	89	17.8 %
Artificial ice at The Commons	55	11.0 %
Develop a new Downtown cultural arts center	59	11.8 %
Develop an off-leash dog park	128	25.6 %
Develop an outdoor family aquatic center with features		
such as slides, lap lanes, water sprays, area for swim		
lessons, etc.	129	25.8 %
Develop multipurpose trails that provide linkages		
throughout area	204	40.8 %
Develop neighborhood community gardens	74	14.8 %
Develop new winter recreation facilities (e.g.		
snowshoeing & cross-country skiing areas, more natural		
surface trails)	134	26.8 %
Develop new youth sports fields (soccer, baseball,		
softball)	19	3.8 %
Improve Hurley Field Playground	21	4.2 %
Indoor sports arena	55	11.0 %
Maintain/improve existing youth sports fields (e.g. soccer,		
baseball, softball)	59	11.8 %
New band shell at Mattson Park	69	13.8 %
Upgrade existing neighborhood parks, playgrounds, picnic		
shelters	114	22.8 %
Upgrade existing youth/adult sports fields	28	5.6 %
Upgrade Presque Island Park per list in Question 13	136	27.2 %
Upgrade Lakeview Arena to expand its uses (e.g.		
hosting 300-400 person wedding)	40	8.0 %
Upgrade Lighthouse Park	46	9.2 %
Upgrade Presque Isle bandshell	38	7.6 %
None chosen	55	11.0 %
Total	1677	

Q16. Compared to other priorities for the City of Marquette, such as police, fire, and streets, how important do you and members of your household think it is for the City to fund improvements to Parks and Recreation facilities?

Q16. How important is it for City to fund		
improvements to Parks & Recreation facilities	Number	Percent
Very important	233	46.6 %
Somewhat important	199	39.8 %
Not sure	32	6.4 %
Not important	28	5.6 %
Not provided	8	1.6 %
Total	500	100.0 %

Q16. Compared to other priorities for the City of Marquette, such as police, fire, and streets, how important do you and members of your household think it is for the City to fund improvements to Parks and Recreation facilities? (without "not provided")

Q16. How important is it for City to fund		
improvements to Parks & Recreation facilities	Number	Percent
Very important	233	47.4 %
Somewhat important	199	40.4 %
Not sure	32	6.5 %
Not important	28	5.7 %
Total	492	100.0 %

Q17. Which TWO of the actions below would you MOST SUPPORT for increasing revenues to support the Parks and Recreation services and facilities in the City of Marquette?

Q17. What actions would you most support for		
increasing revenues to support Parks & Recreation		
services & facilities	Number	Percent
City should increase user fees charged for residents & non-		
residents for programs & facilities so that they cover 100%		
of actual costs for programs	172	34.4 %
City should create a dedicated funding source for Parks &		
Recreation upgrades & new projects by increasing		
property taxes using a new mill levy	161	32.2 %
City should establish a new City income tax to help		
support Parks & Recreation services & use some additional		
revenue to reduce City property taxes	113	22.6 %
Not sure/none of these	166	33.2 %
Total	612	

Q17. Which TWO of the actions below would you MOST SUPPORT for increasing revenues to support the Parks and Recreation services and facilities in the City of Marquette? (without "not sure/none of these")

Q17. What actions would you most support for increasing revenues to support Parks & Recreation services & facilities Number Percent City should increase user fees charged for residents & nonresidents for programs & facilities so that they cover 100% of actual costs for programs 172 51.5 % City should create a dedicated funding source for Parks & Recreation upgrades & new projects by increasing property taxes using a new mill levy 161 48.2 % City should establish a new City income tax to help support Parks & Recreation services & use some additional revenue to reduce City property taxes 33.8 % 113 Total 446

Q18. What limitations should be imposed upon private businesses seeking to use public land for profit?

Q18. What limitations should be imposed upon private businesses seeking to use public land for		
profit	Number	Percent
None	32	6.4 %
Require a permit (unlimited number)	196	39.2 %
City seeks businesses to provide needed services through a request for proposals. (e.g. kayak rentals at Presque		
Isle Park)	245	49.0 %
Not provided	27	5.4 %
Total	500	100.0 %

Q18. What limitations should be imposed upon private businesses seeking to use public land for profit? (without "not provided")

Q18. What limitations should be imposed upon private businesses seeking to use public land for		
profit	Number	Percent
None	32	6.8 %
Require a permit (unlimited number)	196	41.4 %
City seeks businesses to provide needed services through		
a request for proposals. (e.g. kayak rentals at Presque		
Isle Park)	245	51.8 %
Total	473	100.0 %

Q19. Cultural Trail. How supportive are you of the City of Marquette dedicating resources towards adding interpretation along the Holly S. Greer Shoreline Bike Path to turn it into a cultural trail for showcasing the history and culture of the Marquette Shoreline?

Q19. How supportive are you of City dedicating resources towards adding interpretation along Holly S. Greer Shoreline Bike Path to turn it into a cultural trail for showcasing history & culture of

Marquette Shoreline	Number	Percent
Very supportive	115	23.0 %
Somewhat supportive	168	33.6 %
Not sure	88	17.6 %
Not supportive	121	24.2 %
Not provided	8	1.6 %
Total	500	100.0 %

Q19. Cultural Trail. How supportive are you of the City of Marquette dedicating resources towards adding interpretation along the Holly S. Greer Shoreline Bike Path to turn it into a cultural trail for showcasing the history and culture of the Marquette Shoreline? (without "not provided")

Q19. How supportive are you of City dedicating resources towards adding interpretation along Holly S. Greer Shoreline Bike Path to turn it into a cultural trail for showcasing history & culture of

Number	Percent
115	23.4 %
168	34.1 %
88	17.9 %
121	24.6 %
492	100.0 %
	115 168 88 121

Q20. Presque Isle Park. Should the City limit the driving hours on the road around the island to a few specific hours per day to allow for safer pedestrian access?

Q20. Should City limit driving hours on road around island to a few specific hours per day to

around island to a few specific hours per day to		
allow for safer pedestrian access	Number	Percen
Yes	182	36.4 %
No	248	49.6 %
Not sure	62	12.4 %
Not provided	8	1.6 %
Total	500	100.0 %

Q20. Presque Isle Park. Should the City limit the driving hours on the road around the island to a few specific hours per day to allow for safer pedestrian access? (without "not provided")

Q20. Should City limit driving hours on road around island to a few specific hours per day to

allow for safer pedestrian access	Number	Percent
Yes	182	37.0 %
No	248	50.4 %
Not sure	62	12.6 %
Total	492	100.0 %

Q21. Geocaching. Geocaching is an outdoor recreation activity, in which participants use global position systems or mobile devices and other navigational techniques to hide and seek containers, called "Geocaches" or "Caches," at specific locations marked by latitude and longitude coordinates. Knowing this, should the City allow geocaching in the park system?

Q21. Should City allow geocaching in park system	Number	Percent
Yes	246	49.2 %
No	130	26.0 %
Not sure	117	23.4 %
Not provided	7	1.4 %
Total	500	100.0 %

Q21. Geocaching. Geocaching is an outdoor recreation activity, in which participants use global position systems or mobile devices and other navigational techniques to hide and seek containers, called "Geocaches" or "Caches," at specific locations marked by latitude and longitude coordinates. Knowing this, should the City allow geocaching in the park system? (without "not provided")

Q21. Should City allow geocaching in park system	Number	Percent
Yes	246	49.9 %
No	130	26.4 %
Not sure	117	23.7 %
Total	493	100.0 %

Q22. When the City allocates its resources, should emphasis be given to shoreline parks or spread throughout the entire park system?

Q22. Should emphasis be given to shoreline parks or spread throughout entire park system when City

or spread an oughout entire paint system when enty		
allocates its resources	Number	Percent
More dollars for shoreline parks	104	20.8 %
Spread equally throughout system	351	70.2 %
Not sure	39	7.8 %
Not provided	6	1.2 %
Total	500	100.0 %

Q22. When the City allocates its resources, should emphasis be given to shoreline parks or spread throughout the entire park system? (without "not provided")

Q22. Should emphasis be given to shoreline parks or spread throughout entire park system when City

allocates its resources	Number	Percent
More dollars for shoreline parks	104	21.1 %
Spread equally throughout system	351	71.1 %
Not sure	39	7.9 %
Total	494	100.0 %

Q23. Would you support a permit allowing limited motorized recreation (ATV's, Side by Sides, Motocross) in the City limits of Marquette, near Mount Marquette/Marquette Mountain Ski Hill, provided there are specified marked routes?

Q23. Would you support a permit allowing limited motorized recreation in City limits near Mount

Marquette/Marquette Mountain Ski Hill	Number	Percent
Yes	216	43.2 %
No	211	42.2 %
Not sure	70	14.0 %
Not provided	3	0.6 %
Total	500	100.0 %

Q23. Would you support a permit allowing limited motorized recreation (ATV's, Side by Sides, Motocross) in the City limits of Marquette, near Mount Marquette/Marquette Mountain Ski Hill, provided there are specified marked routes? (without "not provided")

Q23. Would you support a permit allowing limited motorized recreation in City limits near Mount

Marquette/Marquette Mountain Ski Hill	Number	Percent
Yes	216	43.5 %
No	211	42.5 %
Not sure	70	14.1 %
Total	497	100.0 %

Q24. The State of Michigan has passed legislation that allows all electric bicycles (e-bikes) to be used on paved paths and City streets and makes them illegal on natural surface trails, but allows the City to alter the law locally. Knowing this, which ONE of the following actions do you support the City of Marquette taking with regard to electric bicycles (e-bikes)?

Q24. Which action do you support City taking with		
regard to electric bicycles (e-bikes)	Number	Percent
Banning e-bikes that exceed 20 miles per hour electric		
assist on City bike paths	83	16.6 %
Allowing e-bikes with only pedal assist (no throttle) up to		
20 miles per hour on natural surface trails	46	9.2 %
Limiting speed limit on City bike path to 15 miles per		
hour for all forms of transportation	87	17.4 %
Items 1 & 2	64	12.8 %
Items 2 & 3	75	15.0 %
Only follow State law & leave everything else the same	120	24.0 %
Not provided	25	5.0 %
Total	500	100.0 %

Q24. The State of Michigan has passed legislation that allows all electric bicycles (e-bikes) to be used on paved paths and City streets and makes them illegal on natural surface trails, but allows the City to alter the law locally. Knowing this, which ONE of the following actions do you support the City of Marquette taking with regard to electric bicycles (e-bikes)? (without "not provided")

Q24. Which action do you support City taking with		
regard to electric bicycles (e-bikes)	Number	Percen
Banning e-bikes that exceed 20 miles per hour electric		
assist on City bike paths	83	17.5 %
Allowing e-bikes with only pedal assist (no throttle) up to		
20 miles per hour on natural surface trails	46	9.7 %
Limiting speed limit on City bike path to 15 miles per		
hour for all forms of transportation	87	18.3 %
Items 1 & 2	64	13.5 %
Items 2 & 3	75	15.8 %
Only follow State law & leave everything else the same	120	25.3 %
Total	475	100.0 %

Q25. Overall, how satisfied are you with the registration process for recreation programs by the City of Marquette?

Q25. How satisfied are you with registration process for recreation programs by City of

Marquette	Number	Percent
Very satisfied	25	5.0 %
Satisfied	112	22.4 %
Neutral	166	33.2 %
Dissatisfied	10	2.0 %
Very dissatisfied	4	0.8 %
Don't know	183	36.6 %
Total	500	100.0 %

Q26. Overall, how satisfied are you with the registration process for recreation programs by third parties/City partners who use City facilities?

Q26. How satisfied are you with registration process for recreation programs by third parties/

City partners who use City facilities	Number	Percent
Very satisfied	20	4.0 %
Satisfied	90	18.0 %
Neutral	145	29.0 %
Dissatisfied	15	3.0 %
Very dissatisfied	2	0.4 %
Don't know	228	45.6 %
Total	500	100.0 %

Q25. Overall, how satisfied are you with the registration process for recreation programs by the City of Marquette? (without "don't know")

Q25. How satisfied are you with registration process for recreation programs by City of

Marquette	Number	Percen
Very satisfied	25	7.9 %
Satisfied	112	35.3 %
Neutral	166	52.4 %
Dissatisfied	10	3.2 %
Very dissatisfied	4	1.3 %
Total	317	100.0 %

Q26. Overall, how satisfied are you with the registration process for recreation programs by third parties/City partners who use City facilities? (without "don't know")

Q26. How satisfied are you with registration process for recreation programs by third parties/

City partners who use City facilities	Number	Percent
Very satisfied	20	7.4 %
Satisfied	90	33.1 %
Neutral	145	53.3 %
Dissatisfied	15	5.5 %
Very dissatisfied	2	0.7 %
Total	272	100.0 %

Q27. Do you know who to contact for programs in which you are interested in participating?

Q27. Do you know who to contact for programs in		
which you are interested in participating	Number	Percent
Yes	219	43.8 %
No	281	56.2 %
Total	500	100.0 %

Q28. How supportive are you of a parking fee for Marquette parks, including City beaches, with revenues used to upgrade Parks and Recreation facilities?

Q28. How supportive are you of a parking fee for Marquette parks, including City beaches, with revenues used to upgrade Parks & Recreation

facilities	Number	Percent
Very supportive	39	7.8 %
Somewhat supportive	100	20.0 %
Not sure	54	10.8 %
Not supportive	305	61.0 %
Not provided	2	0.4 %
Total	500	100.0 %

Q28. How supportive are you of a parking fee for Marquette parks, including City beaches, with revenues used to upgrade Parks and Recreation facilities? (without "not provided")

Q28. How supportive are you of a parking fee for Marquette parks, including City beaches, with revenues used to upgrade Parks & Recreation

facilities	Number	Percent
Very supportive	39	7.8 %
Somewhat supportive	100	20.1 %
Not sure	54	10.8 %
Not supportive	305	61.2 %
Total	498	100.0 %

Q29. Overall, how satisfied are you with the job the City of Marquette does in informing you about the status of Parks and Recreation capital projects (defined as in excess of \$25,000)?

Q29. How satisfied are you with the job City does in informing you about status of Parks & Recreation capital projects Number Percent Very satisfied 3.8 % Satisfied 112 22.4 % Neutral 166 33.2 % Dissatisfied 93 18.6 % Very dissatisfied 22 4.4 % Don't know 17.6 % Total 100.0 %

Q29. Overall, how satisfied are you with the job the City of Marquette does in informing you about the status of Parks and Recreation capital projects (defined as in excess of \$25,000)? (without "don't know")

Q29. How satisfied are you with the job City does in informing you about status of Parks & Recreation

Number	Percent
19	4.6 %
112	27.2 %
166	40.3 %
93	22.6 %
22	5.3 %
412	100.0 %
	19 112 166 93 22

Q30. How supportive would you be of the City developing a year-round dog park in addition to the winter dog park at Tourist Park?

Q30. How supportive would you be of City developing a year-round dog park in addition to

winter dog park at Tourist Park	Number	Percent
Very supportive	198	39.6 %
Somewhat supportive	143	28.6 %
Not sure	83	16.6 %
Not supportive	72	14.4 %
Not provided	4	0.8 %
Total	500	100.0 %

$\underline{Q30.\ How\ supportive\ would\ you\ be\ of\ the\ City\ \underline{developing\ a\ year-round\ dog\ park\ in\ addition\ to\ the\ \underline{winter\ dog\ park\ at\ Tourist\ Park?\ (without\ ''not\ provided''})}$

Q30. How supportive would you be of City developing a year-round dog park in addition to

winter dog park at Tourist Park	Number	Percent
Very supportive	198	39.9 %
Somewhat supportive	143	28.8 %
Not sure	83	16.7 %
Not supportive	72	14.5 %
Total	496	100.0 %

Q31. Please CHECK ALL of the following recreation program types you or members of your household would use.

Q31. All recreation program types you would use	Number	Percent
Aquatics	201	40.2 %
Crafts	146	29.2 %
Dance	109	21.8 %
Drama	102	20.4 %
Environmental	229	45.8 %
Hobbies	167	33.4 %
Literary programs	146	29.2 %
Music	289	57.8 %
New art	103	20.6 %
Outdoor	368	73.6 %
Performing arts	191	38.2 %
Social recreation	194	38.8 %
Special events	299	59.8 %
Sports	232	46.4 %
Therapeutic/special populations	69	13.8 %
Trips/travel	179	35.8 %
Visual/graphic arts	96	19.2 %
Wellness	222	44.4 %
Other	18	3.6 %
Total	3360	

Q31-19. Other

Q31-19. Other	Number	Percent
Manual aquatic(sculls, shells, paddle boards)	1	5.6 %
Public fishing piers	1	5.6 %
More handicap access to beaches	1	5.6 %
Historic preservation	1	5.6 %
A good nature center	1	5.6 %
Senior center activities	1	5.6 %
Farmers market	1	5.6 %
LACROSSE	1	5.6 %
DARK SKY PROGRAMS	1	5.6 %
YOUTH PRESCHOOL GROUP ACTIVITIES	1	5.6 %
Motorbike/snow mobile	1	5.6 %
Stop catering to tourists	1	5.6 %
Scenic	1	5.6 %
MOUNTAIN BIKING, RUNNING, SKIING	1	5.6 %
Drinking	1	5.6 %
HISTORY PROGRAMS/WALKING TOURS	1	5.6 %
MINI GOLF PLEASE	1	5.6 %
PICKLEBALL	1	5.6 %
Total	18	100.0 %

$\underline{Q32.\ Please\ CHECK\ ALL\ of\ the\ following\ \underline{recreation\ program\ formats\ you\ or\ members\ of\ your\ \underline{household\ MOST\ PREFER.}}$

Q32. All recreation program formats you most

prefer	Number	Percent
Self-directed	296	59.2 %
Spectator	235	47.0 %
Competitive	132	26.4 %
Recreation	379	75.8 %
Social	251	50.2 %
Self-improvement	183	36.6 %
Total	1476	

Q33. Counting yourself, how many people live in your household?

Q33. How many people live in your household	Number	Percent
1	96	19.2 %
2	230	46.0 %
3	88	17.6 %
4	63	12.6 %
5	14	2.8 %
6	6	1.2 %
7	1	0.2 %
Not provided	2	0.4 %
Total	500	100.0 %

Q33. Counting yourself, how many people live in your household? (without "not provided")

Q33. How many people live in your household	Number	Percent
1	96	19.3 %
2	230	46.2 %
3	88	17.7 %
4	63	12.7 %
5	14	2.8 %
6	6	1.2 %
7	1	0.2 %
Total	498	100.0 %

Q34. Counting yourself, how many people in your household are...

	Mean	Sum
Under age 5	0.1	55
Ages 5-9	0.1	71
Ages 10-14	0.1	43
Ages 15-19	0.1	56
Ages 20-24	0.2	99
Ages 25-34	0.4	189
Ages 35-44	0.3	129
Ages 45-54	0.3	125
Ages 55-64	0.4	218
Ages 65-74	0.3	151
Ages 75+	0.1	64

Q35. What is your age?

Q35. Your age	Number	Percent
18-34	107	21.4 %
35-44	88	17.6 %
45-54	87	17.4 %
55-64	107	21.4 %
65+	105	21.0 %
Not provided	6	1.2 %
Total	500	100.0 %

Q35. What is your age? (without "not provided")

Q35. Your age	Number	Percent
18-34	107	21.7 %
35-44	88	17.8 %
45-54	87	17.6 %
55-64	107	21.7 %
65+	105	21.3 %
Total	494	100.0 %

Q36. Your gender:

Q36. Your gender	Number	Percent
Male	246	49.2 %
Female	248	49.6 %
Other	2	0.4 %
Not provided	4	0.8 %
Total	500	100.0 %

Q36. Your gender: (without "not provided")

Q36. Your gender	Number	Percent
Male	246	49.6 %
Female	248	50.0 %
Other	2	0.4 %
Total	496	100.0 %



2019 FIVE-YEAR RECREATION MASTER PLAN – MARQUETTE, MICHIGAN 262



Sample Partnership Agreement

Alliance Name

The following organization is entering into agreement with Park and Recreation Department:

Contact Persons		
Park and Recreation Division Responsible:	:	
Contact Name:		
Phone #:	Fax:	
Community Partner Contact Name:		
Phone #:		
Address:		
City:		
Location of Project/Program Venue Name: Department Venue?		
Address:		
City:	State:	Zip Code:
Public Served (target market) by	Project/Program	
Families (parents and children together) Age Group (check all that apply)	Yes NO NO Youth (17 & Under) Baby Boomer (25-50)	
Sex (check only one) Male Only Fen	nale Only 🔲 Both Male an	d Female Geographic Target:
Other Demographics of Target Group:		
Start/End Date of Working Agree		
End Date:		

Goal Measurement

ark and Recreation Responsible	e:		
Park and Recreation's Goals (Desired Outcomes)	How Measured?	By Whom?	When?

Community Partner's Goals (Desired Outcomes)	How Measured?	By Whom?	When?
(Desired Outcomes)			

Dollar Value of Contributions

Park and Recreation Dollar Value Contribution		
Personnel Services (staff consulting, labor, volunteer time, etc.)	Date Contribution Committed	Dollar Value of Contribution
Full time staff time @ \$/hour		
Seasonal staff time @ \$/hour		
Volunteer time @ \$/hour		
Supplies/Material/Items (Consumable)		
Equipment (Non-Consumable)		
Facilities		
racinues		
Other		
Cash Commitment	Date Committed	Cash Amount
Total Park and Recreation Contribution	Grand Total	(Cash + Dollar Value)

Community Partner Dollar Value Contribution							
Personnel Services (staff consulting, labor, volunteer time, etc.)	Date Contribution Committed	Dollar Value of Contribution					
,							
Supplies/Material/Items (Consumable)							
Equipment (Non-Consumable)							
Facilities							
Other							
Cash Commitment	Date Committed	Cash Amount					
Total Community Partner Contribution	Grand Total	(Cash + Dollar Value)					

4

Expected Revenue
Projected revenue to be kept for Park and Recreation:
Project revenue to be kept for Community Partner:
Ongoing Communication
Both parties agree to communicate in the following way:
At the following intervals:
<u>Insurance</u>
Complete the insurance information requested below in effect for this agreement.
Park and Recreation Department
Type of insurance offered:
Who is covered?:
Limits & Limitations:
<u>Community Partner</u>
Type of insurance offered:
Who is covered?:
Limits & Limitations:

Agreement Terms

Both parties agree to the following:

- The intent of this agreement is to build and document mutually beneficial partnership between Park and Recreation Department and its partners.
- The projected dollar values of the services contributed are accurate.
- This agreement may be terminated by either party with seven (7) days written notice.
- The staff and personnel involved will at all times represent both parties in this partnership in a professional manner, and reflect the commitment of both parties to quality services and customer satisfaction.
- The commitment of personnel, facilities, supplies/materials, and cash will be honored according to the timetable agreed upon by both parties.

Community Partner Signatures:	Park and Recreation Department Signatures
Community Partner Executive	Director
Title	Title
Date	Date
Partner Project Contact	Park & Recreation Project Contact
Department/Title	Department/Title
Date	Date

5



Appendix M: Recreational Boating Facilities

Types Of Boating Facilities:

Unimproved water access locations – These locations are designated access points without significant infrastructure for launching carry-down boats, canoes, and kayaks.

Improved water access locations – Designated locations for water access points with supporting infrastructure for launching carry-down boats, canoes, and kayaks.

Unimproved Boating Access Site – A designated boat launch location without a formal launch ramp for trailered boats.

Boating Access Site – A designated boat launch location with a ramp and supporting infrastructure.

Recreational Boat Lock – A recreational boat lock assisting boats accessing different water bodies at different water levels.

Recreational Harbor – A harbor designed for use by recreational boaters for protection, overnight stays, or day-use visits.



Example of Existing Boating Inventory

Name of Facility

Include the location information of your facility here. Also include how the facility fits in relative to your community, the body of water it accesses, and nearby amenities, etc.

Size of Facility

In this section, please include:

- For harbor facilities, seasonal and transient slip numbers
- Does the facility meet the demand by boaters
- Is the facility too large/too small
- Are boaters turned away, are there waiting lists?

ADA accessibility

Does your facility meet current ADA guidelines? Please include details on all aspects that meet ADA requirements. What at your facility does not meet ADA requirements?

Site Development plans

Do you have any current development plans? If so, what are the plans?

Marketing, Events and Partnerships

Marketing – How do you currently market you facility and do you have future marketing plans?

Events – Do you currently have any events held at this facility and do you have any future event plans?

Partnerships – Who do you currently partner with and do you have any future partnering plans

Dredging

In this section please include the following information:

- What are your Current dredging needs
- What is your dredging cycle (how often is dredging required- annually, every other year, every 10 years, never, etc.)
- When dredging is required, what is the approximate volume, in cubic yards, of dredged material
- How do you dispose of dredged material
- Where is the disposal location

Maintenance Schedule

Please provide some detail on your typical annual maintenance and repairs including projected costs. An example would be things like what are listed below, but this is only an example:

Repairs and maintenance	\$35,000
buildings	
startup costs	
painting	
irrigation maintenance	
sewer maintenance	
minor electrical repairs	
sidewalks	
vehicles and equipment	
winterization	
lumber	
Annual Supplies	\$15,000.00
tools	
hardware	
office supplies	
cleaning and paper products	
Annual services	\$60,000.00
trash service	
utilities	
weed control	

Minor and Small scale infrastructure replacement

This would be for minor infrastructure and replacement of smaller items. Please include a projected year and a projected cost. Examples would be like what is listed below.

Equipment replacement	year	projected cost
New push mower	2018	\$250.00
New dock carts	2020	\$1,000.00
Minor infrastructure repairs	year	projected cost
Bathroom fixtures	2018	\$ 1,000.00
Lighting upgrades in parking lot	2019	\$ 2,500.00
Shower door replacement	2020	\$ 6,000.00
Parking lot restriping	2021	\$ 5,000.00

Large scale maintenance and replacement schedules

This section would include larger maintenance and replacement schedules for things like buildings, docks, water systems, etc. Please include a projected year and projected cost. Example below.

Project	Year	estimated cost
Re-roof harbormaster building	2018	\$ 50,000.00
Replace water lines on docks	2020	\$100,000.00
Re-deck T dock	2021	\$ 60,000.00
Maintenance Dredge	2024	\$ 50,000.00



ARTS and CULTURE	FY 2018 ADOPTED FEE	ESTIMATED REVENUE FY 2018	FY 2019 PROPOSED FEE	ESTIMATED REVENUE FY 2019	BREAK-EVEN FEE	NUMBER OF TRANSACTIONS
Workshop Rooms ⁽¹⁾ Hourly (50-minute hour) Half-Day (4 hours) Full Day (8 hours) Whole Facility (3 workshops + Main Gallery) - 8 hours	Resident Non-Resident \$20.00 \$25.00 \$75.00 \$100.00 \$100.00 \$125.00 \$250.00 \$300.00		Resident Non-Resident \$20.00 \$25.00 \$75.00 \$100.00 \$100.00 \$125.00 \$250.00 \$300.00		\$72.90 \$151.00 \$257.10 \$273.00	56 5 2
Qualifying non-profit(where no admission and/or fee charged to public) (2)	No cost No cost (one per month)		No cost No cost (one per month)		same as above	267
Gallery Space Main Gallery (monthly anchor tenant LSAA) Individual Studio Time (3) (not exclusive rental, available	\$500.00 \$600.00		\$500.00 \$600.00		\$527.40	7 months
when space is not rented or used by qualifying non-profit) Daily	\$2.50 \$3.50		\$2.50 \$3.50		\$26.00	0
Other Revenue: Art Exhibited(Commissions in Main Gallery go to LSAA) Copies (Center Provides Paper): Color (per page)	35% Commissions 40¢ 20¢		35% Commissions 40¢ 20¢		\$0.05	1,580
Copies (Provide Own Paper): Color (per page)	35¢ 15¢		35¢ 15¢ \$13.00/hr + materials			
Note: Senior Center (\$5,000)						
(1) Rates based on room sq feet divided by annual lease of \$23.30 per hr for each hour rented and two hours for set us (2) Once per month for non-profit where no admission require (3) Individual rate only. Available when space is not rented or	p. \$3.00 per hr room rental. ed and/or fee charged to public.					

Т						ı	ı 	
LAKEVIEW ARENA	FY 2 ADOF FE	PTED	ESTIMATED REVENUE FY 2018	PROF	2019 POSED EE	ESTIMATED REVENUE FY 2019	BREAK-EVEN FEE	NUMBER OF TRANSACTIONS
	Resident	Non-Resident		Resident	Non-Resident			
Ice Rental:								
Prime Time -								
(3:00 pm to 11:00 pm) Monday - Friday;		*********		A	********		******	
All day Saturday and Sunday	\$195.00 / hour	\$254.00 / hour	\$380,000.00	\$195.00 / hour	\$254.00 / hour	\$380,000.00	\$336/hour	1,650
Non-Prime Time - (11:00 pm to 3:00 pm) Monday - Friday	\$145.00 / hour	\$189.00 / hour		\$145.00 / hour	\$189.00 / hour			
Tournament Ice	\$200.00 / hour	\$270.00 / hour		\$200.00 / hour	\$270.00 / hour			
Non-Resident Participation Fee*	\$200.00 / Hour	φ21 0.00 / 1.0di		\$200.00 / Hour	42.10.007.1100.			
* (annual per household - Oct. 1 - Sept. 30)	N/A	\$35.00	\$0.00	N/A	\$35.00			
Public Skating:							\$59.22/person	
Youth/Senior	\$3.00	\$4.00	\$4,500.00	\$3.00	\$4.00	\$4,725.00	ψ09.22/person	1,487
Adult	\$4.00	\$5.25	\$6,100.00	\$4.00	\$5.25	\$6,400.00		1,518
	*****	,	**,	,	***=	***,******		.,
Skates	\$4.00	/ pair	\$5,630.00	\$4.00	0 / pair	\$5,900.00	\$2.50	1,400
Skate Aides	\$2.0	00	\$420.00	\$2	.00	\$450.00	\$0.95	210
Senior Center Skate:								
Residents Age 50 plus	no ch	arno		no c	harge			
residents Age 50 plus	110 011	iai ge		110 0	ilai go			
Drop In Hockey	\$6.00	\$7.75	\$3,500.00	\$6.00	\$7.75	\$3,700.00	\$87.05/person	585
Drop In Figure Skating	\$5.00	\$6.50	\$50.00	\$5.00	\$6.50	\$1,000.00	\$1898.40/person	10
Drop in rigure okacing	ψ5.00	ψ0.50	ψ30.00	ψ3.00	ψ0.00	ψ1,000.00	ψ1030. 1 0/pc13011	10
Punch Card: (6 Admissions for price of 5)								
Public Skating Youth/Senior	\$15.00	\$19.50	\$240.00	\$15.00	\$19.50	\$300.00		16
Public Skating Adult	\$20.00	\$26.00	\$635.00	\$20.00	\$26.00	\$700.00		32
Drop in Hockey	\$30.00	\$38.75	\$60.00	\$30.00	\$38.75	\$150.00		2
Drop in Figure Skating	\$25.00	\$32.50	\$60.00	\$25.00	\$32.50	\$150.00		2
Russel Arena:								
Dry Floor Event	\$1,400.00 / day	\$1,750.00 / day	\$11,200.00	\$1,400.00 / day	\$1,750.00 / day		\$1,755.00	8
Wedding (set up for 300)	\$850.00 / day	\$1,105.00 / day	\$0.00	\$1,400.00 / day	\$1,750.00 / day		\$1,755.00	0
Day Use (less than 4 hours)	\$35.00 / hour	\$45.00 / hour	\$3,185.00	\$35.00 / hour	\$45.00 / hour		\$117.00	91
Tournament	\$700.00 / half day	\$875.00 / half day	\$0.00	\$700.00 / half day	\$875.00 / half day		\$878.00	4
Flat Utility Rates	N/				per event			
Security Deposit	\$250	0.00		\$25	50.00			
Summer Drop In Programing:								
Floor Hockey	\$2.00	\$2.50	\$0.00	\$2.00	\$2.50			
Pickle Ball	\$2.00	\$2.50	\$600.00		harge	\$600.00	Covered by Senior Service	292
Punch Card	\$10.00	\$12.50	\$400.00		harge	\$400.00	Covered by Senior Service	40
Olson Arena:	#000 00 / -l	€4.405.00./ d	\$000.00	\$000.00 / d-	C4 405 00 / da		£4.755.00	,
Dry Floor Event	\$900.00 / day \$850.00 / day	\$1,125.00 / day \$1,105.00 / day	\$900.00 \$1,700.00	\$900.00 / day \$900.00 / day	\$1,125.00 / day \$1,125.00 / day		\$1,755.00 \$1.755.00	4 2
Wedding (set up for 300) Day Use (less than 4 hours)	\$35.00 / day	\$1,105.00 / day \$45.00 / hour	\$1,700.00 \$1,645.00	\$35.00 / hour	\$1,125.00 / day \$45.00 / hour		\$1,755.00 \$117.00	2 65
Tournament	\$450.00 / half day	\$560.00 / half day	\$450.00	\$450.00 / half day	\$560.00 / half day		\$878.00	1
Flat Utility Rates	ψ430.00 / Hall day		ψ+30.00		per event		ψ010.00	'
Security Deposit	\$250				0.00			
Citizana Farrana Basis Basis I								
Citizens Forum - Room Rental: Per hour (2 hour minimum) - rate per hour	\$27.00	\$35.00	\$6.750.00	\$27.00	\$35.00	\$6,750.00	\$12/hour	
. S. Hour (2 Hour Hillimann) - rate per flour	Ψ21.00	ψου.υυ	ψο,1 ου.υυ	Ψ21.00	ψου.υυ	ψο, ι ου.ου	ψ12/110u1	

Cleaning Deposit	\$100.00		\$100.00			
Office Rental	\$12.00 / sq. ft.	\$53,292.00	\$12.00 / sq. ft.	\$53,292.00	\$12/ sq. ft.	
Storage Space	\$6.00 / sq. ft.		\$6.00 / sq. ft.		\$6/ sq. ft.	
Parking Lot Event (High Impact, no inside)			\$265.00 \$360.00	\$1,060.00		4
Miscellaneous Room Rental (per hour)	\$20.00 \$25.00 \$50.00 \$60.00	\$0.00 \$0.00	\$20.00 \$25.00 \$50.00 \$60.00		\$12/ sq. ft.	
Staging and Stairs (per section per event)	\$20.00 \$25.00	\$600.00	\$20.00 \$25.00	\$600.00	\$600.00	30
Tables: Staff Set Up User Set Up Podium	\$8.00 / table \$10.00 / table \$4.00 / table \$5.00 / table \$10.00 / event	\$700.00	\$8.00 / table \$10.00 / table \$4.00 / table \$5.00 / table \$10.00 / event	\$700.00	\$7.93	175
Chairs: Staff Set Up User Set Up	\$4.00 / chair \$5.00 / chair \$1.50 / chair \$2.00 / chair	\$300.00	\$4.00 / chair \$5.00 / chair \$1.50 / chair \$2.00 / chair	\$300.00	\$1.37	200
Pipe and Drape (per 8-foot section)	\$10.00 \$12.50 \$5.00	\$300.00	\$10.00 \$12.50 \$5.00	\$300.00	\$19.07	30
Equipment / Operator (2 hour minimum)	\$40.00 / hour		\$40.00 / hour		N/A	N/A
Genie Boom (equip. only)	\$65.00 / hour		\$65.00 / hour		N/A	N/A
Forklift and Operator	\$100.00 / hour (2 hour minimum)		\$100.00 / hour (2 hour minimum)		N/A	N/A
Advertising (Oct 1st - Sep 30th): Dasher Board Space - avg. size 12 sq. ft. Prime-Per Board Foot	\$20.00 / board foot	\$0.00	\$20.00 / board foot	\$5,000.00		0
Non Prime-Per Board Foot Scoreboard Advertising	\$10.00 / board foot \$1,500.00 includes installment costs		\$10.00 / board foot \$1,500.00 includes installment costs			0
Zamboni Prime-Per Square Foot Non Prime-Per Square Foot In Ice Advertising-Due by September 1st	\$15.00 / square foot \$10.00 / square foot		\$15.00 / square foot \$10.00 / square foot			0 0
Prime-Per Square Foot Non Prime-Per Square Foot Banner Advertising	\$15.00 / square foot \$10.00 / square foot		\$15.00 / square foot \$10.00 / square foot			0 0
Overhead	\$10.00 / square foot \$5.00 / square foot		\$10.00 / square foot \$5.00 / square foot			0 0
Restroom Signs Large Wall Frame Small Wall Frame Other Space (Walls, Doors, etc.)	\$5.00 / week / sign \$75.00 / week / sign \$25.00 / week / sign \$5.00 / square foot \$5.00 / week / sign		\$5.00 / week / sign \$75.00 / week / sign \$25.00 / week / sign \$5.00 / square foot			0 0 0 0

MARINAS (page 1	of 2)	FY 2018 ADOPTED FEE	ESTIMATED REVENUE FY 2018	FY 2019 PROPOSED FEE	ESTIMATED REVENUE FY 2019	BREAK-EVEN FEE	NUMBER OF TRANSACTIONS
Presque Isle Marina: Transient Boater Fees (Rates I	• ,						
Per Waterways Commission Approv	ved State Wide:	OLID DATE		OLID DATE			
Lindon OF	Flat Data 76/ft	SLIP RATE		SLIP RATE			
Under 25' 25'	Flat Rate .76/ft .76/ft	\$30.00 \$30.00		\$30.00 \$30.00			
26'	.79/ft	\$30.00 \$31.00		\$30.00 \$31.00			
20 27'	.79/ft	\$31.00		\$33.00			
28'	.79/ft	\$34.00		\$34.00			
29'	.79/ft	\$35.00		\$35.00			
30'	.81/ft	\$37.00		\$37.00			
31'	.81/ft	\$38.00		\$38.00			
32'	.81/ft	\$40.00		\$40.00			
33'	.81/ft	\$41.00		\$41.00			
34'	.83/ft	\$42.00		\$42.00			
35'	.83/ft	\$43.00		\$43.00			
36'	.83/ft	\$45.00		\$45.00			
37'	.83/ft	\$46.00		\$46.00			
38'	.83/ft	\$47.00		\$47.00			
39'	.83/ft	\$51.00		\$51.00			
40'	.87/ft	\$53.00		\$53.00			
41'	.87/ft	\$54.00		\$54.00			
42'	.87/ft	\$55.00		\$55.00			
43'	.87/ft	\$57.00		\$57.00			
44'	.87/ft	\$58.00		\$58.00			
45'	.90/ft	\$60.00		\$60.00			
46'	.90/ft	\$63.00		\$63.00			
47'	.90/ft	\$64.00		\$64.00			
48'	.90/ft	\$65.00		\$65.00			
49'	.90/ft	\$67.00		\$67.00			
50'	1.01/ft	\$68.00		\$68.00			
51'	1.01/ft	\$69.00		\$69.00			
52'	1.01/ft	\$71.00		\$71.00			
53'	1.01/ft	\$72.00		\$72.00			
54'	1.01/ft	\$73.00		\$73.00			
55'	1.04/ft	\$75.00		\$75.00			
56'	1.04/ft	\$76.00		\$76.00			
57'	1.04/ft	\$78.00 \$70.00		\$78.00 \$70.00			
58'	1.04/ft	\$79.00		\$79.00			
59'	1.04/ft	\$80.00		\$80.00			
60' & over (per foot)	1.36/ft	\$82.00		\$82.00			
over 60' will follow 2012 Waterwa chedule #2	ys transient rate	Set by Waterways					

Cinder Pond Marina:				
Transient Boater Fees (Rates b				
Per Waterways Commission Approv	ed State Wide:			
		SLIP RATE	SLIP RATE	
Under 25'	Flat Rate .76/ft	\$32.00	\$32.00	
25'	.76/ft	\$32.00	\$32.00	
26'	.79/ft	\$34.00	\$34.00	
27'	.79/ft	\$35.00	\$35.00	
28'	.79/ft	\$36.00	\$36.00	
29'	.79/ft	\$37.00	\$37.00	
30'	.81/ft	\$39.00	\$39.00	
31'	.81/ft	\$41.00	\$41.00	
32'	.81/ft	\$42.00	\$42.00	
33'	.81/ft	\$43.00	\$43.00	
34'	.83/ft	\$45.00	\$45.00	
35'	.83/ft	\$46.00	\$46.00	
36'	.83/ft	\$50.00	\$50.00	
37'	.83/ft	\$51.00	\$51.00	
38'	.83/ft	\$52.00	\$52.00	
39'	.83/ft	\$58.00	\$58.00	
40'	.87/ft	\$59.00	\$59.00	
41'	.87/ft	\$61.00	\$61.00	
42'	.87/ft	\$62.00	\$62.00	
43'	.87/ft	\$64.00	\$64.00	
44'	.87/ft	\$65.00	\$65.00	
45'	.90/ft	\$67.00	\$67.00	
46'	.90/ft	\$68.00	\$68.00	
47'	.90/ft	\$70.00	\$70.00	
48'	.90/ft	\$71.00	\$71.00	
49'	.90/ft	\$73.00	\$73.00	
50'	1.01/ft	\$74.00	\$74.00	
51'	1.01/ft	\$75.00	\$75.00	
52'	1.01/ft	\$77.00	\$77.00	
53'	1.01/ft	\$78.00	\$78.00	
54'	1.01/ft	\$80.00	\$80.00	
55'	1.04/ft	\$81.00	\$81.00	
56'	1.04/ft	\$83.00	\$83.00	
57'	1.04/ft	\$84.00	\$84.00	
58'	1.04/ft	\$86.00	\$86.00	
59'	1.04/ft	\$87.00	\$87.00	
60' & over (per foot)	1.36/ft	\$89.00	\$89.00	
Over 60' will follow 2012 Waterway	ys transient rate sch	Set by Waterways		

MARINAS (page 2 of 2)	FY 2018 ADOPTED FEE	ESTIMATED REVENUE FY 2018	FY 2019 PROPOSED FEE	ESTIMATED REVENUE FY 2019	BREAK-EVEN FEE	NUMBER OF TRANSACTIONS
Transient Slip Rental	Set by Waterways	\$18,000.00	Set by Waterways	\$18,000.00		
Sewage Pump Out Rate: 30 gal. or less	CVA Grant Requirements \$5.00 \$5.00 \$5.00	\$1,200.00	\$5.00 \$5.00 \$5.00	\$1,200.00	\$10.00 \$20.00 \$50.00	189 2 1
Seasonal Slip Rates: Presque Isle Marina (32 total slips): 24 ft. slip (12)	\$1,397.00 \$1,857.00 N/A \$2,407.00 \$4,027.00	\$15,272.00 \$33,036.00 N/A \$26,477.00 \$0.00	\$1,606.00 \$2,135.00 \$2,527.00 \$2,768.00 \$4,631.00	\$23,485.00 \$25,270.00 \$27,680.00 \$4,631.00	15% Increase 15% Increase 15% Increase 15% Increase 15% Increase	11 11 10 10
Cinder Pond Marina (101 total slips): 24 ft. slip (36)		\$53,370.00 \$79,571.00 \$26,466.00 \$3,620.00	\$1,606.00 \$2,001.00 \$2,526.00 \$362.00	\$56,210.00 \$84,042.00 \$27,786.00 \$3,620.00	5% Increase 5% Increase 5% Increase	35 42 11 10
Launch Ramp Fees for Presque Isle & Cinder Pond Marinas: Seasonal Pass	\$60.00 \$15.00 \$15.00	\$6,900.00 \$75.00 \$75.00	\$60.00 \$15.00 \$15.00	\$6,900.00 \$75.00 \$75.00		115 5 5
Daily Launch Fees: Presque Isle Marina Cinder Pond Marina	\$6.00 \$6.00	\$6,000.00 \$5,400.00	\$6.00 \$6.00	\$6,000.00 \$5,400.00		1000 900
Winter Boat Storage Rate (Mattson Park Only): Resident per foot Non-Resident per foot Bulkhead Rate: Transient Non-Commercial: Not using water or electric Using water or electric	\$1.10 \$1.65 (variable rates below) Transient rate D Transient rate E	\$2,490.00 \$596.00	\$1.10 \$1.65 Transient rate D Transient rate E	\$2,500.00 \$800.00		

Not using water or electric		Dble Transient Rate E Dble Transient Rate E	
Commercial Dble S Waiting List Fee (variable Resident	asonal Rate Seasonal Rate ble rates below) \$900.00 \$25.00 \$35.00	Seasonal Rate Dble Seasonal Rate (variable rates below) \$1,000.00 \$25.00 \$35.00	9 20
Civil Infraction - Launch Fee Violation Marina fees are approved by Commission in January	\$20.00	\$20.00	

PARKS and RECREATION	FY 2018 ADOPTED FEE	ESTIMATED REVENUE FY 2018	FY 2019 PROPOSED FEE	ESTIMATED REVENUE FY 2019	BREAK-EVEN NUMBER OF FEE TRANSACTIONS
Tourist Park: Picnic Site	Resident Non-Resident \$10.00 / hour	\$2,000.00	Resident Non-Resident \$10.00 / hour		\$3.75/hour
Security Deposit	\$100.00 \$5.00	\$300,000.00 \$25,175.00	\$100.00 \$5.00	\$300,000.00 \$25,200.00	\$0.00 5,035 \$2.13/Day
Per Day Full Hook-Up Per Day	\$30.00 \$35.00		\$30.00 \$35.00		\$2.98/Day
Tent Site: Per Day Wood, ice, showers, dump station.	\$18.00	\$23,500,00	\$18.00	\$25,000.00	\$1.18/Day \$0.00
and pop	Per posted rate	φ23,300.00	Per posted rate \$7.00	\$500.00	\$6.66
Campground Cancellations	\$20.00		\$20.00		
Park Facilities and Miscellaneous Fees: Bandshell: Permit Fee (2 hour minimum) Security Deposit	\$65.00 / hour \$85.00 / hour \$100.00	\$2,925.00	\$65.00 / hour \$85.00 / hour \$100.00	\$2,925.00	1 Hour clean up of Average Houlry Wage
Benches (Off Site Rental) Presque Isle Park Pavilion:	\$2.50 / each \$3.50 / each		\$2.50 / each \$3.50 / each		
Permit Fee (2 hour minimum)	\$90.00 / hour \$120.00 / hour \$200.00	\$47,250.00	\$90.00 / hour \$120.00 / hour \$200.00	\$47,250.00	1 Hour clean up of Average Houlry Wage
Other Park Pavilions (2 hour minimum): Senior Pavilion	\$15.00 / hour \$20.00 / hour \$15.00 / hour \$20.00 / hour \$100.00	\$510.00 \$675.00	\$15.00 / hour \$20.00 / hour \$15.00 / hour \$20.00 / hour \$100.00	\$525.00 \$675.00	1 Hour clean up of Average Houlry Wage
Gazebo: Daily Rental (2 hour minimum) Security Deposit	\$50.00 / hour \$65.00 / hour \$100.00	\$2,250.00	\$50.00 / hour \$65.00 / hour \$100.00	\$2,250.00	1 Hour clean up of Average Houlry Wage
Cancellations: 10+ days ahead of scheduled date 2-9 days ahead of scheduled date 48 hours of scheduled date	full refund less \$20.00 50% refund of hourly fees no refund of hourly fees		full refund less \$20.00 50% refund of hourly fees no refund of hourly fees		
Miscellaneous Fees: Flat Utility Rates	\$250.00 / per event \$50.00 \$150.00 \$0.20 B & W \$0.40 Color		\$300.00 / per event \$50.00 \$150.00 \$0.20 B & W \$0.40 Color	\$0.00	
Youth Activities: Baseball:					
Youth Team Fee	\$150.00 / team \$150.00 / team \$250.00	\$4,500.00 \$300.00	\$150.00 / team \$150.00 / team \$250.00	\$4,500.00 \$300.00	\$1149/youth team based on 48 teams/\$551 \$1149/youth team based on 48 teams/\$551
Tournament / Camp / Day Use Fee Non-Resident Participation Fee* * (annual per household - Oct. 1 - Sept. 30)	\$50.00 / field / day N/A \$20.00	\$50.00	\$50.00 / field / day N/A \$20.00	\$50.00	\$55150/214 days
Soccer: Youth Team FeeHigh School Team FeeLeague / School Security Deposit	\$95.00 / team \$95.00 / team \$250.00	\$7,600.00 \$380.00	\$95.00 / team \$95.00 / team \$250.00	\$7,600.00 \$380.00	\$314/youth team based on 86 teams/\$2705 \$314/youth team based on 86 teams/\$2705

Tournament/Camp/Day Use Fee	\$20.00	/ field / day	\$60.00	\$20.00 /	field / day	\$60.00	\$27050/214 days
* (annual per household - Oct. 1 - Sept. 30)	N/A	\$5.00		N/A	\$5.00		
Adult Activities:							
Soccer:							
Soccer Team Fee	\$135	.00 / team	\$1,080.00	\$135.0	00 / team	\$1,080.00	\$314/adult team based on 86 teams/\$27050
Tournament Charges:							
Per Day Per Field	\$20.00	/ field / day	\$0.00	\$20.00 /	field / day	\$0.00	\$27050/214 days
Non-Resident Participation Fee*							
* (annual per household - Oct. 1 - Sept. 30)	N/A	\$5.00		N/A	\$5.00		
Baseball:							
Slow Pitch Softball - Women & Men	\$320	.00 / team	\$0.00	\$320.0	00 / team	\$0.00	\$1614/adult team based on 48 teams/\$5515
Fast Pitch Softball - Women & Men	\$320	.00 / team	\$1,920.00	\$320.0	00 / team	\$1,920.00	\$1614/adult team based on 48 teams/\$5515
Tournament Charges:							
Per Day Per Diamond	\$	85.00	\$170.00	\$8	5.00	\$170.00	\$77475/214 days
Security Deposit	\$2	250.00		\$25	50.00		
Non-Resident Participation Fee*							
* (annual per household - Oct. 1 - Sept. 30)	N/A	\$20.00		N/A	\$20.00		
Community Center (fees double for non-residents):							
Community Room A, B, and C	\$ 25 .	.00 / hour					
Meeting Rooms + \$50.00 Maintenance Deposit							
Baraga Gymnasium	\$30.	.00 / hour	\$55,470.00	\$35.00) / hour	\$54,000.00	
Security Deposit	\$1	100.00		\$10	0.00		
* High Impact Use Security Deposit	\$5	500.00		\$50	0.00		
* To be determined by Community Service Director							
City Park Rentals:							
City Park - Exclusive Use:							
Security Deposit (required w/ application)	\$:	250.00	\$20,000.00	\$25	50.00	\$20,000.00	Multiple budgets contribute to operations
* High Impact Use Security Deposit	\$5	500.00		\$50	0.00		
* To be determined by Community Service Director							
1st Day	\$760.00	\$1,025.00		\$760.00	\$1,025.00		
2nd Day	\$650.00	\$875.00		\$650.00	\$875.00		
3rd Day	\$575.00	\$775.00		\$575.00	\$775.00		
All other subsequent days	\$525.00	\$710.00		\$525.00	\$710.00		
Reduced Fee (up to 4 hours or							
up to 50 people)	\$265.00	\$360.00		\$265.00	\$360.00		
City Park - Non-Exclusive Use:							
Security Deposit (required w/ application)	\$:	250.00		\$25	50.00		Multiple budgets contribute to operations
Use must not dominate park as determined by the Community	•			, ,			, , , , , , , , , , , , , , , , , , ,
Service Director and must allow for continued public use of all							
park facilities. Group or organization must be located within City							
limits.							





Michigan Department of Natural Resources - Grants Management

PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT
This information required under authority of Part 19, PA 451 of 1994, as amended;
the Land and Water Conservation Fund Act of 1965, 78 Stat. 897 (1964); and Part 715, of PA 451 of 1994, as amended.

GRANT TYPE: ☐ MICHIGAN NATURAL RE (Please select one) ☐ LAND AND WATER CON		CLEAN MICHIGA RECREATION PA	
GRANTEE: City Of Marquette			
PROJECT NUMBER: 26-00689	PROJECT TYPE:	Acquisition	
PROJECT TITLE: Shiras Park Acquis:	ition		
PROJECT SCOPE: Acquire 1.71 acres		ion	
TO BE COMPLETED BY LOCAL GOVERNMENT A Name of Agency (Grantse)	AGENCY (GRANTEE)	Ti	Ma
City of Marquette	Jonathan S		community Services Dir
Address	Telephone	1	
300 West Baraga	(906) 225-	3593	
City, State, ZIP	Email	and the second second	
Marquette, MI 49855	jawenson@m	arquettemi.gov	
SITE DEVELOPMENT			
Any change(s) in the facility type, site layout, of it yes, please describe change(s).	r recreation activities provide	d?	□Yes ⊠No
The city has installed playground	equipment, drinking t	ountain, biker	eth, split rail
fence, planted native dunegrass an	d installed life quar	d stand and si	gnage
describe what portion and describe use. (This buildings.)			□Yes ⊠No
Are any of the facilities obsolete? If yes, pleas	e explain.		⊠Yes □No
The City installed a vault toilet	that failed. The Cit	y was successi	ful in obtaining
MNRTF development grant to build p			4 to 1 to
MAKET Development grane to serie p	ormanare reservoins to	DE WED COMPACT	ou opening sout
SITE QUALITY			
Is there a park entry sign which identifies the p If yes, please provide a photograph of the sign.		recreation area?	⊠Yes □No
Are the facilities and the site being properly ma	nintained? If no, please exp	elain.	⊠Yes □No
Is vandalism a problem at this site? If yes, explain	the measures being taken to	prevent or minimize	vandalism. □Yes ⊠No.

PFRQ44 (Rev 97/97/2914)

s maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain	
Weekly mowing and grounds maintenance, Monthly playground inspecti maintenance, daily cleaning.	ons with subsequent
ENERAL	
is a Program Recognition plaque permanently displayed at the site? If yes, please provide photograph. (Not required for Bond Fund Grants)	a ⊠Yes □No □N/A
is any segment of the general public restricted from using the site or facilities? (i.e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
Is a fee charged for use of the site or facilities? If yes, please provide fee structure.	□Yes ⊠No
What are the hours and seasons for availability of the site?	
All year round, closed 11:00 FM to 7:00 AM	
OMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	

PHYSIAN (Raw (07/07/2014))

POST COMPLETION SELF-CERTIFICAT CERTIFICATION	ION REPORT - CONT D	
	appointed and/or authorized by the Grantee named accurate to the best of my personal knowledge, inf	
Jonathan S. Swenson	Sweether S. Sweeten	12-7-18
Please print	Graptee Authorized Signature	Date
Andrew MacIver	a Mul	12-7-18

Send completed report to: POST COMPLETION GRANT INSPECTION REPORTS
GRANTS MANAGEMENT
MICHIGAN DEPARTMENT OF NATURAL RESOURCES
PO BOX 30425
LANSING MI 48909-7925





Shiras Park MNRTF recognition plaque (26-00689)

Shiras Park Entry Sign





Michigan Department of Natural Resources - Grants Management

PUBLIC OUTDOOR RECREATION GRANT

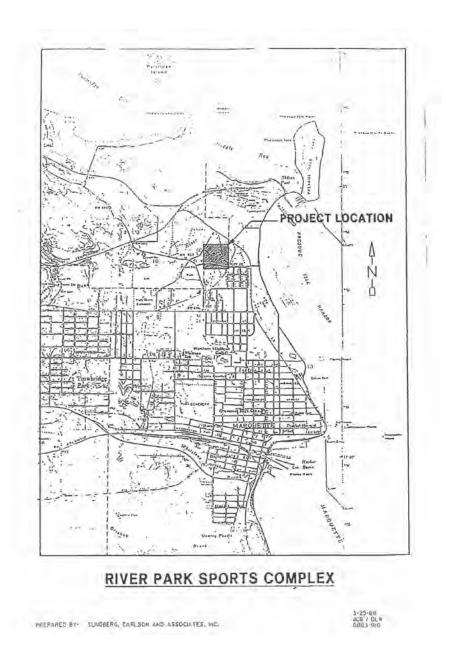
me L	POST-COMPLETION SEI	LF-CERTIFICATION REPORT tly of Part 19, PA 451 of 1994, as amend tot. 897 (1964); and Part 715, of PA 451	ed;
	: MICHIGAN NATURAL RESOURCES TO LAND AND WATER CONSERVATION		
GRANTEE	City Of Marquette		
PROJECT NUMBER:	: BF90-059	PROJECT TYPE: Davelopmen	t .
PROJECT TITLE	River Park Sports Complex		
PROJECT SCOPE	: See attached list of scope	items	
	BY LOCAL GOVERNMENT AGENCY (GF		
Name of Agency (Grante		Contact Person Jonathan S. Swenson	Title Community Services Dir.
City of Marquet	.ce	Telephone	Community Services bir.
300 West Baraga		(906) 225-8593	
City, State, ZIP		Email	
Marquette, MI 4	19855	jswenson@marquettemi.g	vo
SITE DEVELOPMEN	E.		
	the facility type, site layout, or recreation	activities provided?	⊠Yes □No
2000 added 2	soccer fields, irrigation, lan	deceming walkers and	narking lot
			parking are
2004 added 3	season restroom pavilion, 2013	added disk golf course	
	f the project site been converted to a use floor and describe use. (This would include		
Are any of the fact	ililles obsolete? If yes, please explain.		∐Yes ⊠No
SITE QUALITY	ry sign which (dentifies the property or fa	cility as a public recreation area	7
	ide a photograph of the sign. If no, pleas		⊠Yes ⊡No
Are the facilities ar	nd the site being properly maintained?	If no, please explain.	⊠Yes □No
is vandalism a prob	olem at this site? If yes, explain the measure	s being taken to prevent or minimi	ize vandalism. ☐Yes ⊠No

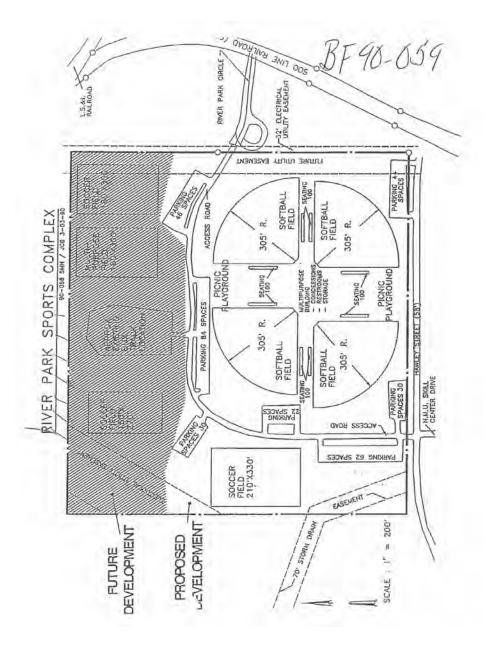
PR1944 (Rev 07/07/2014)

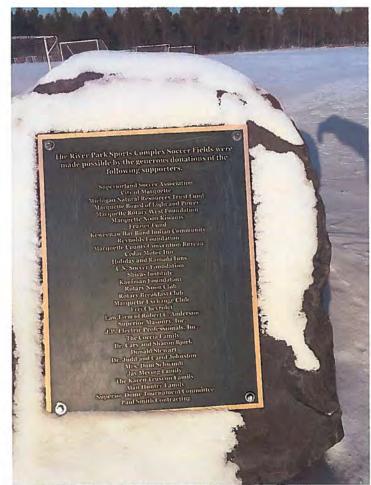
s maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain. Weekly turf management, sessonal asristion and fartilizing turf, dail	
monthly inspection of utility system and annual weatherisation of wat	
ENERAL	
s a Program Recognition plaque permanently displayed at the site? If yes, please provide a photograph. (Not required for Bond Fund Grants)	□Yes □No ⊠N//
s any segment of the general public restricted from using the site or facilities? i.e. resident only, league only, boaters only, etc.). If yes, please explain.	□Yes ⊠No
s a fee charged for use of the sile or facilities? If yes, please provide fee structure. League and game lees are established by the City Commission annually,	⊠Yes □No
What are the hours and seasons for availability of the site?	
7:00 AM to 11:00 FM during seasonal, closed during winter months DMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
7:00 AM to 11:00 FM during seasonal, closed during winter months DMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
하이지 않는 그 나를 하다 하는 것이 하는 것이 없는데 하는데 되었다.	

and answers provided herei	n are true and accurate	to the best of my personal knowledge	e, information and belief.
Jonathan S. Swenson		Southern S. Sive	12-7-18
riease prini		Gradies Authorized Signature	Date
Andrew MacIver		Il Marle	12-7-18
Please print		Wilness Signature	Date
end completed report to:	GRANTS MANAG	RTMENT OF NATURAL RESOUR	

[7719A6 (Dav. 02/07/2014)







River Park Sports Complex (Kaufman Sports Complex) MNTRF Sign BF90-059

Kaufman Sports Complex River Park Sports Complex

Recreation Passport Grant Project No. BF90-059

Clean Michigan Initiative Grant Project No. CM00-115



	672	1018	ESTIMATED		F1 2019.	ESTIMATED	1	1
PARKS and RECREATION	ADOI EI	PTED	REVENUE FV 2018	P	FEE	REVENUE FY 2019	DREAK-EVEN FGE	MUMBER OF TRANSACTIONS
ounti Park	Bandeni sve oc	Nur-Readed		Exablent	bion-Basishest		13.750mm	
Partic San Security Deposit	\$10.00	7 haur 0 90	\$2,000 00		0 DD / Neur \$100 DD		13 75how	
Camporound	910		\$300,000.00			1300,000,00		
Reservation Fem Cleating Site	11	00	\$25,17E.00		15 00	\$25,200.00	\$5.00 \$2.13/Gev	5.005
Per Der	\$30	100			\$30.00		100000000000000000000000000000000000000	
Fut Hope 4/9 For Day	\$35				\$35.00		\$2.66/Day	
Test Size							\$1 18/Day	
Par Day Wood, ice, showers, dump station,	516	100	821 Sto 30		\$18.00	\$25,000,00	\$0.00	
and pop	Person	led rate	842,500 00	Per	posted rate	-	197.00	
Hammock Stand Restat. Campground Cancellations (with 24 hours of mark-in time tany, ntherwise no rational)		100			\$7.00 \$20.00	1308.00	34.66	
ark Facelities and Miscollaneous Face								
Bandshell								
Fernit Fee (2 tous melenum)	\$65.00 / hour \$10	\$85.05 hour	\$2,925 DO	\$65.00 / hour	\$65.00 / hour	\$2,925.00	1 Hour clean up of A	verage Houley Wage
Security Deposit. Renches (CHT Size Francis)	32.50 / éath	\$350/each		\$250 / each	\$3.50 / wagts			
Prestive late Park Parrion								
Permit Fee (2 hour meternum) Security Deposit	\$90 00 / Nour \$200	\$120-00 / Now	\$47,250.00	\$90.00 / hour	\$120 00 / how \$200 00	\$47,250.00	1 Hour slean up of A	verage Houley Wage
Other Park Pavisons (2 hour memoral)								
Senor Payson Itland Store Security Deposit	\$15.00 / neur \$13.00 / neur \$100	\$20 00 / hour \$20 00 / hour	\$510.00 \$875.00	\$15.00 / Nour \$15.00 / Nour	\$20 00 / Neur \$20 00 / Neur \$100 00	5525 00 5876 00	1 Hour elean up of A	verage Houley Wage
Gazebo Dely ffanial (2 hour moreum)	\$50.00 / hour \$100	185 00 / hour	12 250 00	\$50 00 / how	\$65.00 / hour	\$2.256.00	1 Hour clean up of A	verage Honary Wage
Security Deposit								
10- days ahead of scheduled date 2-3 days sheed at scheduled date 48 nours of scheduled date	50% refund to 50% refund of no refund of	of hourly laws.		50% ref.	und less \$29.00 and of housity fees and of housity tees			
Maceteneous Fees First Unitry Rates	1250 00 /			2000	OD I per week			
Special Alcohol Permit Fee	450	00			850 DD			
Temporary Structure at Plank Faculty	10 20 9 4 W	50 40 Color		10 20 R 6 W	\$150.00 \$0.40 Cube	\$0.00		
Printing Services	25 TR B # M	20 40 Citos		20 30 B # AA	30 40 Crisive	10,00		
outh Activities								
Besebat York Team Fee	\$150.00	2 fteem	\$4 500.00	211	05 00 / team	84 505 00	ATTACKA CONTRACTOR	seed on 45 teams/55
High School Team Fee	\$150 0	7 faem	\$300.00	\$10	50 00 / team	\$300.00	\$1145/youth team to	reed on 45 teams/\$5
League / School Security Deposit	\$250 \$50,000 to	Feld / Sey	\$50.00	150	\$250.90 00 / Sett / Say	\$50.00	35515G/214 Gavs	
Tournament / Camp / Day Use Fee Non-Readem Pertupation Fee*			600 00			200.00	ago rough re only	
* (provided pear transparents - Oct; 1 - Says (ICI) Second	500	\$20 00		108	\$50.00			
Youth Team Fee	\$95.00	/ team-	\$7,800.00	3.0	5 00 / team	\$7,600.00	\$214/youth team be	sed on 86 teams/\$27
High School Team Fee	\$95.00	/ team	\$380.00	\$4	5.00 / team	\$389.00	\$314/youth team be	sed on 60 (semi-52)
League / School Security Deposit Tournament/Camp/Day Use Fax	\$25 \$20 00 /	Deld / day	560.00	\$20	\$250.00 00.7 feets / day	\$50.00	3,27050/214 days	
Non-Resident Participation Fee*			1000		NAME OF TAXABLE PARTY.			
* (provide) per housefulid - Cot 1 - Sayt (IC)	No.	\$3.00		NIA	\$5.00			
dult Actorises								
Soccer Score Team Fee	****	1/lasm	\$1,000.00	44	55 00 / team	21 586 00	\$314/adult trace has	
Tournament Charges				21.	35 UU / IBAUN	\$1,000.00	-	seg on do reenand TL
Per Day Per Field	\$20.00 /	heig / calg	\$9.00	\$29	DO / Reals / May	\$0.00	\$27050/214 days	
Non-Hasident Periodpation Fee* (social per household - Ort. 1 - Says 30)	444	15 00		FOX.	\$5.00			
Daseball								
Stow Prich Softpall - Women & Men Fast Pitch Softpall - Women & Men		0/bem	39.00 31.620.00		25 30 / team 20 00 / team	\$5.00 \$1.820.00	\$1614/edult learn be \$1614/edult learn be	med on 46 teams/ESI
Tournament Charges				***				THE RESERVE
Per Day Per Diamond Security Deposit		0.00	\$175.00		\$85.00 \$250.00	\$170.00	STTATS/214 days	
Non-Resident Pathopetion Fee"								
* (servant per household : Oct. 1 / Gept. 30)	ANA.	\$20.00		HOA.	320 00			
annumenty Conser (from double for non-creations)								
Cammunity Rooms A, III, and C. Monling Rooms = \$50.00 Monlinence Deposed	- A25-00	o 4 haut						
Baraga Gymnasium.	\$30.00	/hour	\$56,470.00		5.00 / hour	* \$54,000.00		
Becurty Deposit.	\$10	0.00			\$100.00			
* High Impact Use Security Deposit. * To be consumed by Community Service Director	950	000			9500 00			
Cey Park - Exclusive Use Execute Deposed (removed of Application)	936	0.00	\$20,000.00		\$250 00	\$20,000,00	Multiple Bulletin ser	restructe to operations
Security Deposit (required of application) *High Impact Use Security Deposit.	150	9.00	***************************************		8500 00	***************************************	- make hould a co.	marie in sharegour
* To be determined by Continuenty Service Chapter	\$700.00	\$1 025 00		\$760 DD	\$1,025.00			
1st Day 2nd Gay	5050 00	\$875.00		\$650.00	5875.00			
Set Day	\$379.00	3775.00		\$575 00	\$775.00			
All other subsequent days Reduced Fee (up to 4 hours or	\$525.00	\$710-00		1525.00	\$710.00			
up to 50 people)	\$255.00	\$360.00		\$265.00	\$360.00			
City Park - Num-Endusye Use								
Security Deposit traduced we apparently	425	0.00			£250.00		Multiple budgets cor	rozova to operatione
Use must not dominate parts at determined by the Community. Service Director and must allnes for continued public use of all part fundings. Create or amountaintum must be server within Creaters.								



PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT This information required under authority of Part 19, PA 451 of 1994, as amended:

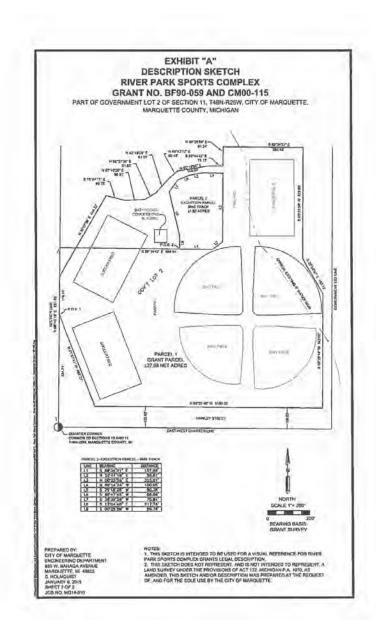
GRANTEE; City Of Narquette	ISERVATION FUND RECREATION PASSPO	RT BOND FUND
PROJECT NUMBER: CM00-115	PROJECT TYPE: Development	
PROJECT TITLE: River Park Sports		-1 Ot
PROJECT SCOPE: Build	Irrigation, Landscaping, Walkways, a	ind Storage
TO BE COMPLETED BY LOCAL GOVERNMENT A		
lame of Agoncy (Grantee) City of Marquette	Contact Person Title Jonathan S. Swenson Commun	ity Services Dir
Address	Talephana	
00 West Barage	(906) 225-8593 Email	
City, State, ZIP Marguette, MI 49855	jswenson@marquettemi.gov	
SITE DEVELOPMENT		
Any change(s) in the facility type, site layout, of it yes, please describe change(s).	recreation activities provided?	⊠Yes □No
2000 added 2 soccer fields, irriga	tion, landscaping, walkway, and parking	lot
2004 added 3 season restroom pavil	ton 2013 added disk only course	
	ton, sors added draw dorr course	
	rted to a use other than outdoor recreation? If yes, ple would include cell towers and any non-recreation	⊇ase □Yes ⊠No
describe what portion and describe use. (This	rted to a use other than outdoor recreation? If yes, plo would include cell towers and any non-recreation	
describe what portion and describe use. (This buildings.) Are any of the facilities obsolete? If yes, pleas	rted to a use other than outdoor recreation? If yes, ple would include cell towers and any non-recreation be explain.	□Yes ⊠No
describe what portion and describe use. (This buildings.) Are any of the facilities obsolete? If yes, pleas	rted to a use other than outdoor recreation? If yes, ple would include cell towers and any non-recreation e explain.	□Yes ⊠No
describe what portion and describe use. (This buildings.) Are any of the facilities obsolete? If yas, pleas SITE QUALITY Is there a park entry sign which identifies the p	red to a use other than outdoor recreation? If yes, ple would include cell towers and any non-recreation e explain. roperty or facility as a public recreation area?	□Yes ⊠No

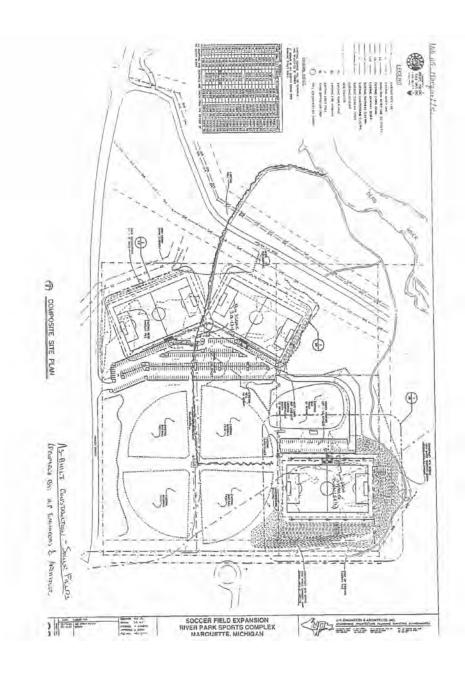
Hight.

PR1944 (Rev 07/07/2014)

s maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain. Weakly turf management, seasonal aeriation and fertilizing turf, daily	
monthly inspection of utility system and annual weatherization of water	r lines.
ENERAL_	
s a Program Recognition plaque permanently displayed at the site? If yes, please provide a shotograph. (Not required for Bond Fund Grants)	⊠Yes □No □N/A
s any segment of the general public restricted from using the site or facilities? i.e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
s a lee charged for use of the site or lacilities? If yes, please provide fee structure. League and game fees are established by the City Commission annually,	⊠Yes □No see attached.
What are the hours and seasons for availability of the site?	_
7:00 AM to 11:00 PM during sessonal, closed during winter months. DMMENIS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
se Schedule for 2018/19	

		nd/or authorized by the Grantee name	
and answers provided herein	are true and accurate to	o the best of my personal knowledge, i	information and belief.
Jonathan S. Swenson		Athan & Dura	on 12-7-18
Please print		Grantee Authorized Signature	Date
Andrew MacIver		1 Mah	12-7-18
Please print		Wilness Signatura	Date
end completed report to:	GRANTS MANAGE	TMENT OF NATURAL RESOURCE	







CMI Recognition Plaque River Park Sports Complex (CM00-115)

<u>Kaufman Sports Complex</u> River Park Sports Complex

Recreation Passport Grant Project No. BF90-059

Clean Michigan Initiative Grant Project No. CM00-115



	FY		ESTIMATED	EY2018	ESTIMATED	11	
PASHS 604 RECREATION	ADOI FI	PTED	REVENUE FY 2018	PROPOSED FEE	REVENUE FY 2018	BREAK EVEN FEE	NUMBER OF TRANSACTIONS
durat Park	Bassard \$10.00	Non-Kenderf	\$2,000.00	Resident Non-Resident		33.75heu	
Force Site Security Deposit	\$10 00 \$10	0 00		\$100 00 / Neur		33 /5Meul	
Campground Reservation Fee	15	**	\$300,000.00 \$23,175.00	25 00	\$200,000 00 \$25,200.00	\$0.00	5 835
Flactic Sta			823,179.00		313 100 00	32 13/Cay	3 017
Full Hook-Up	\$30	90		\$38.00		\$7 EACley	
Per Day	\$31	00		\$35.00			
Tert See Per Day	316			318 00		\$1 16/Dey	
Wood, ice showers dump statem			123 500 00		\$25,000.00	10.00	
and jed Hammock Stand Rental	Per pos	terr rara		Pas posted rate \$7 as	\$500.00	58.96	
Campground Cancellations. (with 24 hours of chock-in time only, otherwise no refund)	\$20	0.00		120 00		-	
nik Facilities and Mincellaneous Fees							
Handshell Permit Fee (2 hour minimum)	365 00 / Neur	\$85 00 / Book	87 825 00	\$65.00 / hour \$85.00 / neur	\$2,625.50	I Hour clean up of A	opening House, Wang
Security Deposit	\$10	0.00	PLANTE.	\$100-00		1144	
Benches (Off Sta Rental)	\$2 50 / sech	33 50 / each		\$2.50 / sech \$3.50 / sech			
Freique laie Park Parkinn. Pernot Fee (2 hour ponnoun) Security Deposit	\$10 00 / hour.	\$120 00 / heur	\$47.250.00	880 00 / hour 8129 00 / hour 5200 00	\$47.250.00	1 Hour clean up at A	verage Hiruly Wage
	1200	0.00		21.00 (0			
Other Park Faulians (2 hour meximum) Senior Parkian	\$15.00 / hour	\$20.00/ moun	8510.00	\$15.00 / hour \$20.00 / hour	\$525.00		
Security Deposit	\$15.00 / hour \$100	\$20 00 / hour 0 00	5675 00	\$15.00 / how \$20.00 / how \$100.00	\$675.00	I How dean up of A	verage Houley Wage
Clarece Clary Rental (2 hour meanum)	\$50 00 (Adus	\$85 DO / Sour	\$2,250.00	\$50.00 / Nour Sh5.00 / News	12.250.00	1 Hour mean up of A	verage Houles Wage
Security Deposit Concellations	\$100	000		8100 00	100		
10= stern shead of scheduled date		New \$20 00		full reduced less 320 00			
2-8 says sheed of scheduled date 48 hours of scheduled date	50% refund o	of Incurty lives I navely lives		50% refund of hourly less no refund of hourly less			
Miscellaneous Feet Flat Unity Rates	(240.40.)	per event		\$309.00 / per gvent			
Science Microbid Perrod Fee	350	100		350.00			
Temporary Structure at Para Facility tristing Services	\$0 208 A W	\$0.42 Creer		\$150 00 \$0 20 8 A W	10.00		
outh Activities							
Pour Team Fee	\$154 A	O / terents	\$4,500.00	\$150.00 / team	\$4,500 00	\$1548bearn bears to	reed on 45 teams/\$50
High School Team Fee League / School Security Deposit.	\$150 0	0 / team	8300 00	\$150 00 / learn	\$300.00	\$164Wyouth team be	sed on 48 learn/\$50
	\$30 00 /	halis I day	\$50.00	\$250 00 \$50 00 / Neid / day	\$50.00	\$58350/214 Gays	
Non-Resident Participation Fee* *Corenal per household - Oct. 1 - Sept. 30)	rea	\$20.00		NA 170 00			
"(semail per household - Oct. 1 - Sept. 20) Boccer				NA 120 00			
Youth Team Fee		1/team	\$7,800.00	595 00 / team.	37,500,00	\$314/youth bern bar	sed on 50 learns/3270
High School Team Fee League / School Security Deposit	\$25	0/team	\$389.00	\$85.00 / teams \$250.00	\$380.00		and on MS talems/\$270
Tournament/Camp/Day Use Fee	\$20.007	Seld / day	\$80.00	\$20 00 / held / day	\$60.00	\$27050/214 days	
Non-Resident Participation Fee* * Isronal per household - Out 1 - Sept. (6)	149.	\$5.00		NA 15 00			
dut Activités Serrer							
Soccer Team Fee	\$125.0	07965	\$1,080.00	\$135.00 / Isam	\$1,060.00	\$314's may beam too	ed on 88 seams/\$270
Tournament Charges Per Day Per Field	\$29.007	Said / day	80 00	\$30.00 / feld / day	80.00	\$27080/214 days	
Non-Resident Participation Fae*	No.	15.00		NA 53.00			
* (annual per foundfold - Disk 1 (Sept 20) Research	1000			100			
Slow Pitch Beltzell - Women & Man Fast Pitch Settods - Women & Man	\$320 0	0 / feam	\$0.00 \$1.020.00	\$320 00 / Islam \$320 00 / Islam	\$0.00 \$1,920.00	\$1614 bout seen be	sed on 48 teams/\$55 sed on 48 teams/\$55
	500.5						med du un imman-100
Per Day Per Diamond		5 80	\$170.00	\$85.00 \$250.00	8176.00	877475/214 days	
Security Deposit. Non-Resident Participation Fee*							
* serval per reventsion - Oct. 1 : Sept. 30:	hin	\$20.00		NA \$20.00			
Community Contar (toos double for non-residents).	***	DJhque					
Meeting Reams - 600-00 Maintenance Depose							
Baraga Oymsasiyes		S / hour	305.470.00	\$35.00 / hour	\$54,000.00		
Security Deposit * High syspect Use Sensity Deposit.	110	0 00		\$100:00 \$500:00			
* To be determined by Community Service Director Lay Park Rentals							
On Park - Futhering Use							
Security Depart Departed of applications * High Impact Use Security Depart.		00 00	\$20,000.00	8250 DO	\$20,000.00	Multiple budgets cor	tribule to operations
		0.00		2500 00			
1st Dev	1160.00	\$1,025.00		\$760.00 \$1,025.00			
2nd Day 3nd Day	\$850.00 \$575.00	\$675.00 \$775.00		\$650 00 \$875 00 \$575 00 \$775 00			
All other subsequent days	8525 00	\$710.00		\$525.00 \$710.00			
Reducted Fee (up to 4 hours or up to 50 people)	\$215.00	\$360.00		60 0001 00 00 0001			
City Fank - Non-Exclusive Use Security Deposit (required w/ application)		10 00		\$250 00		Multiple budgets one	strabula to operations
Use must not storentle pain as determined by the Continuety. Use must not storentle pain as determined by the Continuety. Social and Continued after the storent public use of all justices the storent within Continue to a mile.							



PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT This information (squired under euthority of Part 19, PA 451 of 1994, as amended.

GRANT TYPE: MICHIGAN NATURAL RES		151 pl 1994, as amended.
(Please select one) LAND AND WATER CONS	OURCES TRUST FUND CLEAN MIC	CHIGAN INITIATIVE ON PASSPORT BOND FUN
	EHVATION FUND	ON PASSPORT DOND FUN
GRANTEE: City Of Marquette		
PROJECT NUMBER: TP12-030	PROJECT TYPE: Developme	ent
PROJECT TITLE: McCarty's Cove Perma	ment Restrooms	
PROJECT SCOPE: Replace restrooms wi	ith permanent restroom facil	lities
TO BE COMPLETED BY LOCAL GOVERNMENT AG	SENCY (GRANTEE)	Tues -
lame of Agency (Grantee)	Contact Person	Title
ty of Marquette	Jonathan S. Swenson Telephone	Community Services Di
00 West Baraga	(906) 225-8593	
Dity, State, ZIP	Email	
Marquette, MI 49855	jswenson@marquettemi	.gov
SITE DEVELOPMENT		
Any change(s) in the facility type, site layout, or If yes, please describe change(s).	recreation activities provided?	□Yes ⊠No
describe what portion and describe use. (This w	ed to a use other than outdoor recreation rould include cell towers and any non-re	creation
describe what portion and describe use. (This w	rould include cell lowers and any non-re	creation ☐Yes ⊠No.
describe what portion and describe use. (This w buildings.) Are any of the facilities obsolete? If yes, please	rould include cell towers and any non-re	□Yes ⊠No. □Yes ⊠No.
describe what portion and describe use. (This w buildings.) Are any of the facilities obsolete? If yes, please	ould include cell towers and any non-re explain. perty or facility as a public recreation an	□Yes ⊠No.
describe what portion and describe use. (This w buildings.) Are any of the facilities obsolete? If yes, please SITE QUALITY Is there a park entry sign which identifies the pro-	explain. perty or facility as a public recreation and foo, please explain.	☐Yes ⊠No.☐Yes ⊠No.☐Yes ⊠No.☐
describe what portion and describe use. (This w buildings.) Are any of the facilities obsolete? If yes, please SITE QUALITY Is there a park entry sign which identifies the pro- If yes, please provide a photograph of the sign.	explain. perty or facility as a public recreation and fino, please explain. Itained? If no, please explain.	□Yes ⊠No □Yes ⊠No □Yes □No □Yes □No □Yes □No

PR1844 (Rev. 07/07/2014)

is maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain. Trask removed daily and facilities are cleaned and stocked by parks sta year round.	⊠Yes □No aff and open all
ENERAL	
is a Program Recognition plaque permanently displayed at the site? If yes, please provide a photograph. (Not required for Bond Fund Grants)	⊠Yes □No □N/A
Is any segment of the general public restricted from using the site or facilities? (i.e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
Is a fee charged for use of the site or facilities? If yes, please provide fee structure.	□Yes ⊠No
What are the hours and seasons for availability of the site?	
Park hours 7 AM - 11 PM during summer months OMMENTS (ATTACH SEPARATE SHEET IF MOHE SPACE IS NEEDED)	

		0 0	
nathan S. Swenson use print		Glanton Authorized Signature	7-7-18 Date
drew MacIver		Wilness Signature	12-7-18 Date
nd completed report to:	GRANTS MANAG	RTMENT OF NATURAL RESOURCE	

McCarty's Cove Park Entry Sign



McCarty's Cove Permanent Restrooms TF Sign





PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT
This information required under authority of Part 19, PA 451 of 1994, as amended:
the Land and Water Conservation Fund Act of 1965, 78 Stat. 897 (1964); and Part 715, of PA 451 of 1994, as amended.

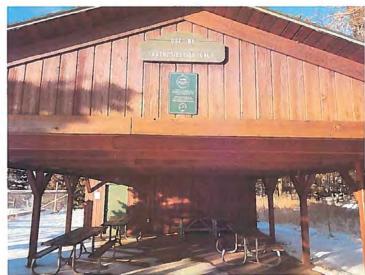
GRANT TYPE: ☐ MICHIGAN NATURAL RESOURCE (Please select one) ☑ LAND AND WATER CONSERVA		BOND FUND
GRANTEE: City Of Marquette		
PROJECT NUMBER: 26-00975	PROJECT TYPE: Development	
PROJECT TITLE: Presque Isle Park 5 Shuffleboard courts, PROJECT SCOPE: grill	4 horseshoe pits, picnic shelter, b	enches,
TO BE COMPLETED BY LOCAL GOVERNMENT AGENC!	Y (GRANTEE) Contact Person Title	
City of Marquette		Services Dir
Address	Tolephone Community	POLYTON DIL
	(906) 225-8593	
300 Wast Baraga City, State, ZIP	Email (900) 223-0393	
Marquette, MI 49855	jawenson@marquettemi.gov	
SITE DEVELOPMENT		
Any change(s) in the facility type, site layout, or recreatifyes, please describe change(s),	ation activities provided?	⊠Yes □No
Decommissioned shuffleboard courts and	horsehoe pits and added community gard	en area
buildings.)		□Yes ⊠No
Are any of the facilities obsolete? If yes, please expla	sin.	⊠Yes □No
Shuffleboard courts, horseshoe pits, an		2000
SITE QUALITY		
Is there a park entry sign which identifies the property If yes, please provide a photograph of the sign. If no,		⊠Yes □No
Are the facilities and the site being properly maintaine	d? It no, please explain.	⊠Yes □No
Is vandalism a problem at this site? If yes, explain the me	asures being taken to prevent or minimize vandalism.	□Yes ⊠No
	Van	Come dia.

s maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain. Weekly mowing and grounds maintenance, daily treeh removal, and enow re	⊠Yes □No
parking lots. Pavilion roof replacement and timber has been treated as	
NERAL	
s a Program Recognition plaque permanently displayed at the site? If yes, please provide a hotograph. (Not required for Bond Fund Grants)	⊠Yes □No □N/
s any segment of the general public restricted from using the site or facilities? .e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
s a lee charged for use of the site or facilities? If yes, please provide fee structure. \$15 per hour to reserve the pavilion with a \$100 deposit	⊠Yes □No
Vhat are the hours and seasons for availability of the site?	
Park hours, 7:00 AM to 11:00 Pm	
DIMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	

POST COMPLETION SELF-CERTIFICAT	TON REPORT - CONT'D	
ERTIFICATION	THE PERSON NAMED IN COLUMN	
	appointed and/or authorized by the Grantee name accurate to the best of my personal knowledge, it	
Jonathan S. Swenson Please print	Grafico Authorized Signature	12-7-18 Date
Andrew MacIver	Wilness Signature	12 7 - 18 Date

Send completed report to:

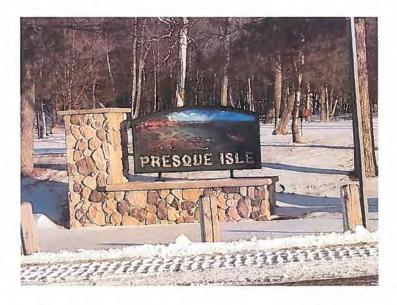
POST COMPLETION GRANT INSPECTION REPORTS GRANTS MANAGEMENT MICHIGAN DEPARTMENT OF NATURAL RESOURCES PO BOX 30425 LANSING MI 48909-7925



Presque Isle Park LWCF Sign 26-00975

P101944 (Ray 07/07/2011)

Presque Isle Park Entry Sign - LWCF 26-00975





Michigan Department of Natural Resources - Brants Management

PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT
This information required under authority of Part 19, PA 451 of 1994, as arranded,
the Land and Water Conservation Fund Act of 1965, 78 Stat. 897 (1964), and Part 715, of PA 451 of 1994, as arranded.

GRANTEE: City Of Marquette		
PROJECT NUMBER: 26-01023F	PROJECT Type: Development	
PROJECT TITLE: Marquette Shoreline	Bike Path	
PROJECT SCOPE: Bike Path and LWCF s	ign	
TO BE COMPLETED BY LOCAL GOVERNMENT AG	ENCY (GRANTEE) Contact Person Title	
City of Marquette		Services Dia
ddress	Telephone	
00 West Baraga	(906) 225-8593	
City, State, ZIP	Email	
larquette, MI 49855	jswenson@marquettemi.gov	
SITE DEVELOPMENT	***************************************	
Any change(s) in the facility type, site layout, or relif yes, please describe change(s).	ecreation activities provided?	□Yes ⊠No
Park improvement along the pathway i	ncluding Matteon Lower Harbor Park, McCa	rty's Cove
and Shiras Park		
buildings.)		□Yes ⊠No
Are any of the facilities obsolete? If yes, please a	explain.	□Yes ⊠No
SITE QUALITY Is there a park entry sign which identifies the prop	perty or facility as a public recreation area?	
If yes, please provide a photograph of the sign. If	no, please explain.	⊠Yes □No
Are the facilities and the site being properly meint	ained? If no, please explain.	⊠Yes □No
Is vandalism a problem at this site? If yes, explain th	e measures being taken to prevent or minimize vandalism.	∐Yes ⊠No

maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain. Daily trash removal all year and snow removal in winter months.	⊠Yes □No
NERAL	
a Program Recognition plaque permanently displayed at the site? If yes, please provide a hotograph. (Not required for Bond Fund Grants)	⊠Yes □No □N/A
any segment of the general public restricted from using the site or facilities? e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
a lee charged for use of the site or facilities? If yes, please provide (ee structure.	□Yes ⊠No
What are the hours and seasons for availability of the site?	
All year round, closed 11:00 FM to 7:00 AM MMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	

PRIBAS (Part 07/07/2014)

		ted and/or authorized by the Grantee i ale to the best of my personal knowled	
Jonathan S. Swenson		Lither D. Surve	12-7-18
Please print		Granles Authorized Signature	Date
Andrew MacIver		Witness Signature	17-7-18 Date
	PO BOX 30425 LANSING MI 4	18909-7925	
		18909-7925	
		18909-7925	
		18909-7925	



Marquette Shoreline Bikepath LWCF recognition plaque (26-01023F)







PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT
This information required under authority of Part 19, PA 451 of 1994, as amended:
the Land and Water Conservation Fund Act of 1985, 78 Stat. 897 (1984); and Part 715, of PA 451 of 1994, as amended.

PROJECT NUMBER: TF89-255	PROJECT Type: Development	
PROJECT TITLE: Lower Harbor Park Marina		
PROJECT SCOPE: Moblization/demobilization	on. bulkhead structure, new breakw	ater, ripra
O BE COMPLETED BY LOCAL GOVERNMENT AGENCY (
ity of Marquette		Services Di
ddress	Talophono	
00 West Baraga	(906) 225-8593	
ty, Stale, ZIP	Email	
arquette, MI 49855	jawenson@marquettemi_gov	
THE DEVELOPMENT		
Any change(s) in the facility type, site layout, or recreate if yes, please describe change(s).	on activities provided?	□Yes ⊠No
Has any portion of the project site been converted to a u describe what portion and describe use. (This would ind buildings.)		□Yes ⊠No
Are any of the facilities obsolete? If yes, please explain		⊠Yes □No
Are any of the facilities obsolete? If yes, please explain Due to a severe winter, the utility lines Marbor service building was demolished as	s were relocated to service the pier	
Due to a severe winter, the utility lines	s were relocated to service the pier	
Due to a severe winter, the utility lines Marbor service building was demolished an	s were relocated to service the pier nd reconstructed in 2015.	
Due to a severe winter, the utility lines Harbor service building was demolished an ITEQUALITY Is there a park entry sign which identifies the property or	s were relocated to service the pier and reconstructed in 2015. r facility as a public recreation area? ease explain.	eystems

	es No
Is a Program Recognition plaque permanently displayed at the site? If yes, please provide a photograph. (Not required for Bond Fund Grants) Is any segment of the general public restricted from using the site or facilities? (i.e. resident only, league only, boaters only, etc.) If yes, please explain. Is a fee charged for use of the site or facilities? If yes, please provide fee structure. Is a fee charged for use of the site or facilities? If yes, please provide fee structure. What are the hours and seasons for availability of the site? 8:30 AM to 8:30 PM during season	
photograph. (Not required for Bond Fund Grants) Is any segment of the general public restricted from using the site or facilities? (i.e. resident only, league only, boaters only, etc.) If yes, please explain. Is a fee charged for use of the site or facilities? If yes, please provide fee structure. See attached fee structure What are the hours and seasons for availability of the site? 8:30 AM to 8:30 PM during season	
(i.e. resident only, league only, boaters only, etc.) If yes, please explain. See attached fee structure What are the hours and seasons for availability of the site? 8:30 AM to 8:30 PM during season	o □N/
See attached fee structure What are the hours and seasons for availability of the site? 8:30 AM to 8:30 PM during season	ės ⊠No
8:30 AM to 8:30 FM during season	es []No
OMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDER)	

POST COMPLETION SELF-CERTIFICATION REPORT - CONT'D CERTIFICATION I do hereby certify that I am duly elected, appointed and/or authorized by the Grantee named above and that the information and answers provided herein are true and accurate to the best of my personal knowledge, information and belief. Jonathan S. Swenson Please print Andrew MacIver Wilness Signatura Please print

POST COMPLETION GRANT INSPECTION REPORTS GRANTS MANAGEMENT Send completed report to:

MICHIGAN DEPARTMENT OF NATURAL RESOURCES

PO BOX 30425

LANSING MI 48909-7925

				POSED FY 2019 FEES			
MARINAS (page 1	of 2)	FY 2018 ADOPTED FEE	ESTIMATED REVENUE FY 2018	FY 2019 PROPOSED FEE	ESTIMATED REVENUE FY 2019	BREAK-EVEN FEE	NUMBER O
Presque Isle Manna							
Transient Boater Fees (Rates bar	ed on bost length)						
Per Waterways Commission Approved	State Wide	SLIP RATE		SLIP RATE			
Under 25	Flat Rate 76/tt	\$30.00		\$30.00			
25	.76m	\$30.00		\$30.00			
26 27	79.m. 79.m.	\$31 00 \$33 00		\$31.00 \$33.00			
28	79/11	334 00		\$34.00			
29	79/1	\$35.00		\$35.00			
30	.81/11	\$37.00 \$38.00		\$37.00 \$38.00			
31'	81/11	\$40.00		\$40.00			
33	.81/ft	\$41.00		\$41.00			
34	83/II 83/II	\$42 00 \$43 00		\$42.00 \$43.00			
36	83/11	\$45.00		\$45.00			
37	53/m	\$45.00		\$48.00			
38'	83/ft 83/ft	\$47.00 \$51.00		\$47.00 \$51.00			
39' 40'	83/ft. 87/ft.	\$51.00 \$53.00		\$53.00			
41"	67/M	\$54.00		\$54.00			
42	87/m	\$55.00		\$55.00 \$57.00			
43'	87/m	\$57.00 \$58.00		\$58.00			
45	.90/11	\$60.00		\$60.00			
46	700.	\$63.00		\$83.00			
47 48	moe. moe	\$64.00 \$65.00		\$64.00 \$65.00			
49	90/8	\$67.00		\$67.00			
50° 51°	1.01/0	\$68.00 \$69.00		\$68.00 \$69.00			
57	1.01/8	\$71.00		\$71.00			
53"	1.01/8	\$72.00		\$72.00			
54° 55°	1 01/ft 1 04/ft	\$73.00 \$75.00		\$73.00 \$75.00			
55	1.04/11	\$76.00		\$76.00			
57"	1 04/11	\$78.00		\$78.00			
56° 59°	1 04/11	\$79 00 \$80 00		\$79.00 \$80.00			
60' & over (per foot) Over 60' will follow 2012 Waterways schedule #2 Cinder Pond Manna:	1.36/ft	\$82 00 Set by Waterways		\$82.00			
Transient Boater Fees (Rates ba	sed on boat length)						
Per Waterways Commission Approve	d Szare Wide	SLIP RATE		SLIP RATE			
Under 25'	Flat Rate 76/11	\$32.00		\$32.00			
25	76/ft	\$32.00		\$32.00			
26'	79m	\$34 00 \$35 00		\$34.00 \$35.00			
26'	79/11	\$38.00		\$38.00			
29	.79/m	\$37.00 \$39.00		\$37.00 \$39.00			
30'	.01/0	\$39.00 \$41.00		\$39.00 \$41.00			
32"	81/8	\$42.00		\$42.00			
37	.81/R	\$43.00 \$45.00		\$43.00 \$45.00			
35	83/0	\$46.00		\$48.00			
35	.83/0	\$50.00		\$50.00			
37	83/11	\$51.00 \$52.00		\$51.00 \$52.00			
39	.83/8	\$58.00		\$58.00			
40"	.57/m	\$50 00		\$59.00			
47	.87/m	\$61.00 \$62.00		\$61.00 \$62.00			
43	.87/10	\$64.00		\$64.00			
44"	.87/ft	\$85.00		\$85.00			
45° 46°	90/ft 90/ft	\$67.00 \$68.00		\$67.00 \$88.00			
47*	.90/11:	\$70.00		\$70.00			
48"	90/11	\$71.00		\$71.00			
49'	1 01/10	\$73.00 \$74.00		\$73.00 \$74.00			
51"	1.01/1	\$75.00		\$75.00			
52°	101/1	\$77.00		\$77.00 \$78.00			
53' 54'	1.01/0	\$78.00 \$80.00		\$78.00			
55'	1.04/1	\$81.00		\$81.00			
56' 57'	1.04/8	\$83.00 \$84.00		\$83.00 \$84.00			
58"	1.04/1	\$86.00		\$86.00			
59"	1 04m 1 35m	\$87 00 \$89 00		\$87.00 \$89.00			
BO' & over (per foot)							

2019 FIVE-YEAR RECREATION MASTER PLAN – MARQUETTE, MICHIGAN 300

MARINAS (page 2 of 2) Transient Stip Rental Sewage Pump Out Rate: 30 gal or less.	FY 2018 ADOPTED FEE	REVENUE FY 2018	FY 2019 PROPOSED	ESTIMATED REVENUE	BREAK-EVEN	NUMBER OF
Sewage Pump Out Rate: 30 gall or less	marks marks and		FEE	FY 2019	FEE	TRANSACTIONS
30 gai or less	Set by Waterways	\$18,000.00	Set by Waterways	\$18,000.00		
30 gai or less	CVA Grant Requirements	\$1,200.00		\$1,200.00		
	\$5.00	F. (1900)	\$5.00	1000	\$10.00	189
	\$5.00		\$5.00		\$20.00	2
more than 60 gal.	\$5.00		\$5.00		\$50.00	1
Seasonal Stp Rates Presque Isla Marina (32 total skps):						
24 N-64p (12)	S1 397 00	\$15,272.00	\$1,606.00		15% Ingroses	44
32 ft. slip (11)	\$1,857.00	\$33,036.00	\$2,135.00	523,488.00	15% locrosss	11
38 ff. slip (10)		N/A	\$2,527.00	\$25,270,00	18% increase	10
42 ft. slip (10)		\$26,477.00	\$2,768.00	\$27,680.00	15% Increase	10
60 ft. slip (1)		\$0.00	\$4,631.00	\$4,631.00	15% increase	1
ID% additional fee for Non-Michigan registered boats		80.00	94/991/46		10.74 (10.1540)	
Cinder Pond Marina (101 total slips)						
24 ft. slip (36)	\$1,530.00	\$53,370.00	\$1,506.00	\$56,210.00	5% Increase	35
30 ft. slip (43)		\$79,571.00	\$2,001.00	584.042.00	5% increase	42
		\$26,486.00	\$2,526.00	\$27,786.00	5% increase	11
38 ft. silp (11)					5% Increase	
Mooring Field.	\$362.00	\$3,620.00	\$382.00	\$3.620.00		10
6% additional fee for Non-Michigan registered boats urgust 1 all seasonal slips and mooring field fees						
rodgest i an appareiran argus and timoring now take	and the recording by some					
aunon Ramo Fees for Presoue Isle & Cinder						
Pond Marinas						
Seasonal Pass	\$60.00	\$6,900.00	\$60.00	\$6,900.00		115
Pass Replacement Fee	\$15.00	\$75.00	\$15.00	\$75.00		5
Second Car Pass	\$15.00	\$75.00	\$15.00	\$75.00		5
Andrew Control			100			
Daily Lounich Fees:						
Presque Isle Marina	\$6.00	\$8,000.00	\$8.00	\$8,000.00		1000
Cinder Pond Marina	36 00	\$5,400.00	\$8.00	\$5,400.00		900
Winter Boat Storage Rale (Malison Park Only)		32,490 00		\$2,500.00		
Resident per foot	\$1.10		\$1.10			
Non-Resident per foot	\$1.65		\$1.65			
Buildhead Rate: Transient	(variable rates below)					
Non-Commercial:		\$596.00		\$800.00		
Not using water or electric	Translent rate D		Transient rate D			
Using water or electric	Transient rate E		Transient rate E			
Commercial	Heribert Hosp E		Haragan James			
Not using water or electric	Oble Transient Rate E		Dble Translent Rate E			
Using water or electric	Oble Transieni Rale E		Dole Transient Rate E			
Using water or electric	Date Herbiers Have C		Doe Heller Hale C			
Seasonal Bulkhead and Boardwalk Private	Seasonal Rate		Seasonal Rate			
Commercial	Cole Seasonal Rate		Dble Seasonal Rale			
Waling List Fee	(variable rates below)	\$900.00	(variable rates below)	\$1,000.00		
	(variable rates below) \$25.00	2000 00	(variable rates below) \$25.00	\$1,000.00		9
Resident						
Non-Resident	\$35.00		\$35.00			20
Civil Infraction - Launch Fee Violation	1000		10010			
	\$20.00		\$20.00			





Lower Harbor Marina Park MNRTF plaque

Mattson Park Entry Sign





Michigan Department of Natural Resources - Grants Management

PUBLIC OUTDOOR RECREATION GRANT POST-COMPLETION SELF-CERTIFICATION REPORT This information required under authority of Part 19, PA 451 of 1994, as amended:

GRANT TYPE: ☐ MICHIGAN NATURAL RESC (Please select one) ☑ LAND AND WATER CONSE	and the second second second		1 of 1994, as amenda	
			HIGAN INITIATIVE	BOND FUND
	HVATION FUND	LI HECHEATIO	N PASSPORT	LI BOND FUND
GRANTEE: City Of Marquette				
PROJECT NUMBER: 26-01637	PROJECT T	YPE: Developmen	nt	
PROJECT TITLE; Marquette Commons Ic	e Rink			
PROJECT SCOPE: Outdoor Rink				
O BE COMPLETED BY LOCAL GOVERNMENT AG				
ame of Agency (Grantee)	Contact Per		Title	2002/01/20
ity of Marquette	Jonatha	n S. Swenson	Community	Services Dir
00 West Baraga	7,	25-8593		
Ity. State, ZIP	Email			
arquette, MI 49855	jawenso	nomarquettemi.	gov	
SITE DEVELOPMENT	-	-		
Any change(s) in the facility type, site layout, or re If yes, please describe change(s).	ecreation activities pro	ovided?		□Yes ⊠No
				_
describe what portion and describe use. (This wo buildings.) The entire site is used as the locat		CONTRACTOR		⊠Yes □No
through October. The site is also us				late May
through occoper, the site is also us	ed for multiple	community ever	ntø.	late May
Are any of the facilities obsolete? If yes, please of		community even	nte.	□Yes ⊠No
		community even	nte.	
		community even	nte.	
Are any of the facilities obsolete? If yes, please of	explain.			
Are any of the facilities obsolete? If yes, please of the facilities obsolete? If yes, please of the GUALITY is there a park entry sign which identifies the property of the p	explain. erty or facility as a puno, please explain.	ublic recreation area		∐Yes ⊠No

PR1904 (Rev. 07/07/2014)

maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain. The plaza and building are cleaned and maintained on a daily basis. Du the plaza is flooded & the ice is groomed daily Thursdays through Sund	
NERAL	
s a Program Recognition plaque permanently displayed at the site? If yes, please provide a hotograph. (Not required for Bond Fund Grants)	⊠Yes □No □N/A
s any segment of the general public restricted from using the site or facilities? e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
s a fee charged for use of the site or facilities? If yes, please provide fee structure. For private use of the structure the fee is \$75/bour for individual us	⊠Yes □No
non-profit organization use.	
What are the hours and seasons for availability of the site? Groomed ice is available from noon-8:00 PM Thursday through Sunday, la	its Dec through Mar
MMMRNIS(ATTAGESEPARATE SHEETIFMORE SPACE IS NEEDED) mmer Hours: The facility restrooms are open and available daily 6:00 } ara site is available with picnic tables for community use seven days	
mmer Hours: The facility restrooms are open and available daily 6:00 }	
mmer Hours: The facility restrooms are open and available daily 6:00 }	
mmer Hours: The facility restrooms are open and available daily 6:00 }	
mmer Hours: The facility restrooms are open and available daily 6:00 }	

TIFICATION		ORT - CONT'D	
do hereby certify that I am o and answers provided herein	duly elected, appointed a n are true and accurate to	nd/or authorized by the Grantee nam o the best of my personal knowledge,	ed above and that the information information and belief.
mathan S. Swenson		Justin & San	12-7-18
		Graphoe Authorized Signature	17-7-18
idrew MacIver		Vinness Signature	Date
end completed report to:	GRANTS MANAGE	MENT OF NATURAL RESOURCE	

Marquette Commons Ice Rink Entry Sign 26-01637



Marquette Commons TF Sign 26-01637





PUBLIC OUTDOOR RECREATION GRANT POST-COMPLETION SELF-CERTIFICATION REPORT This Information required under authority of Part 19, PA 451 of 1994, as anisonded: the Land and Water Conservation Fund Act of 1965, 78 Stat 897 (1964); and Part 715, of PA 451 of 1994, as amended.

GRANT TYPE: ☐ MICHIGAN NATURAL R (Please select one) ☑ LAND AND WATER CO		AN MICHIGAN INITIATIV CREATION PASSPORT	BOND FUND
GRANTEE: City Of Marquette			
ROJECT NUMBER: 26-01732	PROJECT TYPE: Deve	elopment	
PROJECT TITLE: Hawley Street Path	way Multi-Use Extension		
PROJECT SCOPE: Extension of curre		Hawley St to Por	wder Mill Rd
O BE COMPLETED BY LOCAL GOVERNMENT		The state of the s	
ame of Agency (Grantee) ity of Marquette	Contact Person Jonathan S. Swe	Title Community	Services Dir
idress	Telephone	maon Communa c)	Services Di
00 West Baraga	(906) 225-B593		
ty, State, ZIP	Email		
arquette, MI 49855	jswenson@marque	ttemi.gov	
ITE DEVELOPMENT	,		-
Any change(s) in the facility type, site layout, of the state of the s	or recreation activities provided?		□Yes ⊠No
Has any portion of the project site been conve describe what portion and describe use. (This buildings.)			☐Yes ⊠No
Are any of the facilities obsolete? If yes, plea	se explain.		∐Yes ⊠No
ITE QUALITY Is there a park entry sign which identifies the p If yes, please provide a photograph of the sign No distinct entry or exit points	. If no, please explain.	ation area?	□Yes ⊠No
Are the facilities and the site being properly m	aintained? If no, please explain.		⊠Yes □No
is vandalism a problem at this site? If yes, explai	n the measures being taken to prever	nt or minimize vandalism.	□Yes ⊠No

maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain: Trash removed daily and snow removal from path in the winter months	⊠Yes □No
NERAL	
a Program Recognition plaque permanently displayed at the site? If yes, please provide a hotograph. (Not required for Bond Fund Grants)	⊠Yes □No □N/
any segment of the general public restricted from using the site or facilities? e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
a fee charged for use of the site or facilities? If yes, please provide fee structure.	□Yes ⊠No
hat are the hours and seasons for availability of the site?	
Park hours 7 AM - 11 PM	
MMENTE (ATTACH CEDADATE CHEET IS MODE CDACE IS MEEDED)	
MMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
MMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
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POST COMPLETION SELF-CERTIFICATION REPORT - CONT'D CERTIFICATION I do hereby certify that I am duly elected, appointed and/or authorized by the Grantee named above and that the information and answers provided herein are true and accurate to the best of my personal knowledge, information and belief. Jonathan S. Swenson Please print Andrew MacIver Please print

Send completed report to: POST COMPLETION GRANT INSPECTION REPORTS

GRANTS MANAGEMENT

MICHIGAN DEPARTMENT OF NATURAL RESOURCES

nad

PO BOX 30425

LANSING MI 48909-7925

Hawley Street Pathway Multi-Use Extension - LWCF Sign 26-01732





PUBLIC OUTDOOR RECREATION GRANT

POST-COMPLETION SELF-CERTIFICATION REPORT
This information required under authority of Part 19, PA 451 of 1994, as amended;
the Land and Water Conservation Fund Act of 1965, 78 Stat. 897 (1964); and Part 715, of PA 451 of 1994, as amended.

GRANTEE: City Of Marquette		
ROJECT NUMBER: TF13-032	PROJECT TYPE: Acquisition	
PROJECT TITLE: Clark Lambros Beac	h Park Acquisition	
PROJECT SCOPE: Acquire private be	ach front property and develop into acce	ssible park
O BE COMPLETED BY LOCAL GOVERNMENT A		
arrie of Agency (Grantee)	Contact Person Title	A 1777 T. 17 W. L.
ity of Marquette		Services Dia
kiress	Telephone	
00 West Baraga	(906) 225-8593	
ry, State, ZIP	Email	
arquette, MT 49855	jswenson@marquettemi.gov	
ITE DEVELOPMENT		
Any change(s) in the facility type, site layout, of figes, please describe change(s).	r recreation activities provided?	∐Yes ⊠No
describe what portion and describe use. (This buildings.)	would include cell towers and any non-recreation	☐Yes ⊠No
Are any of the facilities obsolete? If yes, pleas	se explain.	□Yes ⊠No
ITE QUALITY	roperty or facility as a public recreation area?	□Yes ⊠No
ITE QUALITY Is there a park entry sign which identifies the p	roperty or facility as a public recreation area? . If no, please explain,	

s mainlenance scheduled on a regular basis? If yes, give schedule. If no, please explain. Trash removed daily and facility cleaned and stocked by perks staff and kayak launch are weatherized for winter months.	
ENERAL	
s a Program Recognition plaque permanently displayed at the site? If yes, please provide a shotograph. (Not required for Bond Fund Grants)	yes □No □N/
s any segment of the general public restricted from using the site or facilities? i.e. resident only, league only, boaters only, etc.) If yes, please explain.	∐Yes ⊠No
s a fee charged for use of the site or facilities? If yes, please provide fee structure.	∐Yes ⊠No
What are the hours and seasons for availability of the site?	
Park hours 7 AM - 11 PM during summer months	
OMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
OMMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	

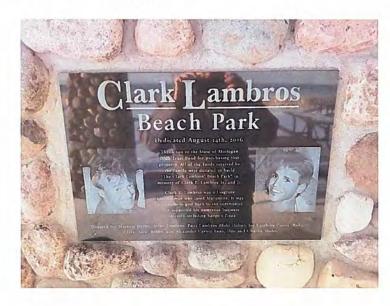
POST COMPLETION SELF-CERTIFICATION REPORT - CONT'D CERTIFICATION I do hereby certify that I am duly elected, appointed and/or authorized by the Grantee named above and that the information and answers provided herein are true and accurate to the best of my personal knowledge, information and belief. Jonathan S. Swenson Please print Andrew MacIver
Please print

Send completed report to:

POST COMPLETION GRANT INSPECTION REPORTS GRANTS MANAGEMENT
MICHIGAN DEPARTMENT OF NATURAL RESOURCES
PO BOX 30425
LANSING MI 48909-7925

PA1041 (Fee: 07/07/07/41)

Clark Lambros Beach Park Sign - TF 13-032



Clark Lambros Beach Park Entry Sign – TF 13-032





DNR	POST-COMPLETION This Information required under a	OOR RECREATION GRANT SELF-CERTIFICATION REP authority of Part 19, PA 451 of 1994, as ame	nded:	
GRANT TYPE:	nd and Water Conservetion Fund Act of 1965 MICHIGAN NATURAL RESOURC LAND AND WATER CONSERVAT	ES TRUST FUND CLEAN MIC	51 of 1994, as amend HIGAN INITIATIVE ON PASSPORT	
GRANTEE:	City Of Marquette			0
PROJECT NUMBER:	TF13-053	PROJECT TYPE: Developme	mt	
PROJECT TITLE:	Presque Isle/Harlow/Will	liams Restroom Facilties		
PROJECT SCOPE:	3 new restrooms that mee	et universal design at 3	parks in Ma	arquette
	BY LOCAL GOVERNMENT AGENCY		700	_
Name of Agency (Grantee) City of Marquett		Contact Person Jonathan S. Swenson	Title	Services Dir.
Address	.0	Telephone	Community	Services Dir.
300 West Baraga		(906) 225-6593		
City, State, ZIP		Email		
Marquette, MI 49	1855	jswenson@marguettemi.	gov	
SITE DEVELOPMENT				
construction.	constraints, the Presque I	use other than outdoor recreation	? If yes, please	⊠Yes □No
describe what portion buildings.)	on and describe use. (This would in	nclude cell towers and any non-rec	preation	□Yes ⊠No
Are any of the facili	ties obsolete? If yes, please explai	in.		□Yes ⊠No
SITE QUALITY				
If yes, please provid Entry signs at	y sign which identifies the property of de a photograph of the sign. If no, p : Presque Isle Park, which and plans for the Williams	please explain. was later excluded from t	the scope. En	□Yes⊠No try sign at
Are the facilities and	d the site being properly maintained	17 If no, please explain.		⊠Yes □No
ts vandalism a proble	am at this site? If yes, explain the mea	asures being taken to prevent or mini	mize vandalism.	□Yes ⊠No

maintenance scheduled on a regular basis? If yes, give schedule. If no, please explain.	⊠Yes □No
Trash removed daily and facilities cleaned and stocked by parks staff.	
Restroom facilities are weatherized for winter months.	
NERAL	
s a Program Recognition plaque permanently displayed at the site? If yes, please provide a fiolograph: (Not required for Bond Fund Grants)	⊠Yes □No □N/A
s any segment of the general public restricted from using the site or facilities? .e. resident only, league only, boaters only, etc.) If yes, please explain.	□Yes ⊠No
a lee charged for use of the site or facilities? If yes, please provide fee structure.	∐Yes ⊠No
Vhat are the hours and seasons for availability of the sits?	
Park hours 7 AM - 11 PM during summer months	
MMENTS (ATTACH SEPARATE SHEET IF MORE SPACE IS NEEDED)	
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		RT - CONT'D cl'or authorized by the Grante the best of my personal know		
onathan S. Swenson lase piril		Grayfee Authorized Signature	Date	7-18
idrew MacIver		L'Marle	12-	7-18
sase print		Witness Signature	Date	
nd completed report to:	GRANTS MANAGEM	MENT OF NATURAL RESO		

Williams Park Dedication Plaque TF13-053



Williams Park Trust Fund Sign TF13-053



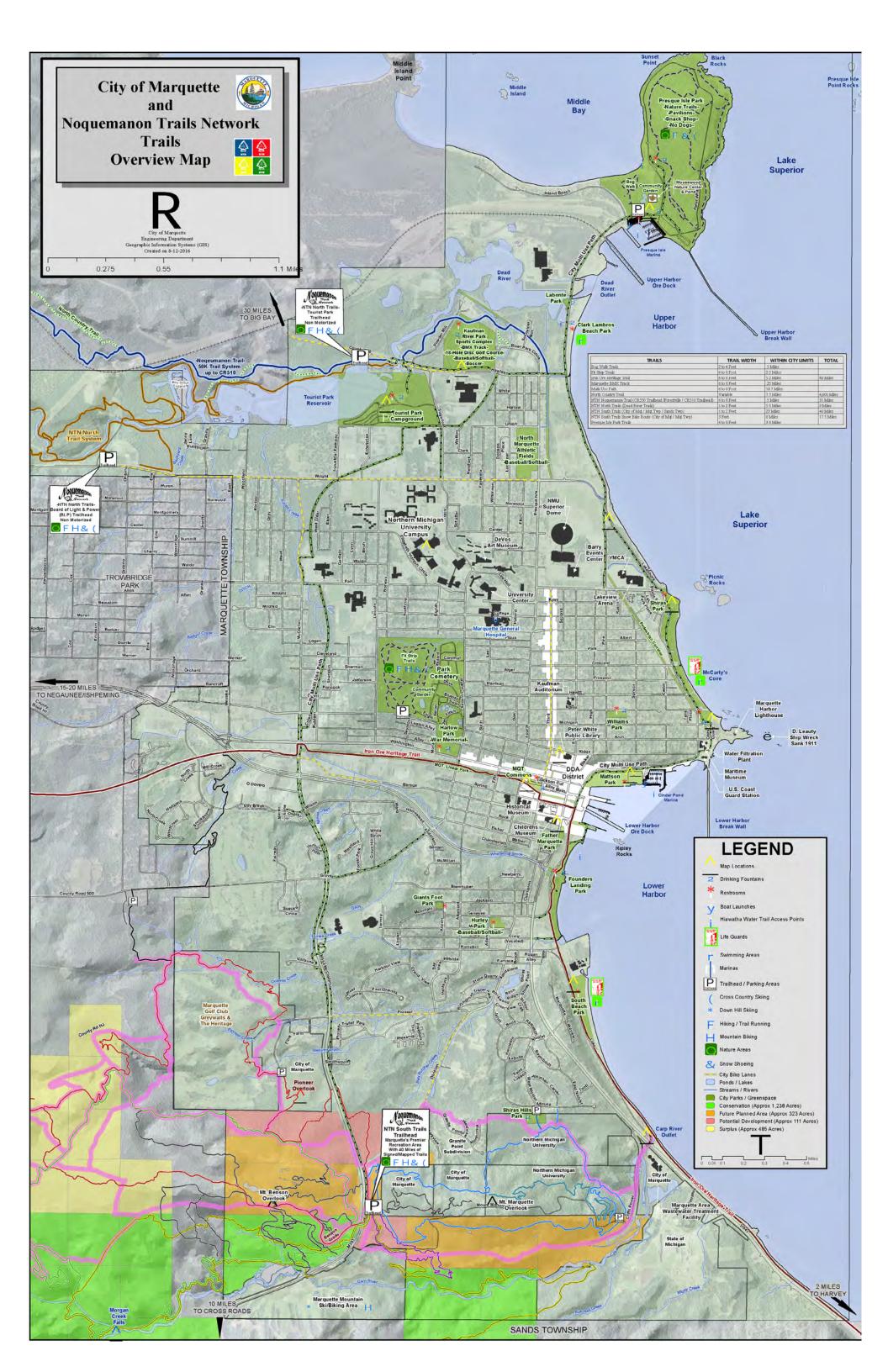
Harlow Park Entry Sign



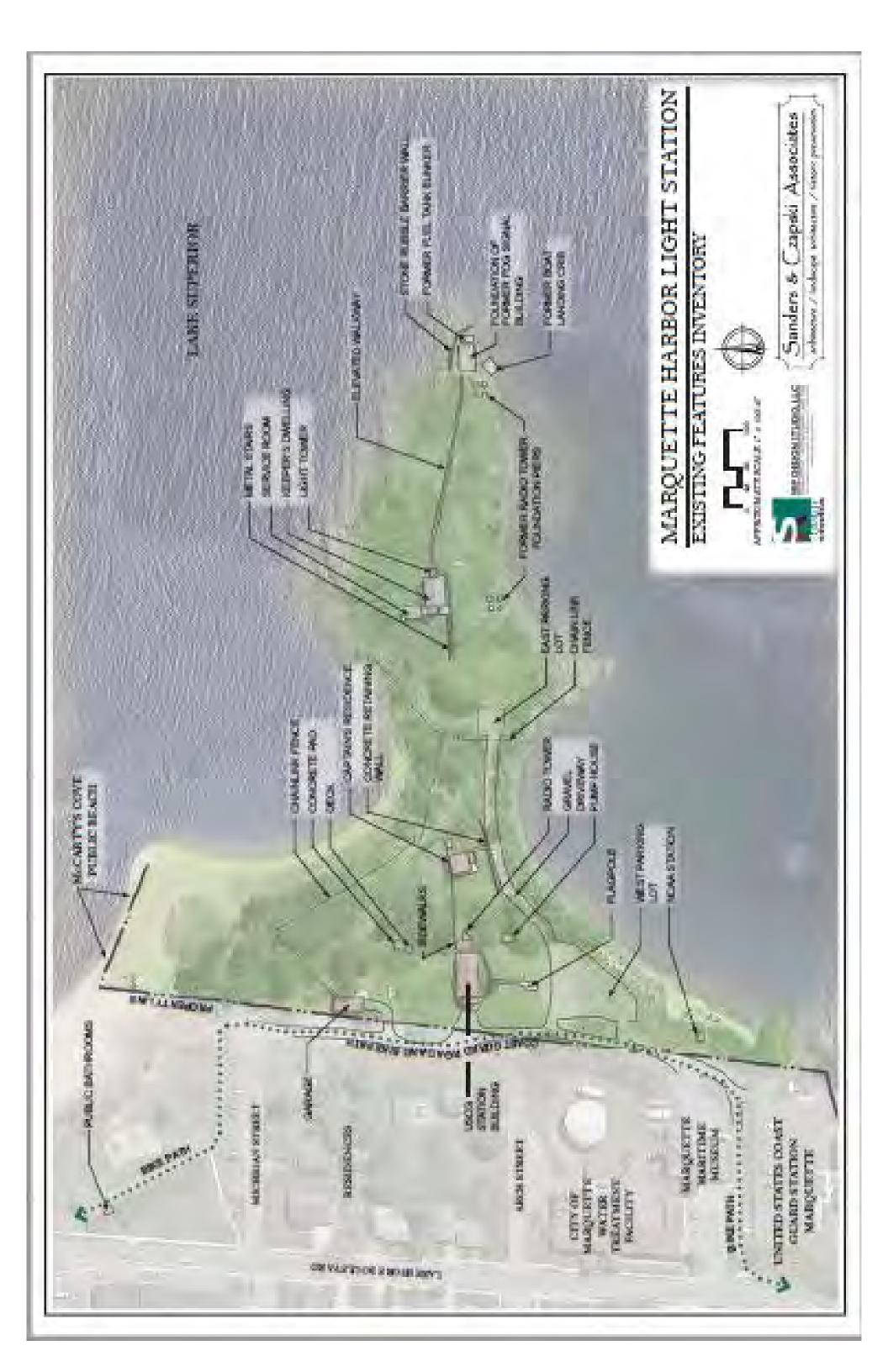
Harlow Park Trust Fund Sign TF13-053

















City of Marquette Parks and Recreation Advisory Board

Meeting Minutes ~ January 21, 2019

- Call to Order: A regular meeting of the Parks and Recreation Advisory Board was held in the Citizens Forum Room at Lakeview Arena, Marquette, MI on January 21, 2019. The meeting convened at: 6:00 pm. Quorum present.
- Roll Call: Board members in attendance: Cary Gottlieb (Chair), Ellen Weingarten (Co-Secretary), Evan Bonsall, John Kurkowski, Robert Lambert, Tim McIntosh. City staff in attendance: Jon Swenson
- 3. Approval of Agenda: Motion to approve the January 21, 2019 agenda was made by Bob and seconded by Ellen. All in favor, none opposed. Motion passed.
- Announcements: Public hearing at the January 28th (6 pm) Commission meeting. Adoption
 of the plan will be voted on at this meeting.
- 5. Presentations: None
- Approval of Minutes: Motion to approve the minutes from the December 17, 2018 meeting was made by Bob and seconded by John. All in favor, none opposed. Motion passed.
- Public Comment: Tiffany Rantanen from the Moosewood Nature Center Board of Directors was present to observe the meeting.
- 8. Old Business:
 - a. Weddings Policy tabled
- 9. New Business
 - a. Master Plan Adoption Recommendation Jon reviewed the list of changes to the master plan document that were noted at the Commission work session held the week prior. This is the last review before submitting to the Commission. After two edits were recommended, a motion to approve the Resolution of Recommendation was made by John and seconded by Evan, All members in favor, none opposed. Motion passed.
 - b. Membership & Officers —Cary Gottlieb has reached the limit of his term as a member of the PRAB. A new member will be sought to replace him. New officers were elected for the upcoming board. John nominated Ellen Weingarten as chair of the board. Evan Bonsall agreed to remain as vice-chair. The nomination for the board secretary will be tabled until the February meeting. Motion to approve Ellen Weingarten as chair of the PRAB was made by John and seconded by Evan. All members in favor, none opposed. Motion passed. Motion to approve Evan Bonsall as the vice-chair of the PRAB was made by John and seconded by Bob. All members in favor, none opposed. Motion passed.
- 10. Director's Report
 - a. Grants update The Department is in the process of applying for a Trust Fund grant for

- the new Kid's Cove playground.
- b. Project Update An RFP for the Williams Park project design will go out to the public soon. The project is slated to commence summer or fall 2019. The Tourist Park Pods project is stalled at the state level but should be approved soon.
- c. Marina update No update
- d. Lakeview Arena/Hockeyville The Department recently responded to a request by concerned hockey parents and public about the use of remaining Hockeyville funding. The Department plans to meet with the Friends of Lakeview Arena to review its list of upgrades and repairs. The Department has stated that it prefers to reserve the remaining funding as match for grants for larger projects.
- e. Tourist Park Dog park is in full swing.
- f. Lighthouse Park Planning is still in progress.
- g. Ad Hoc Committee The Ad Hoc committee will be disbanded after the adoption of the Resolution to Recommend.
- Founders Landing Pilings Re-use A rendering from GEI will be ready for public viewing soon, with a build out planned for next year.
- 11. Adjournment: The meeting was adjourned at 7:14 pm.

The next regular meeting is scheduled for February 11, 2019 in the Citizen's Forum Room – Lakeview, Marquette, MI.

Respectfully Submitted by,

Ellen Weingarten

PRAB Co-Secretary

Date of Approval

Parks and Recreation Master Plan Ad-Hoc Steering Committee Minutes Tuesday, February 27, 2018 5:30 p.m.

Citizens Forum-Lakeview Arena-401 East Fair Ave.

- 1. Call to Order: Called to 5:31 by Swenson.
- 2. Roll Call/Introductions: Members present Cary Gottlieb, Ellen Weingarten, Theresa "T" Hamari, Walt Lindala, Mona Lang, Nathan Kayser, Michelle Cook, Bob Chapman. Carly Sandstrom exofficio member (representing High School Students), Pete Frazier representing City Commission. Ion Swenson and Andrew Maciver representing City Staff. Absent: Robert Schmeling, Lynette Vanwelsenaers, Ryan Riipi.
- 3. Approval of Agenda: Moved and approved as presented.
- 4. Director Comments: Swenson introduced the purpose of the committee (to update the existing 5-year plan, with eye towards changes in the Park system and recreation needs).
- 5. Election of Officers: Gottlieb nominated, moved and seconded as secretary. Discussion: Gottlieb said he favors brief minutes while others like more detail. 9 in favor, 1 opposed. Weingarten nominated, moved and seconded as chair. All in favor, Lindala nominated, moved and seconded as vice-chair. All in favor, none opposed.
- 6. Public Comment: Walt Anderson spoke about the new Light House/Coast Guard Station park. Specifically, his desire to keep the cyclone fence in place as safety measure. He also suggests that the upcoming survey be tied to water bill. Kane Beauchamp, member of Harbor Advisory Committee, asks that all assets (i.e. baseball fields) be considered as a resource. He also commented that minutes need to be detailed.
- 7 New Business
 - a. Calendar of meetings: Going forward Thursday's at 5:30 on the following dates were agreed upon: 3/22, 4/19, 5/24/, 6/21, 7/19, 7/23, 8/23, 9/20
 - b. Approval of RFP: Swenson presented the draft RFP to be given to consultants who intend to apply to update the existing 5-year recreation master plan (in packet). Multiple typographical and grammatical errors were pointed out. There was discussion about how the consultant will be chosen/interviewed. The tasks for the consultant who

will help develop the Plan have been faid out in the draft RFP presented. Additional comments brought up included that the consultant should address accessibility of existing structures, address Northern Michigan University interactions/involvement with this plan, address integration of existing plans (i.e. Tourist Park Plan, Arts and Culture Plan, Lake View Arena, Senior Center Plan, Trail Plan, Light House Park Plan, City Master Plan, Harbor Plan, Heartwood Forest) into the new Master Plan, and possibly incorporate a Parks and Recreation policy review.

Discussion occurred that this will take longer than allowed for in the proposed schedule (see page 6 of draft). The dates will need to be shifted approximately two months.

Motion made to approve as edited, seconded, and approved.

8. Adjournment: 6:55 PM

Submitted by Cary Gottlieb, Secretary Kramwellenaers L. Vanwelsenners

Parks and Recreation Master Plan Ad-Hoc Steering Committee Minutes

Thursday, April 19, 2018, 5:30 p.m.

Citizens Forum-Lakeview Arena-401 East Fair Ave.

- 1. Call to Order: 5:30 by Chair Ellen Weingarten
- Roll Call/ Introductions: Members Present were as follows: Lynn Vanwelsenaers, Ellen Weingarten, Carly Sandstrom, Mona Lang, Theresa Hamari, Ryan Riipi, Robert Schmeling, Bob Chapman, Walt Lindala, Michelle Cook, Nathan Kayser, Jon Swenson and Andrew Maciver (representing City Staff). Absent: Cary Gottlieb
- Approval of Agenda: The agenda was approved as written. Motion made by Bob Chapman and Seconded by Lynn Vanwelsenaers.
- 4. Director Comments were made by Jon Swenson. The last meeting was cancelled because we received no proposals for the RFP. The RFP was resent to all planning groups. Two provided proposals this time. They were disappointed in the lack of proposals but the two received were quality proposals and will be discussed later in this meeting.
- 5. Presentations: NMU Urban Geography Class presented today about a project exploring opportunities for a Marquette Cultural Trail. The Class worked with the Marquette Arts and Culture Center to study the potential development of an inexpensive, accessible, low impact waterfront interactive trail for the City of Marquette. It would mostly be built on a pre-existing pathway. Their presentation was included today to allow the students that have worked on this project to present before this class is completed for the school year and to provide information to the committee for possibilities of inclusion in the master plan.
- Approval of Minutes-February 27, 2018. The motion to approve the minutes as written was made by Mona Lang and seconded by Bob Chapman. The motion carried.
- 7. Public Comment: None
- 8. Old Business: None
- 9. New Business: Proposal Review. There were two proposals that were received. Proposals from Dick Horton and CUPPAD were given to the committee. There was also a letter distributed written by Dennis Stachewicz in support of Dick Horton for the Planning Group. The proposals from each were discussed using the RFP Score Sheet. Each committee member completed the scoring. Based on the RFP Scoring sheet results, Dick Horton Consulting was chosen. A motion was made by Nathan Kayser to recommend Dick Horton Consulting and their proposal be put to the City Commission for approval. Lynn Vanwelsenaers Seconded. The motion carried unanimously. There was some discussion that the timeline will need to be changed slightly due to the lack of submissions for the first RFP.
- Adjournment. A motion was made to adjourn meeting by Lynn Vanwelsenaers seconded by Carly Sandstrom at 6:44 p.m. Motion Carried. The next meeting will be on 5/24/18 at 5:30 p.m.

Submitted by Lynn Vanwelsenaers

Acting Secretary AML

City of Marquette Parks and Recreation 5 Year Master Plan Ad-Hoc Committee

Meeting Minutes ~ Thursday, May 24, 2018

- Call to Order: Called to order by Ellen Weingarten at 5:36. The meeting took place in the 2nd floor conference room of the Municipal Service Center, 1100 Wright Street. Quorum present.
- Roll Call: Cary Gottlieb, Rob Schmeling, Ellen Weingarten, Walt Lindala, Carly Sandstrom (ex-officio, student), Bob Chapman, Michelle Cook. City personnel Jon Swenson, and Andrew MacIver. Also present: Pat Coleman with North of 45. Dick Horton with Dick Horton Consulting (via phone). Absent: Lynn Vanwelsenaers, Nathan Kayser, Ryan Riipi, Theresa Hamari, Mona Lang.
- Approval of Agenda: No additions. Motion to accept agenda by Cary, 2nd by Bob, all in favor.
- Director Comments: Jon welcomed Dick and Pat as consultants working on this project.
 He made introductory comments regarding the City Commission's excitement about the start of this project.
- Approval of Minutes: One change to minutes from April 19, 2018 was suggested. The
 recommended change was to remove "motion for meeting adjournment." A motion is
 not needed and a person without standing made the motion. Motion to approve the
 April 2018 with that change made by Bob, 2nd by Rob, all in favor.
- 6. Public Comment: None
- 7. Old Business: None
- B. New Business:
 - a. Professional Services kick off: Jon introduced Dick Horton and Pat Coleman. Discussion started on how the process of establishing a 5-year recreation plan (Syrp) will work. Dick's project approach handout was given. Dick gave his credentials as Parks and Recreation professional and consultant. Dick stated that phase one is data collection with a statistically valid survey being of primary importance. Discussion then moved to the process of identifying key issues for the department and city residents and developing the survey question list. We will use of some of the 2006 Syrp survey questions. Jon will put together a preliminary list of issues/concerns/questions that he is aware of from his position with the City and his involvement with the various committees he works with. He will e-mail that to this group for initial input from their stakeholder standpoints. Major stakeholder meetings will take place to help shape survey questions. Key stakeholders need to be identified quickly and to assess their concerns (ex. City officials, Chamber of Commerce, Public Schools, NMU).

The list will then be turned over to Dick and the company doing the survey (ETC...the name of the company). We will have additional opportunities to revise the list. Survey timing was also discussed. The goal is to complete the process so that the City can submit grants for the 2019 grant cycle. This will be followed by phase 2 data analysis, and phase 3 planning.

The committee agreed to set a meeting time prior to the regularly scheduled meeting at the end of June. Jon will send out a Doodle poll to determine the best fit for committee members

9. Adjournment: Meeting adjourned at 7:00.

Submitted by Cary Gottlieb

City of Marquette

Parks and Recreation Master Plan Ad-Hoc Steering Committee Minutes

Thursday, June 28, 2018 5:30 p.m.

Citizen's Forum, Lakeview Arena, 401 E. Fair Ave.

- 1. Call to Order: 5:34 PM.
- 2. Roll Call: Bob Chapman, Pete Frazier, Theresa Hamari, Mona Lang, Carly Sandstrom (ex-officio student), Michelle Cook, Ellen Weingarten, Cary Gottlieb. City represented by Jon Swenson. Absent Lynn Vanwelsenaers, Ryan Riipi, Rob Schmeling, Walt Lindala, Nathan Kayser.
- 3 Approval of Agenda: Moved and approved to accept as is.
- 4. Director Comments: Jon will re-send anticipated schedule for this process. Timing is important and we need to stick to deadlines. He will make sure meeting notifications and material gets but in a timelier fashion.
- 5. Approval of 05/24/18 Minutes Moved and approved to accept as is.
- 6. Public Comment: None.
- 7. Dtd Business: None.
- 8. New Business
 - a. Stakeholder Meeting Review: Jon reviewed who met with consultants (Horton/Coleman). Ellen would like Community Gardens to talk to Mr. Horton. Theresa would like PIPAC to be represented. Bob suggested the newly formed Marquette Playgrounds for All (contact Nina Weyer Ittner). Mona suggested Kevin Dowling for City marina representation. Cary and Mona spoke about the process with the stakeholders. Cary has some concerns about what data was obtained by allowing the stakeholders to speak without an agenda provided by Mr. Horton or specific questions he needed to fulfill his needs as a contractor.
 - b. Draft Survey Review: The below represents discussion among the group present.

Question/table/point 1. Changing the name of "park" to "recreation area" or something similar would be useful. Additions to the list should include community gardens, Lakeview Arena, disc golf area (to be split from Kaufman, upper and lower boat launches, Heartwood Forest (including NTN trails), and BLP land next to Tourist Park Basin (including NTN trails).

Question/table/point 3: Wording changed to from "facilities" to "assets." Ellen would like community gardens added.

- 4. Suggested moving social media and Marquette 365 above "other" and "none." Add postal mail.
- 5. Add community gardens, out door pickle ball court, additional rental facilities, snow biking. Sledding hill was suggested to take it off list due to concerns of liability.
- 7. Add community gardening, snow biking, hiking/trall running/mountain biking.
- 9. Add service organization events. Change to private sports leagues (remove word "youth"), Change "University/community college" to NMU. Also delete "Boys and Girls Club" from YMCA.
- 14. Change option (2) to "Make improvements to existing infrastructure." And change (3) to "Add amenities." Delete all other verbiage that follows in both 2 and 3. Delete 4 completely,
- 15. Delete Chocolay Township. Add neighborhood-based community gardening and more natural surface trail. Remove sledding hill from (j).
- 18. (2) wording might be changed.

New questions:

Shoreline parks question should drop "tourist attraction."

Add verbiage to motorized vehicles to clarify what is intended (i.e. ATV, side by side,

Concern was expressed about removing a playground from the neighborhood and that care must be taken to not create a situation where any one neighborhood become underserved by the P & R. Change Hurley Park question to include improve, abandon, or make safer. Wording will be worked on. Verbiage of citizen preferences for recreation program preference needs to be worked on.

Varbiage of citizen preferences for recreation program preference needs to be worked

Need a specific question about battery powered bikes (e-bikes).

Add vegetable gardening to recreation program preferences.

Add a question if there are neighborhoods that are underserved.

- 23. Change male/female choice to be up to date with current societal norms.
- 25. Remove Chocolay.

Also correct spelling of Mattson Park throughout questionnaire.

There was discussion if the Heartwood Property sale or future development should be addressed in this survey. Jon will think of way to best address this and we will discuss this further.

9. Adjournment: 7:35

Submitted by Cary Gottlieb, secrets

Parks and Recreation Master Plan Ad-Hoc Steering Committee Minutes

Thursday, July 19, 2018 5:30 p.m.

Citizen's Forum, Lakeview Arena, 401 E. Fair Ave.

- 1 Call to Order: 5:34 PM
- 2 Roll Call: Bob Chapman, Nathan Kayser, Lynn Vanwelsenaers, Rob Schmeling, Theresa Hamari, Ryan Riipi, Ellen Weingarten, Cary Gottlieb, Pete Frazier. City represented by Jon Swenson, Andrew Maciver. Absent: Walt Lindala, Mona Lang, Carly Sandstrom (ex-officio student), Michelle Cook
- 3. Approval of Agenda: Moved and approved to accept as is.
- 4. Approval of 06/28/18 Minutes Moved and approved to accept as is
- 5. Public Comment: Sarah Hayes, City of Marquette, expressed desire for a completely fenced in park. This would provide safety for children. There could be fund raising that could be undertaken to help this. This was discussed.
- 6. Old Business: None.
- 7. New Business
 - a. Draft Survey Review: We reviewed the changes the Parks and Recreation Advisory Board suggested. The revised survey was handed out. Bob commented that the survey is very long and if we can cut it down. Maybe change the 10-minute expected to complete to 20. Spelling error and grammatical errors were identified.

Question 1: Specific changes include changing the name of "Shiras Park" to "Shiras Park/Picnic Rocks."

Q5: Rewording was suggested, for instance, "When seeking Park and Recreation activities for you, or your family, what organizations do you use?" Change 6 to be grammatically

Q7: Suggested "radio control recreation" be added to list

TABLE STORY	THE R. P. LEWIS CO., LANSING	
Q16, Add	"S. Other:	

Q.18: Add an example.

Q.29: Suggested that "capital projects" be defined, and "Parks and Recreation" be added.

Q.30: Delete the portion that refers to the park out of City limits as it is not built (and may not be).

Q.31 and Q31! There are two of them.

Q35. Change to "non-binary" to "other."

- b. Process Review: Jon said between now and next meeting, 8/23, we will have several reports to review. The Park Assessment performed by a subcontractor should be in. We should also have a maintenance analysis report from DPW. The Recreation Assessment Program is ongoing between the City and City partners. The draft revisions of the Text of the existing master plan which will be used for the new Plan might be ready.
- 8. Adjournment: 6:45 PM. If Ellen is not available at next meeting, and Walt is not here, Lynn will

Submitted by Cary Gottlieb, Secretary

Parks and Recreation Master Plan Ad-Hoc Steering Committee Minutes

Thursday, August 23, 2018 5:30 p.m.

Citizen's Forum, Lakeview Arena, 401 E. Fair Ave.

- 1 Call to Order: Called to order by Walt Lindala, 5:33
- 2. Roll Call: Present include Rob Schmeling, Bob Chapman, Theresa Hamari, Cary Gottlieb, Walt Lindala. Mona Lang, Carly Sandstrom, Lynn Vanwelsenaers, Pete Frazier. City administration Include Jon Swenson, Andrew Maciver. Absent include Ellen Weingarten, Ryan Riipi, Nathan. Kayser, Michelle Cook.
- 3. Approval of Agenda: Moved and approved as presented.
- 4. Approval of Minutes. July 19, 2018. Moved and approved as presented.
- 5. Public Comment: None
- 6. Old Business: None.
- 7 New Business
 - a. Park Assessment: Jon presented the assessment of the parks prepared by Sara Kirk (see previous minutes and document handed out at meeting). Jon pointed out accessibility is weak in many of the parks/venues. Missing parks/areas noted are skate plaza and NTN south trail head. Initial discussion included comments on individual parks/venues, such as "Tourist Park is used in the winter." And "The ore dock sign needs to be moved." It is suggested we, the committee, carefully review the documents and report things missed and needed additions to Jon. Responces should be to Jon within 2 weeks, Sept. 6, so Administration can review and modify the document as needed for re-review by this group at its next meeting.
 - b. Program Assessment: Andrew presented how the City cooperates with facilities and non-City partners, such as Little League or the Outback Art Fair. See document for details. What Administration would like is for this group to review and advise if responses are adequate. There were concerns presented that the details provided are not complete. Jon said that this is a work in progress. This is informational only for

- c. Process Review: Jon presented the timeline that was handed out in the meeting packet. The citizen survey should be going out within a week or so. A media push will be put out shortly to help get increased response rate. The survey will be going out to approximately 1200 surveys to households within the City. It is hoped that much of the material designated "in progress by the consultant" in the timeline should be available. next meeting. See document for details. We will meet in September on the 20th as planned. The October and November datas may need to be moved.
- II. Adjournment: With the agenda complete the meeting adjourned at 6:22.

City of Marquette Parks and Recreation Master Plan Ad-Hoc Steering Committee

Meeting Minutes ~ October 22, 2018

- 1. Call to Order: A special meeting of the Parks and Recreation Master Plan Ad-hoc Steering Committee was held in the Citizens Forum Room at Lakeview Arena, Marquette, MI on October 22, 2018. The meeting convened at 5:32 pm. Quorum present.
- 2. Roll Call: Committee members in attendance: Ellen Weingarten (Chair), Walt Lindala (Vice-Chair), Michelle Cook, Pete Frazier, Teresa Hamari, Nathan Kayser, Mona Lang, Carly Sandstrom, Robert Schmeling and Lynn Vanwelsenaers. City staff in attendance: Jon Swenson and Andrew McIver, Consultants: Dick Horton and Patrick Coleman.
- 3. Approval of Agenda: The committee voted to approve the agenda with one change; moving item 7 a. New Business Survey Results up to follow item 4. Approval of Minutes. All in favor, none opposed.
- 4. Approval of Minutes: There was no quorum at the September meeting. The committee voted to approve the minutes from the August 23, 2018 meeting. All in favor, none opposed.

*7. a. New Business Survey Results

Dick Horton introduced Ryan Murray from ETC Institute to review the survey results with City staff and committee members. 500 surveys were received, with a 4.4% margin of error. Ryan was pleased with the return rate of the survey. The data reveals a high performing organization/department.

5. Public Comment: n/a

6. Old Business:

- a. Park Assessment Jon asked the committee to offer changes to the Park Assessment after review prior to the meeting. Mona Lang noted that the Rosewood Park cut sheet should not include Zephyr Bar as a special partner. The DDA should be listed instead. The change is specifically due to the fact that the DDA maintains the Park. Motion to add the change to the Rosewood Park cut sheet was moved by Lynn and seconded by Rob. All in favor, none opposed.
- b. Program Assessment Jon noted that the majority of the programs offered through the Parks and Recreation Department are organized and managed by community partners. Dick Horton discussed the City's programs. He said the City should be mindful of the life cycle of each program and to be careful not to invest in those programs that are on the decline. Conversely, invest in those programs that are experiencing growth.

8. Adjournment: The meeting was adjourned at 6:55 pm.

The next regular meeting will be determined via small.

Respectfully Submitted by,

Ellen Weingarten

Secretary

City of Marquette

Parks and Recreation Master Plan Ad-Hoc Steering Committee Wednesday, December 5, 2018 5:30 p.m. Citizen's Forum, Lakeview Arena, 401 E. Fair Ave.

- 1. Call to Order: 5:30 PM
- 2. Roll Call: Ellen Weingarten (Chair), Rob Schmeling, Walt Lindala, Lynn Vanwelsenaers, Teresa Harnari, Pete Frazier, Nathan Kayser, Carly Sandstrom, Bob Chapman, Mona Lang, Cary Gottlieb. City Staff in Attendance: Jon Swenson and Andrew McIver. Consultants: Patrick Coleman.
- 3. Approval of Agenda: Change 7A and B, otherwise moved and approved.
- 4. Approval of Minutes: Minutes from October 22, 2018 moved and approved as written
- 5. Public Comment: None:
- 6. Old Business: None.
- 7. New Business
 - a. Next Meeting: Tentatively set for 12/20 at 5:30 PM. A January meeting is tentatively set for 01/10 at 5:30.
 - b. Draft Review: Jon stated we received Draft Plan this week. It was sent out electronically to PRMPAHSC (this group) for comment. Pat then introduced the Draft Plan, commenting on its depth/completeness. We then went through the Draft page by page for comment, corrections, and queries (and many were made). This will be edited by the City staff with the comments in mind and re-published for the 12/20 meeting for another review, with emphasis to be placed on prioritizing projects for the Parks and Recreation Advisory Board, other relevant City Advisory Boards, and City Commission to implement after approval.
- 8. Adjournment: 7:53 AM.

Parks and Recreation Master Plan Ad-Hoc Steering Committee Minutes Thursday, December 20, 2018 5:30 p.m. Citizen's Forum, Lakeview Arena, 401 E. Fair Ave.

- 1. Call to Order: 5:32 PM
- Roll Call; City Representative Andrew MacIver. Ellen Weingarten, Cary Gottlieb, Theresa Hamari, student representative Carly Sandstrom, Bob Chapman, Lynn Varwelsenaers, Walt Lindala, Mona Lang, Nathan Kayser, Pete Frazier
- 3. Approval of Agenda: Motioned and seconded. Approved.
- Approval of Minutes: December 5, 2018: Committee member name spelling and adjournment time were corrected. Motioned and seconded. Approved.
- 5. Public Comment: None.
- Old Business: The draft plan that was reviewed last month, and some of us thought was going to be reviewed tonight, was not. This group will get a chance to review the changes suggested last month will occur next month at Jan. 10.
- 7. New Business:

Draft Review: The committee reviewed of the list of capital improvements. The capital improvement list prioritizes what projects will be performed. We recommend that the list be put in alphabetical order by location and then by priority. Comments were made, including that Lower Harbor pile redevelopment be moved to high priority status given the State's time line. There was concern about the rowing club boathouse wording. The Committee wanted to be clear that the funding listed is for a feasibility study and not for a building. A pavilion for Tourist Park is not listed, unless this is the "support building" listed. There was concern that Tourist Park is split into three sections: "Tourist Park", "Tourist Park CG" (camp ground), and "Tourist Park Day Use." The group would like some clarification on each classification. There was also discussion with regards to how to prioritize items across parks, and not just within a specific park. Andrew will make changes.

The Committee added the Fresh Coast Film Festival, the Winter Snow Fun Parade and City Tree Lighting to the special events list. Some minor grammatical changes were also made.

PIPAC recommended that specific language be added to the plan that addresses Park access to automobiles and over use. Although automobile access was included in the plan's community survey, they felt that over-use of the Park may need to be addressed in the future. The Committee endorsed the addition of this language to the Plan draft.

Next meeting is scheduled for January 10, 2019 at 5:30.

Adjournment: Meeting adjourned at 6:45 PM.

APPENDIX 2019 FIVE-YEAR RECREATION MASTER PLAN – MARQUETTE, MICHIGAN 328



City of Marquette, MI

300 West Baraga Ave Marquette, Michigan 49855

Meeting Agenda City Commission

WORK SESSION

Wednesday, January 16, 2019 5:15 PM City Hall, Room 103

Call to Order, Pledge of Allegiance and Roll Call

Announcements

Public Comment - Comments may not exceed three minutes per person. Please state your name and physical address when making public comments.

1. Parks and Recreation Master Plan Draft Review

Public Comment - Comments may not exceed three minutes per person. Please state your name and physical address when making public comments.

Adjournment

Kris M. Hazeres, City Clerk

If you require assistance to participate in any meeting, program or activity offered by the City of Marquette, please provide advanced notice to City of Marquette ADA Coordinator Eric Stemen at 906-225-8978 or via email at estemen@marquettemi.gov.

Page 1 of 2

City of Marquette, MI

300 West Baraga Avenue Marquette, MI 49855

Agenda Date: 1/16/2019

Discussion Items - Work Session
Parks and Recreation Master Plan Draft Review

ALTERNATIVES:

As determined by the Commission.

ATTACHMENTS:

Description

No Attacher 14 Aurilla 60

City of Marquette, Mi Page 2 of 2

City of Marquette, Mi



City of Marquette, MI 300 West Baraga Ave Marquette, Michigan 49855 Meeting Agenda City Commission

Monday, January 14, 2019 6:00 PM Commission Chambers

Call to Order, Pledge of Allegiance and Roll Call

Approval of the Agenda

Announcements

Boards and Committees

1. Appointments

Jermey Ottaway, Downtown Development Authority, for a term ending 01-01-23 Barbara Wright, Board of Zoning Appeals, for a term ending 02-15-22

Public Comments - Comments may not exceed three minutes per person. Please state your name and physical address when making public comments.

- 2. Presque Isle Park Advisory Committee, by Chair Sam Crowley
- 3. Consent Agenda
 - 3.a. Approve the minutes of the December 17, 2018 Commission meeting.
 - 3.b. Approve the total bills payable in the amount of \$1,193,342.55
 - 3.c. DDA Appointment: Clerical Correction
 - 3.d. Marquette Chamber of Commerce Board Representative
 - 3.e. Schedule Public Hearing-Ordinance #674 for Whetstone Village PILT
 - 3.f. Schedule a Public Hearing to Consider Adoption of the Draft Land Development Code
 - 3.g. Superior Alliance for Independent Living Non-Profit Status Roll Call Vote
 - 3.h. Salt Purchase Change Order
 - 3.i. Noquemanon Ski Marathon Trail Access Permit
 - 3.j. Snowmobile Trail Permit U.P. Central Trails
 - 3.k. Plotter Lease
 - 3.I. ESRI Software Renewal

3.m. G-Suite Renewal

City of Marquette, MI

3.n. Schedule a Public Hearing to Consider Adoption of the Draft Recreation Master

New Business

- 4. NAS Backup System
- 5. Long-Line Traffic Markings Contract

Public Comments - Comments may not exceed three minutes per person. Please state your name and physical address when making public comments.

Comments from the Commission

Comments from the City Manager

Adjournment

Kris M. Hazeres, City Clerk

This meeting will be live on Marquette Charter Cable Channel 191 and will be broadcast (subject to temporary programming) as follows: Tuesday at 11a.m. and 6p.m.; Wednesday at noon and 8 p.m.; Thursday at 4 a.m. and 1 p.m.; Friday at 6 p.m.; Saturday at noon; and Sunday at 8 a.m. and 4 p.m.

If you require assistance to participate in any meeting, program or activity offered by the City of Marquette, please provide advanced notice to City of Marquette ADA Coordinator Eric Stemen at 906-225-8978 or via email at estemen@marquettemi.gov.

curs of Marquette, Mr

Page 2 of 66

The Mining Journal

Upper Michigan's Largest Daily Newspaper 249 W. Washington St., P.O. Box 430, Marquette, Michigan 49855. Phone (906)228-2500. Fax (906)228-3273. AFFIDAVIT OF PUBLICATION

STATE OF MICHIGAN

AFFIDAVIT OF PUBLICATION

For the County of MARQUETTE

In the matter of Notice of Public Hearings Marquette City Commission January 28, 2019 Ordinance #674

Parks & Recreation Master Plan

Size: 2 x 4.5

State of MICHIGAN, County of Marquette ss.

JAMES A. REEVS

being duly sworn, says that he is

PUBLISHER

of THE MINING JOURNAL

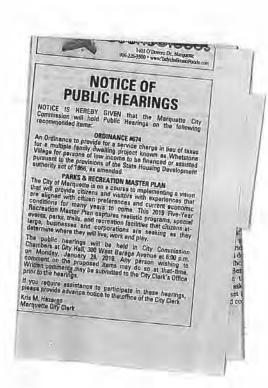
a newspaper published and circulated in said county and otherwise qualified according to Supreme Court Rule, that annexed hereto is a printed copy of a notice which was published in said newspaper on the following date, or dates, to-wit

January 18, 2019

JAMES A. REEVS

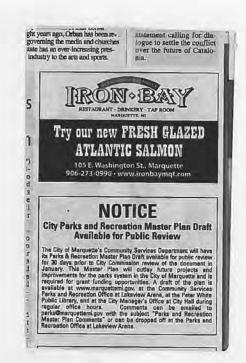
Subscribed and sworn to before me this 18th day of January 2019.

HOLLY GASMAN Notary Public (or MARQUETTE County, Michigan Acting in the County of Marquette My commission expires: May 25, 2025



The Mining Journal Advertisements Total: \$130.75 - Published December 22

Mining Journal Account Number *	DM4628
Financial Account Number	
Description of Ad Placed	Notice of Parks and Rec Master Plan public review
Date Submitted to The Mining Journal	12/20/2018
Department Head/Supervisor Signature	
MINING JOURNAL ACCOUNT NUMBERS*	
DISPLAY ADVERTISEMENT	
DM4634 - MQT CITY PUBLIC WORKS	
DM4628 - MQT CITY COMMUNITY SERVICE	S (Aris & Culture, Sr. Center, Parks & Rec)
DM4629 - MQT CITY FIRE DEPARTMENT	
DM4641 - MOT CITY WWTP (WWTP & Water	Plant)
DM4640 - MQT CITY POLICE	
DM4638 - MQT CITY FINANCE (Assessing, T	reasurer, Finance, Water Billing)
DM4636 - MQT CITY ADMIN SERVICES (CIe	rk, HR, IT)
DM4637 - MQT CITY COMMUNITY DEVELOR	PMENT (Engineering, Planning, Zoning-non legal)
CLASSIFIED ADVERTISEMENT	
CM3762 - MOT HUMAN RESOURCES	
LEGAL ADVERTISEMENT	
LM6161-MOT CITY ASSESSING	
LM6162 - MOT CITY PLANNING & ZONING	
LM6164 - MQT CITY CLERK	
	undated 12/07/17



APPENDIX 2019 FIVE-YEAR RECREATION MASTER PLAN – MARQUETTE, MICHIGAN 332

The Mining Journal

Upper Michigan's Largest Daily Newspaper 249 W. Washington St., P.O. Box 430, Marquette, Michigan 49855. Phone (906)228-2500. Fax (906)228-3273. AFFIDAVIT OF PUBLICATION

STATE OF MICHIGAN

AFFIDAVIT OF PUBLICATION

For the County of MARQUETTE

In the matter of Public Notice City of Marquette City Parks and Recreation Master Plan Draft

Size: 2 x 2 5

State of MICHIGAN, County of Marquette ss.

JAMES A. REEVS

being duly swom, says that he is

PUBLISHER

of THE MINING JOURNAL

a newspaper published and circulated in said county and otherwise qualified according to Supreme Court Rule; that annexed hereto is a printed copy of a notice which was published in said newspaper on the following date, or dates, to-wit

December 22, 2018

Subscribed and sworn to before me this 24th day of December 2018.

HOLLY GASINAN
Notary Public for MARQUETTE County, Michigan
Acting in the County of Marquette
My commission expires: May 25, 2025

APPENDIX



EXPENDITURES 2019 FISCAL YEAR

	2NEt	IT-O	

	TEI COMMUNITY SERVICES	2014-15	2816	2017	FY 2010	FY 2019
ACCOUNT NUMBER	ADMINISTRATION EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	APPROVE
101-751-702.000	SALARIES & WAGES	146,676	151,557	162,682	172,175	159,44
101-751-703.000	ACCRUED LEAVE RESERVE	1,388	(542)	3,398	0	
01-751-715.000	LONGEVITY	473	440	457	690	60
01-751-716.000	SOCIAL SECURITY	11,339	11,853	13,907	13,225	12,23
01-751-717.000	HEALTH INSURANCE	36,649	35,906	46,380	47,565	44.62
01-751-718.000	LIFE INSURANCE	238	230	201	215	21
01-751-719.000	UNEMPLOYMENT INSURANCE	298	286	215	260	
01-751-720.000	DISABILITY INSURANCE	.0	0	0	710	63
01-751-721.000	WORKERS COMP INSURANCE	435	352	342	385	35
01-751-722.000	RETIREMENT-MERS	9,814	23,803	25,590	36,100	38,76
01-751-724.000	RETIREMENT-DO	11,866	11,719	12,557	13,405	12,02
01-751-727.000	OFFICE SUPPLIES	1,022	1,226	995	1,400	1,40
01-751-740.000	OPERATING SUPPLIES	302	40	200	900	1,00
01-751-740.000-75389	ALCOHOL PERMIT FEES (P.L)	0	1,162	3,067	5,500	1,00
01-751-801,000	PROFESSIONAL & CONTRACTUAL	276	2,510	15,537	8,650	5,00
01-751-812.000	TECHNOLOGY FEE	49,584	48,576	22,272	27,145	25,89
01-751-860.000	TRANSPORTATION	728	258	236	1,100	1.10
01-751-865.000	CONFERENCES	1,140	342	0	2,000	3.00
01-751-900.000	PRINTING & PUBLISHING	483	927	823	600	- 60
01-751-943.000	RENTAL - BLDGS/OFFICES	4,044	4,044	4,044	4,850	4,85
01-751-945,000	VEHICLE RENTAL	654	71	0	1,000	1.00
01-751-960.000	MEMBERSHIP FEES	1,028	975	941	1,000	1,66
01-751-972.000	CAPITAL OUTLAY-LAND IMPROVEMENTS	. 0	39.027	0	160,000	160.00
01-751-977.000	CAPITAL OUTLAY-EQUIPMENT	3,155	3.045	- 0	0	
01-751-702.000-75100	WAGES-BALLFIELDS & PAVILION	28,381	21,582	16,067	32,400	33.20
01-751-703.000-75100	ACCRUED LEAVE RESERVE-BALLFIELDS & PAV	(53)	0	0	0	
01-751-716.000-75100	FICA-BALLFIELDS & PAVILION	2,170	1,651	1,229	2,460	2.5
01-751-717.000-75100	HEALTH INS-BALLFIELDS & PAVILION	2.677	0	0	. 0	100
01-751-718.000-75100	LIFE INS-BALLFIELDS & PAVILION	15	0	0.	0	
01-751-719.000-75100	UNEMPLOYMENT INS-BALLFIELDS & PAVILION	241	169	136	330	. 52
01-751-721,000-75100	WORKERS COMP-BALLFIELDS & PAVILION	233	326	326	480	41
01-751-724.000-75100	RETIREMENT-BALLFIELDS & PAVILION	789	0	0	0	
01-751-740.000-75100	OPERATING SUPPLIES-BALLFIELDS & PAVILION	1,546	216	3,646	2,500	2.64
01-751-775.000-75100	MAINTENANCE SUPPLIES-BALLFIELDS & PAVILI	3.053	2.370	546	5,000	2.00
01-751-860.000-75100	TRANSPORTATION-BALLFIELDS & PAVILION	4	0	0	0	
01-751-945.000-75100	VEHICLE RENTAL-BALLFIELDS & PAVILION	0	0.	4,508	0	-
	TOTAL	329,652	363,931	340,614	543,065	515,61
	SALARIES	178,392	172,597	182,147	204.575	192.64
	FRINGES	77.237	85,545	101,352	115,845	112.67
	SUPPLIES & SERVICES	63,868	52,717	57,115	82,645	50.3
	CAPITAL OUTLAY	3,155	42,072	0	160,000	160.00
	DEBT SERVICE	0	0	0	0	100,0
	TRANSFERS OUT	0	0	0	. 0	
	OTHER EXPENDITURES	ō	0	ā	0	
	TOTAL	320,652	363,931	340,614	841,065	515,81

CITY OF MARQUETTE REVENUES AND EXPENDITURES 2019 FISCAL YEAR

	TRANSFERS OUT OTHER EXPENDITURES	0	0	0	0	0
	DEBT SERVICE	0	0	0	0	0
	CAPITAL OUTLAY	2,135	3,373	7,233	60,000	0
	SUPPLIES & SERVICES	103,979	100,682	125,840	220,675	245,720
	FRINGES	9,974	14,547	17,264	15,900	17,290
	SALARIES	60,667	72,881	88,855	85,565	87,150
ACCOUNT NUMBER	PUND EXPENSES	ACTUAL	ACTUAL	ACTUAL	auuget	APPROVED
ACCOUNT NUMBER	TOURIST PARK FUND EXPENSES	2014-15 ACTUAL	FY 2016	FY 2017 ACTUAL	FY 2018 BUDGET	FY 2019 APPROVED
	508					
- A STATE OF THE PARTY OF THE P	Total Tourist Park Expenses	176,655	181.263	239,212	282,160	350,100
508-785-997.000	ADDITION TO RESERVES	n	ő	0	81,150	89,635
508-785-XXX	TELP SAVINGS	ū	0	n	0	(16,330)
508-785-990.000	TELP LEASE PAYMENT	2,133	0.015	0	Ö	16,330
508-765-977-000	CAPITAL OUTLAY-EQUIPMENT	2,135	2.018	0	00,000	0
505-785-972.000	CAPITAL OUTLAY	0	1,355	7,233	60,000	0
508-785-945.000	VEHICLE RENTAL	11.209	6,200	15,121	10,000	10,000
508-785-922,000	WATER.	14,209	9,998	13,763	5,000	12,400
508-765-921 000	NATURAL GAS	1.198	1.129	1.244	2,600	1.650
505-785-920.000	POWER	15,117	19,508	25,969	21,600	20,000
508-785-910.000	PROPERTY INSURANCE	105	110	126	130	130
508-785-900 000	PRINTING & PUBLISHING	2,980	3.671	1.741	3,000	3,000
508-785-812.000	TECHNOLOGY FEE	2,836	23,740	20,550	24,555	12,300
508-785-601,000	ADMINISTRATIVE CHARGES	25,332	23,736	20,558	24,595	29,105
508-785-801.000	PROFESSIONAL & CONTRACTUAL	6,216	7,663	13,574	31,600	20,000
508-785-775 000	REPAIR & MAINT SUPPLIES	2.573	1,518	4.876	11,800	12,000
508-785-740.000	OPERATING SUPPLIES	4,474	5,840	3,845	9.000	9,000
508-785-730 000 99000	CREDIT CARD TRANSACTION FEES	5.957	10,018	12,051	12,000	14,000
505-785-730.000	COST OF SALES	10,529	10,879	12,548	7,500	12,000
508-785-727.000	OFFICE SUPPLIES	244	412	425	500	500
508-785-724.000	RETIREMENT-DC	395	1,251	1,413	1,560	1,375
509-785-722.000	RETIREMENT-MERS	2.241	1,923	3,537	1,000	1,130
508-785-721.000	WORKERS COMP	360	813	836	1.020	1,055
508-785-720.000	DISABILITY INSURANCE	0	0	0	100	90
508-785-719.000	UNEMPLOYMENT INSURANCE	444	492	496	505	190
508-785-718.000	LIFE INSURANCE	17	26	24	25	25
508-785-717.000	HEALTH INSURANCE	1,925	4,510	4,294	5.045	8,735
508-785-716.000	SOCIAL SECURITY	4.581	5,515	6,667	6,625	6,670
508-785-715.000	LONGEVITY	17	17	17	20	20
508-785-703.000	ACCRUED LEAVE RESERVE	640	382	842	0,505	0.100
508-785-702-000	SALARIES & WAGES	59.527	72,299	88.013	66,585	57,150
ACCOUNT NUMBER	FUND EXPENSES	ACTUAL	ACTUAL	ACTUAL	BUDGET	APPROVED
	TOURIST PARK	2014-15	FY 2016	FY 2017	FY 2018	FY 2019
	Son					
	the same of the sa					
190 100 00000	Total Tourist Park Revenues	304,824	350,884	399,726	353,160	350,160
508-785-695.000	OTHER REVENUES	0	6,000	9,000	45,000	2,410
508-785-676.000	REIMBURSEMENTS	206	189	200	2.760	2.410
508-785-685.000	INTEREST	174	280	250	100	250
508-785-648.000	SALES OF SUNDRIES	14,119	16,359	19,119	15,000	15,000
508-765-642,000	CONCESSIONS	6,345	7,767	5,952	20,000	10,000
508-785-632,000	CAMPSITE RENTAL	271,116	303,714	347.015	280,000	300,000
508-785-607.000	FEES	12.864	16.575	18.184	20.300	22,500
ACCOUNT NUMBER	FUND REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	APPROVED
ACCOUNT NUMBER	TOURIST PARK FUND REVENUES	2014-15	FY 2016	FY 2017	FY 2058	FY 2019
	508	DOAR OF	PURME	PIL BURG	PAR MULE	COL BRAD

Note:: 801: \$2,000 Forest Alexagament Plan PIP with grant revenues povering \$1,387 \$72' Milliants Pad Interventions \$160,000 with \$112,000 covered by MNRTF grant

^{740:} Replacement picrus tables \$2,000; Cleaning supplies \$5,000; Staff Uniforms \$1,000 (00): Leaf removal \$5,000; Tree Removal \$5,000; Repair Dumo Station \$2,000; Patching Road \$2,000; No Parking Signs \$4,000

CITY OF MARQUETTE REVENUES AND EXPENDITURES 2019 FISCAL YEAR

ACCOUNT NUMBER	LIGHTHOUSE PARK FUND REVENUES	2014-15 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 BUDGET	FY 2019 APPROVED
510-000-607.000	FEES	o	0	σ	0	23,000
510-000-697.000	USE OF RESERVE-BOND PROCEEDS	0	0	.0	0	876,805
	Total Lighthouse Park Revenues	0	0_	· O	0	899,605
ACCOUNT NUMBER	510 LIGHTHOUSE PARK FUND EXPENSES	2014-15 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 BUDGET	FY 2019 APPROVEO
510-756-702.000	SALARIES & WAGES	0	· · ·	· O	ō	-0
510-756-716.000	SOCIAL SECURITY	0	0	0	0	0
510-758-740.000	OPERATING SUPPLIES	0	0	0	0	5,000
510-756-775.000	REPAIR & MAINT SUPPLIES	o.	0	0	0	16,000
510-756-801.000	PROFESSIONAL & CONTRACTUAL	0	0	0	o o	2,000
510-756-945.000	VEHICLE RENTAL	0	0	0	0	0
510-756-975.000	CAPITAL DUTLAY-BUILDINGS	0	0	0	0	750.000
510-756-992.000	BOND PRINCIPAL	0	0	0	0	100,000
510-756-994.000	PAYING AGENT FEES	0	0	o o	0	500
510-756-995.000	INTEREST ON LONG TERM DEBT	- o	0	o o	o o	26,305
210720 200,000	Total Lighthouse Park Expenses	0	0	0	0	899,805
ACCOUNT NUMBER	510 LIGHTHOUSE PARK FUND EXPENSES	2014-15 ACTUAL	FY 2016 ACTUAL	FY 2017 AGTUAL	FY 2018 BUDGET	FY 2018 APPROVED
ACCOUNT NUMBER	FUND EXPENSES	ACTORE	MUTUAL	AUTUAL	BUDGET	APPROVED
	BALARIES	0	0	0	0	0
	FRINGES	0	0	0.	0	0
	SUPPLIES & SERVICES	0	0	0	D	23,000
	CAPITAL OUTLAY	.0	0	0	0	750,000
	DEBT SERVICE	0	0	0	0	126,805
	TRANSFERS OUT	ō	0	0	0	0
	OTHER EXPENDITURES	0	0	0	- 0	0
	TOTAL	0	0	0	0	899,805

116:

740: Supplies for STP 175: Repairs to Captulas Residence 801: Pest control and sile services

CITY OF MARQUETTE REVENUES AND EXPENDITURES 2010 FISCAL YEAR

	2410 (150	AL IEM				
	PRESQUEISLE					
	MARINA FUND REVENUES	2014-15 ACTUAL	FY 2016	FY 2017 ACTUAL	PV 2016 BUDGET	FY 2019 APPROVED
	Presque (sin	ACTOR.	ACTUAL	ACTUAL	pooder	MANIONED
594-764-510 000	GRANTS	- 0	194,970	7.511	- 0	541,500
594-764-508.000	TRANSIENT FEES	1,624	2,870	1,221	2,000	. 0
594-764-609.000	LAUNCHING PERMITS-SEASONAL	6,520	9,105	9,765	3,200	3,200
594-784-610,000	P.I. LAUNCHING (RED BOX)	2,520	6,774	7,358	5,400	5,400
594-784-628 000	SERVICES RENDERED-Pump Dula	150	0	5	0	100
584-764-642.000	SALES	8,369	13,316	8,286	0,000	
584-764-665 000	FINES	245	2,210	3,455	500	1,000
584-754-565.000	INTEREST	221	192	25	-0	
594-754-697.000	SLIP RENTALS	75,916	82,044	78.762	77,290	81,070
594-764-696,000	OTHER REVENUE	797	502	3,101	0	541,500
594-764-697,000	FUND BALANCE	0	0	- 0	7,315	3,950
	TOTAL	96,562	312,973	119,199	103,505	1,177,720
510 6 895: MDMI INVENTORYS	Free Replecement 584					
		2014-16	FY 2016	FY 2017	FY 2015	FY 2011
	PRESQUEISLE MARINA FUND EXPENSES Presque tale	ACTUAL	ACTUAL	ACTUAL	BUDGET	APPROVED
554-764-702.000	SALARIES & WAGES	25 097	24,570	32.840	37.265	36,065
594-764-716-000 594-764-717.000	SOCIAL SECURITY MEALTH INSURANCE	1,919	653	2,434	2,850	1,000
594-764-717,000	LIFE INSURANCE	100	653	3	5	1,000
594764719,000	UNEMPLOYMENT INSURANCE	341	47	87	240	90
594-764-720,000	DISABILITY INSURANCE	341	0	0	20	15
594-784-721-000	WORKERS COMP INSURANCE	835	512	291	520	840
594-764-722-000	RETIREMENT-MERS	1,180	1,318	1,800	0	0
594-764-724 000	RETIREMENT-DG	197	208	236	250	230
594-764-727.000	OFFICE SUPPLIES	720	162	165	200	D
594-764-730.000	COST OF SALES	9,460	14,415	5.591	6.000	. 0
594-764-730.000-99000	CREDIT CARD TRANSACTION FEES	225	669	324	005	200
594-764-740,000	OPERATING SUPPLIES	809	1,132	1,742	3,000	1,200
594-764-775.000	REPAIR & MAINT SUPPLIES	1,316	858	7,367	2,500	1,200
594-754-001,000	PROFESSIONAL & CONTRACTUAL	1,522	1,564	2,140	4.500	5,000
594-764-806-000	ADMINISTRATIVE CHARGES	14,952	17,196	12,964	17,010	21,140
594-764-812-000	TECHNOLOGY FEE	2,472	0	0	0	5,030
594-764-910.000	PROPERTY INSURUNCE	3,124	2.998	2.919	2.505	2.835
504-764-020-000	POWER	6,582	5,193	8,256	14,100	5,000
594-764-922-900	WATER	3,285	3,314	5,933	3,700	3,815
594-764-923.000	STORMWATER	804	852	675	910	940
594-764-930.000	REPAIR & MAINTENANCE	250	0	0	0	6
554-764-945.000	VEHICLE/EQUIPMENT RENTAL	3,817	5,986	5,499	5,500	5,500
594-764-968.000	DEPRECIATION	62,161	52,161	62,592	63,000	63,000
594-764-990,000	TELP LEASE PAYMENT	0	.0	0	0	12,550
694-784-XXX	TELP SAVINGS	0		. 0	0	(12,550)
594-764-993,000	AMORTIZATION	(645)	(645)	(784)	.0	0
594-764-995 000	DEBT SERVICE-INTEREST	6,097	5,880	2,840	0	
	SUB-TOTAL PRESQUE ISLE	146,063	148,524	176,878	165,505	177,720
	MARINA FUND EXPENSES	2014-15 AGTHAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2518 BUDGET	FY 2019 APPROVED
		-	-		-	-
	Other					
594-596-972 000-75010	CAPITAL OUTLAY-LAND IMP	404,800	0	ū	.0	1,083,000
594-598-977.000	CAPITAL OUTLAY - EQUIPMENT	605	423	0	0	0
994-999-989.000	RESERVE FOR DEPRECIATION	(62,161)	(62,161)	(82,392)	(63,000)	(83,000)
	SUB-TOTAL OTHER	343,044	(61,738)	(82,392)	(63,000)	
	TOTAL	469,127	86,786	94,486	193,305	1,177,720
	SALARIES	25,097	24,570	32,040	37,285	38,085
	FRINGES	4,945	4,618	5,454	4,715	4,695
	SUPPLIES & SERVICES	48,628	52,140	54,926	61,625	51,760
	CAPITAL OUTLAY	405,205	423		9	1,053,009
	DEST SERVICE	5,252	5,035	2,056	. 0	0
	TRANSFERS OUT	0	. 0		0	0
	TOTAL	489,127	56,786	94,488	183,565	1,177,728

CITY OF MARQUETTÉ REVENUES AND EXPENDITURES 2019 FISCAL YEAR

	595					
	CINDER POND					
	MARINA FUND REVENUES	2014-15	FY 2016	FY 2017	PY 2018	FY 2019
		ACTUAL	ACTUAL	ACTUAL	BUDGET	APPROVED
	Cinder Pond	-	-	-	-	-
595-765-543 000	STATE GRANTS	0	a	4,118	a	0
595-765-607.000-75700	FEES-MOORING FIELD	3,682	5,249	5,430	3,620	3,620
595-765-608 000	TRANSIENT FEE6	12,048	16,376	18,015	13,000	20,000
595-765-609.000	LAUNCHING PERMITS-SEASONAL	0	0	0	3,200	3,700
595-765-810.000	LAUNCHING-RED BOX	5,797	4,090	5,891	3,900	5,000
595-766-626 900	SERVICES RENDERED Fumo Outs	.,	0	1,230	0,000	1,200
595-765-642.000	SALES	61,715	57,353	76,094	80,000	70,000
	INTEREST				000,000	70,000
595-765-665 000		4,823	2,627	(1,116)		176 295
595-765-667.000	SLIP RENTALS	132,400	136,792	148,811	187,900	
595-765-695,000	OTHER	663,015	1,442	2,239	- 0	0
	TOTAL	824,681	225,020	260,312	271,620	279,815
	595	-XW	Service of the service of	A	and who we	CO. Carrier
	CINDER POND	2014-15	FY 2016	FY 2017	FY 2018	FY 2010
	MARINA FUND EXPENSES	ACTUAL	ACTUAL	ACTUAL:	BUDGET	APPROVED
	Cinder Pond	-				
595-765-702.000	SALARIES & WAGES	53,995	46,727	45,407	56,620	50,310
595-765-715.000	LONGEVITY	17	17	17	20	20
595-765-716.000	SOCIAL SECURITY	4,130	3,569	3,455	4,336	4,465
595-76S-717.000	HEALTH INSURANCE	1.256	1,250	1.231	1,440	1,745
595-765-718.000	UFE INSURANCE	7	7,4,30	1,641	5	5
595-765-719.000	UNEMPLOYMENT INSURANCE	197	642	399	365	140
595-765-720.000	DISABILITY INSURANCE	197	992	799	20	15
595-765-721.000	WORKERS COMP INSURANCE	794	886	509	935	965
595-785-722.000	RETIREMENT-MERS	4,181	2,215	775	1,000	1,130
595-765-724 000	RETIREMENT-DC	197	209	235	250	230
595-785-727.000	OFFICE SUPPLIES	262	341	444	500	500
595-785-730-000	COST OF SALES	52,002	47,805	67,838	50,000	00,000
595-765-730 000-99000	CREDIT CARD TRANSACTION FEES	1,637	1,399	2,474	2,000	2,000
595-785-740 000	OPERATING SUPPLIES	1,351	11,315	8,822	10,000	10,000
595-785-775.00G	REPAIR & MAINT SUPPLIES	12,400	4.361	12,619	8,000	8,000
595-765-801,000	PROFESSIONAL & CONTRACTUAL	2,937	5,447	5.090	17,120	19,120
595-765-505 000	ADMINISTRATIVE CHARGES	26,292	21,460	21,468	19,615	20,585
595-765-812.000	TECHNOLOGY FEE	1,236	0	0	0	5,585
595-785-860 000	TRANSPORTATION	2	0	n	o o	D.
595-765-910.000	PROPERTY INSURANCE	3,470	3.467	3,786	3,430	3,570
	POWER	5,841	7,580	12,353	13,600	14,000
695-765-920.000						
595-785-922.000	WATER	6,012	5,041	7,812	4,120	6,000
595-765-923 000	STORMWATER	396	504	526	540	560
595-785-930.000	REPAIR & MAINTENANCE	508	0	D	. 0	D
996-765-945-000	VEHICLE/EQUIPMENT RENTAL	3,400	2,499	4,456	5,000	5,000
595-785-988 000	DEPRECIATION	60,122	60,122	94,651	61,000	24,000
595-785-976 000	CAPITAL OUTLAY-BLDG IMPROVEMENTS	295,960	278	0	0	- 0
595-765-990.000	TELP LEASE PAYMENT	0	.0	.0	0	12,550
505-765-XXX	TELP SAVINGS	. 0	0	- 0	0	(12,550)
112. 181110	SUB-TOTAL CINDER POND	558,680	250,383	294,154	289,925	314,595
	Act of the second secon					
	595					
	CINDER POND	2014-15	FV 2016	FY 2017	FY 2016	FY 2010
	MARINA FUND EXPENSES	ACTUAL	ACTUAL	ACTUAL	BUDGET	APPROVED
	MARINA FURIL EXPENSES	ACTUAL	ALTUAL	AUTUAL	BULKSET	APPROVED
	due.					
	Other					
595-596-977 000	CAPITAL OUTLAY - EQUIPMENT	805	757	0	0	0
595-698-997,000	MARINA RESERVE	. 0	0	0	62,696	58,920
595-599-889 000	RESERVE FOR DEPRECIATION	(80,122)	(60,122)	(94,851)	(81,000)	(94,000)
	SUB-TOTAL OTHER	(79,517)	(79,385)	(94,651)	(18,305)	
	and the state of t					
	TOTAL	479,163	975,01B	199,503	271,620	278,815
	12,073		-			
	SALARIES	53,995	46,727	45,407	55,520	58,310
	FRINGES	10,779	8,597	6,627	8,380	8,715
	SUPPLIES & SERVICES	117,624	114,659	147,469	206,620	212,790
	CAPITAL OUTLAY	298,565	1,035	0	0	0
	DEBT SERVICE	0		0	0	. 0
	TRANSFERS OUT	. 0	D	. 0	0	0
	TOTAL	479,163	171,018	199,503	271,620	279,615
					_	

Notes: 740: Chaning Guzukas \$7,900, Uniforms \$1,000, Recycle Stations \$2,000 801: Realin Ducks \$8,000, Researching Plant Docks \$7,000; Fael System Repairs \$3,000

CITY OF MARQUETTE REVENUES AND EXPENDITURES 2019 FISCAL YEAR

ACCOUNT NUMBER	598 LAKEVIEW ARENA FUND REVENUES	2814-15 ACTUAL	FY 2016 ACTUAL	PY 2017 ACTUAL	FY 2018 BUDGET	FY 2010 APPROVED
598-000-607 000	FEES	10,548	10,277	11,790	2.300	2.300
598-000-807.015	NON-RESIDENT DIFFERENTIAL FEE	35	0	0	0	0
598-000-642.000	SALES-CONCESSIONS	7,123	7,224	1,595	7,000	1,600
598-000-651.000	ICE RENTAL	285.622	275,204	353.880	390.000	394,000
598-000-651.001	OPEN SKATE	13,188	12.711	15.272	17.000	16,000
598-000-653 000	ARENA EVENTS	81,637	70,255	23.564	26,475	26,000
595-000-865 000	INTEREST	1,437	1,565	1,912	0	1.970
595-000-667 000	RENT	51,723	62,231	50.224	58.750	52 000
598-000-869.000	ICE SKATING RENTAL	3.527	3,952	4.205	4,300	6.000
598-000-676 000	REIMBURSEMENTS	6,492	18,782	39,317	10,400	14,310
698-000-695-090	OTHER REVENUE-ADVERTISING	0	151,000	2,590	10,000	8,000
598-000-697,000	FUND BALANCE	0	0	. 0	124,340	D.
595-000-695 000	BOND PROCEEDS	0	0	573,496	0	- 0
598-000-699.000	TRANSFER IN-GENERAL FUND	355,467	234,174	278,590	213,070	322,845
Tree has become	TOTAL	826,809	847,450	1,358,435	863,635	957,025
Maker						

ACCOUNT NUMBER	LAKEVIEW ARENA FUND EXPENDITURES	2014-15 ACTUAL	FY 2015 ACTUAL	PY 2017 ACTUAL	FY 2018 BUDGET	FY 2019 APPROVED
586-780-702-000	SALARIES & WAGES	121,136	140,271	149,482	196,175	194,645
508-780-703.000	ACCRUED LEAVE RESERVE	1,095	(751)	1.230	0	0
598-780-715.000	LONGEVITY	51	17	17	50	20
598-780-716 000	SDCIAL SECURITY	9.276	10,687	11.327	15,010	14,890
596-760-717.000	HEALTH INSURANCE	11,921	11,685	11.512	12,540	14,205
598-760-718 000	LIFE INSURANCE	46	33	30	30	30
596-780-719.000	UNEMPLOYMENT INSURANCE	717	854	1.027	1,080	390
598-760-720 000	DISABILITY INSURANCE	0	0	0	145	130
598-780-721.000	WORKERS COMP INSURANCE	790	756	740	1,735	1,740
598-780-722.000	RETIREMENT-MERS	5,471	7,658	775	7,000	1,130
598-780-724.000	RETIREMENT-DC	2,366	1,832	2.048	2,260	1,870
598-760-727.000	OFFICE SUPPLIES	452	598	526	500	300
598-760-729.000	FUEL	3.728	2,722	2.080	3,000	2,500
598-760-730.000-99000	CREDIT CARD TRANSACTION FEES	4,943	7,241	7,915	6,000	7,250
590-780-740.000	OPERATING SUPPLIES	15,907	41,013	17,365	16,500	19,000
598-780-775.000	REPAIR & MAINT SUPPLIES	13,895	39,221	24,185	19,000	19,000
598-760-801-600	PROFESSIONAL & CONTRACTUAL	56,970	65,972	65,619	60,000	72,700
598-780-806-000	ADMINISTRATIVE CHARGES	85,316	69,720	54,226	62,330	75,585
598-780-912 000	TECHNOLOGY FEE	30.492	26.548	22,272	27,145	25,895
598-780-580.000	TRANSPORTATION	898	1,628	226	500	500
\$98-780-885.000	CONFERENCES	0	189	0	2,000	2,000
558-780-900.000	PRINTING & PUBLISHING	1.075	1,297	281	1,500	750
598-780-910 000	PROPERTY INSURANCE	21,438	21,254	21,898	22.045	22,695
598-780-920.000	POWER	130,333	167,843	197,810	205,000	195,000
595-780-921.000	NATURAL GAS	47,190	28,683	31,057	35,000	33,000
598-780-922 000	WATER	10.809	11,179	11,874	13,300	13,500
598-780-923 000	STORMWATER	4,296	4.296	4,500	4.650	4,600
598-780-945 000	VEHICLE/EQUIPMENT RENTAL	5,000	25,915	21,214	5.000	13,000
598-760-960,000	MEMBERSHIPS	225	225	275	400	400
598-780-976 000	CAPITAL OUTLAY-BLDG IMPROVEMENTS	21.609	11,261	0	0	
598-780-977.000	CAPITAL OUTLAY-EQUIPMENT	112.835	2,949		0	0
598-908-990.000	TELP LEASE PAYMENT	0	0		. 0	292,535
598-905-994 000	BOND (BEUANCE EXPENSE	0	0	573,496	D	0
598-906-XXX	TELP SAVINGS	0	0	0	D	1292.535
596-780-997.000	VEHICLE REPLACEMENT RESERVE	0	a	o o	5,000	0
599-780-999-000	TRANSFER OUT-DEBT SERVICE FUND	120 528	119,405	122,468	124,340	120,000
200,000,000,000	TOTAL	820,809	845,601	1,357,249	861,635	057,025
	SALARIES	122,233	139,520	150,852	196,175	194,645
	FRINGES	30,637	33,522	27,476	34,150	34,505
	SUPPLIES & SERVICES	410.967	539,944	463,119	503,970	507,875
	CAPITAL DUTLAY	134,444	14,210	0	0	0
	DEST SERVICE	0	0	573,498	5,000	. 0
	TRANSFERS OUT	120,526	119,405	122,466	124,340	120,000
	TOTAL	826,800	846,601	1.357.249	803,635	857,025

Hote:
740/de supplies 14,000, cleaning supplies 15,000, Dinck draps 23,000, port chemicals \$2,000, Snow removal 5500
775/Show Scrubbur E8000. Zumbond Parts 25000, glass replacement \$6,000
780; New Parts and Resemblan Coordinator Intelling

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